R

RK Corporate Consulting (Pty) Ltd Registration Number: 2025/117006/07

Address: 1221 Embankment Road

Zwartkop x7 Centurion 0157

Phone: 060 134 8831

Email: <u>rozanne@rkcc.co.za</u>

will@rkcc.co.za

Sectoral Target Notices and Guidelines

Prepared by RK Corporate Consulting (RKCC) | July 2025

Purpose

This guide clarifies the sectoral targets published by the South African government under the Employment Equity Amendment Act. It explains how these targets apply to businesses of varying sizes and industries and provides actionable guidance to interpret and implement these targets effectively in your Employment Equity Plan.

Understanding Sectoral Targets

Sectoral targets set minimum employment equity goals for designated groups within specific economic sectors. These targets aim to accelerate representation of historically disadvantaged groups in the workplace and ensure transformation aligns with national economic realities.

Legal Framework

- Employment Equity Amendment Act, No. 4 of 2022: Introduced binding sectoral numerical targets.
- Ministerial Sectoral Notices: Official publications specifying targets per sector, available on the Department of Employment and Labour website.



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Access the law:

• Employment Equity Amendment Act, 2022

• Department of Employment and Labour – Sectoral Notices

Interpreting Sectoral Targets

- Targets vary by industry and occupational levels (e.g., skilled, semi-skilled, and unskilled roles).
- Employers must align their Employment Equity Plans with these targets or provide reasonable grounds for non-compliance.
- Reasonable grounds include operational constraints, labour market availability, or recent acquisitions/mergers.

Handling Variances and Compliance

- If your business cannot meet specific targets, document and justify variances clearly in your Employment Equity Plan.
- Engage with employee consultation forums to discuss and agree on realistic targets.
- Maintain transparency with the Department of Employment and Labour during audits or inspections.



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Sector Examples

Sector	Black Representation	Women Representation	Disability
	Target (%)	Target (%)	Target (%)
Finance	80	50	2
Construction	90	30	2
Information Technology	75	40	2

Note: These are illustrative examples. Refer to official gazettes for precise sector targets.

Government Gazette No. 52514 - Sectoral Numerical Targets

Implications of Non-Compliance

Failure to meet sectoral targets without reasonable justification can lead to:

- Fines and penalties imposed by the Department of Employment and Labour
- Negative impact on your company's B-BBEE score and public sector tender eligibility
- Reputational damage and strained labour relations

How RKCC Supports You

At RKCC, we guide you through:

Interpretation of sectoral target notices relevant to your industry



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• Guidance on documenting reasonable grounds for variances

Advice on integrating sectoral targets into your Employment Equity Plan

Training sessions on sector-specific compliance challenges

Navigating Sectoral Targets with Confidence

Complying with sectoral targets under the Employment Equity Amendment Act demands strategic planning, accurate data analysis, and transparent communication. It is essential to view these targets not just as compliance requirements but as catalysts for sustainable transformation within your organisation.

At RKCC, we guide you through the complexities of interpreting sectoral notices, documenting reasonable grounds for variances, and embedding these targets meaningfully into your Employment Equity Plan. Our approach helps you mitigate legal risks, enhance your B-BBEE score, and position your company for long-term growth.

Book your free 30-minute consultation today for tailored advice on applying sectoral targets and confidently meeting your Employment Equity obligations.

~	rozanne@rkcc.co.za	🔯 will@rkcc.co.za
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📞 +27 60 134 8831

m rkcc.co.za

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Navigating compliance with confidence, we handle the red tape so you can focus on growth.

Chief Executive Officer: Rozanne van Heerden Chief Operations Officer: Wilhelm Kuhn