

ANNUAL FISCAL BUDGET

2021 - 2022

M. Steven Morris
Mayor

John P. Hutchinson Mayor Pro Tem

CITY COUNCIL

A. Eugene Willard C. Bennett Deane, III Denise A. Sullivan Anne M. Edwards

Monty R. Crump City Manager

Jennifer Lambeth Finance Director



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TO: Mayor Steve Morris and City Council

DATE: April 29, 2021

RE: City of Rockingham Fiscal Year 2021/2022 Annual Budget

Budget Message/Comments

GOALS FOR FY 2021/22

The primary goal for 2021/2022 is to continue to provide the same level of services to our citizens and customers as current years in a cost-effective and efficient manner. The FY 2021/2022 Budget provides for the continuation of all city services at the same level and maintains all current levels of personnel.

GENERAL FUND REVENUE HIGHLIGHTS

The proposed FY 2021/2022 budget for the City of Rockingham follows a very unsettled year (2020/21) due to COVID 19 and the change of sales tax distribution method by the Richmond County Board of Commissioners. Last year Rockingham was faced with having to raise property taxes a full .10 cents just to make up for the partial loss of sales tax revenue. COVID19 provided other unique challenges as well. Given all things in total with all the challenges, City Staff/Employees have done a remarkable job steading the effects of both. In the proposed FY 2021/22 budget no tax increase is proposed with the only General Fund revenue increase being a proposed increase of 3.00 per month in residential and commercial garbage fees. The total 21/22 Sanitation Budget is 1,159,923 and with the fee increase, 878,200 of revenue will be produced leaving 281,723.00 to be subsidized from other general fund revenue sources such as sales tax and property tax revenues. Due to the decrease in sales tax revenue because of Richmond County actions, the city is still seeking to replace that loss of revenue while trying to keep abreast of rising expenditures we incur with every new budget. The .10 cent tax increase last year replaced about 75% of that sales tax loss and instead of a tax increase this year to help offset the

loss of sales tax revenue carry over to new budget and prevent increased tax rate in this budget, it is proposed to raise the garbage fee. Garbage fees are a user fee that spreads the cost burden across the board instead of just property owners. The proposed 3.00 per month increase in garbage fee will produce 133,200 in new revenue. Remarkably, most of the City's revenue sources have remained stable meaning the only need to raise taxes last year and fees this year is due to Richmond County's decision to change sales tax distribution method.

Below for illustrative/reference purposes please find General Fund balance and earned interest income numbers since 1998:

History of the Ad Valorem Tax Rate Rockingham, North Carolina

Valuations	Tax Rate per \$100	Taxes/	Collected	Percent
	her aron	penalties billed		Collected
165,269,856	.55	917,605	864,822	94.30%
169,285,560	.60	1,020,783	972,634	95.30%
				96.00%
				96.70%
				97.10%
		 		96.90%
				96.70%
				96.70%
				96.00%
				96.00%
				96.00%
				96.68%
				96.56%
				95.47%
				95.79%
				95.10%
				95.11%
				94.28%
		 		95.51%
				95.79%
439,567,832	.50	2,198,299	2,095,329	95.32%
437,282,871	.50	2,187,552	2,092,251	95.64%
502,333.316	.48	2,415,785	2,297,138	95.09%
506,610,973	.48			94.81%
536,325,338	.48			94.85%
543,852,783	.48			94.71%
631,498,084	.48			93.93%
617,873,381	.48			95.15%
626,626,667	.48	3,009,507		96.68%
633,747,916	.48	3,044,341		95.92%
637,034,167	.48			96.24%
	.48			97.60%
				98.37%
				97.97%
				98.82%
	.48			99.14%
				99.42%
				99.38%
				99.38%
691,291,941	.58	4,009,493	3,984,634	99.38%
	176,778,433 186,259,286 193,992,021 201,500,000 200,000,000 273,227,297 276,753,523 279,098,942 287,244,242 301,704,364 308,085,168 317,829,215 324,282,640 389,137,799 395,244,068 402,799,744 431,008,270 441,435,766 439,567,832 437,282,871 502,333,316 506,610,973 536,325,338 543,852,783 631,498,084 617,873,381 626,626,667 633,747,916 637,034,167 661,550,208 638,332,500 635,908,958 662,517,917 670,888,333 684,052,917 682,595,833 686,291,941	176,778,433 .60 186,259,286 .60 193,992,021 .64 201,500,000 .64 200,000,000 .64 273,227,297 .58 276,753,523 .58 279,098,942 .58 287,244,242 .58 301,704,364 .58 308,085,168 .58 317,829,215 .58 324,282,640 .58 389,137,799 .50 395,244,068 .47 402,799,744 .45 431,008,270 .50 441,435,766 .50 439,567,832 .50 437,282,871 .50 502,333.316 .48 506,610,973 .48 536,325,338 .48 6417,873,381 .48 637,034,167 .48 637,034,167 .48 637,034,167 .48 638,332,500 .48 635,908,958 .48 662,517,917 .48 682,595,833 .48 <td< td=""><td>176,778,433 .60 1,065,194 186,259,286 .60 1,137,734 193,992,021 .64 1,243,484 201,500,000 .64 1,280,000 273,227,297 .58 1,450,000 276,753,523 .58 1,605,170 279,098,942 .58 1,666,017 301,704,364 .58 1,757,490 308,085,168 .58 1,787,548 317,829,215 .58 1,844,070 324,282,640 .58 1,881,858 389,137,799 .50 1,962,757 395,244,068 .47 1,869,719 402,799,744 .45 1,817,956 431,008,270 .50 2,153,102 441,435,766 .50 2,218,688 439,567,832 .50 2,187,552 502,333.316 .48 2,415,785 506,610,973 .48 2,433,100 536,325,338 .48 2,575,770 543,852,783 .48 2,611,715 631,498</td><td>176,778,433 .60 1,065,194 1,022,336 186,259,286 .60 1,137,734 1,100,456 193,992,021 .64 1,243,484 1,206,747 201,500,000 .64 1,259,992 1,250,000 200,000,000 .64 1,280,000 1,237,760 273,227,297 .58 1,450,000 1,540,509 276,753,523 .58 1,605,170 1,540,964 279,098,942 .58 1,618,776 1,554,025 287,244,242 .58 1,666,017 1,599,376 301,704,364 .58 1,787,548 1,726,106 317,829,215 .58 1,844,070 1,760,463 324,282,640 .58 1,881,858 1,802,645 389,137,799 .50 1,962,757 1,866,569 395,244,068 .47 1,869,719 1,778,325 402,799,744 .45 1,817,956 1,714,039 431,008,270 .50 2,153,102 2,056,528 441,435,766 .50 2,218</td></td<>	176,778,433 .60 1,065,194 186,259,286 .60 1,137,734 193,992,021 .64 1,243,484 201,500,000 .64 1,280,000 273,227,297 .58 1,450,000 276,753,523 .58 1,605,170 279,098,942 .58 1,666,017 301,704,364 .58 1,757,490 308,085,168 .58 1,787,548 317,829,215 .58 1,844,070 324,282,640 .58 1,881,858 389,137,799 .50 1,962,757 395,244,068 .47 1,869,719 402,799,744 .45 1,817,956 431,008,270 .50 2,153,102 441,435,766 .50 2,218,688 439,567,832 .50 2,187,552 502,333.316 .48 2,415,785 506,610,973 .48 2,433,100 536,325,338 .48 2,575,770 543,852,783 .48 2,611,715 631,498	176,778,433 .60 1,065,194 1,022,336 186,259,286 .60 1,137,734 1,100,456 193,992,021 .64 1,243,484 1,206,747 201,500,000 .64 1,259,992 1,250,000 200,000,000 .64 1,280,000 1,237,760 273,227,297 .58 1,450,000 1,540,509 276,753,523 .58 1,605,170 1,540,964 279,098,942 .58 1,618,776 1,554,025 287,244,242 .58 1,666,017 1,599,376 301,704,364 .58 1,787,548 1,726,106 317,829,215 .58 1,844,070 1,760,463 324,282,640 .58 1,881,858 1,802,645 389,137,799 .50 1,962,757 1,866,569 395,244,068 .47 1,869,719 1,778,325 402,799,744 .45 1,817,956 1,714,039 431,008,270 .50 2,153,102 2,056,528 441,435,766 .50 2,218

GENERAL FUND

YEAR	FUND BALANCE	EARNED INTEREST INCOME
1998	1,967,710.	152,689.
1999	1,918,840.	155,632.
2000	2,055,819.	198,723.
2001	2,472,089.	224,408.
2002	1,711,752.	94,377.
2003	2,255,776.	46,714.
2004	2,047,057.	28,165.
2005	1,884,235.	66,416.
2006	1,391,344.	109,489.
2007	1,557,808.	122,772.
2008	1,572,728.	92,210.
2009	1,561,850.	39,052.
2010	1,601,345.	4,804.
2011	1,818,818.	3,587.
2012	1,869,614.	3,627.
2013	2,283,717.	2,211.
2014	2,480,020.	1,844.
2015	2,447,281.	1,848.
2016	2,875,634.	5,849.
2017	2,890,784.	14,017.
2018	3,399,642.	41,994.
2019	3,291,995.	74,426.
2020	3,405,389.	64,285.
2021* (June 30, est.)	3,874,012.	1,500.
2022* (June 30, est.)	3,124,012.	1,500.
*750,000 allocated in 2021/22)	

GENERAL FUND EXPENDITURE HIGHLIGHTS

Personnel

A total of 133 fulltime positions are fully funded in the proposed FY2021/2022 Budget. The budget does provide for an across the board COLA of 2%. Health Insurance premiums increase 4.99%.

General

Appropriations for Capital Outlay requests are funded at \$587,135 or \$277,678 greater than prior year. All non-governmental agencies are funded at prior year levels including DPK-Rockingham. The first debt service payment for RCC Downtown Campus in the amount of 264,831 is include in the 21/22 FY Budget. Section VII of this budget document outlines all capital outlay funded in proposed budget.

ENTERPRISE REVENUE HIGHLIGHTS

The proposed 2021/22 FY Budget does provide for 3% increase in water and sewer rates. The last water and sewer rate increase occurred in 2013/14. The proposed 3% water and sewer rate increase will provide an additional 198,000 in new revenue. The new revenue will be used to cover cost increases and interfund reimbursements. BOD surcharge (> 250 mg/l) will be .44 cents per pound and surcharge for TSS (>250 mg/l) will be .33 cents per pound slight increases on both based on established annual funding formula. As noted earlier with the purposed garbage fee increase the minimum monthly water, sewer, garbage bill will be 34.65 (14.65 w/s, 20.00 garbage) up from 31.20 (14.20 w/s, 17.00 garbage) in 20/21.

Rockingham's water and sewer bills even with the proposed increase will remain substantially lower than the state average and other local provides.

Below for illustrative/reference purposes please find Enterprise Fund Balance and earned interest income numbers since 1998:

ENTERPRISE FUND:

<u>Year</u>	Fund Balance	Earned Interest Income
1998	3,335,345.	177,518.
1999	3,712,635.	215,256.
2000	3,669,554.	241.824.
2001	3,474.996.	273,237.
2002	2,809,403.	97,760.
2003	2,139.350.	47,425.
2004	1,988,539.	28,226.
2005	2,543,718.	61,923.
2006	2,622,499.	123,522.
2007	3,094,533.	159,827.
2008	2,151,545.	126,083.
2009	1,917,260.	50,214.
2010	2,252,195.	6,285.
2011	2,588,229.	5,794.
2012	3,152,525.	4,656.
2013	3,140,234.	3,482.
2014	3,317,168.	3,123.
2015	3,183,960.	3,150.
2016	4,280,627.	3,610.

2017	5,103,729.	5,889.
2018	3,198,428.	10,597.
2019	2,503,647.	12,660.
2020	1,550,340.	37,419.
2021 *June 30 est.	1,965,721.	1,100.
2022 *June 30 est.	1,404,989.	1,000.
*560,732 allocated in 2021	/22	1,0001

ENTERPRISE EXPENSE HIGHLIGHTS

Appropriations for Enterprise Fund Capital Outlay expenditures are \$325,900 greater than prior year for 21/22 FY for a total of 544,500 and can be found in Section VII.

CONCLUSION

All entities both public and private have dealt with COVID19 over the past year. Our challenge was also particularly daunting due to double the pressure to deal with sales tax loss due to Richmond County Board of Commissioners' actions last year. Rockingham, along with all Richmond County Municipalities are under pressure to survive and remain solvent because of Richmond County Board of Commissioners. That's simply not rhetoric but factual as bourne out by LGC placing all Richmond County municipalities on watch list over the last month specifically due to Richmond County Government. Last year we correctly stated that Richmond County had mismanaged itself into dire financial straits and they wanted everyone to go bankrupt with them. All facts and evidence since then have proven that prediction to be absolutely irrefutable!

The proposed fee increase in this projected budget are not very palatable but are necessary to maintain current operations and level of services. Along with last year's tax increase, they are absolutely the result of Richmond County's illadvised decision to change the sales tax distribution.

Additionally, all Municipalities are under added financial scrutiny by LGC as a direct result of the actions of the Richmond County Board of Commissioners. In order to be removed from the watch list, we must demonstrate that we are taking adequate steps to replace the loss of sales tax revenue while remaining financially stable. The tax increase last year and the fee increase this year are the financially responsible action to take to ensure financial stability while providing the services our citizens expect.

I give our employees great credit for the excellent job they have done over the last year to ensure good use of City resources during these challenging times.

I also appreciate the financial leadership and experience that Jennifer Lambeth has brought to the City in her first year as Finance Director.

Respectfully submitted,

Monty R. Crump City Manager

A Citizen's Guide to the City of Rockingham's Budget

State law defines an annual budget as "a proposed *plan* for raising and spending money for specified programs, functions, activities or objectives during a fiscal year."

While this definition may seem simple, budgets usually contain a considerable amount of detailed information. That massive level of detail can prove to be a bit intimidating and difficult to comprehend. The fact remains, however, that a budget exists as a single most comprehensive guide to the services provided for the citizens of the community.

Understanding how a budget is created and adopted and recognizing the key components of the budget document itself can go a long way in assisting the citizen in becoming "budget literate". The purpose of this guide is to provide you, the citizen, with that information.

MUNICIPAL BUDGETS IN NORTH CAROLINA

The City of Rockingham, like all towns throughout North Carolina, prepares, adopts, and administers its budget in accordance with the Local Government Budget and Fiscal Control Act (LGBFCA).

This Act establishes responsibilities in the adoption of the budget and most importantly, requires that the budget be *balanced*. In other words, the estimated revenues must equal the proposed spending.

North Carolina cities operate under a July $1-\mathrm{June}\ 30$ fiscal year. The budget must be adopted by June 30^{th} of each year.

The spending for the coming year is authorized through the City Council's adoption of a budget ordinance. This action authorizes the spending, assures that the budget is balanced and levies the property tax for that budget year. Under North Carolina Law, local property taxes may not be changed after the budget is adopted.

By law, each year, a public hearing is held by the City of Rockingham to receive comments on the recommended budget. That hearing is usually held in June. Throughout the budget review period, copies of the recommended budget are kept on file for public review in the City Clerk's office.

We urge you to take the time to review this budget. If you have questions, please call:

Monty R. Crump, City Manager or Jennifer Lambeth, Finance Officer, at 910 997-5547.

BUDGET FORMAT

The accounts of the City of Rockingham are organized on the basis of funds or account groups of which each is considered a separate accounting entity. Government resources are allocated in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. This segregation of revenues and costs allows close monitoring of attributable accounts to provide insurability that certain funds are self-supporting and that revenues which are earmarked by law for specific purposes are identifiable. The City of Rockingham's Operating Budget consists of <u>four</u> funds: General Fund, Enterprise Fund, Capital Reserve Fund, and UDAG.

General Fund

Governing Body, Administration, General Services, Finance, Community Assistance, Police, Fire, Sanitation, Buildings and Grounds, Cemetery, Maintenance/Shop, Parks and Recreation, Streets, Powell Bill, Cultural and Library, and Capital Improvement Appropriations are all funded through the General Fund.

Enterprise Fund (Water & Sewer)

All water and sewer operations, maintenance and capital improvements are funded through this fund which is known as the "Enterprise Fund". As an enterprise fund retained earnings are calculated as total assets, including both cash and fixed assets, less both current and long term liabilities. This differs from the General Fund where only cash is calculated in the fund balance. The accounting is very similar to a non-governmental business where retained earnings are termed "net equity".

Capital Reserve Fund

Certain funds are annually set aside or "reserved" for future capital expenditures in accordance with the Capital Improvements Program. As a project is formally identified for funding, and adequate funding exists for the whole project, funds are transferred to that project by ordinance.

UDAG

Federal funds that were received from the now defunct Urban Development Action Grant (UDAG) Program. UDAG funds are set aside for economic development and community development purposes.

REVENUES

Revenues are shown by sources and by funds. Accurate revenue estimates are dependent upon correct classification because factors which affect individual revenues do not affect each source uniformly. Revenue projections can be made more accurately when revenues are segregated by source and controlled accordingly.

The major revenues by source are as follows:

Ad Valorem Taxes Also known as property taxes, these include the collection of

current year as well as prior year levies and interest on

delinquent taxes.

 Other Taxes and Licenses

This includes all other taxes and licenses issued and collected by the City including the Automobile Tax, Privilege

License Tax, and Cable Franchise Tax.

• Unrestricted Intergovernmental

Federal, state and local financial assistance which may be used for any general fund expenditure including the Sales Tax on Telecommunication Services, Utility Franchise Tax,

Beer and Wine Tax, and the Local Option Sales Tax.

• Restricted Intergovernmental Federal state and local financial assistance which may only be used for certain designated expenditures such as streets, parks and recreation, etc. Powell Bill allocations as an example are revenues restricted for only certain

expenditures.

Permits and Fees

Various permits and fees charges in return for specific services rendered such as building inspections or participation in day camp. Other such permits and fees include License Tag Fees, Planning and Zoning Fees, Arrest

Fees, and Park and Recreation Fees.

Sales and Services

Revenue received from the sale of property and other

merchandise.

 Investment Earnings Revenue derived from the investment of idle cash. For the purposes of clarity, the City segregates interest received on

unrestricted revenue from certain restricted revenue

sources.

Miscellaneous

Includes revenue sources such as refunds on gasoline taxes

and sales taxes.

User Charges

Revenue derived from the sale of public services such as sanitation collection and public utilities such as water and sewer.

• Appropriated Fund Balance

The amount available to appropriate from the previous yearend cash balances. As with investment earnings, certain restricted revenues are indicated separately from the overall general fund appropriated fund balance.

EXPENDITURES

Expenditures are shown in the budget classified by funds from which they are paid, by departments spending the money, by the functions for which the expenditures are made and by the object of expenditures which provides greater detail for controlling expenditures. Funds are appropriated at adequate levels in order to maintain or improve the quality and the level of service that has been provided in the past.

The major expenditures by function are shown as follows:

- Governing Body
- Administration
- General Services
- Planning and Inspections
- Finance
- Police
- Fire
- Maintenance/Shop
- Building and Grounds
- Powell Bill
- Streets
- Sanitation
- Parks and Recreation
- Cultural and Library
- Cemetery
- Debt Service
- Enterprise Administration
- Water & Sewer Maintenance
- Water Treatment Plant
- Wastewater Treatment Plant

Expenditures by object are divided into three major categories: personnel services, operating expenditures, and capital outlays.

These categories are summarized below:

Personnel Services

Expenses which can be directly attributed to the individual employee. These expenses would include salaries, insurance benefits, retirement, FICA, and worker's compensation. The cost of salaries, insurance benefits, retirement, FICA, and worker's compensation have been budgeted within each operating department to give a more accurate cost of departmental operations.

Operating Expenses

Costs other than personnel and capital outlay that are required for the operations of the City. Operational line item expenditures are directly affected by inflationary trends, increased service demands, and enforcement of government regulations.

Capital Outlay

Expenditures for the purchase of land, machinery, equipment, furniture, and fixtures which are too permanent in nature to be considered expendable at the time of purchase. The capital items should have a value of as listed below or more with an expendable life of one year or more.

Land	All
Infrastructure	\$25,000.
Buildings	\$50,000.
Capital Projects	\$50,000.
Equipment, Furniture & Fixtures	\$ 5,000.

THE BUDGET PROCESS

The budget is the single most important document presented to the City Council. The budget is primarily intended to establish policy direction but it also serves the citizens by providing an understanding of the City's operating fiscal programs. It reflects the City's commitment to maintain necessary services, improving quality of service and keeping the impact of taxes to the citizens at a minimum.

The City operates under an annual budget ordinance adopted in accordance with the provisions of the Local Government Budget and Fiscal Control Act. The budget ordinance is the legal basis of the budgetary accounting system and the standard by which proposed expenditures are measured. The balanced budget ordinance must be adopted prior to the beginning of the fiscal year. The ordinance is subjected to public inspection and a public hearing prior to adoption. The budget is considered balanced when estimated net revenue equals appropriations.

The budget is adopted on a departmental basis and is prepared using the modified accrual method of accounting for all funds. This accounting approach recognizes revenues when they become measurable and expenditures at the time the liability is incurred. All monies received and expended must be included in the budget ordinance. Departmental appropriations that have not been expended by the end of the fiscal year shall lapse.

The City Manager is authorized to transfer budgeted amounts within the departments but any revisions that alter total expenditures must be approved by the City Council through legislative action. All budget amendments must be reported in a public meeting of the City Council and made a matter of record in the minutes.

The preparation of the budget not only requires structured guidelines but also the participation and cooperation of many participants and a carefully scheduled series of events. The following summarized budget cycle is followed by the City in the formulation of the budget.

Formulate Historical Data

During the first phase of the budget process the accumulation of past financial information is prepared by the City Manager and his staff. The data concerning expenditures is segregated by operational departments to be used by department heads and management for performance evaluation and projection of resources required to meet departmental objectives.

Preparation of Departmental Request

Estimating departmental expenditures is the primary responsibility of the department head. When budgeting expenditures, the basic requirements are to request sufficient funding to adequately operate the department and to request funding at the lowest reasonable level in order to achieve the departmental goals and objectives.

Consolidate Preliminary Budget

The departmental requests are submitted to the City Manager in order to consolidate the individual departmental requests and the revenue projections into an overall budget. At this point the focus of attention shifts from the departmental basis to the fund basis. Departmental capital outlay requests are analyzed and the formal budget reviews begin.

Evaluate Service Priorities and Objectives

The evaluation of service priorities and objectives is an important step in developing a fiscal plan which will achieve the City's program of service for the ensuing year. The budget document should reflect the service priorities of the City Council and the Citizens of Rockingham. The service needs of the community are determined through public

hearings and feedback through the City Council. A comprehensive review of service needs compared to departmental goals and objectives will be analyzed by the City Manager and his staff.

Balanced Proposed Budget

After the City's program of service priorities has been established, a balanced plan of funding must be formulated. Through careful assessment of funding requirements and financing elements, a proposed budget document is organized into final format and submitted to the City Council for legislative review.

Legislative Review

The City Council reviews the budget thoroughly, department by department, with the City Manager and his staff during special work sessions. Departmental goals and objectives are reviewed by the City Council at this time to ensure their adherence to city goals and policies. A copy of the proposed budget with recommended legislative changes will be filed with the City Clerk for public inspection and a public hearing will be scheduled prior to the formal adoption of the budget.

Budget Adoption

The adoption of the annual operating budget is the culmination of thorough reviews of budget proposals by Department Heads, Administration, and the City Council. Adoption of the budget by the City Council establishes the legal authority to incur expenditures in the ensuring fiscal year.

City of Rockingham, NC Financial Policies

The City of Rockingham's budgetary and financial policies set forth basic guidance for the fiscal management of the City. Most of the policies represent long standing principles and traditions with its legal framework outlined in both the General Statutes of N.C. and the City Code of Ordinances. These policies, though general in statement, are the controlling element in the City's financial stability. Summarized below are major financial policy strategies.

OPERATING BUDGET POLICIES

Pursuant to Section § 159-11 of the North Carolina General Statutes, the City will adopt a balanced budget which provides a work program and an operational plan for the ensuing year. The City will maintain a program of budgetary controls to ensure adherence to the budget. Monthly financial statements will be prepared for department heads, management and the City Council to assist in the monitoring of actual revenues, expenditures and budgeted amounts. Comprehensive financial data will be compiled to include user rate studies, capital improvement programs and forecasting or projections of financial status. These reports are imperative for long-term financial planning.

The City will retain an independent accounting firm to perform an annual financial compliance audit in accordance with general accepted accounting principles (GAAP) as outlined by the Governmental Accounting, Auditing, and Financial Reporting (GAAFR). In conjunction with the independent audit an internal audit will be conducted to determine if the City is managing and utilizing its resources in an economical and efficient manner. The internal audit will also determine if the desired program goals are being achieved and if the objectives established by the City Council are being met.

Revenue Policy

The City will maintain diversified and stable revenue program to protect it from short-term fluctuations of any one revenue source. As part of the normal budget process, the City will review and estimate revenues in an objective and realistic manner. Attempts will be made to secure additional revenue sources to offset any reductions of federal, state, or local funding. The City will re-evaluate annually all user charges at a level related to the cost of providing these services. The Enterprise Fund will adhere to the full utility concept which allows each user to contribute revenues proportional to the level of service received. This concept requires that income be sufficient to maintain a self-supporting status.

Investment Policy

The City will continue to monitor cash flow of all funds on a regular basis to insure maximum investment of idle cash. The criteria for selecting an investment will include safety, liquidity, and yield. The City will invest only in quality issues which comply with the North Carolina Budget and Fiscal Control Act.

Reserve Policy

The City will maintain operating reserves categorized as fund balance. The fund balance is established to provide for any unforeseen revenue losses, emergencies, unexpected financial opportunities, and allows flexibility in the balanced budget process. The fund balance is generally not appropriated as part of the annual budget except to fund capital improvements. The City shall ensure that the General Fund balance is maintained at a level consistent with the needs of the City.

Capital Reserves

Capital reserves will be established in order to provide for the replacement or construction of major capital equipment or facilities.

Debt Policy

The City takes a planned approach to the management of its long-term outstanding debt and makes an effort toward funding from internally generated capital, when appropriate. The City will consider the use of long-term debt financing only when it meets the following criteria:

- ✓ The financing period is no longer than the estimated life
 of the improvement
- ✓ A stable revenue source or sources(s) will be identified to pay the debt
- ✓ The improvement will benefit both current and future citizens of the City

The City will limit the total of all general obligation bonds issued to no more than eight percent (8%) of the total assessed valuation. The City will follow a policy of full disclosure on every financial report and bond prospectus.

The City may utilize the authority granted within the General Statutes to examine a variety of financial alternatives including long-term debt, pay-as-you-go, joint financing, reserve funds, installment-purchase, authorities

and special districts, special assessments, state and federal aid, certificates of participation, and borrowing from other funds.

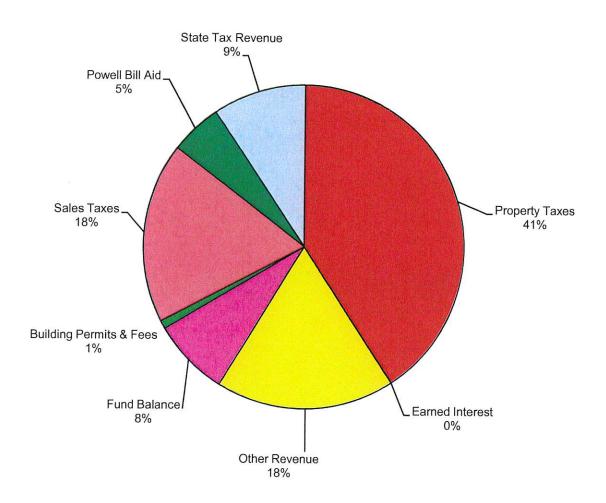
In accordance with the Local Government Budget and Fiscal Control Act, the net debt (total debt carried by a municipality less enterprise fund debt) shall not exceed eight percent (8%) of the assessed value of taxable property.

The City of Rockingham will seek to maintain, and if possible, improve its current bond rating so its borrowing costs are minimized and its access to credit is preserved.

Capital Improvement Policy

The City will maintain a Capital Improvement Program which will be reviewed and updated annually. Since capital improvements involve large sums of capital and long-term commitments, each capital project will be carefully analyzed before it becomes a component of the program. The City takes a systematic approach to capital improvement programming to ensure that any personnel services or operating costs affected by capital spending decisions are included in the appropriate operating budget. The City will protect and maintain its capital investments in order to reduce replacement costs.

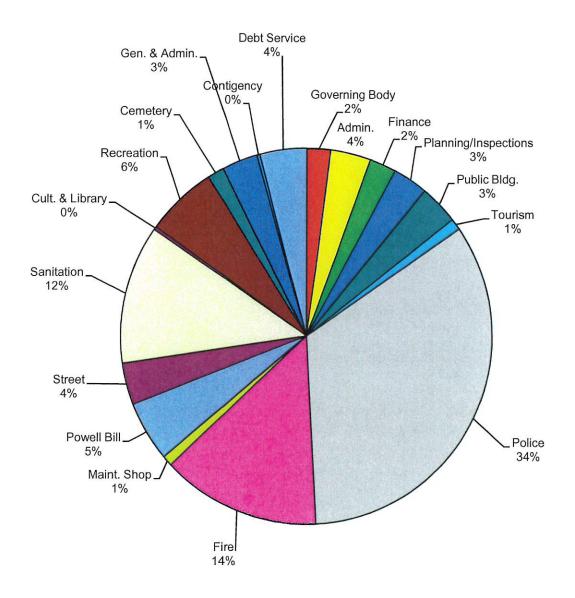
General Fund Revenues Budget 2021 - 2022



Account Number	Account Title	Actual 17/18	Actual 18/19	Actual 19/20	Budget 20/21	Expected Revenue 20/21	Budget 21/22
103012007 TAX	KES-AD VALOREM	4,831	0	0	-		
103012008 TAX	KES-AD VALOREM	900	8	0	=	<u> </u>	-
103012009 TAX	(ES-AD VALOREM	1,477	149	0	-	70	_
103012010 TAX	KES-AD VALOREM	1,869	149	732	50	389	(3)
103012011 TAX	(ES-AD VALOREM	2,050	652	732	50	389	50
103012012 TAX	(ES-AD VALOREM	2,742	1,051	732	100	234	50
103012013 TAX	(ES-AD VALOREM	4,338	875	1,022	100	145	100
103012014 TAX	(ES-AD VALOREM	5,776	1,769	1,166	500	282	100
103012015 TAX	CES-AD VALOREM	8,911	3,930	1,413	1,000	325	500
103012016 TAX	ES-AD VALOREM	18,805	7,466	2,085	2,000	352	1,000
103012017 TAX	ES-AD VALOREM	2,900,345	12,116	4,604	5,000	753	2,000
	ES-AD VALOREM	0	2,935,860	9,082	10,000	533	5,000
103012019 TAX	ES-AD VALOREM	0	0	2,939,790	50,000	10,000	10,000
103012020 TAX	ES-AD VALOREM	0	0	0	3,589,263	3,550,000	50,000
103012021 TAX	ES-AD VALOREM	0	0	0		-,,	3,594,564
103011001 CUR	RENT YR TAXES-VEH.	292,479	298,053	290,778	290,000	290,000	290,000
103011030 ALL	PRIOR YEAR TAXES	445	1,157	5,188		614	290,000
103011060 LEAS	SE & RENTAL VEHICLE	25,717	32,053	30,717	25,000	32,000	30,000
103011070 TOU	RISM REIMBURSEMENT	100,243	124,708	93,770	115,000	91,970	2012/2019/00/00
103011080 FIRE	TAX FEES	33,922	34,526	35,577	35,000	35,000	94,030
103171000 PEN	ALTIES & INTEREST	19,513	14,107	17,971	15,000	10,000	37,000
103183000 PAY	MENT IN LIEU OF TAX	6,994	7,969	11,795	8,000	11,795	15,000
103191000 LICE	NSE TAGS	33,415	32,742	32,245	33,000	33,000	10,000
103221000 PAR	KING RENTS & LEASE	0	0	0	-	33,000	33,000
103251000 PRIV	/ILEGE LICENSE	840	840	810	800	200	
103251001 PRIV	/ILEGE LICENSE-TEMP	448	317	199	400	400	800
103271000 PEN	ALTIES & INTEREST	0	0	0	-	400	460
103291000 EAR	NED INTEREST ON INV.	41,994	74,426	64,285	40,000	1,500	
103301000 CELL	. TOWER REVENUES	. 0	0	0	40,000	17,550	1,500
103311000 RENT	TS	14,960	17,006	12,790	17,300	12,150	- 12 500
103311010 CON	CESSIONS	2	2	2	27/300	2	12,500
103311020 CON	TRIBUTIONS - PRIV.	0	0	0	112		-
103311030 CO. 0	GOVERNMENT GRANT	63,788	63,788	63,873	63,788	63,788	-
103311040 RECF	REATION DEPT.	45,490	54,578	31,348	50,000	10,000	63,788
103311050 HINS	SON LAKE REVENUES	8,125	5,875	1,550	5,000	-	50,000
103311060 ROCH	CINGHAM DEPOT REVENUES	0	0	0	-		5,000
103311070 CHAN	MBER OF COMMERCE REVENUE	0	0	0	_	2	-
103351000 MISC	C. REVENUES	141,104	211,931	59,878	20,000	266,000	22.022
103362000 SALE	S TAX TELECOMM.	162,803	148,752	119,784	123,000		20,000
103362010 SALE	S TAX PIPED GAS	39,391	37,708	31,322	24,000	123,000	111,000
103372000 UTIL.	FRANCHISE TAX	642,583	656,203	645,345	681,000	20,000	20,000
103372010 SALE	S TAX VIDEO	105,614	100,293	97,163	96,000	635,000	645,000
103381000 CABL	E FRANCHISE	0	0	0	50,000	96,000	94,800
103391000 INTA	NGIBLES TAX	0	0	0		=	
103401000 SOLII	D WASTE DISPOSAL TAX	6,112	6,811	6,886	7,000		-
103412000 BEER		39,843	39,609	39,135	500 - 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	6,650	6,750
103432000 POWE	ELL BILL ALLOC.	265,194	260,814	257,132	40,000	40,000	40,500
	ELL BILL ENHAN. GRANT	0	0	257,132	255,689	242,118	232,445
	EHALF OF PAYMENTS	38,406	37,764	38,298	40.000	-	
103451000 LOCA		1,548,854	1,721,741	1,687,992	40,000	40,000	40,000
103452000 HOLD		572,778	600,888		1,245,000	1,285,000	1,315,000
	L SALES TAX FOOD STAMP	0		569,033	405,500	425,000	435,000
103471000 ABC R		123,970	0 201 710	0	-		-
	EC. LAW ENFORCE.		201,710	257,690	100,000	150,000	150,000
103491001 MISC.		3,445	5,215	9,941	4,000	9,000	9,000
L03491002 FIRE		0	83	5,032	-	650	-
L03492000 MISC		-87	-232	-84	(1 <u>4</u>)	(80)	
	DEPT SAFETY GRANT	2,500	250	1,860	(.	-	2
103492001 PIRE 1		0	0	0	-	-	-
	ASSEST FORFEITURE	27,108	38,350	31,135	25,000	33,232	25,000
	ASSEST TORI ETTURE	-883	215	0	300	-	300

Account Number	Account Title	Actual 17/18	Actual 18/19		Actual 19/20	Budget 20/21	Expected Revenue 20/21	Budget 21/22
103492004	MISC POLICE REVENUE	2,797	5,150		8,465	3,500	1,200	3,500
103492005	DRUG CONTROL SUBST. TAX	11,982	7,991		3,777	8,000	9,000	8,000
103501000	SENIOR CITIZEN CTR	0	0		0	-	-	•
103511000	ARREST & WITNESS FEES	2,308	1,388		1,097	1,500	500	1,500
103531000	FIRE PROTECTION CHG	0	0		. 0	=	-	-/555
103541000	RESCUE FEES	0	0		0	_	_	9000 14 00
103551000	BLDG PERMITS & REZON	80,634	85,438		70,974	80,000	80,000	80,000
103611000	CEMETERY LOT SALES	0	0		. 0		-	-
103611001	CEMETERY PERPETUAL CARE	0	0		0	-	<u></u>	_
103771000	BANK MERCHANT CARD FEES	0	-20,288		-13,324	(9,000)	(17,000)	(15,000)
103831000	SALE OF FIXED ASSESTS	66,411	0		9,000	-	-	(15,000)
103901000	GARBAGE FEES	821,924	696,129		668,810	747,000	745,000	878,200
103911000	LOAN PROCEEDS	0	0		362,480			-
103951010	CONT - RICHMOND CO	6,000	4,000		4,000	4,000	4,000	4,000
	CONT - COMM THEATRE	9,500	9,500		9,500	9,500	9,500	9,500
103951040	CONT-RICH CO - FIRE DEPT	0	0		0	*** •	-	_
	TRANSFER FR ENTERPRISE	2,031,542	1,759,280		1,138,271	839,506	-	-
	TRANSFER FR CAPITAL RESERVE	0	0		0	-		*
	TRANSFER FROM FUND 64	0	0		0	3₩	-	264,831
103991000 I	FUND BAL APPROPRIATED	0	0		0	648,564	-	750,000
103992010 I	FD BAL APP POWELL BILL	0	0		0	225,007	326,480	270,888
		\$10,392,249	\$10,342,865	\$	9,774,848	\$ 9,980,417	\$ 8,703,691	\$ 9,706,596
			1 1 1 1	7		+ 5,500,417	 0,703,031	\$ 5,700,390

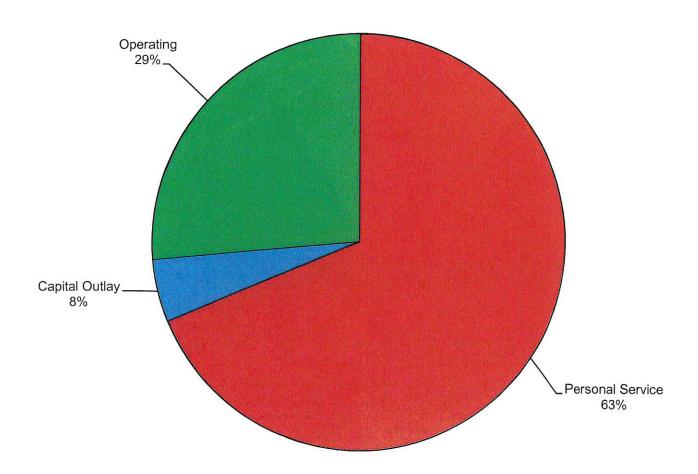
General Fund Expenditures by Function Budget 2021 - 2022



CITY OF ROCKINGHAM 10 GENERAL FUND EXPENDITURE BY DEPARTMENT 2021-2022

Account Title	Actual 17/18	Actual 18/19	Actual 19/20	Budget 20/21	Expected Expenditures 20/21	Budget 21/22
DEPARTMENTAL: GOVERNING BODY	\$ 208,656	\$ 264,453	\$ 275,064	\$ 289,370	\$ 193,752	\$ 194,131
ADMINISTRATION	\$ 429,590	\$ 517,445	\$ 472,535	522,250	341,758	343,491
FINANCE	\$ 323,400	\$ 325,093	\$ 420,340	386,299	233,798	226,356
PLANNING & INSPECTIONS	5 \$ 345,512	\$ 381,733	\$ 358,599	356,023	283,360	296,033
PUBLIC BUILDING	\$ 849,025	\$ 1,213,179	\$ 496,004	561,730	322,817	331,362
POLICE	\$ 3,010,552	\$ 2,932,550	\$ 3,118,551	3,107,485	2,912,304	3,288,852
FIRE	\$ 1,204,141	\$ 1,161,518	\$ 1,178,460	1,260,385	1,226,289	1,339,240
MAINTENANCE SHOP	\$ 142,871	\$ 142,258	\$ 128,852	142,865	81,326	85,873
STREET	\$ 327,598	\$ 325,099	\$ 289,011	333,305	332,870	350,355
POWELL BILL	\$ 197,273	\$ 241,004	\$ 228,495	480,696	297,711	503,333
SANITATION	\$ 1,142,104	\$ 1,388,116	\$ 1,370,894	1,100,863	1,011,968	1,159,923
TOURISM	\$ 102,557	\$ 118,106	\$ 95,996	114,225	91,970	94,030
RECREATION	\$ 611,585	\$ 550,783	\$ 476,875	524,903	325,143	596,598
CULTURAL & LIBRARY	\$ 125,291	\$ 80,023	\$ 25,763	24,500	27,700	27,950
CEMETERY	\$ 104,589	\$ 111,805	\$ 127,949	145,968	131,978	137,815
TOTAL DEPARTMENTAL	9,124,744	9,753,165	9,063,388	9,350,867	7,814,744	8,975,342
NON-DEPARTMENTAL: GENERAL & ADMIN.	\$ 428,100	\$ 438,733	\$ 405,264	471,000	286,814	307,913
CONTINGENCY	\$ -	\$ -	\$ -	25,000	-	25,000
DEBT SERVICE	\$ 200,436	\$ 150,954	\$ 170,123	133,550	133,510	398,341
TOTAL NON-DEPARTMENTAL	628,536	589,687	575,387	629,550	420,324	731,254
TOTAL EXPENDITURES	\$ 9,753,280	\$10,342,852	\$ 9,638,775	\$ 9,980,417	\$ 8,235,068	\$ 9,706,596

General Fund Expenditures by Object Budget 2021 - 2022



Account Account Number Title			Actual 19/20		Budget 20/21		Expected Expenditure		Dept. Request		Approved Request	
With the second	GOVERNING BODY		19/20	-	20/21		20/21	-	21/22	-	21/22	
104101020	SALARIES & WAGES	\$	32,350	\$	32,300	\$	32,300	\$	22.200		22.200	
104101021		4	32,330	Ą	32,300	Þ	32,300	Þ	32,300	\$	32,300	
104101022							8				:-	
104101023	AND AND AND ARREST THE ASSET OF								100			
104101050			2,453		2,470		2,470		2,470		2.470	
104101060	GROUP INSURANCE		102,708		109,000		109,000		114,450		2,470	
	ONAL SERVICES		137,511		143,770	-	143,770	-	149,220		114,450	
			107,011		143,770		143,770		149,220		149,220	
104102100	ELECTION EXPENSE		5,263		5,100		-		5,100		5,100	
104102110	TELEPHONE & POSTAGE		-		^ <u>-</u>		-				-,	
104102140	TRAVEL & EDUCATION		\$ -		2,000		-		2,000		2,000	
104102260	ADVERTISING		96		2,000		500		2,000		2,000	
104102530	DUES & SUBSCRIPTION		4,644		5,000		5,000		5,000		5,000	
104102540	INS. LIABILITY		2,262		2,500		2,800		2,650		2,650	
104102570	MISC. EXPENSE		4,209	**************************************	5,000		1,500		5,000		5,000	
GENE	RAL OPERATING EXPENSES		16,474		21,600		9,800		21,750		21,750	
104103040	PROFESSIONAL SERVICE		F7 070		60.000		50.000				22 233	
9879999000	RACTUAL SERVICES		57,079		60,000		60,000		60,000		60,000	
CONT	RACIDAL SERVICES		57,079		60,000		60,000		60,000		60,000	
104105720	CAP. EXP. BLDGS.		-) <u></u>		-				_	
104105740	CAP. OUTLAY EQUIP.		-		-		-		-		-	
CAPIT	TAL OUTLAY		-	-	-		-		-		-	
104106010	INTERFUND REIMBURSE		_				(02.010)				(400.000)	
	RFUND REIMBURSEMENT						(83,818)				(100,839)	
11112	KI OKO KEIPIDOKSEPIENT				\ _		(83,818)		-		(100,839)	
104108918	CONT. TO RESCUE SQUAD		-		-		=		=:		-	
104108919	CONT. DOWNTOWN CORP.		-		=		-		-		-	
104108920	CONT. MCLAURIN CENTER		-		-		-				-	
104108930	CONT. COUNCIL ON AGING		•		-		-		-		-	
104108970	CONT. SAMARITAN COLONY		3,000		3,000		3,000		3,000		3,000	
104108971	DIST ATTY/HABITUAL		[: = 3		-		500		500	
104108972	CRIME STOPPERS		500		500		500		500		500	
104108990	CONT. HOSPICE PROGRAM		500		500		500		-		-	
104108991	CONT. LITERACY COUNCIL		-		-		-		-		=0	
	CONT. ARTS COUNCIL		10,000		10,000		10,000		10,000		10,000	
	YADKIN/PEE DEE PROG.		-		-		-		-		-	
	CONT. R.C. HISTORICAL		-				-		<u></u>		-	
	CONT. TO DPK FUND		50,000		50,000		50,000		50,000		50,000	
	CONT. TO RHAM HOUS AUTH				-		-		-		-	
TOTAL	OTHER TYPE		64,000	12	64,000		64,000		64,000		64,000	
TOTAL	FOR DEPARTMENT	\$	275,064	\$	289,370	\$	193,752	\$	294,970	\$	194,131	
										т		

PROFESSIONAL SERVICES 3040

Account Number	Account Title	Actual 19/20		Budget 20/21		Expected Expenditure 20/21		Dept. Request 21/22			Approved Request 21/22
104201020	INISTRATION SALARIES & WAGES	\$	237,502	\$	248,200	\$	227 F00	\$	240.000	*	240 000
104201020		P	237,302	P	240,200	P	237,500	Þ	240,000	\$	240,000
	TEMPORARY & PART-TIME		57,934		67,600		67,600		68,950		68,9 5 0
104201022	SALARIES & WAGES - L		6,017		6,285		6,466		7,075		50 To 10 To
	FICA TAXES		23,474		24,700		24,700		25,900		7,075 25,900
	GROUP INSURANCE		36,453		38,300		37,500		39,500		39,500
104201070	RETIREMENT		29,033		33,000		34,500		38,705		38,705
	CITY CONTRIBUTION 401K		8,021		8,070		8,425		8,475		8,475
	LOCAL PENSION FUND		3,215		3,200		3,200		3,650		3,650
104201080	BONUS		8,801		695		8,801		8,801		8,801
	SONAL SERVICES	-	410,450	1	430,050		428,692		441,056	-	441,056
104202110	TELEPHONE & POSTAGE		234		500		500		500		500
104202120	PRINTING		912		1,000		1,000		1,000		1,000
104202140	TRAVEL, EDUCATION A		4,447		8,000		5,000		8,000		8,000
104202160	M & R EQUIPMENT		-		-		-		-		-
104202170	M & R VEHICLES		=		-		250		-		-
104202260	ADVERTISING		7,344		3,000				4,000		4,000
104202270	AUTO ALLOWANCE		12,900		12,900		12,900		12,900		12,900
104202310	GAS, OIL & TIRES		-		-		-				-
104202530	DUES & SUBSCRIPTIONS		3,499		3,000		3,500		3,500		3,500
104202540	INSURANCE AND BONDS		5,949		6,300		6,000		6,400		6,400
104202570	MISCELLANEOUS EXPENSE		21,147		40,000		30,000		40,000		40,000
104202580	TOURISM EXPENSE		-		_		-		= 0		-
GENE	ERAL OPERATING		56,432		74,700		59,150		76,300	-	76,300
104203450	CONTRACTED SERVICES		3,274		5,500		5,500		5,500		5,500
CONT	TRACTUAL SERVICES		3,274		5,500		5,500		5,500		5,500
104204330	DEPT. SUPPLIES & MAT.		2,379		5,000	100000000000000000000000000000000000000	3,000		5,000		5,000
MATE	ERIAL AND SUPPLIES		2,379		5,000		3,000		5,000		5,000
104205740	CAPITAL OUTLAY EQUIP.		-	_	7,000		800	200000000000000000000000000000000000000	-		-
CAPI	TAL OUTLAY		-		7,000		800		-	3 1	-
104206010	INTERFUND REIMBURSE	V			-		(155,384)				(184,365)
INTER	RFUND REIMBURSEMENT		-		-		(155,384)		-	7. 	(184,365)
TOTA	L FOR DEPARTMENT	\$	472,535	\$	522,250	\$	341,758	\$	527,856	\$	343,491

FUNDS (4) POSITIONS (1) PART-TIME (3) FULL TIME

Account Number	Account Title	Actual 19/20		Budget 20/21			Expected Expenditure 19/20		Dept. Request 20/21		Approved Request 20/21
FINA											
104401020	SALARIES & WAGES	\$	273,214	\$	227,045	\$	228,100	\$	233,250	\$	233,250
104401021	SALARIES & WAGES - O		435		-		1-		-		-
104401022	TEMPORARY & PART-TIME		-				-		-		
104401023	SALARIES & WAGES - L		3,889		1,350		1,350		1,380		1,380
104401050	FICA TAXES		19,900		17,525		17,525		18,150		18,150
104401060	GROUP INSURANCE		42,412		45,000		38,000		40,000		40,000
104401070	RETIREMENT		25,232		23,450		24,400		27,100		27,100
104401071	CITY CONTRIBUTION 401K		6,966		5,700		6,000		6,000		6,000
104401080	BONUS		579		579		579		580		580
PERS	ONAL SERVICES	1471	372,627		320,649		315,954		326,460		326,460
104402110	TELEPHONE & POSTAGE		1,795		3,000		3,000		3,000		3,000
104402120	PRINTING		2,847		4,000		4,000		4,000		
104402140	TRAVEL, EDUCATION A		1,005		3,000		3,000		3,000		4,000 3,000
104402160	M & R EQUIPMENT		-,		100		5,000		5,000		3,000
104402210	SOFTWARE & PROGRAM		-		5,000		1,000		5,000		
104402260	ADVERTISING		2,565		4,000		3,000		3,000		5,000
104402270	AUTO ALLOWANCE		1,800		1,800		1,800		1,800		3,000
104402480	PURCHASE CITY TAGS		-,555		-,000		-		1,000		1,800
104402530	DUES & SUBSCRIPTIONS		110		300		300		300		-
104402540	INSURANCE AND BONDS		4,177		4,400		4,400		4,400		300
GENE	RAL OPERATING		14,299		25,600	-	20,500	-	24,500		24,500
	ALL LAND ARROWS WITH THE TRANSPORT AND ARROWS.								,		,
104403040	TAX COLLECTION FEES		12,100		12,000		12,000		12,000		12,000
104403450	CONTRACTED SERVICES		16,653		18,550	19	18,550		20,000		20,000
CONT	RACTUAL SERVICES		28,753		30,550		30,550		32,000		32,000
104404330	DEPARTMENT SUPPLIES		4,661		9,500		6,000		9,500		9,500
MATE	RIAL AND SUPPLIES		4,661		9,500		6,000		9,500		9,500
104405740	CAPITAL OUTLAY EQUIP.		_		≅ 9						
	AL OUTLAY		-			-		S			
	INTERFUND REIMBURSE				-		(139,206)				(166,104)
INTER	FUND REIMBURSEMENT		-		-		(139,206)		-		(166,104)
TOTAL	FOR DEPARTMENT	_	420.246		204.206						
IOIAL	TOR DEPARTMENT	\$	420,340	\$	386,299	\$	233,798	\$	392,460	\$	226,356

FUNDS (4) POSITIONS

Account Account Number Title PLANNING & INSPECTIONS	Actual 19/20	Budget 20/21	Expected Expenditure 20/21	Dept. Request 21/22	Approved Request 21/22	
104601020 SALARIES & WAGES	\$ 224,996	d 217.100		11 A 12 A		
104601021 SALARIES & WAGES - O	\$ 224,990	\$ 217,100	\$ 217,850	\$ 222,200	\$ 222,200	
104601022 TEMPORARY & PART-TIME	300	300	75	300	300	
104601023 SALARIES & WAGES - L	5,294		-	- 1	-	
104601030 SALARIES & WAGES PL	300	4,500	4,406	4,500	4,500	
104601050 FICA TAXES	16,097	1,600	1,600	1,600	1,600	
104601060 GROUP INSURANCE	27,340	17,150	17,150	17,600	17,600	
104601070 RETIREMENT	20,748	29,000	28,000	29,500	29,500	
104601071 CITY CONTRIBUTION 401K	5,729	22,750	23,600	26,000	26,000	
104601080 BONUS	463	5,560	5,800	5,800	5,800	
PERSONAL SERVICES	301,267	463	463	463	463	
THOUSAND SERVICES	301,207	298,423	298,944	307,963	307,963	
104602110 TELEPHONE & POSTAGE	782	3,000	800	3.000		
104602120 PRINTING	529	2,500	-	3,000	3,000	
104602140 TRAVEL, EDUCATION A	1,472	4,000	1,000	2,000	2,000	
104602170 M & R VEHICLES	187	1,000	******	4,000	4,000	
104602260 ADVERTISING	2,617	3,000	1,000	1,000	1,000	
104602310 GAS, OIL & TIRES	1,084	2,000	3,000	3,000	3,000	
104602360 UNIFORMS	292	400	1,000 400	2,000	2,000	
104602530 DUES & SUBSCRIPTIONS	1,587	2,500		400	400	
104602540 INSURANCE, LIABILITY	5,318	5,700	2,500	2,500	2,500	
104602560 PLANNING BOARD EXP.	-	500	5,700 -	6,050	6,050	
104602610 APPEARANCE COMM.	_	-	-	500	500	
GENERAL OPERATING	13,868	24,600	15,400			
	25/000	24,000	15,400	24,450	24,450	
104603450 CONTRACTED SERVICES	37,080	25,000	25,000	30,000	20.000	
CONTRACTUAL SERVICES	37,080	25,000	25,000	30,000	30,000	
		/	23,000	30,000	30,000	
104604330 DEPARTMENT SUPPLIES	6,384	6,000	2,000	6,000	6,000	
MATERIAL AND SUPPLIES	6,384	6,000	2,000	6,000	6,000	
			-/	0,000	0,000	
104605740 CAPITAL OUTLAY, EQUIP.		2,000	1,600	-		
CAPITAL OUTLAY	-	2,000	1,600			
			_,000		=8	
104606010 INTERFUND REIMBURSE		-	(59,584)	_	(72.290)	
		-	(59,584)		<u>(72,380)</u> (72,380)	
					(12,360)	
TOTAL FOR DEPARTMENT	\$ 358,599	\$ 356,023	\$ 283,360	\$ 368,413	\$ 296,033	
					50,000	

FUNDS (3) POSITIONS

Account	Account		Actual		Budget		xpected penditure	1	Dept. Request		pproved Request
Number	Title	na que	19/20		20/21		20/21	-	21/22	-	21/22
20 HEREDO COMARESEMBREINAMORES AND RESERVA	C BUILDINGS	_	124 460	_	155.000	.	145.000	4	160 500	+	160 500
105001020	SALARIES & WAGES	\$	134,460	\$	155,000	\$	145,000	\$	160,500	\$	160,500
105001021	SALARIES & WAGES - O		3,299		8,500		3,000		8,500		8,500
105001022	TEMP. & PART-TIME		3,352		6,000		-		6,000		6,000
105001023	SALARIES & WAGES - L		747		750		746		765		765
105001050	FICA TAXES		10,354		13,070		11,500		13,500		13,500
105001060	GROUP INSURANCE		34,350		36,400		36,800		38,650		38,650
105001070	RETIREMENT		12,558		16,850		16,000		19,500		19,500
105001071	CITY CONTRIBUTION 401K		3,428		4,120		4,000		4,300		4,300
105001080	BONUS		521		520		521		600		600
PERSO	NAL SERVICES		203,069		241,210		217,567		252,315		252,315
105002110	TELEPHONE & POSTAGE		1		20		20		20		20
105002110	TRAVEL, EDUCATION A		377		1,000		1,000		1,000		1,000
105002110	M & R BLDGS/GROUND		24,975		45,000		45,000		45,000		45,000
105002160	M & R EQUIPMENT		750		4,500		2,000		4,500		4,500
105002170	M & R VEHICLES		1,651		3,000		3,000		3,000		3,000
105002170	ADVERTISING		-		-		-		-		-
105002200	GAS, OIL & TIRES		3,732		10,000		4,000		10,000		10,000
105002310	UNIFORMS		1,797		1,500		1,500		1,500		1,500
105002530	DUES & SUB.		-,,,,,		-,500		-		-,500		-
105002530	INSURANCE, LIABILITY		9,890		10,500		10,000		10,600		10,600
	AL OPERATING		43,173		75,520	-	66,520		75,620		75,620
GENER	AL OPERATING		45,175		75,520		00,320		75,020		75,020
105003040	PRO. SERVICES		-		-		•		₩ 		= 1
105003450	CONTRACTED SVCS.	Z2000	107,234		135,000		135,000		135,000		135,000
CONTR	RACTUAL SERVICES		107,234		135,000		135,000		135,000		135,000
105004330	DEPARTMENT SUPPLIES		55,513		40,000		40,000		40,000		40,000
	RIAL AND SUPPLIES		55,513		40,000		40,000		40,000		40,000
MATER	CIAL AND SUPPLIES		33,313		40,000		40,000		40,000		40,000
105005720	CAPITAL OUTLAY BLDG.		73,515		60,000		60,000		95,200		73,200
105005740	CAPITAL OUTLAY EQUIP.	,	13,500		10,000		8,925		12,000		12,000
CAPITA	AL OUTLAY		87,015		70,000		68,925		107,200		85,200
105006016	INTERFUND REIMBURSE						(205,195)				(256,773)
	FUND REIMBURSEMENT						(205,195)	-			(256,773)
INIER	TOND REIMBORSEMENT		_		-		(203,193)		-		(230,773)
TOTAL	FOR DEPARTMENT	\$	496,004	\$	561,730	\$	322,817	\$	610,135	\$	331,362
FUNDS (4) POS	ITIONS										
CAPITAL OUTLA	V 5720					CAP	ITAL OUTLA	V 57	7 40		
	DAMPER CITY HALL				3,500	1	ARK MOWE			\$	12,000
						V-14	ANN PIOWE			P	12,000
REPLACE CARP					3,200						
	TAIRS POLICE STATION				3,500						
	RPRINT READERS AT POLICE		DOOR		13,500						
	ON PUBLIC WORKS BUILDIN				35,000						
NEW STATIONA	RY NG PRESSURE WASHER P	W			6,500						
				\$	73,200						

				Expected	Dept.	Approved
Account	Account	Actual	Budget	Expenditure	Request	Request
Number	Title	19/20	20/21	20/21	21/22	21/22
	ICE DEPARTMENT	· • • • • • • • • • • • • • • • • • • •				
THE PARTY OF THE PARTY OF	SALARIES & WAGES	\$ 1,681,395	\$ 1,665,000	\$ 1,665,000	\$ 1,680,000	\$ 1,680,000
	SALARIES & WAGES - O	62,284	98,000	30,000	98,000	98,000
HERMAN CONTRACTOR OF A CONTRACTOR MADE	TEMPORARY & PART-TIME	-	16,000	-	16,000	16,000
	SALARIES & WAGES - L	16,516	16,500	16,616	19,500	19,500
	FICA TAXES	128,631	137,545	131,500	136,850	136,850
	GROUP INSURANCE	372,798	316,000	317,000	332,850	332,850
	RETIREMENT	169,635	193,450	193,450	213,500	213,500
	CITY CONTRIBUTION 401K	86,550	89,230	88,000	88,650	88,650
105101072	LOCAL PENSION FUND	15,174	13,125	13,125	13,125	13,125
105101080	BONUS	15,101	5,085	4,910	5,200	5,200
	SONAL SERVICES	2,548,084	2,549,935	2,459,601	2,603,675	2,603,675
						W
105102110	TELEPHONE & POSTAGE	2,221	3,000	1,100	3,000	3,000
105102120	PRINTING	2,169	4,000	1,664	4,000	4,000
105102140	TRAVEL, EDUCATION A	25,010	32,500	15,283	32,500	32,500
	M & R EQUIPMENT	15,292	22,000	16,571	22,000	22,000
105102170	M & R VEHICLES	18,806	28,500	25,000	28,500	28,500
105102260	ADVERTISING	1,475	900	900	900	900
105102310	GAS, OIL & TIRES	68,581	125,000	52,000	125,000	125,000
105102360	UNIFORMS	29,456	34,000	27,148	34,000	34,000
105102530	DUES & SUBSCRIPTIONS	1,810	2,100	2,100	2,100	2,100
105102540	INSURANCE, LIABILITY	62,385	66,350	57,000	63,600	63,600
GEN	IERAL OPERATING	227,205	318,350	198,766	315,600	315,600
105103450	CONTRACTED SERVICES	58,044	85,000	65,000	85,000	85,000
CON	TRACTUAL SERVICES	58,044	85,000	65,000	85,000	85,000
105104330	DEPARTMENT SUPPLIES	135,239	34,000	20,173	34,000	34,000
MAT	TERIAL AND SUPPLIES	135,239	34,000	20,173	34,000	34,000
105105740	CAPITAL OUTLAY EQUIP.	144,456	98,200	158,596	228,577	228,577
CAP	ITAL OUTLAY	144,456	98,200	158,596	228,577	228,577
	DRUG ASSET FORFEITURE	5,523	22,000	10,168	22,000	22,000
TOTA	L OTHER TYPE	5,523	22,000	10,168	22,000	22,000
TOT	TAL FOR DEPARTMENT	A 2 110 FF1	\$ 3,107,485	± 2.012.204	\$ 3,288,852	\$ 3,288,852
101	AL FOR DEPARTMENT	\$ 3,118,551	\$ 3,107,485	\$ 2,912,304	\$ 3,288,832	\$ 3,288,852
ELINDS DOST	TIONS (35) POLICE (4) TELECOM	MUNICATORS (1) DEETCE ASSTS	TANT (1) OFFICE	A CCTCTANT DT	
10ND3 F031	110113 (33) FOLICE (4) TELECON	INDITIONS (.	I) OIT ICL ASSIS	TANT (1) OTTICE	AJJIJIANIFI	
CAPITAL OU	TI AV 5740					
BULLETPRO		8,500		LESS THAN LET	HAL WEADONS	5,000
						5-30-7-3-7-5-07000
PATROL VEH	anagaran ang ang kalingga ang ang ang ang ang ang ang ang ang	106,846		IN CAR RADIOS		43,040
	FOR VEHICLES	35,000		PDF CONVERTE	K	2,000
К-9		17,750				228,577
TASER UPGR		6,441				
NOPTIC CAM	IERA FLEAR FOR PATROL CARS	4,000				

Account Number	Account Title		Actual 19/20		Budget 20/21		Expected xpenditure 20/21		Dept. Request 21/22		Approved Request 21/22
THE RESIDENCE OF THE PARTY OF T	PARTMENT										
105301020	SALARIES & WAGES	\$	657,230	\$	669,450	\$	662,000	\$	688,365	\$	688,365
105301021	SALARIES & WAGES - O		19,379		33,000		30,000		33,000		33,000
105301022	TEMPORARY & PART-TIME		9,692		28,000		28,000		28,000		28,000
105301023	SALARIES & WAGES - L		3,835		3,835		2,864		3,125		3,125
105301050	FICA TAXES		50,492		56,350		56,350		57,800		57,800
105301060	GROUP INSURANCE		157,859		137,800		148,000		155,400		155,400
105301070	RETIREMENT		61,510		72,500		72,500		83,200		83,200
105301071	CITY CONTRIBUTION 401K		17,005		17,715		17,800		18,175		18,175
105301080	BONUS		6,913		2,385		2,500		2,525		2,525
PERSONA	AL SERVICES		983,915		1,021,035		1,020,014		1,069,590		1,069,590
105302110	TELEPHONE & POSTAGE		87		550		325		550		550
105302140	TRAVEL, EDUCATION A		7,558		18,000		16,000		18,000		18,000
105302160	M & R EQUIPMENT		3,399		11,000		7,500		11,000		11,000
105302170	M & R VEHICLE		11,130		25,000		19,000		25,000		25,000
105302260	ADVERTISING		.=.		600		350		600		600
105302310	GAS, OIL & TIRES		10,420		23,000		17,500		23,000		23,000
105302360	UNIFORMS		22,386		28,000		26,000		28,000		28,000
105302530	DUES & SUBSCRIPTIONS		2,840		4,700		4,600		5,500		5,500
105302540	INSURANCE, LIABILITY		48,070		51,000		43,000		46,000		46,000
GENERAL	OPERATING		105,890		161,850		134,275		157,650	-	157,650
105303450	CONTRACTED SERVICES		2,666		5,000		6,000		6,000		6,000
105303550	ON-BEHALF OF PAYMENT		38,298		40,000		40,000		40,000		40,000
CONTRAC	TUAL SERVICES		40,964		45,000		46,000		46,000	-	46,000
105304330	DEPARTMENT SUPPLIES		41,405		28,500		22,000		28,500		28,500
MATERIA	L AND SUPPLIES		41,405		28,500		22,000		28,500		28,500
105305730	CAPITAL EXP. OTHER		_))=		-		(4)		_
105305740	CAPITAL OUTLAY EQUIP.		6,286		4,000		4,000		85,800		37,500
CAPITAL (DUTLAY		6,286		4,000		4,000		85,800		37,500
105308990	FEMA GRANT EXPENSE		n –		-				-		_
	×-				=		-		-		82
TOTAL FO	R DEPARTMENT	\$ 1	,178,460	\$ 1	,260,385	\$:	1,226,289	\$:	1,387,540	\$:	1,339,240

FUNDS POSITIONS (16) FULL-TIME (20) PART-TIME

CAPITAL OUTLAY 5740				
HOSE & NOZZLES	5,000	TRAINING BOOKS & CDs		4,000
DIGITAL PORTABLE RADIOS	6,000		\$	37,500
NEW FIRE HELMETS	4,000		т	37,000
HAX-MAT EQUIPMENT	1,000			
SCBA BOTTLES REPLACEMENTS	12,500			
TURNOUT GEAR	5,000			

Account Number	Account Title	Actual 19/20		Budget 20/21		Expected Expenditure 20/21		Dept. Request 21/22		Approved Request 21/22	
MAINT	ENANCE SHOP						-	•			
105501020	SALARIES & WAGES	\$ 73,351	\$	73,000	\$	73,000	\$	74,100	\$	74,100	
105501021	SALARIES & WAGES - O	3,220		4,600	•••	3,000		4,600	т	4,600	
105501022	TEMPORARY & PART-TIME	-		-		-		-		.,000	
105501023	SALARIES & WAGES - L	-		615		612		625		625	
105501050	FICA TAXES	5,837		6,150		6,050		6,100		6,100	
105501060	GROUP INSURANCE	17,526		18,580		18,580		19,510		19,510	
105501070	RETIREMENT	6,947		8,235		8,100		9,100		9,100	
105501071	CITY CONTRIBUTION 401K	1,908		2,015		2,000		2,000		2,000	
105501080	BONUS	290		290		290		290		290	
PERSON	NAL SERVICES	109,079		113,485		111,632		116,325		116,325	
105502110	TELEPHONE & POSTAGE	8		50		-		50		F0	
105502140	TRAVEL, EDUCATION A	_		800		_		800		50	
105502160	M & R EQUIPMENT	3,675		9,000		6,500		9,000		800	
105502170	M & R VEHICLES	211		800		200		9,000 800		9,000	
105502260	ADVERTISING			-		-		800		800	
105502310	GAS, OIL & TIRES	1,484		2,000		1,500		2,000		-	
105502360	UNIFORMS	938		900		1,127		950		2,000	
105502540	INSURANCE, LIABILITY	5,338		5,830		5,500		5,850		950	
GENERA	L OPERATING	11,654		19,380		14,827		19,450	-	5,850 19,450	
105504330	DEPARTMENT SUPPLIES	8,119		10,000		8,000		10,000		10,000	
MATERI	AL AND SUPPLIES	8,119		10,000		8,000		10,000		10,000	
105505740	CAPITAL OUTLAY EQUIP.	-		-		_		51,640		6,640	
CAPITAL	OUTLAY	-		=		-		51,640		6,640	
105506010	INTERFUND REIMBURSE	_		_		(53,133)				(66 E42)	
INTERFL	JND REIMBURSEMENT	'	-			(53,133)				(66,542) (66,542)	
TOTAL F	OR DEPARTMENT	\$ 128,852	-\$	142,865	\$	81,326	\$	197,415	-\$	85,873	
					=			2077.23		33,073	

FUNDS (2) POSITIONS

CAPITAL OUTLAY 5740 BRAKE LATH

\$ 6,640

2021-2022

Account Number	Account Title	Actual 19/20		B	Budget 20/21		Expected Expenditure 20/21		Dept. Request 21/22		Approved Request 21/22	
	EET DEPARTMENT							72				
	SALARIES & WAGES	\$	150,948	\$	162,845	\$	165,000	\$	171,500	\$	171,500	
	SALARIES & WAGES - O		6,883		10,000		6,000		10,000		10,000	
	TEMPORARY & PART-TIME		=		= 2				25			
	SALARIES & WAGES - L		1,815		1,815		1,815		1,935		1,935	
105601050			11,288		13,450		13,000		14,150		14,150	
105601060	GROUP INSURANCE		58,169		53,000		65,020		68,275		68,275	
	RETIREMENT		14,409		17,960		18,350		21,125		21,125	
105601071	CITY CONTRIBUTION 401K		3,971		4,400		4,475		4,625		4,625	
105601080	BONUS		869		985		985		985		985	
PERS	ONAL SERVICES		248,352		264,455		274,645		292,595		292,595	
105602110	TELEPHONE & POSTAGE		-				-		-		-	
105602140	TRAVEL, EDUCATION A		589		1,000		-		1,000		1,000	
105602160	M & R EQUIPMENT		6,484		12,000		12,000		12,000		12,000	
105602170	M & R VEHICLES		1,059		5,500		2,000		5,000		5,000	
105602260	ADVERTISING		110		200		-		200		200	
105602310	GAS, OIL & TIRES		11,703		10,000		8,650		10,000		10,000	
105602360	UNIFORMS		2,990		3,000		3,375		3,400		3,400	
105602540	INSURANCE AND LIABILITY		10,480		11,150		11,000		11,660		11,650	
GENE	RAL OPERATING		33,415		42,850	2	37,025	8.	43,260		43,260	
105603450	CONTRACTED SERVICES		1,333		2,000		2,320		2,500		2,500	
CONT	RACTUAL SERVICES		1,333		2,000		2,320		2,500		2,500	
105604330	DEPT. SUPPLIES & MAT.		5,911		12,000		8,000		12,000		12,000	
MATE	RIAL AND SUPPLIES		5,911		12,000		8,000		12,000		12,000	
105605730	CAPITAL OUTLAY OTHER		-		= 8		1 = 0		-		-	
105605740	CAPITAL OUTLAY EQUIP.		-		12,000		10,880		50,000		-	
CAPIT	TAL OUTLAY		-		12,000	-	10,880		50,000			
					25		(4)					
TOTA	L FOR DEPARTMENT	\$	289,011	\$	333,305	\$	332,870	\$	400,355	\$	350,355	
								===				

FUNDS (6) POSITIONS

CITY OF ROCKINGHAM

10 GENERAL FUND

SCHEDULE OF EXPENDITURES

וטע	.с	UF	EXACIANT	
	2	021	L-2022	

Account Account Number Title	Actual 19/20	Budget 20/21	Expected Expenditure 20/21	Dept. Request 21/22	Approved Request 21/22
POWELL BILL		4 425 000	+ 425.000	÷ 427.700	4 427 700
105701020 SALARIES & WAGI		\$ 135,000	\$ 135,000	\$ 137,700	\$ 137,700
105701021 SALARIES & WAGI		1,000	1,000	1,000	1,000
105701022 TEMPORARY & PA		2.011	2.011	1 200	1 200
105701023 SALARIES & WAGI 105701050 FICA TAXES		2,011	2,011	1,300	1,300 10,800
	10,437	10,560	10,800	10,800	30,100
105701060 GROUP INSURANG 105701070 RETIREMENT	Section Sectio	28,650	27,500	30,100	
	12,406	14,120	14,500	16,000	16,000
105701071 CITY CONTRIBUTE PERSONAL SERVICES	ION 401K 3,258 190,882	3,450	3,450 194,261	<u>3,500</u> 200,400	3,500
PERSONAL SERVICES	190,002	194,791	194,201	200,400	200,450
105702110 TELEPHONE & POS	STAGE -	-	-	-	. w
105702140 TRAVEL, EDUCATION	ON A -	500	350	500	300
105702160 M & R EQUIPMENT	Г 3,031	15,000	5,000	12,000	12,000
105702170 M & R VEHICLES	6,282	6,000	5,300	6,000	6,000
105702180 M & R STREETS	3,511	40,000	37,500	40,000	40,000
105702260 ADVERTISING	* <u>~</u>	300	× =	300	300
105702310 GAS, OIL & TIRES	5,130	8,000	4,800	8,000	8,000
105702540 INSURANCE AND I	LIABILITY 7,032	7,550	7,000	7,450	7,450
GENERAL OPERATING	24,986	77,350	59,950	74,250	74,250
105703040 PROFESSIONAL SE		<u> </u>		-	:=
105703450 CONTRACTED SER		187,555	30,000	192,683	142,633
CONTRACTUAL SERVICE	ES 12,113	187,555	30,000	192,683	142,683
105704330 DEPT. SUPPLIES 8	& MAT. 514	8,000	13,500	8,000	8,000
MATERIAL AND SUPPLIES	Andrew American Control of the Contr	8,000		8,000	
MATERIAL AND SUPPLI	514	8,000	13,500	8,000	8,000
105705730 CAPITAL OUTLAY	OTHER -	-	-	=7	<u>~</u> "
105705740 CAPITAL OUTLAY	EQUIP	13,000	-	28,000	78,000
CAPITAL OUTLAY	5 =	13,000	-	28,000	78,000
105708920 CONT TO GF LEASI	E PU -		_	-	-
105708930 CONT DOWNTOWN			=	-	-
TOTAL OTHER TYPE	-	·	· · · · · · · · · · · · · · · · · · ·	-	
TOTAL FOR DEPARTMEN	\$ 228,495	\$ 480,696	\$ 297,711	\$ 503,333	\$ 503,333
EUNDS (2) DOSTTIONS	· · · · · · · · · · · · · · · · · · ·	81			,
FUNDS (3) POSITIONS					
CAPITAL OUTLAY 5740					. 14 .
FLAT TAMP	3,000				
NEW TRUCK(1 TON CREW CAB)	50,000				
TRACTOR	25,000				
	\$ 78,000				

CITY OF ROCKINGHAM 10 GENERAL FUND SCHEDULE OF EXPENDITURES 2021-2022

Account Number	Account Title		Actual 19/20	4 house	Budget 20/21		expected spenditure 20/21		Dept. Request 21/22		Approved Request 21/22
A THE RESIDENCE OF THE PARTY OF	NITATION DEPT										
105801020	SALARIES & WAGES	\$	549,299	\$	550,000	\$	550,000	\$	560,000	\$	560,000
105801021	SALARIES & WAGES - O		11,031		26,000		15,000		26,000		26,000
105801022	TEMPORARY & PART-TIME		~=		-		=				-
105801023	SALARIES & WAGES - L		6,975		6,975		6,975		7,450		7,450
105801050	FICA TAXES		42,216		44,770		44,000		45,575		45,575
105801060	GROUP INSURANCE		170,488		150,850		167,560		175,950		175,950
105801070	RETIREMENT		51,091		59,870		59,870		68,090		68,090
105801071	CITY CONTRIBUTION 401K		14,303		14,630		14,780		14,900		14,900
105801080	BONUS		2,258	W/-=-	2,258		2,258		2,258		2,258
PERSO	NAL SERVICES		847,661		855,353		860,443		900,223		900,223
									•		
105802110	TELEPHONE & POSTAGE				100		-		100		100
105802140	TRAVEL, EDUCATION A		571		1,000		1,000		1,000		1,000
105802160	M & R EQUIPMENT		6,256		30,000		5,000		30,000		30,000
105802170	M & R VEHICLES		26,100		45,000		35,000		45,000		45,000
105802260	ADVERTISING		-		100		-		100		100
105802310	GAS, OIL & TIRES		70,086		70,000		51,000		70,000		70,000
105802320	LANDFILL DISPOSAL		757		25,000		4,650		25,000		25,000
105802360	UNIFORMS		8,387		7,000		8,000		8,000		8,000
105802540	INSURANCE AND LIABILITY		38,444		40,810		33,000		35,000		35,000
GENER	AL OPERATING		150,601	-	219,010		137,650	-	214,200		214,200
			1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1				137/030		214,200		214,200
105803450	CONTRACTED SERVICES		425	//	1,500		375		1,500		1,500
CONTR	ACTUAL SERVICES		425		1,500		375		1,500		1,500
									•		_,
105804330	DEPT. SUPPLIES & MAT.		9,727		15,000		3,500		15,000		15,000
MATER	IAL AND SUPPLIES		9,727		15,000		3,500		15,000		15,000
									18.5		_5,00,0
105805740	CAPITAL OUTLAY EQUIP.		362,480		10,000		10,000		121,000		29,000
CAPITA	L OUTLAY		362,480		10,000		10,000		121,000	-	29,000
*****					75 TO THE RESERVE OF						-,
TOTAL	FOR DEPARTMENT	\$ 1	,370,894	\$ 1	,100,863	\$ 1	,011,968	\$ 1	,251,923	\$ 1	,159,923
	-										

FUNDS (19) POSITIONS

 CAPITAL OUTLAY 5740

 100 ROLLOUTS
 \$ 10,000

 CART DUMPER
 9,000

 2 ROLLOFF CONTAINERS
 10,000

 \$ 29,000

CITY OF ROCKINGHAM

10 GENERAL FUND SCHEDULE OF EXPENDITURES 2021-2022

Account Number	Account Title	Actual 19/20	Budget 20/21	Ex	xpected penditure 20/21	Dept. Request 21/22	R	pproved Request 21/22
	TOURISM							
106101020	SALARIES & WAGES	\$ 64,252	\$ 64,260	\$	65,000	\$ 65,550	\$	65,550
106101021	SALARIES & WAGES - O	-			-	-	3,537	_
106101022	TEMPORARY & PART-TIME	6,550	20,800		-	=		=
106101023	SALARIES & WAGES - L	P=	60° €		-	2		-
106101050	FICA TAXES	5,475	6,800		5,500	5,500		5,500
106101060	GROUP INSURANCE	8,763	9,540		9,300	9,765		9,765
106101070	RETIREMENT	6,088	6,950		7,195	7,850		7,850
106101071	CITY CONTRIBUTION 401k	1,670	1,700		1,760	1,750		1,750
106101080	BONUS	170	175		115	115		115
PERS	ONAL SERVICES	92,968	110,225		88,870	90,530		90,530
106102110	TELEPHONE & POSTAGE	28	500		100	500		500
106102270	AUTO ALLOWANCE	3,000	3,500		3,000	3,000		3,000
GENE	RAL OPERATING	3,028	4,000	b	3,100	3,500		3,500
ТОТА	L FOR DEPARTMENT	\$ 95,996	\$ 114,225	\$	91,970	\$ 94,030	\$	94,030

FUNDS (1) FULL TIME POSITI & (1) PART-TIME POSITION

CITY OF ROCKINGHAM 10 GENERAL FUND SCHEDULE OF EXPENDITURES 2021-2022

Account Number	Account Title		Actual		Budget	E	Expected expenditure		Dept. Request		Approved Request
Number			19/20		20/21	-	20/21		21/22		21/22
106201020	RECREATION		(852) S					i literatur			
106201020	SALARIES & WAGES	\$	139,317	\$	144,840	\$	128,000	\$	148,000	\$	148,000
	SALARIES & WAGES - O		22,832		30,000		3,000		34,000		34,000
106201022 106201023	TEMPORARY & PART-TIME		58,994		90,000		15,000		105,000		105,000
106201023	SALARIES & WAGES - L		3,530		3,675		3,675		3,750		3,750
106201050	FICA TAXES		15,461		22,030		11,500		22,300		22,300
106201060	GROUP INSURANCE		27,340		29,000		29,000		30,450		30,450
106201070	RETIREMENT		13,976		18,720		15,000		21,285		21,285
106201071	CITY CONTRIBUTION 401K BONUS		3,889		4,575		3,500		4,650		4,650
		_	463		463		463		463		463
PERSO	ONAL SERVICES		285,802		343,303		209,138		369,898		369,898
106202110	TELEPHONE & POSTAGE		5,265		5,300		5,300		5,500		F F00
106202120	PRINTING				200		200		200		5,500
106202130	UTILITIES		39,849		43,000		30,000		43,000		200
106202140	TRAVEL, EDUCATION A		2,167		2,500		4,255		2,500		43,000
106202150	M & R BUILDINGS/GROUND	S	38,612		25,000		13,000		30,000		2,500
106202160	M & R EQUIPMENT		6,412		5,000		3,500		40 Barrana 40		30,000
106202170	M & R VEHICLES		862		1,500		1,500		6,000		6,000
106202260	ADVERTISING		•		-,500		-,500		2,500		2,500
106202310	GAS, OIL & TIRES		2,456		5,000		5,000		7,000		-
106202360	UNIFORMS		104		500		250		TOTAL STATE OF COMMEN		7,000
106202480	PURCHASES FOR RESALE		-		1,000		-		500		500
106202530	DUES & SUBSCRIPTION		-		500		250 200		1,000 500		1,000
106202540	INSURANCE AND LIABILITY		14,596		19,100		15,000		20,000		500
106202570	MISCELLANEOUS EXPENSE		-		-		13,000		20,000		20,000
106202580	ACTIVITIES		1,572		2,500		2,500		2,500		-
GENER	AL OPERATING		111,895		111,100	-	80,505		121,200	-	2,500
					,_		00,303		121,200		121,200
106203450	CONTRACTED SERVICES		14,595		15,000		15,000		15,000		15,000
CONTR	ACTUAL SERVICES		14,595		15,000		15,000		15,000		15,000
							- 83 5 86233346		/		13,000
106204320	CHEMICALS		2,376		5,000		5,000		5,000		5,000
106204330	DEPT. SUPPLIES & MAT.		25,349		10,500		10,500		10,500		10,500
106204340	ATHLETIC SUPPLIES		36,858		35,000		-		35,000		35,000
MATER	IAL AND SUPPLIES		64,583	10	50,500		15,500		50,500	0	50,500
106205720	CAPITAL EXPENSE BLD		_								
106205740	CAPITAL OUTLAY EQUIP.				- E 000		-		140,000		25,000
	L OUTLAY			_	5,000		5,000		15,000		15,000
	T: 5.5.94Ti M				5,000		5,000		155,000		40,000
TOTAL F	FOR DEPARTMENT	\$	476,875	\$	524,903	\$	325,143	\$	711,598	\$	596,598
				Mark on the later		20-					

FUNDS (3) FULL-TIME (45) PART-TIME

CAPITAL OUTLAY 5740

FIELD EQUIPMENT

CAPITAL OUTLAY 5720

WATER HEATER/ REMOVAL OF BOILER 25,000

15,000

CITY OF ROCKINGHAM

10 GENERAL FUND

SCHEDULE OF EXPENDITURES

2021-2022

						E	xpected		Dept.	Αp	proved
Account	Account		Actual		Budget	Exp	enditure	R	equest	R	equest
Number	Title		19/20	_	20/21		20/21		21/22		21/22
CULT	URAL AND LIBRARY					Automobiles					
106301020	SALARIES & WAGES	\$	-	\$	-	\$	-	\$	-	\$:
106301021	SALARIES & WAGES - O		-		-		-		-		
106301022	TEMPORARY & PART-TIME		12,000		12,000		12,000		12,000		12,000
106301023	SALARIES & WAGES - L		-		=		-		-		-
106301050	FICA TAXES		-		-		-		-		-
106301060	GROUP INSURANCE		-		•		(=)		-		ē —
106301070	RETIREMENT		-		-		-		(=)		2:-
106301071	CITY CONTRIBUTION 401K		-		-						-
106301080	BONUS	200000000000000000000000000000000000000			-		(=)				
PERS	SONAL SERVICES		12,000		12,000		12,000		12,000	1	12,000
106302260	ADVERTISING		-		-		•		-		~
106302540	INSURANCE AND LIABILITIY		3,516		3,800		4,000		4,250		4,250
106302950	THEATRE BLDG, AND O		6,906		5,000		7,000		7,000		7,000
106302955	ROCKINGHAM DEPOT EXPENS		3,341		2,500		3,500		3,500		3,500
GEN	ERAL OPERATING		13,763		11,300		14,500		14,750	-	14,750
							.#B		3.5.1		
106308990	CONT TO LIBRARY OPE		-8		-		-		-		-
106308991	LIBRARY REFUND ELEC		-		1,200		1,200		1,200		1,200
TO	TAL OTHER TYPE		-		1,200		1,200		1,200		1,200
							*				-,
TOTA	AL FOR DEPARTMENT	\$	25,763	\$	24,500	\$	27,700	\$	27,950	\$	27,950
	;										

CITY OF ROCKINGHAM 10 GENERAL FUND

SCHEDULE OF EXPENDITURES 2021-2022

Account Number	Account Title	Actual 19/20	Budget 20/21	Expected xpenditure 20/21		Dept. Request 21/22		Approved Request 21/22
CEME	TERY DEPARTMENT					•	_	
106401020	SALARIES & WAGES	\$ 62,982	\$ 63,000	\$ 63,000	\$	64,000	\$	64,000
106401021	SALARIES & WAGES - O	2,902	4,000	 4,000	7	4,000	4	4,000
106401022	TEMPORARY & PART-TIME	5,133	7,500	3,000		7,500		7,500
106401023	SALARIES & WAGES - L	1,593	1,593	1,593		1,775		1,775
106401050	FICA TAXES	5,439	5,850	5,600		5,950		5,950
106401060	GROUP INSURANCE	18,227	19,350	19,000		19,950		19,950
106401070	RETIREMENT	6,110	7,040	7,100		8,000		8,000
106401071	CITY CONTRIBUTION 401K	1,680	1,750	1,750		1,750		1,750
106401080	BONUS	286	235	235		290		290
PERSO	NAL SERVICES	104,352	110,318	 105,278		113,215		113,215
						113,213		113,213
106402110	TELEPHONE & POSTAGE	-	-	_				
106402140	TRAVEL, EDUCATION A	-	250	250		250		- 250
106402160	M & R EQUIPMENT	2,896	4,500	4,500		4,500		4,500
106402170	M & R VEHICLES	3,178	3,000	3,000		3,000		17 15 5 FEBRUAR 20 5
106402260	ADVERTISING	0=	-,	-		3,000		3,000
106402310	GAS, OIL & TIRES	1,366	1,500	1,500		1,500		1 500
106402360	UNIFORMS	579	1,000	1,000		1,000		1,500
106402540	INSURANCE AND LIABILITY	5,842	6,200	5,800		6,150		1,000
GENER A	L OPERATING	13,861	16,450	 16,050	0	16,400		6,150
		,	20, 150	10,030		10,400		16,400
106404330	DEPT. SUPPLIES & MAT.	1,998	2,000	1,500		2,000		2,000
MATERI	AL AND SUPPLIES	1,998	2,000	 1,500		2,000		2,000
		•	-/	2/300		2,000		2,000
106405720	CAPITAL FACILITY IM	7,738	5,000	650		5,000		5,000
106405740	CAPITAL OUTLAY EQUIP.	=	12,200	8,500		1,200		1,200
CAPITAL	OUTLAY	7,738	17,200	9,150		6,200		6,200
				-,		0,200		0,200
TOTAL F	OR DEPARTMENT	\$ 127,949	\$ 145,968	\$ 131,978	\$	137,815	\$	137,815
	-			•	_	,		

FUNDS (2) POSITIONS

CAPITAL OUTLAY 5720
TREE REMOVAL & TRIMMING

5,000

CAPITAL OUTLAY 5740 WALK-BEHIND BLOWER

1,200

CITY OF ROCKINGHAM

10 GENERAL FUND SCHEDULE OF EXPENDITURES 2021-2022

Account Number	Account Title		Actual 19/20		Budget 20/21		xpected penditure 20/21		Dept. Request 21/22		approved Request 21/22
GENER	RAL & ADMINISTRATIVE	No.		-		Bennever				-	
106501100	UNEMPLOY COMPENSATION	\$	5,161	\$	5,000	\$	3,000	\$	5,000	\$	5,000
PER	SONAL SERVICES		5,161		5,000		3,000		5,000		5,000
106502110	TELEPHONE & POSTAGE		41 022		40.000		45.000		45.000		419.44.4
			41,823		40,000		45,000		45,000		45,000
106502130	UTILITIES & STREET		321,661		375,000		350,000		375,000		375,000
106502410	NC HWY TAX ON VEHICLES		9,243		10,000		=		10,000		10,000
106502550	LIABILITY INS DEDUC		2,672		5,000		3,000		5,000		5,000
106502555	WORKMENS COMP DEDU		1,873		10,000		5,000		10,000		10,000
106502610	SAFETY AWARDS		7,447		10,000		8,000		10,000		10,000
GEN	ERAL OPERATING		384,719		450,000		411,000		455,000		455,000
106502450	CONTRACTED CERVICES		45.004		44.000						Principal Commission Co.
106503450			15,384		16,000		16,000		16,000		16,000
CON	TRACTUAL SERVICES		15,384		16,000		16,000		16,000		16,000
106506010	INTERFUND REIMBURSE		9.		-		(143,186)		-		(168,087)
INTE	ERFUND REIMBURSEMENT		-	•	-	***************************************	(143,186)		-		(168,087)
106508973	TRANSFER TO FIRE DEPT REN	P.	_		_		_				_ '1'
	TRANSFER										
	TRANSI ER		-		- 17		-		-		
TOTA	AL FOR DEPARTMENT	\$	405,264	\$	471,000	\$	286,814	\$	476,000	<u>-</u>	207.012
.017		<u> </u>	103/204	"	7/1,000	Ψ	200,014	-	470,000	=	307,913

CITY OF ROCKINGHAM

10 GENERAL FUND

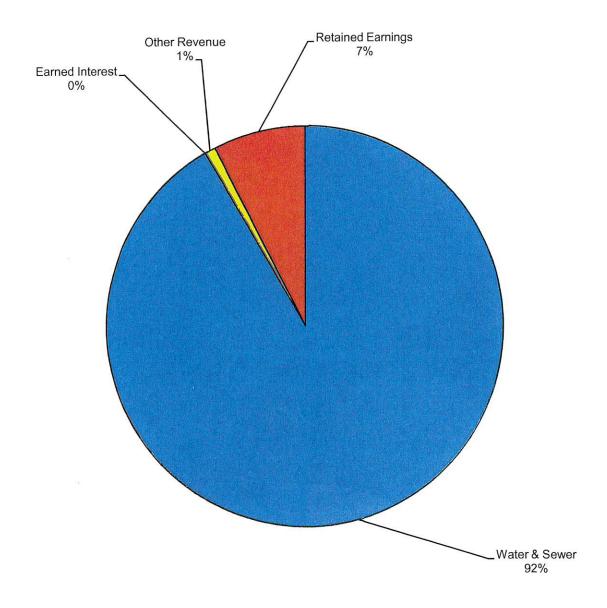
SCHEDULE OF EXPENDITURES

2021-2022

Account Number	Account Title	Actual 19/20	Budget 20/21	Expected expenditure 20/21	Dept. Request 21/22	Approved Request 21/22
106608990	ON-DEPARTMENT CONTINGENCY APPROPR DTAL OTHER TYPE	\$ 	\$ 25,000	\$ -	\$ 25,000	\$ 25,000
		(=)	25,000	-	25,000	25,000
тоти	AL FOR DEPARTMENT	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 25,000
	DEBT SERVICE DEBT SERVICE PRINCIPAL DEBT SERVICE INTEREST DEBT SERVICE FEES DEBT SERVICE LEASE DTAL OTHER TYPE	\$ 126,630 43,493 - - - 170,123	\$ 133,550 133,550	\$ 133,510 133,510	\$ 398,341 398,341	\$ 398,341 398,341
ТОТА	L FOR DEPARTMENT	\$ 170,123	\$ 133,550	\$ 133,510	\$ 398,341	\$ 398,341
GARBAGE TRU	<u>LEASES</u> ILDINGS(14 OF 40) CKS(5 & 6 OF 10) DMM COLLEGE (1 OF 25)	,	57,492 76,018 264,831			

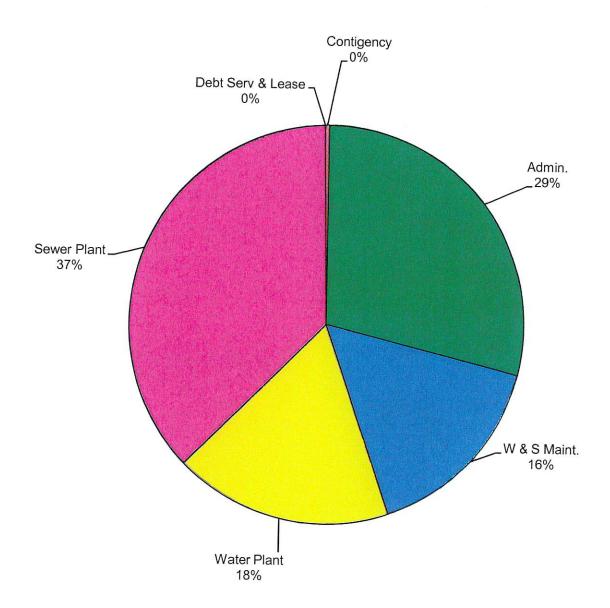
398,341

Enterprise Fund Revenues Budget 2021 - 2022



Account Number	Account Title	Actual 17/18		Actual 18/19		Actual 19/20		Budget 20/21	Expected Revenue 20/21	Budget 21/22	
303354000 303711000 303731000 303751000	DEARNED INT. ON INVEST DEMONSTRATE INT. ON INVEST DEMONST	57,453	\$	12,660 8,003 6,848,145 31,112 58,413	\$	37,419 5,131 6,563,413 12,608 47,487	\$	8,000 3,000 6,800,000 5,000 60,000	\$ 1,100 18,000 6,600,000 7,000 65,000	\$ 1,0 3,0 6,798,0 7,0 60,0	00 00 00
	BANK MERCHANT CARD SE SALE OF FIXED ASSETS	(5,638) 51,705		(7,759) -		(7,659) -		(6,000) -	(6,000)	(6,0	00)
	CONT FR GENERAL FUND	-		-		-		=			-
303951020	CONT FR US74/1 INFR.	-				-		-	-		-
303991040	CONT FR CDBG WASTE TRE FUND BAL APPROPRIATED	-		-		-		-	-		-
202931000	TOTAL FUND REVENUE	\$ 6,859,596	¢	6,950,575	¢	6,658,399	\$	6,870,000	# 6 69E 100	560,73	
	:	\$ 0,009,090	7	0,930,373	7	0,030,399	>	0,870,000	\$6,685,100	\$7,423,73	32

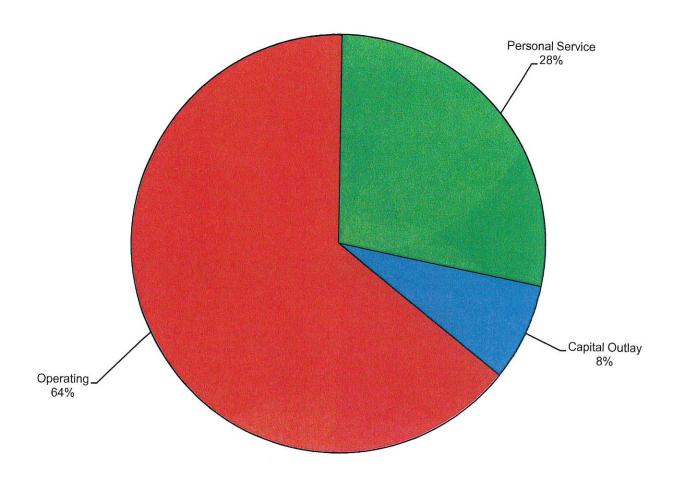
Enterprise Fund Expenses by Function Budget 2021 - 2022



CITY OF ROCKINGHAM 30 ENTERPRISE FUND EXPENSE BY DEPARTMENT 2021-2022

					Expected	
Account	Actual	Actual	Actual	Budget	Expenses	Budget
Title	17/18	18/19	19/20	20/21	20/21	21/22
DEPARTMENTAL:						
ADMINISTRATION	\$ 2,660,048	\$ 2,340,175	\$ 1,767,413	\$ 1,633,152	\$ 1,585,273	\$ 2,145,655
WATER & SEWER MAINT	1,016,793	1,019,263	994,426	1,153,166	1,057,238	1,169,730
WATER PLANT	985,862	978,075	914,571	1,370,243	1,037,420	1,330,230
SEWER PLANT	 2,141,965	2,308,713	2,590,222	2,688,439	2,589,788	2,753,117
TOTAL DEPARTMENTAL	6,804,669	6,646,226	6,266,632	6,845,000	6,269,719	7,398,732
NON-DEPARTMENTAL:						
CONTINGENCY	0	=	~	25,000	-	25,000
DEBT SERVICE	 964,580	 1,040,416	 1,094,948	-	.=	
TOTAL NON-DEPT.	964,580	1,040,416	1,094,948	25,000	:=	25,000
TOTAL EXPENSES	7,769,249	7,686,642	7,361,580	6,870,000	6,269,719	7,423,732
TRANSFERS: INTERNAL ACTIVITIES	 0	-	- W		 	-
TOTAL TRANSFERS	0	0	0	0	-	0
TOTAL EXP. & TRANSFERS	\$ 7,769,249	\$ 7,686,642	\$ 7,361,580	\$ 6,870,000	\$ 6,269,719	\$ 7,423,732

Enterprise Fund Expenses by Object Budget 2021 - 2022



	count	Actual 19/20	Budget 20/21	Expected Expenses 20/21	Dept. Request 21/22	Approved Request 21/22
ADMINISTR	ATTON			20/21	21/22	21/22
AND THE PROPERTY OF THE PROPER	IES & WAGES	\$ 278,756	¢ 274.700	¢ 315,000	¢ 201 F00	+ 254 700
307201020 SALAR 307201021 SALAR		\$ 278,756	\$ 274,700	\$ 315,000	\$ 261,500	\$ 261,500
	RARY & PART-TIME	-	-	-	-	(*
307201022 TEMPO		- 6 041	-	-	-	
307201025 SALAR 307201050 FICA T		6,041	6,041	6,041	2,500	2,500
307201050 FICA I		20,648	21,550	25,000	20,300	20,300
307201000 GROOT		45,216	47,950	51,650	50,500	50,500
	ONTRIBUTION 401K	25,163	28,800	34,000	30,300	30,300
307201071 CTT C		6,946	7,040	8,250	6,650	6,650
307201080 BONOS		811	815	926	815	815
PERSONAL S		5,161	5,000	3,000	5,000	5,000
PERSONALS	ERVICES	388,742	391,896	443,867	377,565	377,565
307202110 TELEPH	ONE & POSTAGE	9,659	15,000	12,000	15,000	15,000
307202120 PRINT	ING	27,292	35,000	35,000	35,000	35,000
307202140 TRAVE	L, EDUCATION A	28	1,500	1,000	1,500	1,500
307202160 M&R	EQUIPMENT	102	800	800	800	800
307202170 M&R	VEHICLES	211	1,000	500	1,000	1,000
307202210 SOFTW	ARE & PROGRAM	-	5,000	-	5,000	5,000
307202260 ADVER	TISING	-	-	550	500	500
307202310 GAS, O	IL & TIRES	1,166	5,200	1,500	5,000	5,000
307202530 DUES 8	SUBSCRIPTIONS	5,547	6,000	6,000	6,000	6,000
307202540 INSUR	ANCE, LIABILITY	9,635	10,250	10,550	11,200	11,200
307202550 LIABIL	ITY INS DEDUC	1,000	5,000	1,000	5,000	5,000
307202555 WORK	MAN'S COMP DED	101	5,000	1,000	5,000	5,000
307202570 MISC, 9	SAFETY, FEES	6,354	40,000	20,000	40,000	40,000
307202580 HAMLE	T SERVICE CHAR	:=	-	-	-	
307202590 BAD DE	BT	36,467	50,000	40,000	50,000	50,000
GENERAL OP	ERATING EXPENSE	97,562	179,750	129,900	181,000	181,000
307203040 PROFES	SSIONAL SERVICE	29,753	90,000	45,000	90,000	90,000
307203450 CONTR	ACTED SERVICES	90,357	92,000	92,000	92,000	92,000
CONTRACTU	AL SERVICE	120,110	182,000	137,000	182,000	182,000
307204330 DEPT. N	AT & SUPPLIES	5,767	15,000	10,000	15,000	15,000
MATERIAL AI	ND SUPPLIES	5,767	15,000	10,000	15,000	15,000
307205720 CAPITA	L OUTLAY BUILDING		_	_	_	_
307205740 CAPITA	L OUTLAY EQUIP.	X = 0		-	350,000	350,000
CAPITAL OUT	LAY	-	2. -	-	350,000	350,000
307206010 INTERF	UND REIMBURSE	-		839,506	=	1,015,090
307208973 TRANSF		1,138,271	839,506	-	-	-
307208974 BASIN	JPGRADE	-	-		-	-
	0 43 COMM. REVITAL	•	-	:-	=	-
OTHER 307209000 EMPLO		10.000	25 000			
TOTAL OTHER	•	16,961 1,155,232	25,000 864,506	25,000 864,506	25,000 25,000	25,000 1,040,090
			₽ 00 € 700 € 700 €	* The state of the	,	-11
TOTAL FOR D FUNDS (5) POSITIONS	:	\$ 1,767,413	\$ 1,633,152	\$ 1,585,273	\$ 1,130,565	\$ 2,145,655

CAPITAL OUTLAY 5740

NEW ELECTRONIC METERS & INSTALLATION

350,000

			Expected	Dept.	Approved
Account Account	Actual	Budget	Expenses	Request	Request
Number Title	19/20	20/21	20/21	21/22	21/22
WATER & SEWER MAINTENANCE					21/22
307501020 SALARIES & WAGES	\$ 447,522	\$ 441,700	\$ 445,000	\$ 455,000	\$ 455,000
307501021 SALARIES & WAGES - O	43,053	60,000	46,000	60,000	
307501022 TEMPORARY & PART-TIME	-	•	-	-	60,000
307501023 SALARIES & WAGES - L	3,121	3,121	3,121	3,185	2.405
307501050 FICA TAXES	36,684	38,750	37,950	39,800	3,185
307501060 GROUP INSURANCE	111,462	118,750	118,750	124,700	39,800
307501070 RETIREMENT	43,689	51,800	52,000	59,500	124,700
307501071 CITY CONTRIBUTION 401K	12,106	12,650	12,750	13,000	59,500
307501080 BONUS	1,529	1,645	1,645	1,645	13,000
PERSONAL SERVICES	699,166	728,416	717,216	756,830	1,645
			/	750,050	756,830
307502110 TELEPHONE & POSTAGE	285	100	100	100	100
307502140 TRAVEL, EDUCATION A	1,471	6,000	3,500	6,000	6,000
307502160 M & R EQUIPMENT	14,283	25,000	20,000	25,000	25,000
307502170 M & R VEHICLES	12,233	15,000	15,000	18,000	
307502260 ADVERTISING		300	300	300	18,000 300
307502310 GAS, OIL & TIRES	21,532	35,000	22,500	35,000	
307502360 UNIFORMS	5,632	5,700	6,500	6,000	35,000
307502540 INSURANCE, LIABILITY	24,820	26,650	23,000	24,500	6,000
GENERAL OPERATING EXPENSE	80,256	113,750	90,900	114,900	24,500
			,	111,500	114,900
307503040 PROFESSIONAL SERVICE	- 1	6,000	- s	6,000	6.000
307503450 CONTRACTED SERVICES	139,454	142,000	100,405	142,000	6,000
CONTRACTUAL SERVICE	139,454	148,000	100,405	148,000	142,000
			/	210,000	140,000
307504330 DEPT. MAT & SUPPLIES	75,550	100,000	100,000	100,000	100.000
307504340 INVENTORY ADJUSTMENT		-	-		100,000
MATERIAL AND SUPPLIES	75,550	100,000	100,000	100,000	100.000
				100,000	100,000
307505730 CAPITAL OUTLAY OTHER	:=:	15,000	14,809	15,000	15.000
307505740 CAPITAL OUTLAY EQUIP.	<u></u>	48,000	33,908	35,000	15,000
CAPITAL OUTLAY	_	63,000	48,717	50,000	35,000
			/	30,000	50,000
TOTAL FOR DEPARTMENT	\$ 994,426	\$ 1,153,166	\$ 1,057,238	\$ 1,169,730	\$ 1,169,730
	_				
FUNDS (15) POSITIONS					6.1
CAPITAL OUTLAY 5730		CAPITAL OUTLAY	5740		
ROOTX	15,000	SIDE BY SIDE (4	F C-15 TC-15 TC		15.000
		REPLACE MANHO	A CONTRACTOR OF STREET		15,000
CONTRACTED SERVICES 3450		IIIII	OH 210H 31		20,000
TANK MAINTENANCE	79,000				35,000
ROOT CONTROL	40,000				
SENSUS ANNUAL FEE					
-	23,000				
	142,000				

Account Account Number Title		Actual 19/20	2021-	Budget		Expected		Dept. Request		approved Request
WATER PLANT		19/20	-	20/21	-	20/21		21/22		21/22
308101020 SALARIES & WAGES	\$	232,145	\$	220.000	_	220.000	_		0.00	
308101021 SALARIES & WAGES - O	Ψ	28,864	₹	220,000	\$	228,000	\$	235,000	\$	235,000
308101022 TEMPORARY & PART-TIME		20,004		55,000		20,000		55,000		55,000
308101023 SALARIES & WAGES - L		4,117		4 1 2 0		-		_		H
308101050 FICA TAXES		20,255		4,120		4,117		3,050		3,050
308101060 GROUP INSURANCE		45,216		21,410		19,150		22,500		22,500
308101070 RETIREMENT		22,606		48,200		47,000		49,350		49,350
308101071 CITY CONTRIBUTION 401K		6,511		28,630		27,000		33,580		33,580
308101080 BONUS		753		7,000		6,550		7,350		7,350
PERSONAL SERVICES		360,467		753		753	. v 	700		700
		300,407		385,113		352,570		406,530		406,530
308102110 TELEPHONE & POSTAGE		71		2,000		150		2,000		2,000
308102130 UTILITIES		196,396		200,000		150,000		200,000		200,000
308102140 TRAVEL, EDUCATION A		476		2,500		-		2,500		2,500
308102150 M & R BUILDINGS		1,145		15,000		300		15,000		15,000
308102160 M & R EQUIPMENT		21,616		50,000		20,000		50,000		50,000
308102170 M & R VEHICLES		169		2,000		1,000		2,000		2,000
308102260 ADVERTISING		=		200		-,		200		200
308102310 GAS, OIL & TIRES		1,964		2,000		1,000		2,000		2,000
308102360 UNIFORMS		1,399		1,500		1,500		1,500		1,500
308102530 DUES & SUBSCRIPTIONS		595		1,000		900		1,000		1,000
308102540 INSURANCE, LIABILITY		15,689		16,630		16,000		17,000		17,000
308102590 RICHMOND CO WATER		152,277		300,000		150,000		250,000		250,000
308102591 HAMLET WATER PURCH.		-		10,000		2,000		10,000		10,000
GENERAL OPERATING EXPENSE		391,797		602,830	-	342,850		553,200		553,200
308103040 PROFESSIONAL SERVICE		_		F 000						
308103450 CONTRACTED SERVICES		21,479		5,000		-		5,000		5,000
CONTRACTUAL SERVICE		21,479		50,000 EF 000		32,000		50,000		50,000
		21,4/9		55,000		32,000		55,000		55,000
308104320 CHEMICAL & FLUORIDE		116,171		275,000		240,000		275,000		275,000
308104330 DEPT. MAT & SUPPLIES		24,657		20,000		12,000		20,000		20,000
308104340 INVENTORY ADJUSTMENT		-				-				-
MATERIAL AND SUPPLIES		140,828		295,000		252,000	-	295,000		295,000
308105730 CAPITAL OUTLAY OTHER		= /		18,000		2 000		45.000		
308105740 CAPITAL OUTLAY EQUIP.		<u> </u>		14,300		3,000		15,000		15,000
CAPITAL OUTLAY			-	32,300		55,000 58,000		5,500		5,500
		044 ==4						20,500		20,500
TOTAL FOR DEPARTMENT	\$	914,571	\$ 1,	370,243	\$ 1 ,	037,420	\$ 1,	330,230	\$ 1,	330,230
FUNDS (5) POSITIONS										
CAPITAL OUTLAY 5730										
20,000 GALLON TANK RENTAL/WASH TANK	(PA)	NTED		15,000						
CAPITAL OUTLAY 5740										
1 TURBIDIMETER				4.000						
INSTALL FLUSH OUT SYSTEM FOR LIME TAN				4,000						
- TOTALL I LOSIT OUT STSTEM FOR LIME TAP	AK.			1,500						
				5,500						

2021-2022

Account Number	Account Title		Actual 19/20		Budget 20/21		Expected Expenses 20/21	Dept. Request		Approved Request
SE	WER PLANT				20/21		20/21	 21/22		21/22
308151020	SALARIES & WAGES	\$	343,857	\$	337,650	\$	227 650	 		
	L SALARIES & WAGES - O	-	35,228	Ψ	40,000	Þ	337,650	344,500	\$	344,500
	TEMPORARY & PART-TIME		-				39,000	40,000		40,000
308151023	SALARIES & WAGES - L		5,862		5,862		-	-		-
	FICA TAXES		27,430				5,862	6,200		6,200
	GROUP INSURANCE		62,741		29,420		29,000	30,000		30,000
	RETIREMENT		34,121		66,500		64,000	67,200		67,200
	CITY CONTRIBUTION 401k	•	9,415		39,350		40,600	44,775		44,775
308151080		•	and the same of the same of		9,615		10,000	9,800		9,800
	SONAL SERVICES		1,042	-	1,042		926	 1,042		1,042
	2020		519,696		529,439		527,038	543,517		543,517
308152110	TELEPHONE & POSTAGE		00							
308152130			83		200		100	200		200
	TRAVEL, EDUCATION A		533,374		545,000		450,000	545,000		545,000
308152150	M & R BUILDINGS		1,727		2,500		1,000	2,000		2,000
	M & R EQUIPMENT		2,028		7,500		5,000	7,000		7,000
	M & R VEHICLES		134,380		240,000		205,000	240,000		240,000
	ADVERTISING		40		3,000		4,000	5,000		5,000
	GAS, OIL & TIRES		147		150		500	500		500
	UNIFORMS		28,334		40,000		29,000	35,000		35,000
			2,575		2,900		2,900	2,900		2,900
	INSURANCE, LIABILITY		15,786		16,750		16,750	18,000		18,000
GEN	ERAL OPERATING		718,474		858,000	direction of the second	714,250	855,600		855,600
200152450	CONTRACTED CERTIFICATION									000,000
	CONTRACTED SERVICES		287,219		135,000		139,000	145,000		145,000
CON	TRACTUAL SERVICES		287,219		135,000		139,000	145,000		145,000
200154220	CUENCE							,		143,000
308154320		1,	031,257	1,	.000,000	1,	032,000	1,050,000	1	,050,000
	DEPT. MAT & SUPPLIES		33,576		25,000		25,000	20,000	-	
	INVENTORY ADJUSTMENTS		_		-		-			20,000
MATE	RIAL AND SUPPLIES	1,	064,833	1,	025,000	1,	057,000	1,070,000		070.000
							,	1,070,000	1,	,070,000
308155730	CAPITAL EXPENSE, BLDG		-		55,000		18,000	95,000		1315 6 0 11
308155740	CAPITAL EXPENSE, EQUIP		-		86,000		134,500			95,000
	CAPITAL EXP, PUMP STATIO	١	-		-		-5 1,500	44,000		44,000
CAPI	TAL OUTLAY		•		141,000		152,500	 120.000		
					-/		132,300	139,000		139,000
TOTA	L FOR DEPARTMENT	\$ 2,5	590,222	\$ 2,	688,439	\$ 2.	589,788	\$ 2,753,117	1 0	
						Y =/:	303,700	 2,753,117	\$ 2,	753,117
FUNDS (8) POS	SITIONS									
. 5.1.25 (6) 1703	2110113									
CAPITAL OUTL	AV E720									
	AY 5730 PAINT # 2 CLAIRIFIER									
DEDI ACE CECT	PAINT # 2 CLAIRIFIER							45,000		
ALFLACE SECT	ION OF ASPHALT AT BELT PR	ESS BU	ILDING					50,000		
CADITAL OUT	W ====						2.	95,000		
CAPITAL OUTLA								23,000		
4 X 4 PICKUP V	VITH SERVICE BED							44,000		
								77,000		

Account Number	Account Title		ctual 9/20	Budget 20/21	Exp	pected penses 0/21		Dept. Request 21/22	F	pproved Request 21/22
NON	-DEPARTMENTAL	1					M-1-		-	21/22
306608990	CONTINGENCY	_\$		\$ 25,000	\$	-	\$	25,000	\$	25,000
TOTA	L OTHER TYPE		-	25,000		-		25,000		25,000
ТОТА	L FOR DEPARTMENT	\$	-	\$ 25,000	\$		\$	25,000		25.000
		=		25/000	<u> </u>		۳	23,000	\$	25,000
DEBT	SERVICE									
309108930	DEBT SERVICE PRIN.	\$	-	\$ =	\$	-	\$	-	\$	_
	DEBT SERVICE INT.		-	=		-			7	
309108932	DEBT SERVICE FEES		·	<u> </u>						_
309108933 [EBT SERVICE LEASE		-	1.				_		1750
309108934	EPRECIATION	1,0	94,948	-		-		12		
309108935 A	MORTIZATION	53	-			_		_		-
TOTAL	L OTHER TYPE	1,0	94,948	*		-				
TOTAL	FOR DEPARTMENT	\$ 1,09	94,948	\$ 	\$		\$		\$	

CITY OF ROCKINGHAM 44 UDAG FUND SCHEDULE OF REVENUES 2021-2022

Account Number	Account Title	interes a	Actual 17/18	Actual 18/19	Actual 19/20	British St.	Budget 20/21		expected Revenue 20/21		Budget 21/22
443291000 IN	T EARNED ON INVEST	\$	182	\$ 182	\$ 1,862	\$	10	\$	30	\$	30
443351000 MI	SC REVENUES		119,565	116,900	10,900			т	382,623	Ψ	50
443371010 ST	ATE GRANTS		-		,		_		-		-
443471020 IN	CENTIVE LOAN RPMT		49,746	31,919	29,199		30,230		30,230		29,000
443721000 RE	NTAL INCOME		27,500	27,500	32,500		30,000		30,000		30,000
443991000 FU	ND BAL APPROPRIATED		=	-	-		622,503		-	1,	,038,464
;	TOTAL FUND REVENUE	\$	196,992	\$ 176,502	\$ 74,461	\$	682,743	\$	442,883	\$ 1,	,097,494

CITY OF ROCKINGHAM 44 UDAG FUND SCHEDULE OF EXPENDITURES 2021-2022

Account Number	Account Title	Actual 19/20			Budget 20/21		Expected Expenditure 20/21		Dept. Request 21/22		pproved Request 21/22
AND THE RESIDENCE OF STREET OF THE	IISTRATION							1 /A		the very many	MAN WALL
444302089	ELLERBE SEWER PROJECT	\$	•	\$	=	\$	5 	\$	-	\$	-
444302090	CONT CDBG ACTIVITIES		1,559		1,560		-		1,560		1,560
444302091	HITCHCOCK PROJECT		-		· ·		-		-		.2/500
444302092	RECREATION FACILITIES		_		50,000		-		50,000		50,000
GEN	IERAL OPERATING EXPENSES	4,	1,559	30	51,560	-			51,560		51,560
444303040	PROFESSIONAL SERVICES				100,000		-	1	.00,000		100,000
CON	ITRACTUAL SERVICES		2 €		100,000		-		.00,000		100,000
444308900	T/FER DISCOVERY PLACE		-		-		-		-		- 0
444309951	FACADE IMPROVEMENT		-		25,000		=		25,000		25,000
444309952	BUILDING IMPROVEMENT		-		100,000		-		00,000		100,000
444309953	INDUSTRIAL INCENTIVE		137,866		331,183		-		45,934		745,934
444309954	COMMERCIAL INCENTIVE		-		75,000		_		75,000		75,000
NON	-DEPARTMENTAL EXPENSES		137,866		531,183		-		45,934		945,934
тоти	AL FOR DEPARTMENT		139,425		682,743		≈ -	1,0	97,494	1	,097,494
тоти	AL UDAG EXPENDITURE	\$	139,425	\$	682,743	\$		\$ 1,0	97,494	\$ 1	,097,494

Primary Capital Outlay AppropriationsFY 2021-2022

GENERAL FUND

Account	<u>Purpose</u>	<u>Amount</u>
Buildings/Grounds	Replace HVAC Damper 1:2 City Hall Replace Carpet Fire Station #1 Install New Fingerprint Reader	11,500. 3,200. 13,500.
	Police Department Repaint (Downstairs) Police Department Replace Roof Public Works Pressure Washer/Public Works Mower	3,500. 1,500. 35,000. 6,500. 12,000.
Police	Patrol Vehicles (3) Equipment/Vehicles Less Lethal Weapons Noptic Cameras K-9 Bullet proof vests Taser PDF Converter Radios	106,846. 35,000. 5,000. 4,000. 17,750. 8,500. 6,441. 2,000. 43,040.
Fire	Hoses & Nozzles Digital Portable Radios Replace Turnout Gear Haz-Mat SCBA Bottles (18) New Fire Helmets Update Training Book/CD	5,000. 6,000. 5,000. 1,000. 12,500. 4,000.
Shop/Maintenance	Brake Lath	6,640.
Powell Bill	New Truck (1 TON CREW CAB) Tractor Flat Tamp	50,000. 25,000. 3,000.

Sanitation	Rolloff Containers (2) Roll Outs (100) Cart Dumpers	10,000. 10,000. 9,000.
	Rear Loader (Lease Purchase)	76,018.
Recreation	Boiler Replacement Field Equipment	25,000. 15,000.
Cemetery	Tree Removal Walk-Behind Blower	5,000. 1,200.
General Fund Total Cap	587.135.	

ENTERPRISE FUND

Account	<u>Purpose</u>	<u>Amount</u>			
Enterprise Adm.	Electronic Meters	350,000.			
W & S Maintenance	Side by Side 4X4 Crew Replace Zion Street Manhole	15,000. 20,000.			
Water Plant	Tank Rental Washout Turbidimeter Flush Out System Lime Tank	15,000. 4,000. 1,500.			
Wastewater Plant	Sandblast/Paint Round Clarifier #2 Plant Asphalt Repairs 4 X 4 Pickup with Service Bed	45,000. 50,000. <u>44,000</u> .			
Grand Total Enterprise Fund Capital Outlay Appropriation 544,500.					

City of Rockingham, NC WATER & SEWER RATES

Effective July 1, 2021

I. IN-CITY (all customers)

<u>GALLONS</u>	<u>WATER</u>	SEWER
0 - 2,000 (min)	\$9.60	\$5.05
2,000 - 50,000	2.30/1,000 gal.	2.30/1,000 gal.
50,000 - 250,000	2.00/1,000 gal.	2.00/1,000 gal.
Over – 250,000	1.60/1,000 gal.	1.60/1,000 gal.

II. OUTSIDE CITY

A. REGULAR

<u>GALLONS</u>	WATER	<u>SEWER</u>
0 – 2,000 (min)	\$19.25	\$10.05
2,000 - 50,000	4.55/1,000 gal.	4.55/1,000 gal.
50,000 - 250,000	3.80/1,000 gal.	3.80/1,000 gal.
Over – 250,000	3.10/1,000 gal.	3.10/1,000 gal.

B. <u>INDUSTRIAL</u>

<u>GALLONS</u>	<u>WATER</u>	SEWER
0 – 2,000 (min)	\$19.25	\$10.05
2,000 - 50,000	4.50/1,000 gal.	4.50/1,000 gal.
50,000 - 250,000	3.75/1,000 gal.	3.75/1,000 gal.
Over – 250,000	3.00/1,000 gal.	3.00/1,000 gal.

Industrial Sewer Charge is calculated as 175% of the In-City Water Rate.

INDUSTRIAL USER SURCHARGE RATES

BOD

The surcharge rate for BOD concentrations in excess of 250 mg/l will be .44 cents per pound.

TSS

The surcharge rate for TSS concentrations in excess of 250 mg/l will be .33 cents per pound.

Monthly samples collected and analysis by the City of Rockingham will be used in the determination of these surcharges.

CORROSION ASSESSMENT CHARGE

The rate for corrosion assessment will be \$22.73 per thousand gallons discharged to the City's sewer collection system.

GARBAGE FEES

Residential Garbage Fee

\$20.00 per household

Commercial Garbage Fee

\$16.00 per roll out (3 maximum)

BUDGET ORDINANCE FISCAL YEAR 2021-2022

BE IT ORDAINED by the City Council of the City of Rockingham, North Carolina, as follows:

Section 1. APPROPRIATIONS. The following amounts are appropriated for the operations of the city government and its activities for the Fiscal Year beginning July 1, 2021 and ending June 30, 2022

SCHEDULE A. GENERAL FUND EXPENSE						
GOVERNING BODY	194,131					
ADMINISTRATION	343,491					
FINANCE	226,356					
PLANNING & INSPECTIONS	296,033					
PUBLIC BUILDINGS & GROUNDS	331,362					
POLICE DEPARTMENT	3,288,852					
FIRE DEPARTMENT	1,339,240					
MAINTENANCE SHOP	85,873					
STREETS - REGULAR	350,355					
STREETS - POWELL BILL	503,333					
SANITATION	1,159,923					
TOURISM	94,030					
RECREATION	596,598					
CULTURAL/LIBRARY	27,950					
CEMETERIES	137,815					
GENERAL ADMINISTRATION	307,913					
CONTINGENCY	25,000					
DEBT SERVICE	398,341					
TOTAL GENERAL FUND EXPENSES 9,706,596						

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SCHEDULE B. ENTERPRISE FUND EXPENSE

TOTAL ENTERPRISE FUND EXPENSE	7,423,732
CONTINGENCY	25,000
DEBT SERVICE	-0-
WASTEWATER TREATMENT	2,753,117
WATER PLANT OPERATION	1,330,230
UTILITIES MAINTENANCE	1,169,730
ADMINISTRATION	2,145,655

SCHEDULE C. URBAN DEVELOPMENT ACTION GRANT

GRAND TOTAL OF ALL APPROPRIATIONS

ECONOMIC DEVELOPMENT PROJECTS	1,097,494
TOTAL EXP. URBAN DEV. ACTION GRANT FUND	1,097,494
SUBTOTAL OF ALL APPROPRIATIONS	18,227,822

18,227,822

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SECTION 2. ESTIMATED REVENUES. It is estimated that the following revenues will be available to meet the foregoing appropriations during the Fiscal year beginning July 1, 2021 and ending June 30, 2022:

SCHEDULE A. GENERAL FUND REVENUE	
CURRENT YEAR'S PROPERTY/AUTO TAX	3,884,564
CURRENT YEAR'S SALES TAXES	1,750,000
CURRENT YEAR'S PRIVILEGE TAX	1,200
CURRENT YEAR'S VEHICLE/LICENSE TAX	33,000
ALL PRIOR YEAR'S TAX	68,800
TOTAL LOCAL TAXES	5,737,564
REVENUE FROM STATE TAXES	918,050
POWELL BILL AID	503,333
ARREST FEES, PENALTIES, INTEREST	16,500
OTHER REVENUE SOURCES	1,781,149
TOTAL ADDITIONAL REVENUE	3,219,032
APPROPRIATED FROM FUND BALANCE	750,000
GRAND TOTAL, GENERAL FUND REVENUE	9,706,596

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SCHEDULE B. ENTERPRISE FUND REVENUE		
WATER & SEWER CHARGES	6,798,000	
INVESTMENT INTEREST	1,000	
CONNECTION FEES	7,000	
OTHER REVENUE	57,000	
CONT. FROM GENERAL FUND	-0-	
FUND BALANCE APPROPRIATED	560,732	
GRAND TOTAL ENTERPRISE FUND REVENUE	7,423,732	
SCHEDULE C. URBAN DEVELOPMENT ACTION GRANT FUND		
INCENTIVE LOAN REPAYMENTS	59,000	
INTEREST ON INVESTMENTS	30	
APPROPRIATED FROM FUND BALANCE	1,038,464	
GRAND TOTAL UDAG FUND REVENUE	1,097,494	
SUBTOTAL, SCHEDULES B, C	0.524.226	
SOBIOTAL, SCHEDULES B, C	8,521,226	
TOTAL ALL, REVENUES	18,227,822	
LESS INTERFUND TRANSFER	-0-	
GRAND TOTAL, ALL REVENUES	18,227,822	

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SECTION 3. TAXES LEVIED. There is hereby levied the Ad Valorem tax rate of \$.58 per \$100 valuation of taxable property, as listed for taxes as of January 1, 2021, for the purpose of raising revenues to finance the foregoing appropriations. This tax rate is based upon an estimated total valuation of \$691,291,941 (623,995,483 property and 67,296,458 auto) and an estimated collection of 99.38% for property and collection rate of Auto Tax in accordance with Statutory Authority.

SECTION 4. SPECIAL AUTHORIZATION. The Budget Officer shall be authorized to reallocate departmental appropriations among the various line item expenditures of the department as said officer believes necessary. The Budget Officer shall be authorized to effect interdepartmental transfers, in the same fund, provided that no departmental budget shall be reduced by more than ten percent without the prior approval of the City Council. Any such transfers shall be reported to the City Council at its next regular meeting and shall be entered into the minutes.

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furnished to the F	6. DISTRIBUTION. Copies of this Ordinance shall be inance Officer of the City of Rockingham to be kept by her for e disbursement of funds.
, wh	ing Budget Ordinance was introduced by Councilman o moved its adoption. Motion for adoption was seconded by and when put to a vote was adopted this , 20
AYES:	NAYES:
	M. Steven Morris, Mayor City of Rockingham, North Carolina
ATTEST:	
Sabrina Y. McDo	nald, CMC