

DR. RAJNEESH CHOWDHURY

Fellow – Centre for Systems Studies (UK)

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SYNOPSIS

Rajneesh holds a **PhD in management**, an **MSc in Systems Thinking**, and an **MA in Sociology**. He is a distinguished professional with a rich background in **social impact, higher education, management consulting, and organization development**. Rajneesh's experience has spanned **20+ years** and his unique blend of skills and expertise places him at a fascinating intersection of various domains. He was instrumental in designing, launching, and delivering a groundbreaking Master's program in systems thinking and leadership for the **UK civil service** at the Birmingham Leadership Institute (University of Birmingham, UK). He is a regular **speaker at public forums** in India and internationally on systems thinking, leadership, and social impact.

EXPERTISE

Systems change and social impact

My work reflects the tenets of systems change underpinned by a specialist understanding of the fundamental concepts of systems science. Being formally trained in systems thinking, I bring the expertise of specialized systems methodologies and models to understand boundaries, interconnections, and emergent phenomena in social situations and development projects.

Strategy and design

I bring extensive experience in strategy and design of social impact programs with a systems thinking approach. With a perspective on 'theory of change', I focus my work on achieving long-term impact without losing sight of short-term deliverables and mid-term outcomes. I weave in evaluation as part of the program strategy.

Multi-stakeholder mobilization

Multi-stakeholder mobilization is core to my work. I have dealt with varied stakeholder dynamics with influencing and negotiating approaches. I believe that effective social impact work lies at the intersection of multiple stakeholders.

Strategic communication

Having worked in a leadership position in a PR firm, I have acquired specialist skills in reputation management and brand communication. I bring a systemic understanding of creating stakeholder impact through communication.

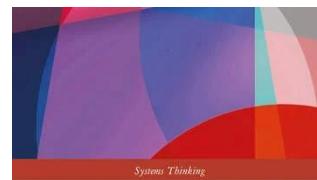
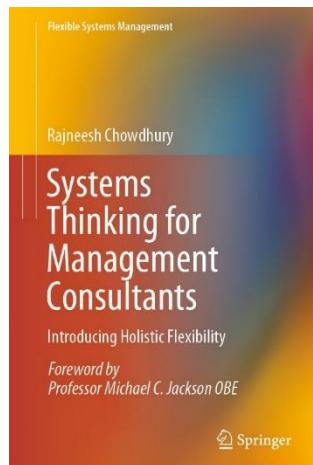
Business development and fundraising

I bring extensive experience and expertise in business development, revenue growth, and operational scaling with several years in playing a lead role in advisory businesses at major professional services firms.

SOCIAL IMPACT EXPERIENCE

- ✓ Spearheaded the setting up a Centre of Excellence for leadership and served as faculty on programs for ILSS managing a team of 10 colleagues
- ✓ Instrumental in designing and delivering a groundbreaking MSc program for the UK civil service on systems thinking and leadership
- ✓ Launch of two XPRIZES in India, the only ones to be launched outside of the US
- ✓ Funding and communications strategy for Smile Train Foundation, focusing on child health
- ✓ Led the creation of a talent framework for 67 implementation partners for solid waste management, with Dasra
- ✓ Strategy lead of all philanthropic initiatives of Roundglass Foundation, a global wellbeing company, focusing on social impact in Punjab
- ✓ Fundraising and business development lead
- ✓ Advisor for the strategy and implementation framework for UTSAH Child Rights organization, leading to a multi-year UNICEF funding
- ✓ Trained 100 public health counsellors on behavior change communication for the Govt. of Odisha
- ✓ Provided strategic fundraising messaging and pitches for UTSAH Child Rights NGO, RoundGlass Foundation, and India Leaders for Social Sector (ILSS)
- ✓ Led the flagship sustainable urbanization program for UTC, "Citizens for the City"
- ✓ Led several projects to enhance operational efficiency and effectiveness for companies
- ✓ Guest lectures on PR and communications for social impact with MICA Ahmedabad
- ✓ Guest lectures on sustainable development at Ashoka University and Jindal University
- ✓ Delivered training sessions for the UK Department of Business and Trade and the UK Cabinet Office on systems thinking (British Government)

BOOKS BY RAJNEESH CHOWDHURY (clickable links)



PROFESSIONAL EXPERIENCE

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| Stakeholder Stewardship RoundGlass Foundation (RGF), Mohali - Punjab (India) | <ul style="list-style-type: none"> • Craft and enable RGF's theory of change for stakeholders across donors, partners, media • Conceptualize and articulate systemic interconnections in initiatives • Strategic donor communication | Nov 2025 – continuing |
| Independent Consultant India: | <ul style="list-style-type: none"> • The Convergence Foundation: Launching and serving as the officiating head for the Centre of Excellence (COE) for leadership at India Leaders for Social Sector • Government of Odisha: Training 100 public health counselors under the National Health Mission • Gandhi Fellowship (Piramal Foundation): Training 50 Gandhi Fellows on systemic leadership • Indian Institute of Management, Lucknow: Served as tutor for systems methodologies • Young Scholars Program (Ashoka University): Tutor on systems thinking for problem solving • OP Jindal Global University: Guest lectures for the School of Government and Public Policy | Dec 2023 – Oct 2025 |
| United Kingdom: | <ul style="list-style-type: none"> • Rhodes Fellowship (University of Oxford): Tutor for the module on character, services, and leadership program • University of Birmingham: Designing, launching and delivering a one-of-its-kind master's program for the UK civil service in systems thinking and leadership. • UK Cabinet Office: Advisory on applying a systems framework to a systematic analysis of training and productivity impact in the UK by civil servants • UK Department of Business and Trade: Capability building for the small business and entrepreneurship team on systems thinking and entrepreneurship • University of Hull Business School: Global MBA tutor on strategy and systems thinking • University of Exeter: Training UK civil servants on systems approaches for complexity | |
| Assistant Professor (Contract) Birmingham Leadership Institute – University of Birmingham, Birmingham (UK) | <ul style="list-style-type: none"> • Successfully set up and launched a new MSc program for the UK civil service in April 2023 • Designed the student learning journey and educational pedagogy for mid-career learners • Strategized a hybrid learning program and collaborated with an extended faculty for its delivery | Sep 2022 – Nov 2023 |
| Founder's Executive Office RoundGlass Foundation, Seattle (USA) and New Delhi (India) | <ul style="list-style-type: none"> • Strategy creation for women's empowerment, livelihoods, and youth engagement • Served as business mentor to the organization's sports and philanthropic verticals • Partnership strategy with stakeholders such as the government, police, and the United Nations • Training program design and delivery for initiative leads on strategy and impact measurement | Sep 2019 – Sep 2022 |
| Dasra – Independent Consultant Mumbai (India) | <ul style="list-style-type: none"> • Worked with Dasra, a leading social impact catalyst, on a project funded by the Bill and Melinda Gates Foundation, that focused on urban health and hygiene | Mar 2019 – Aug 2019 |
| Vice-President Market Access The PRactice Public Relations, New Delhi (India) | <ul style="list-style-type: none"> • Served as leader of the business development function and international expansion • Conceptualized, designed and launched new products and solutions for the market • Notable projects: <ul style="list-style-type: none"> ○ Flagship sustainable urbanization program for UTC India ○ Launch of two XPRIZES in India, the only ones to be launched outside of the US ○ Launched a stakeholder engagement solution (including technology platform) ○ Reconceptualize and streamline the social impact initiatives for Welspun group ○ Brand management and reputation advisory for Welspun Group and MFAR (India) | Jan 2014 – Feb 2019 |

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| <p>Senior Consultant Aon Hewitt, New Delhi (India)</p> <ul style="list-style-type: none"> • Led major projects on organization transformation, leadership development, employee engagement, total rewards, and HR process effectiveness • Achieve revenue targets set by management (business development) • Projects in employee engagement, HR transformation, leadership development, HR effectiveness | Apr 2010 – Nov 2013 |
| <p>Senior Consultant PricewaterhouseCoopers, New Delhi (India)</p> <p>&</p> <p>Senior Consultant CHR Global Consulting Services, New Delhi (India)</p> <ul style="list-style-type: none"> • Carried out several projects for major Indian and multinational corporations in the space of culture & values, leadership development, organization transformation, and talent identification <ul style="list-style-type: none"> ◦ Development cycle design and implementation for HSBC ◦ Leadership talent identification and acquisition for Parle ◦ Corporate office restructuring for Crompton Greaves corporate office | May 2008 – Apr 2010 Feb 2007 – May 2008 |
| <p>Research Assistant University of Hull Logistics Institute (UHLI), Hull (UK)</p> <ul style="list-style-type: none"> • Led the market research for the newly established GBP 20 Million UHLI <ul style="list-style-type: none"> ◦ Crafting the value proposition of UHLI ◦ Qualitative and quantitative study of the market size for the education track of UHLI ◦ Market study report geared towards securing further grants for UHLI | Mar 2006 – Sep 2006 |
| <p>Associate – Knowledge Transfer Partnership University of Hull and National Health Service (NHS), Hull (UK)</p> <ul style="list-style-type: none"> • Primary responsibility involved creating an inclusive Information Systems strategy for West Hull Primary Care Trust for the realisation of a larger IT programme introduced by the UK Government • Key activities included: <ul style="list-style-type: none"> ◦ New organization structure advisory for a merged entity of two Primary Care Trusts ◦ Culture and values convergence between healthcare managers and clinicians ◦ Establishment of the first multi-lingual health information portal in East Yorkshire ◦ Conceptualized an electronic Public Health solution for India using flexible systems in collaboration with the University of Missouri Kansas City (USA). ◦ Selected for a research-exchange program with Tokyo Institute of Technology, Japan ◦ Conducted two regional conferences on healthcare management with 250+ delegates • This experience was preceded by my work as a research associate, funded by the NHS, for sexual health awareness and behavior change communication in Hull, UK. | Mar 2003 – Mar 2006 |

PRO-BONO WORK

For the last 11 years, I have been associated with UTSAH, a child rights organization in India, as a pro-bono consultant. During 2015-2025, I have served as the consultancy sector editor of *Systems Research and Behavioral Science* (published by Wiley), the official journal of the International Federation for Systems Research.

COMMITMENT TO EDI

I respect people for who they are irrespective of their color, religion, background, sexual orientation, and gender identity. I believe that diversity brings in an advantageous edge to the culture and character of a workplace.

EDUCATIONAL QUALIFICATIONS

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| Ph.D. in Management – systems thinking and management | University of Hull Business School (UK) | 2021 |
| M.Sc. in Management Systems (Distinction) | University of Hull Business School (UK) | 2003 |
| M.A. in Sociology (First class) | Jawaharlal Nehru University (India) | 2002 |
| B.A. (Honors) Sociology (First position) | University of Delhi (India) | 2000 |

❖ Appointed Fellow at the Centre for Systems Studies, University of Hull Business School (UK), in 2019

PEER-REVIEWED INTERNATIONAL PUBLICATIONS

BOOKS

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| Chowdhury, R. Holistic Flexibility for Systems Thinking and Practice . Routledge. | 2024 |
| Chowdhury, R. Systems Thinking For Management Consultants: Introducing Holistic Flexibility . Springer. | 2019 |

JOURNAL PAPERS

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| Jackson, M.C., Lloyd, M., & Chowdhury, R. A life of systems thinking . <i>Systems Research and Behavioral Science</i> . Wiley. | 2025 |
| Chowdhury, R. Conscious Systemic Leadership . <i>Journal of Awareness-based Systems Change</i> . OJS/PKP. | |
| Chowdhury, R. , Gregory, A. J., & Queah, M. Creative and flexible deployment of systems methodologies for child rights and child protection through Holistic Flexibility . <i>Systems Research and Behavioral Science</i> . Wiley. | 2023 |
| Chowdhury, R. Holistic Flexibility for Systems Thinking as a Cognitive Skill . <i>Systemic Practice and Action Research</i> . Springer. | 2023 |
| Chowdhury, R. Methodological flexibility in systems thinking: Musings from the standpoint of a systems consultant . <i>Systemic Practice and Action Research</i> . Springer. | 2022 |
| Chowdhury, R. Holistic Flexibility for Critical Systems Thinking inspired by the Nataraja . <i>Journal of Management, Spirituality and Religion</i> . Taylor & Francis. | 2022 |
| Chowdhury, R. Applying VSM, SSM, and SAST for problem-structuring and problem-solving in health systems . <i>Systemist</i> . MDPI. | 2021 |
| Chowdhury, R. An Appreciation of Metaphors in Management Consulting from the Conceptual Lens of Holistic Flexibility . <i>Systems Research and Behavioral Science</i> . Wiley. | 2020 |
| Chowdhury, R. & Jangle, N. Critical Systems Thinking Towards Enhancing Community Engagement in Micro-Insurance . <i>Global Journal of Flexible Systems Management</i> . Springer. | 2018 |
| Chowdhury, R. Using Interactive Planning to Create a Child Protection Framework in an NGO Setting . <i>Systemic Practice and Action Research</i> . Springer. | 2015 |
| Chowdhury, R. Organizational Design and Firm-wide Collaboration: Retrospective Appreciation of a Change-led Consulting Intervention in India within a Systems Thinking Paradigm . <i>Systems Research and Behavioral Science</i> . Wiley. | 2011 |
| Chowdhury, R. , Clarke, S., & Butler, R. Healthcare IT Project Failure: A Systems Perspective . <i>Journal of Cases of Information Technology</i> . IGI Publishing. | 2007 |

BOOK CHAPTERS

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| Chowdhury, R. COVID-19 and Employee Wellbeing: A systemic ideation . In: Jena, M. (eds.), <i>Sociology of Covid-19 Pandemic in India</i> . HAR-ANAND publishing. | 2022 |
| Chowdhury, R. , & Medhi, D. E-system for Public Health in India: Towards an Architectural Framework Incorporating Illiteracy and Linguistic Diversity . In: Cordoba-Pachon, J.R., & Ochoa-Arias, A.E. (eds.), <i>Systems Thinking and E-Participation: ICT in the Governance of Society</i> . IGI Publishing. | 2010 |
| Chowdhury, R. , & Nobbs, A. Critical Insights into NHS Information Systems Deployment . In: Jemielniak, D., & Kociatkiewicz, J. (eds.), <i>Management Practices in High Tech Environments</i> . IGI Publishing. | 2008 |
| Chowdhury, R. Healthcare Knowledge Management and Information Technology: A Systems Understanding . In: Bali, R.K., & Dwivedi, A.N. (eds.), <i>Healthcare Knowledge Management: Issues, Advances and Successes</i> . Springer. | 2007 |

EDITORIAL EXPERIENCE

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| Consultancy sector editor for Systems Research and Behavioral Science , the official journal of the International Federation for Systems Research. Guest Editor for Special Issue of SRBS – “ Systems Thinking for Creative and Flexible Practice ” | 2015 – 2025 |
| | 2023 |