

Deer Run/Wekiva Golf Club Due Diligence Review

July 27, 2021

Presentation Agenda

- 1. Introduction
- 2. Deer Run Redevelopment Opportunity
- 3. Wekiva Golf Club Opportunity
- 4. Due Diligence Process Summary
- 5. Other Considerations
- 6. Acquisition Summary & Funding
- 7. Potential MSBU Program





Golf Course Acquisition – Benefit Evaluation Procedure

Purpose and Scope

Acquisition and conversion of Golf Course properties can be beneficial to the citizens by providing public open park space and storm water and groundwater benefits and/or remediation. This document establishes a process and the associated estimated costs for the evaluation and potential acquisition and initial development of Golf Course properties.

Evaluation

The following table contains estimates of costs associated with tasks that will be used to evaluate Golf Course properties pre-acquisition.

Task	Time	Cost Estimate
Obtain Purchase Prices from Owner	2-3 weeks	\$0
Place Development Plans in Abeyance	1-2 months	\$0
Community Interest Meeting for Purchase Consideration	2-4 months	\$1,000 (staff time and materials)
MSBU Process for Community Financial Engagement Property Appraisals	4-6 months 2 months	\$1,000 (staff time and materials) \$5,000-\$10,000 (depending on size and complexity of property)
Existing Structures Assessment (Buildings) Phase I Environmental Study	2 months 2-3 months	\$20,000-\$40,000 (depending on size and complexity of property) \$10,000-\$15,000 (depending on size and complexity of property)
Boundary Survey	1-2 months	\$20,000-\$30,000 (depending on size and complexity of property)
Ground Water Modeling	1-2months	\$10,000-\$20,000
St, Johns River Water Management District – Water Matters Process	4-6 months	\$1,000 (staff time and materials)
CUP Economic Analysis	1 month	\$1,000 (staff time and materials)
Table-top TMDL Benefit Analysis	2 months	\$1,000 (staff time and materials)
Wetlands Analysis	3-4 months	\$20,000-\$25,000 (restoration/mitigation assessment)
Estimated Initial Investment	6+ months	\$90,000-\$140,000

Post Evaluation

Once the assessment of the Golf Course property is complete and the outcome is favorable, the following table provides the next steps.

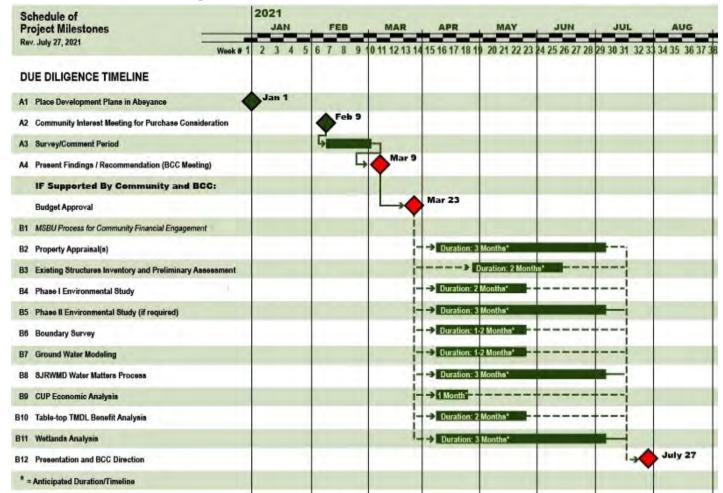
Task	Time	Cost Estimate
Purchase Process (runs concurrent with the items in the Evaluation section)	9-12 months	varīable
BCC Consideration and Approval	END	

Initial Development

The following table provides estimates for the initial development of the site, post-acquisition, as both a park and storm water treatment area.

Task	Time	Cost Estimate
Construction of Storm Water Treatment System(s)	1-2 years	\$1M (Design \$120K, CEI \$100K, Construction \$800K)
Phase II Environmental Assessment (if needed)	Additional 3 months to Phase I	\$15,000-\$25,000 (depending on size and complexity of property and results of Phase I)
Potential Development Program Assessment	3-4 months during/after community outreach	\$1,000 (staff time and materials)
Estimated Initial Development Costs	1-2 years	\$1,026,000

Golf Course Acquisition – Benefit Evaluation Procedure





2. Deer Run Redevelopment Opportunity



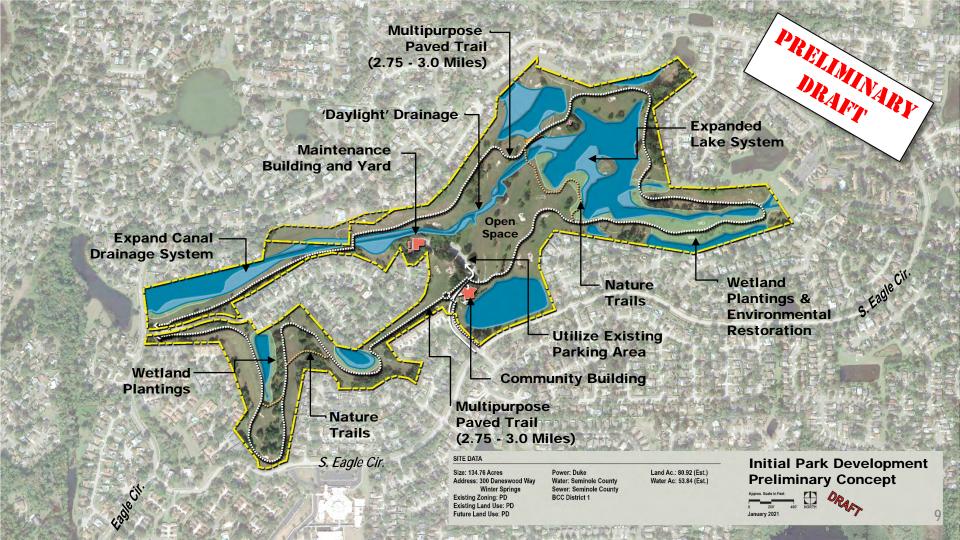
Possible Park Development Scenarios

Initial Park Development Program:

- 1. Property Stabilization
- 2. Multipurpose Trail (Approx. 2.75 - 3.0 Miles)
- 3. Pedestrian Bridges
- 4. Community Building
- 5. Picnic Areas
- 6. Nature Trails
- 7. Multipurpose Open Space

Stormwater Improvements:

- 1. Stormwater Treatment Syst.
- 2. Expanded Lakes/Waterways
- 3. Environmental Restoration
- 4. Misc. Improvements



Deer Run Possible Park Development – Total Vision

Initial Park Development Program:

- 1. Property Stabilization
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- 1. Stormwater Treatment Syst.
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- 4. Misc. Improvements

Additional Passive Park Development Program:

- 1. Playground Area
- 2. Restroom Building
- 3. Exercise Stations
- 4. Additional Picnic Areas
- 5. Additional Parking Area
- 6. Additional Trail
 - Connections/Gateways
- 7. Boardwalks, Fishing Pier
- 8. Reforested Areas
- 9. Potential Sterling Park Imp.

Active Recreation Development Program:

- 1. Driving Range/ Putting Green
- 2. Gardens (Community, Butterfly, Memorial, etc.)
- 3. Pickleball Courts
- 4. Disc Golf
- 5. Active Multipurpose Fields
- 6. Expanded Parking
- 7. Outdoor Courtyard Areas at Community Building

Driven By Partnerships, Sponsorships & Community Involvement





3. Wekiva Golf Club Opportunity

2



Driving Range Chipping Green —

Golf Cart Barn & Storage -

Practice Green -

Clubhouse Building, Grill Room & Pro Shop 8,066 sq/ft

Parking Lot

Cart Path -Crossings (typ.)

> Existing – Ponds (typ.)

Maintenance Buildings & Yard

W. Wekiva Trail

Main Entry Drive

nt Club Blvd.







Existing Structures

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Existing Structures



Water Features

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Greens & Bunkers

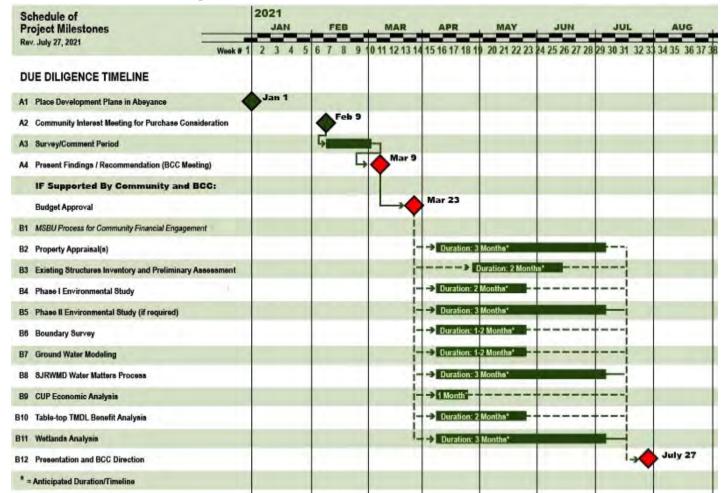
Street Crossings





4. Due Diligence Process Summary

Golf Course Acquisition – Benefit Evaluation Procedure



Due Diligence Process- As Approved by BCC March 9, 2021

On Hold 1. MSBU Process for Community Financial Engagement

- 2. Property Appraisals
- 3. Existing Structures Inventory and Preliminary Assessment
- 4. Phase I Environmental Study
- 5. Preliminary Phase II Environmental Study
- 6. Boundary Survey
- 7. Ground Water Modeling
- 8. SJRWMD Water Matters Process
- 9. CUP Economic Analysis
- 10. Table-top TMDL Benefit Analysis
- 11. Wetlands Analysis

2. Property Appraisals – Deer Run and Wekiva Golf Club

Deer Run



Property Size: 138.1 Ac. Golf Club Opened in 1989 Closed 2019

Wekiva Golf Club



Property Size: 137.9 Golf Club Opened in 1972 Currently Operational

2. Property Appraisals – Deer Run and Wekiva Golf Club

Deer Run

Clayton, Roper & Marshall

Highest and Best Use \$6,900,000

Wekiva Golf Club

Pinel & Carpenter

Highest and Best Use **\$7,880,000**

Total = \$14,780,000

3. Existing Structures Inventory and Preliminary Assessment

DEER RUN GOLF COURSE Facility Conditions Assessment Report

Board of County Commissioners of Seminole County, Florida 1101 East 1st Street Sanford, FL 32771

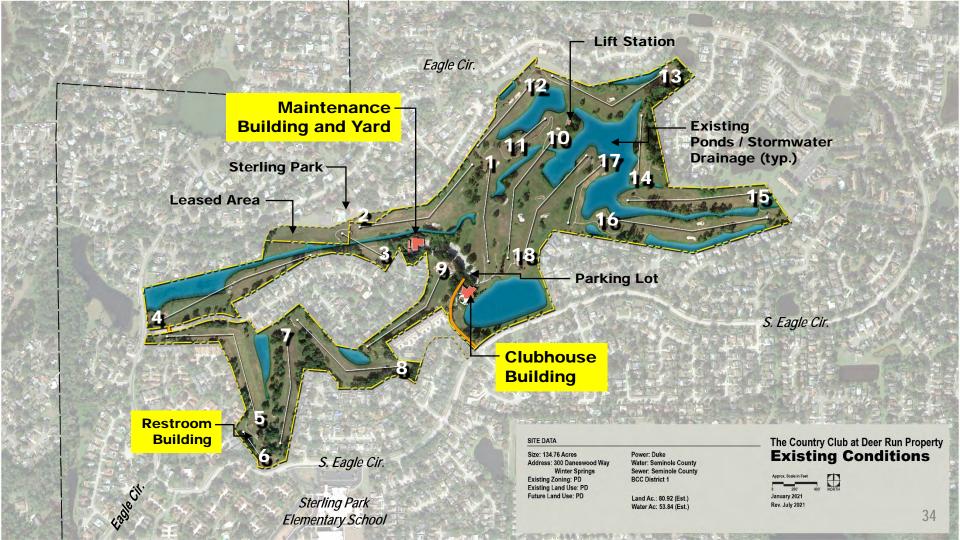
Seminole County Leisure Services Department of Greenways and Natural Lands Division 100 East 1st Street, 4th Floor Sanford FL 32771



SEMINOLE COUNTY

June 24, 2021





3. Existing Structures Inventory and Preliminary Assessment

Clubhouse Building

State of the second second

Building Envelope: 11,572 sq.ft.

- 1. Clubhouse is in relatively good condition;
- 2. Minor cosmetic issues;
- 3. General grounds cleanup;
- 4. Update for current ADA;
- 5. HVAC system needs replacing (2002)
- 6. Roof work needed (2003)

3. Existing Structures Inventory and Preliminary Assessment

Maintenance Area

Four Buildings/Structures Building 1: 6,750 sq.ft.

- 1. Some renovation needed to buildings;
- 2. Repainting needed;
- 3. General grounds cleanup

3. Existing Structures Inventory and Preliminary Assessment

Restroom Building Building Envelope: 100 sq.ft.

- 1. Building envelope in relatively good condition;
- 2. Needs ADA update for interior / fixtures



3. Existing Structures Inventory and Preliminary Assessment

Deer Run Facilities Renovation	Totals*
1. Clubhouse	\$2,025,100
2. Maintenance Complex	\$977,500
3. Stand-Alone Restroom	\$195,000
TOTALS - PROJECTED	\$3,197,600*

* Preliminary estimates only based on current construction values

4 & 5. Phase I and II Environmental Assessments



Phase I and Phase II Environmental Site Assessments

Former Deer Run Golf Course 300 Daneswood Way Casselberry, Seminole County, Florida

E Sciences Project No. 1-2237-008

June 2021



ENGINEERING ENVIRONMENTAL ECOLOGICAL

Prepared for:

Mr. Keith Welty Project Manager II Leisure Services Department Greenways and Natural Lands Division Seminole County Government 100 East First Street Sanford, Florida 32771

34 East Pine Street • Orlando, FL 32801 • Tel 407.481.9006 • Fax 407.481.9627 • www.esciencesinc.com



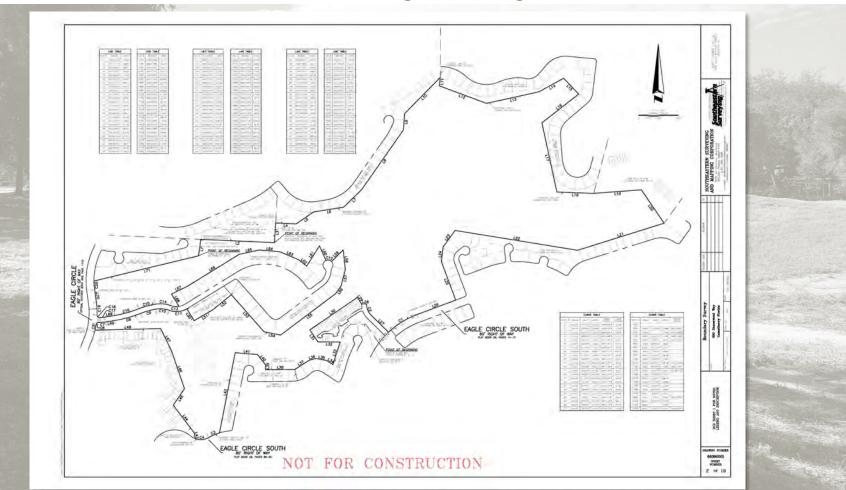
4 & 5. Phase I and II Environmental Assessments



4 & 5. Phase I and II Environmental Assessments



6. Boundary Survey



Due Diligence Process Summary

On Hold 1. MSBU Process for Community Financial Engagement

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Deer Run Property – Regional Context



Deer Run: Ground Water Modeling and CUP Analysis

- 1. Existing Deer Run CUP totals 70M gallons/192,000 gallons per day;
- 2. CUP expires June 4, 2022 potential credit then disappears;
- 3. If County purchases property and abandons wells, more groundwater available at SER and Indian Hills;
- 4. Groundwater modeling shows potential credit of 60% to the County;
- 5. Adding Deer Run's CUP to Seminole County's potable treatment capacity is worth \$1M.

Potential Value to County: \$1,000,000

Deer Run: TMDLs and Wetlands Mitigation

Total Maximum Daily Load (TMDL) Analysis:

 If purchased and converted use to a passive park, nutrient load (TMDL) would be reduced

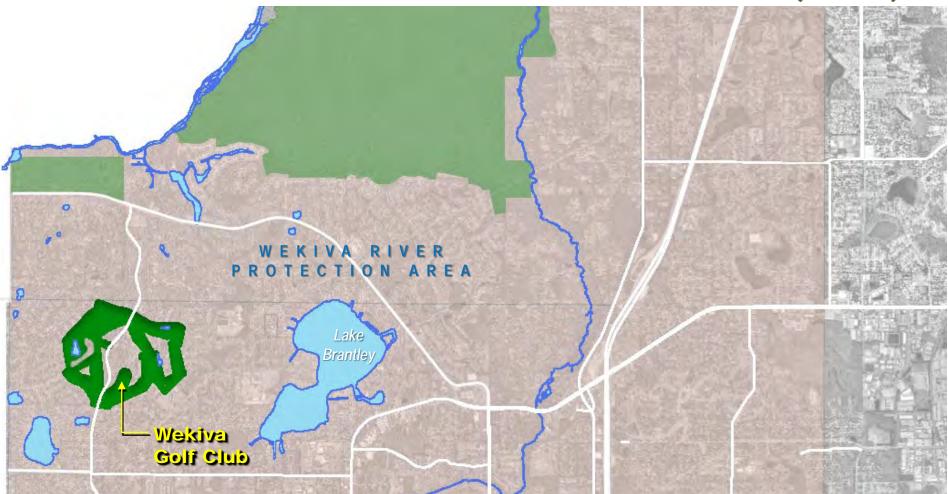
Potential Cost Benefit Value: \$320,000 Annually

Wetlands Analysis:

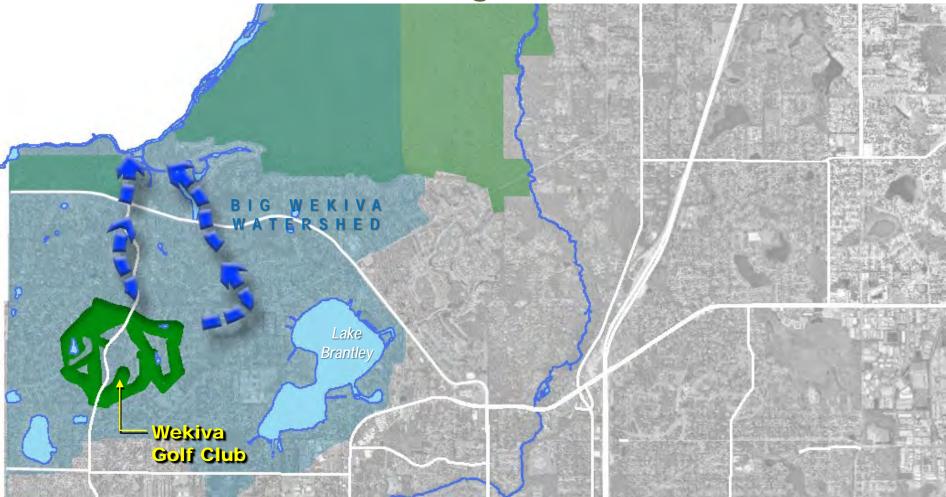
• Analysis showed no value from potential wetlands mitigation

Potential Cost Benefit Value: \$0

Wekiva Golf Club – Wekiva River Protection Area (WRPA)



Wekiva Golf Club - Big Wekiva Watershed



Wekiva Golf Club: Ground Water Modeling, CUP, Wetlands

CUP Analysis:

Existing Wekiva Golf Club CUP has no value to the County since it is for emergency use only. Reclaimed water is the primary irrigation source.

Potential Cost Benefit Value: \$0

Wetlands Analysis:

There are no known wetlands for mitigation credit on this property Potential Cost Benefit Value: \$0

Wekiva Golf Club: TMDL Analysis

Total Maximum Daily Load (TMDL) Analysis:

- 1. There is no value for nutrient reduction (TMDL) as an operating golf course;
- 2. If converted to a passive park, nutrient load would be reduced with a resulting annual cost benefit to the County;
- 3. Since the property is located in the Wekiva PFA, there is an additional credit for reducing nitrogen loading into groundwater if converted to a passive park.

Potential Cost Benefit Value – Golf Use:\$0Potential Cost Benefit Value – Passive Use:\$2,500,000 Annually

Due Diligence Process Summary

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5. Other Considerations

FRPA Economic Impact Calculator

FLORIDA RECREATION & PARKS IMPACT REPORT FRPA AGENCY SYSTE THE PROXIMATE PRINCIPLE: The Impact of Parks, Open Space and Water Features on Residential Property Values and the Property Tax Base

by

John L. Crompton Distinguished Professor Texas A&M University

Second edition

Published by the National Recreation and Park Association 22377 Belmont Ridge Road Ashburn, Virginia 20148 Phone: 703-858-2190

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FLORIDA

FRPA Economic Impact Calculator

FRPA AGENCY SYSTEM FLORIDA

INCREMENTAL PROPERY VALUES BASED ON THE PROXIMITY EFFECT.

Distance from parks and trails is known to influence property values. Nationwide research shows that the premium for proximity to these spaces can affect market values up to 2,000 feet by 20 percent or more. Parks and recreation areas can also lead to proportionately higher property tax revenues for local governments.

> \$2.2 MILLION IN INCREMENTAL PROPERTY VALUES \$30,214

IN INCREMENTAL TAX REVENUE



The real estate market consistently demonstrates that people are willing to pay more for a house close to a park, which results in higher home values.*

Wekiva Golf 2021 Pro Forma Income and Expenses

REVENUES	10.000
Memberships	\$150,000
Greens Fees	\$750,000
Cart Fees	\$150,000
Range Fees	\$155,000
Merchandise Sales	\$40,000
Other Golf	\$2,200
Club Rental	\$2,500
Handicap Fees	\$2,200
Food & Beverage	\$225,000
Gross Revenue	\$1,476,900
COST OF SALES	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Merchandise Costs	(\$25,000)
Food & Beverage Costs	(\$80,000)
Costs of Sales	(\$105,000)
Effective Gross Income	\$1,371,900
OPERATING EXPENSES	
Payroll (Golf Course & Food Beverage)	(\$510,000)
General & Administrative	(\$150,000)
Cart Lease	(\$72,000)
CONCEDUDO	
Building Maintenance	(\$40,000)
	(\$40,000) (\$220,000)
Building Maintenance	(\$220,000)
Building Maintenance Golf Maintenance	(\$220,000)
Building Maintenance Golf Maintenance Utilities	(\$220,000) (\$35,000) (\$47,000)
Building Maintenance Golf Maintenance Utilities Insurance	(\$220,000) (\$35,000)



6. Acquisition and Funding Opportunity Summary

Initial Acquisition Costs

PROJECTED COSTS	Deer Run	Wekiva	TOTALS
Property Acquisition		2014	\$14,000,000
Additional Due Diligence Costs	\$8,000	\$87,799	\$95,799*

57

* = Does not include miscellaneous closing costs to be determined

Operations & Maintenance Costs – Year 1

PROJECTED COSTS	Deer Run	Wekiva	TOTALS
Operations & Maint. (Year 1)	\$330,000	\$1,100,000	\$1,400,000
County Staffing (2 FTE – Year 1)	\$71,764	\$80,500	\$152,264

Projected Offsets - Year 1

PROJECTED OFFSETS	Deer Run	Wekiva	TOTALS
Potential MSBU Program	\$2,310,000	\$0	\$2,310,000
CUP, TMDL Cost Benefit Value	\$1,320,000	\$0	\$1,320,000
Potential Operating Revenue	\$0	\$1,300,000	\$1,300,000
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Potential Future Costs and Cost Benefits

POTENTIAL FUTURE COSTS	Deer Run	Wekiva	TOTALS
Phase 1 Potential Dev. Costs	\$8,100,000	\$0	\$8,100,000
Potential Future Staffing	\$272,000	\$0	\$272,000
	the second se		
POTENTIAL FUTURE OFFSETS	Deer Run	Wekiva	TOTALS

= Annual Cost Benefit if Golf Use is Converted to Passive Use Only

*

Deer Run Possible Park Development – Projected Costs

Initial Park Development Program:

1. Property Stabilization 2. Multipurpose Trail (Approx. 2.75 - 3.0 Miles) Sebinan Banya

5. Picnic Areas

6. Nature Trails

7. Multipurpose Open Space

Stormwater Improvements:



Additional Passive Park Development Program:

- Playground Area
- 2. Restroom Building
- Exercise Stations



Connections/Gateways

- 7. Boardwalks, Fishing Pier
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Active Recreation Development Program:

1. Driving Range/ Putting Green

2. Gardens (Community,



5. Active Multipurpose Fields

- 6. Expanded Parking
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Driven By Partnerships, Sponsorships & Community Involvement



7. Potential MSBU Program

Next Steps

M Municipal

Services

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Benefit

Unit

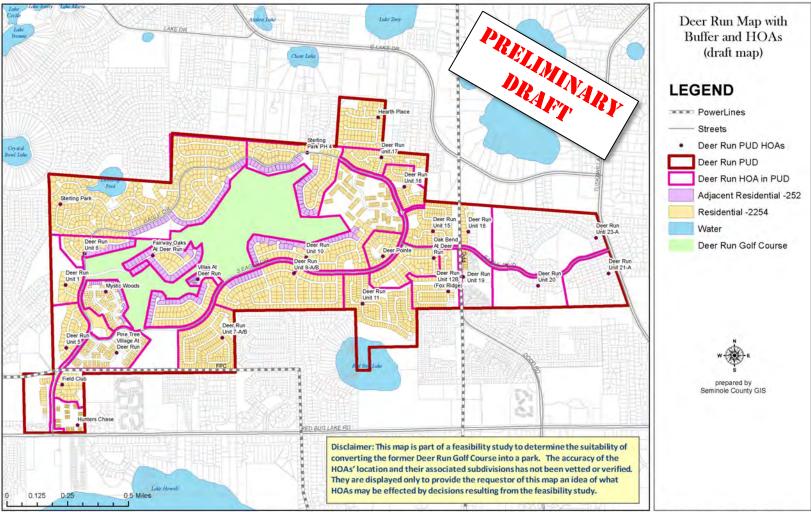
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Estimated MSBU Cost Calculation

Contribution By Rolling Hills MSBU 15.3% Approx. Equivalent Potential Deer Run MSBU* \$2.31M

Calculation is based on a \$7M acquisition price of Deer Run only + \$8.1M Phase 1 estimate



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Potential MSBU Assessment Summary

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Public Participation Survey Question 2:

Would you be interested in exploring the creation of a Deer Run MSBU (Municipal Services Benefit Unit) to assist in the funding of the project?

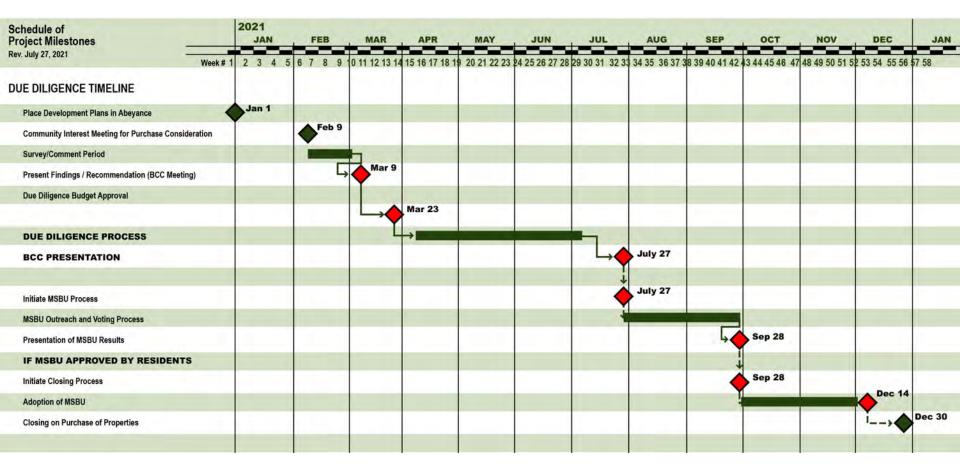
Yes No DNA

0

74%

24%

Preliminary Schedule for Next Steps



BCC Guidance on Next Steps:
1. Proceed with MSBU Process for Deer Run
2. Begin Preparation of Closing Process for Potential Property Acquisition