

# CHRIS VINCENT BSc

## Project Manager

APM Professional - PRINCE2 Practitioner - Agile Practitioner – SC cleared

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A seasoned Project Manager with extensive experience in leading significant transformational projects across various sectors, including transport and defence in the public and private sectors. Demonstrated expertise in navigating complex contractual landscapes, driving procurement, and overseeing the delivery of strategic projects aimed at enhancing operational efficiencies and aligning with organisational goals. Proficient in managing diverse teams and ensuring rigorous adherence to project schedules and quality standards. Skilled in managing high-stakes transitions in challenging environment demonstrated by delivery at Transport for London, Harmonic, Frazer-Nash Consulting, MOD, BAE Systems, Serco, Siemens. Currently delivering for Computacenter.

### KEY SKILLS

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Governance and Assurance | Strategic Planning | Risk Management | Stakeholder Communication |

Project Delivery | Supplier Sourcing | Schedule Management | Compliance Oversight | Change Management | Team Leadership |

Business Change | Process Optimisation | Microsoft Office Suite | Miro | Jira | Confluence

### PROFESSIONAL EXPERIENCE

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#### Independent Project Management Consultant - Grow Projects (10/24 - Present)

##### Project Manager – Computacenter

- Working with client teams as their trusted partner to deliver digital transformation
- Deliver on commitments to internal and external stakeholder teams by shaping and leading projects in complex, operational environments.

#### Programme Manager - Fraser Nash Consulting (09/23 -09/24)

Responsible for managing contracts and leading project teams at Fraser Nash. Encompasses detailed contract management, strategic stakeholder engagement, and the delivery of transformative digital and IT solutions. The focus is on ensuring all project deliverables align with strategic objectives and operational needs, leveraging expertise in defence, rail, and public transport.

##### Project Manager – Digital & IT Professional Services

- Mobilised Fraser Nash Consultancy (FNC) to deliver comprehensive Project Management services under the new Ministry of Defence - Defence Digital Framework contract.
- Designed, tested, and implemented essential tools and processes, enhancing bidding and delivery for projects.
- Managed stakeholder interactions to align project objectives with client expectations and operational requirements.
- Pioneered new operational strategies to optimise work processes and team performance.
- Organised and led launch events to effectively mobilise the team and highlight our core capabilities to the client.

##### Project Manager – MoD Corsham

- Led the strategic procurement and delivery for the disaggregation of the MoD's existing BT contract, demonstrating expertise in managing comprehensive contract requirements and framework agreements.
- Coordinated both technical and commercial activities, successfully sourcing new suppliers to meet the specifications of the future operational model.
- Navigated complex contractual landscapes to ensure seamless transitions to new contractual arrangements, enhancing the project's alignment with strategic MoD objectives.

##### Project Manager – BAE Systems

- Directed the execution of critical projects within the Engineering Excellence Business Transformation Programme, effectively planning and defining project scopes to ensure timely delivery in line with predefined schedules.
- Managed the reporting and resolution of project variances, maintaining stringent control over project timelines and deliverables.
- Led the Business Change workstream, focusing on organisational readiness and the successful adoption of new technologies and processes. This included comprehensive training programs and strategic people management to facilitate seamless transitions.

#### Programme Manager – Harmonic (01/18 – 08/23)

Tasked with overseeing complex projects at Harmonic, the role involved meticulous contract management, strategic project assurance, and integration readiness initiatives. Requires a robust approach to planning, risk management, and operational transitions, focusing on aligning deliverables with strategic business objectives across multiple sectors, including transportation and technology.

### **Project Manager – Portfolio Assurance**

- Coordinated and led a comprehensive project assurance review across the entire portfolio, akin to conducting thorough gate reviews.
- Developed and delivered detailed reports to the board, outlining critical findings and strategic recommendations to enhance project delivery and risk management.

### **Project Manager - Integration Readiness:**

- Led the preparatory efforts for Harmonic's integration with Fraser Nash Consultancy (FNC), focusing on detailed planning and scoping of necessary actions.
- Managed the compilation and handover of all key operational information to ensure a smooth transition.
- Facilitated readiness among staff for impending business changes, including the adoption of new tools, processes, and adjustments in personnel roles.

### **Project Manager -Siemens – West Midlands Trains:**

- Acted as the Programme Manager, orchestrating fleet modifications with Siemens. Led multiple workstreams including Procurement, Design Engineering, Production, Health & Safety, and Quality Assurance, ensuring cohesive project advancement and stakeholder engagement.
- Secured readiness of the Depot facility, meeting stringent timelines and requirements to facilitate project commencement.

### **Project Manager - Siemens – Southwestern Railway:**

- Guided critical workstreams integral to the fleet modification project, managing the production and governance of essential documents and processes.
- Led the design process, ensuring Subject Matter Experts (SMEs) met strategic delivery targets and coordinated the procurement of key suppliers, bolstering the programme's production phase and achieving key project milestones.

### **Programme Manager – Transport for London (11/2007 – 06/2017)**

Managed complex, high-profile transport projects at Transport for London, focusing on aligning business strategies with operational needs, technology integration, and robust project oversight. This role required strategic leadership in delivering large-scale initiatives, driving significant improvements in transport services, and ensuring high levels of efficiency and cost-effectiveness.

#### **General Oversight:**

- Directed and sculpted extensive, high-profile projects and programmes, aligning business strategy with personnel, processes, and new technology to ensure robust management in visible settings. Leveraged deep transport industry knowledge to drive the successful delivery of major initiatives.

#### **London Cycle Hire Scheme Transition:**

- Served as the Lead Project Manager, managing the transition of contact centre operations and associated business changes. Led the outsourcing of significant business units to framework service providers, achieving cost reductions while maintaining service standards.
- Coordinated and led the transfer of approximately 50 staff (TUPE), implemented cutting-edge technology solutions, and aligned operations to the new business model, ensuring a seamless transition to live operations.

#### **London Cycle Hire Scheme Sponsorship Change:**

- Led the strategic shift from Barclays to Santander as the main sponsor, increasing sponsorship revenue by £43.8 million—a 25% boost. Managed the rapid deployment to coincide with major public announcements by the Mayor of London.
- Directed the overhaul of public-facing technologies, including the launch of a new Cycle Hire app, and executed comprehensive branding updates across customer interaction and back-office areas.

#### **Traffic Signals Modifications Programme:**

- Headed a £350 million initiative to modernise street-level traffic assets, introducing a restructured approach that accelerated project delivery and heightened operational efficiencies, ultimately saving 10% in costs.
- Guided the project from conceptualisation through to full implementation, including design stages, proof of concept trials, and final roll-out. Coordinated with multiple TfL asset projects to re-profile delivery schedules, achieving an additional £6 million in operational cost savings.

**Additional Key Projects:** Further details available on request and detailed on my website <http://www.grow-projects.com>

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## **EDUCATION AND PROFESSIONAL DEVELOPMENT**

**BSc: Geography** – Loughborough University

APM Professional Certification  
PRINCE2 Foundation Certification  
PRINCE2 Practitioner Certification  
Agile Foundation Certification  
Agile Practitioner Certification