

Todd Thurman Online May 17, 2024



## The Biggest Story of the 21<sup>st</sup> Century

- Most People Haven't Even Heard About It
- Most People Think We Have the Opposite Problem
- It Will Have Massive Impacts on Food and Agriculture



It's Not...

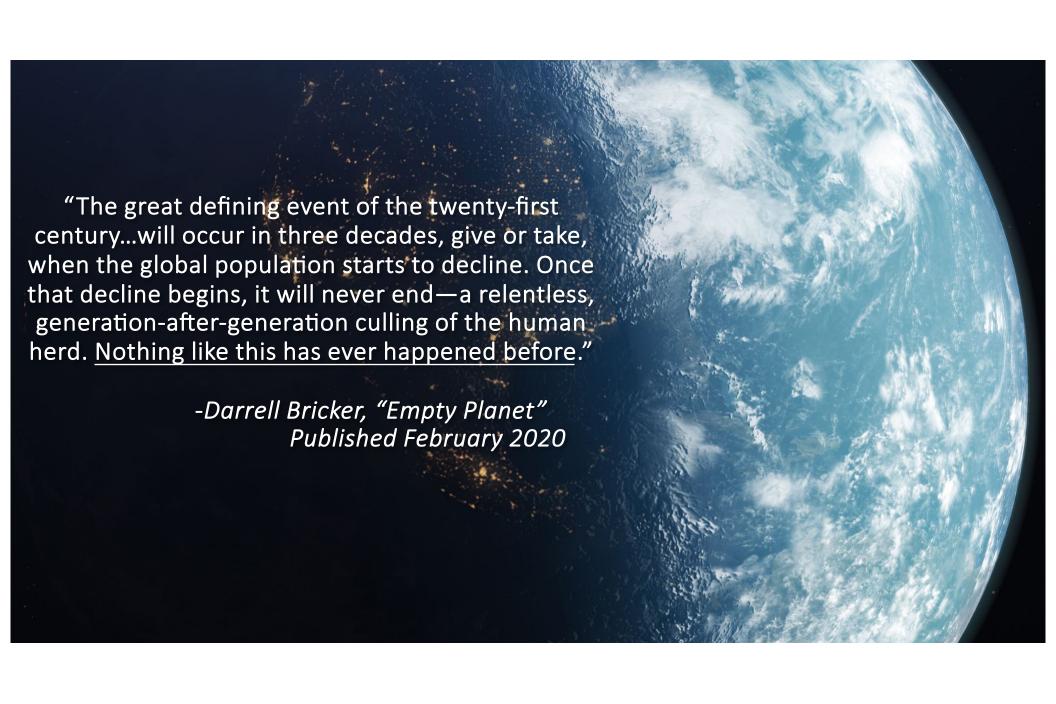
Climate Change
Or...

ΑI

Or...









#### What?

The Industry is Barely Aware of Demographic, Economic and Political Changes That Will Significantly Impact Global Demand for Food & Agriculture



#### So What?

Food Exporting Countries, Increasingly Reliant on Exports, Will Need to Adjust to Shifting Demand



#### Now What?

Create Awareness
Start a Dialogue
Take Action

# What? The Big Picture

Normal, Our Normal and the New Normal

#### Our Normal is Not Normal

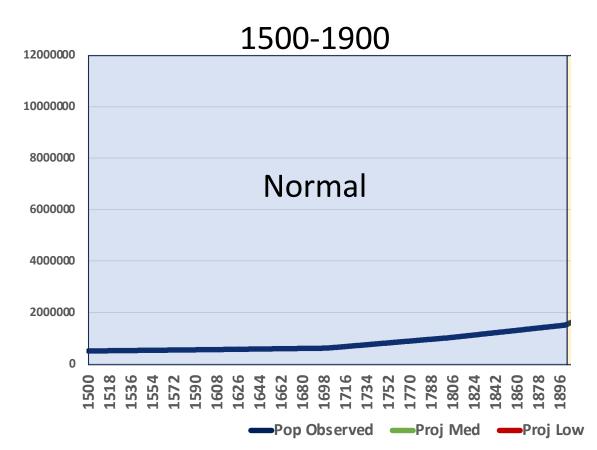
- Our perception of normal is based on our personal experiences and recent history (The last ~30 years and the last ~100 years).
  - Rapid Population Growth
  - Rapid Economic Expansion
  - Rapid Globalization



- MORE Mouths to Feed
  - Total Consumption
- Consumers With <u>MORE</u> Resources
  - Per Capita Consumption & Quality Upgrades
- MORE Global Trade Partners
  - Access to More Consumers
- MORE, MORE, MORE...



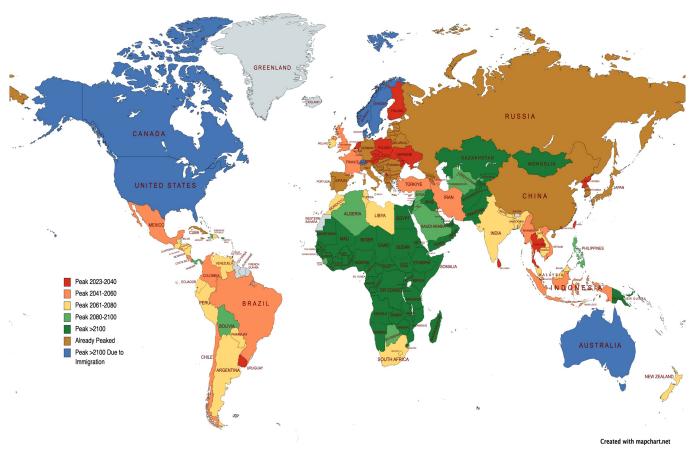
#### **Global Population**



**Data Source**: United Nations (Medium/Low Variants)

### Projected Population Peak by Country\*

 25% of the Global Population Currently Lives in a Country with a Declining Population



\*Countries Over 1 Million Population in 2022 **Data Source**: UN Population Division, 2022 (Medium Variant)

### Four Waves of Population Decline

(Year of Peak)

Alread	<b>/</b> Throug	h 2040
--------	-----------------	--------

China

Russia

**Germany** 

Japan

**Greece** 

Italy

S. Korea

Spain

Thailand

The Netherlands

**Poland** 

#### <u>2041 - 2060</u>

France Singapore

Costa Rica

Columbia

Turkey

Indonesia

Vietnam

Brazil

**United Kingdom** 

Mexico

#### 2061 - 2080

Bangladesh

Tunisia

India

Cambodia

Malaysia

South African

Peru

Venezuela

**Honduras** 

Guatemala

#### 2081 - 2100+

Philippines

Saudi Arabia

**Pakistan** 

Egypt

Uganda

Nigeria

Ethiopia

**United States** 

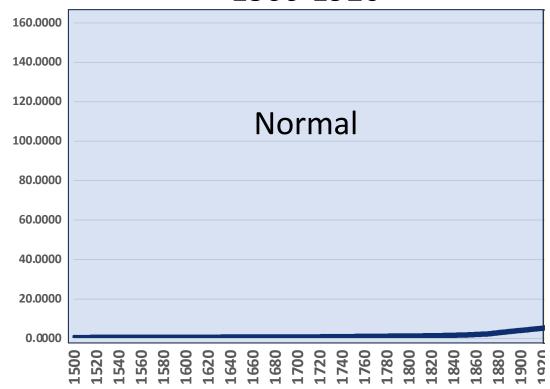
Canada

Australia

Sweden

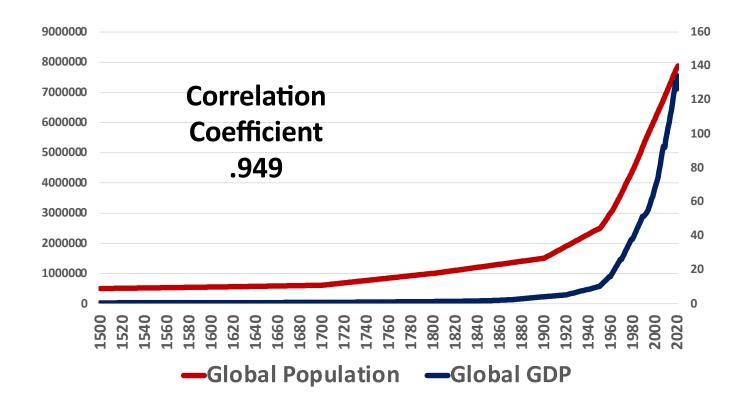
#### Global GDP(\$ Trillions)

1500-1920

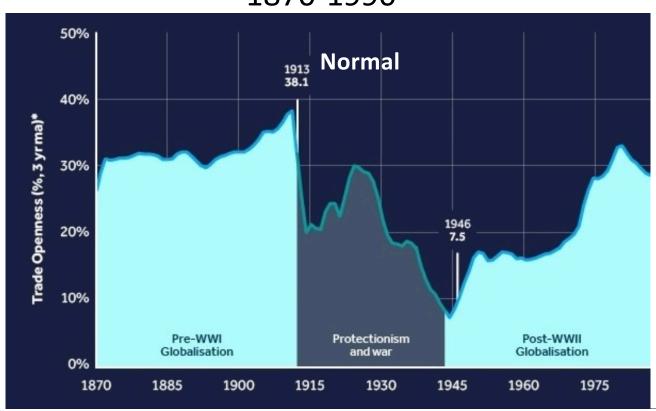


Data Source: World Bank

#### Future GDP?



#### Globalization 1870-1990



Data Source: Jorda-Shularick-Taylor Database, IMF, World Bank, Barclays Research

# China: A Case Study for Food Demand

Fewer People, Stagnating Economy, Increasing Isolation...and More Food Import Demand?

## Drivers of China Food Imports

#### Population

Population Increased by almost 1 B (1950-2022)

#### • Economic Growth

- GDP Growth: \$59 B in 1960 to \$17.9 T in
- Per Capita Food Consumption: 1427 to 3406 in 60 years
- Higher Quality Foods: Meat Consumption up 19-fold from 1961 to 2022

#### Self Sufficiency

• Decreasing from 2000 - 2020



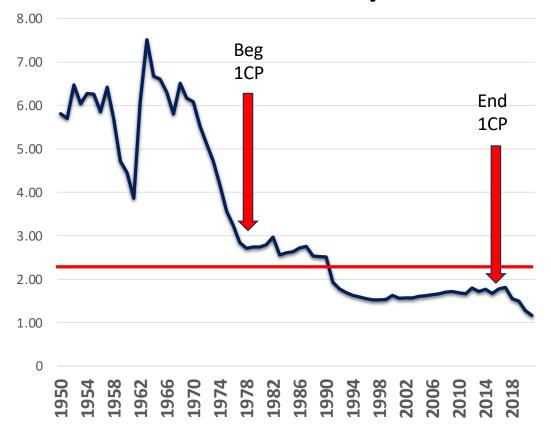
## China Demographic/Population Trends

## Three Drivers of Population Change

- Birth Rate
  - Total Fertility Rate (TFR)
- Mortality Rate
  - Life Expectancy/Median Age
- Migration
  - Emigration/Immigration



## China Fertility Rate 1950-2021



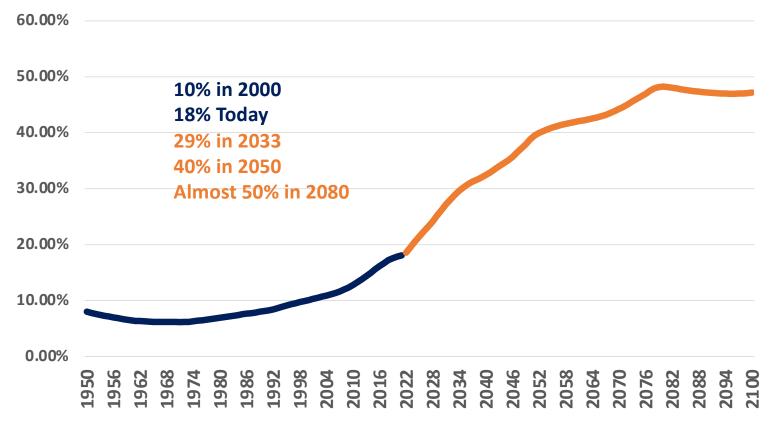
## **Drivers of Fertility Rate**

- Urbanization
- Secularization
- Rising Incomes
- Educational Attainment (Particularly Among Women)

**Data Source**: United Nations

## China 60+ % of Population

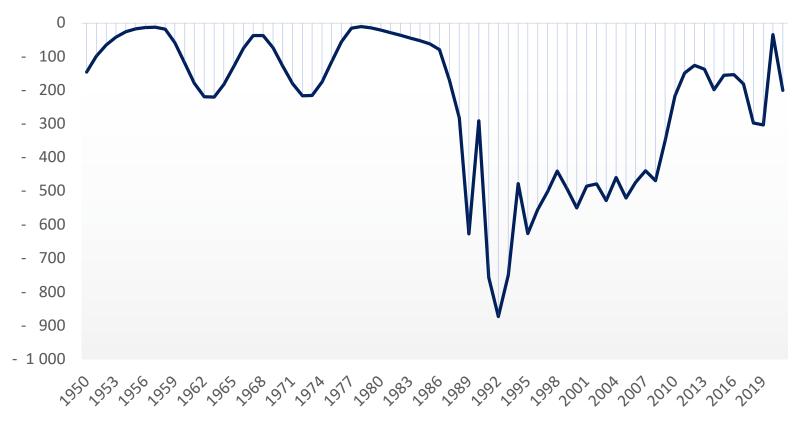
1950-2021 (Actual) 2022-2100 (Projected)



**Data Source**: United Nations (Medium Variant)

### China Net Migration

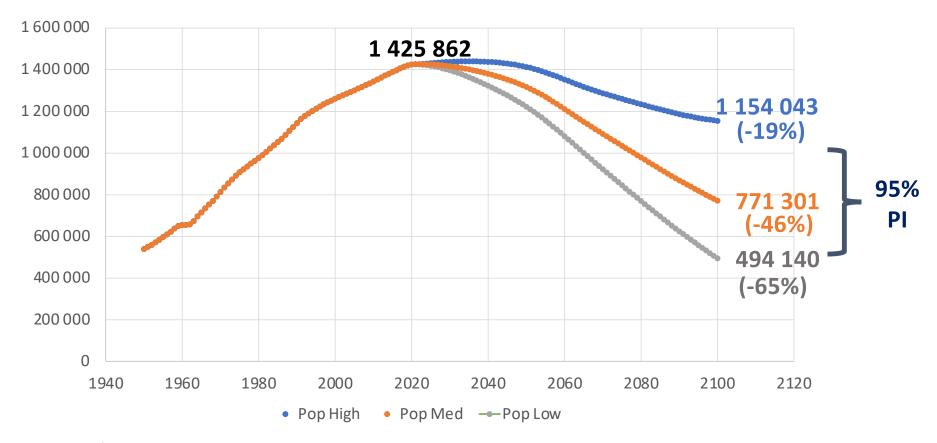
1950-2021 (Thousands)



**Data Source**: United Nations

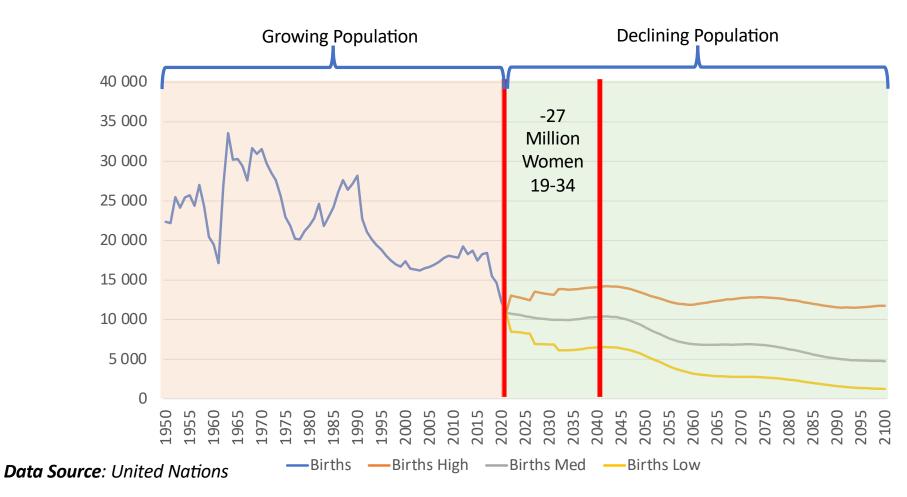
## Projections

## China UN Population 1950-2100



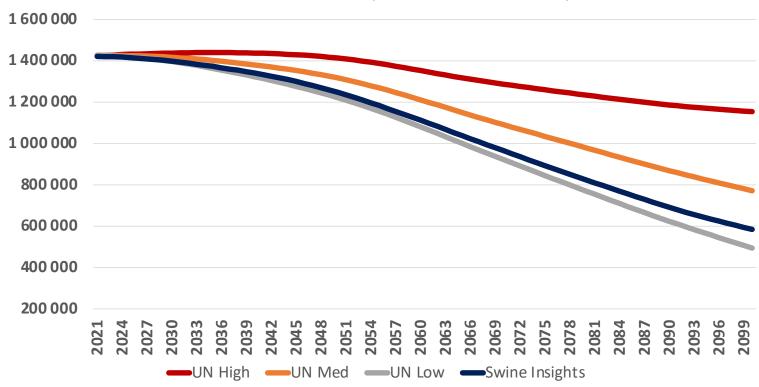
**Data Source**: United Nations

## China Births (Thousands)



## China Population Projections

2021-2100 (Thousands)



Data Source: United Nations, Swine Insights Internal

## China Economic Trends

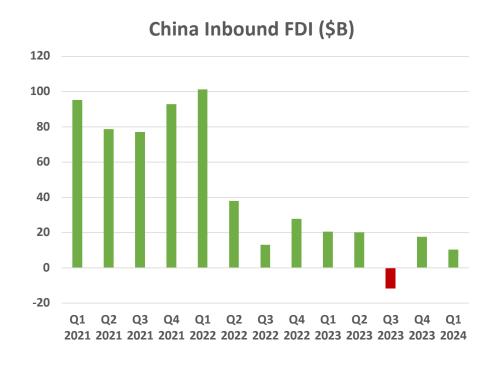
# The Future of the Chinese Economy

- Four Big Issues
  - Private & Foreign Investment
  - Real Estate
  - Debt
  - Demographic Changes



### Private/Foreign Investment

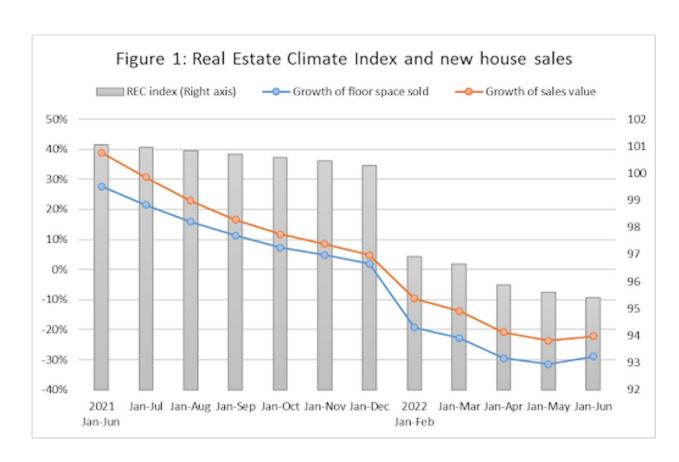
- Private companies complain they can't compete with state owned enterprises
- Foreign investors are wary of a Chinese market that appears to be turning inward
- Both are concerned about tight capital controls, access to financing and rising costs



Data Source: China BOP

#### Real Estate

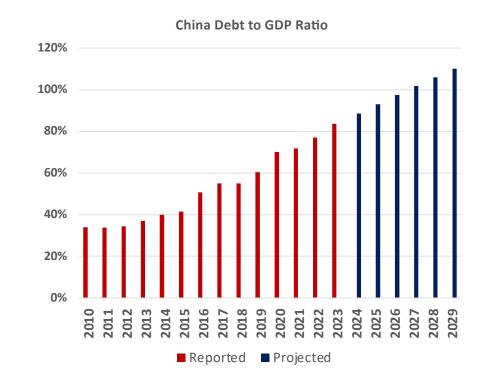
- Property market = >1/4 of GDP
- Housing is
   Unaffordable and
   Property Taxes
   Problematic



Data Source: China National Bureau of Statistics

#### Debt

- National Debt is estimated at \$29 Trillion-mostly held by local governments
- Even the Chinese government has admitted that the debt is unsustainable



Data Source: Statista, China NBS

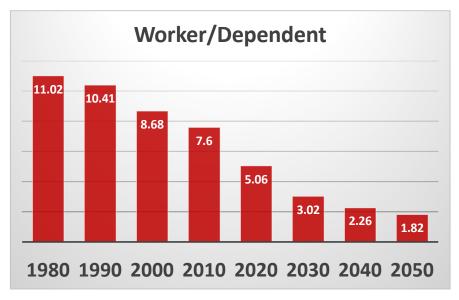
#### Demographic Changes

- Labor Costs
  - Technological Solutions



**Data Source**: IMF, United Nations (Medium Variant)

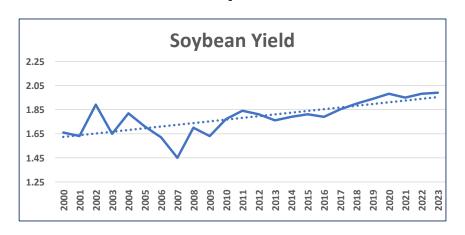
- Old Age Dependency
  - Retirement Age
  - Pension System

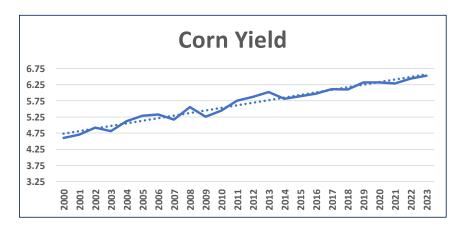


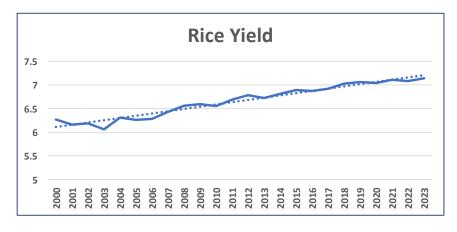
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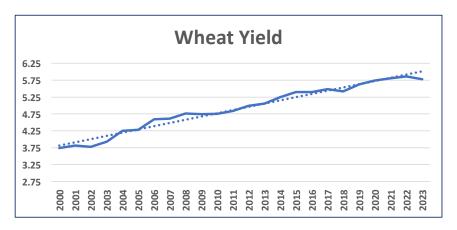
## China Food Self Sufficiency

### China Crop Yields 2000-2023 (MT/HA)





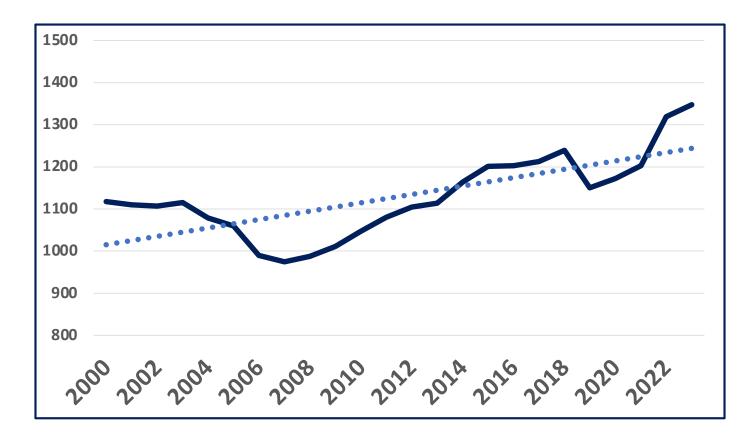




Data Source: USDA

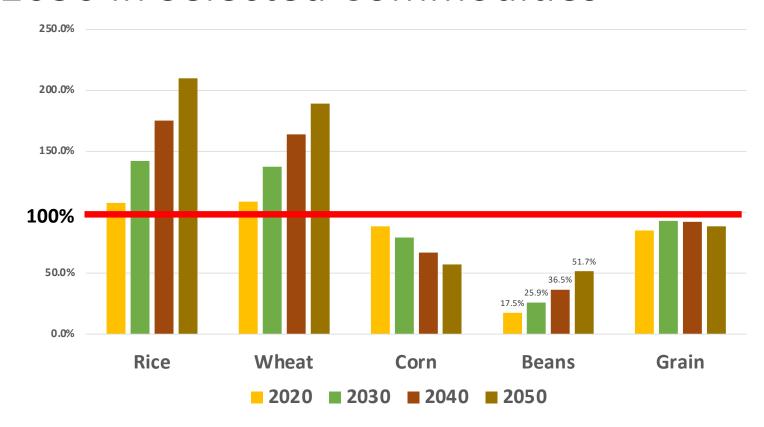
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### China Pork/Sow/Year 2000-2023 (kg)



Data Source: USDA

## China Projected Self Sufficiency Through 2050 in Selected Commodities



Data Source: Deng et al, 2022

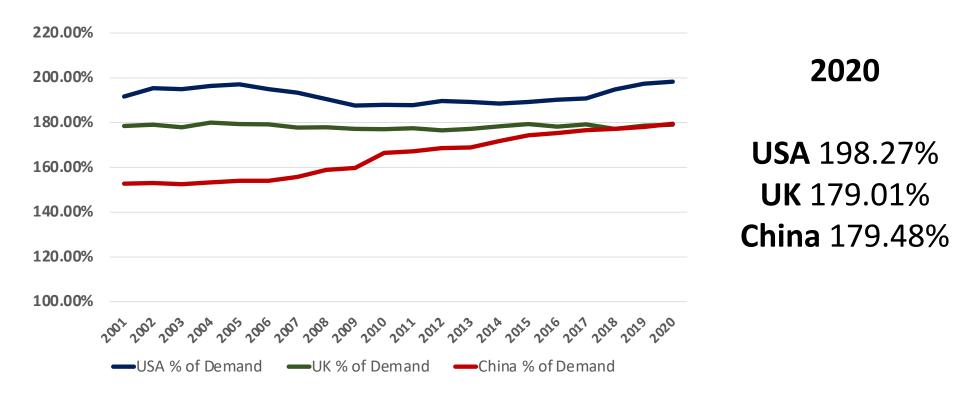
## China Food Demand

#### China Food Demand

- How Much Will They Eat?
  - Total
  - Per Capita
- What Will They Eat?
  - Plant/Animal Based
  - Western/Traditional Diet



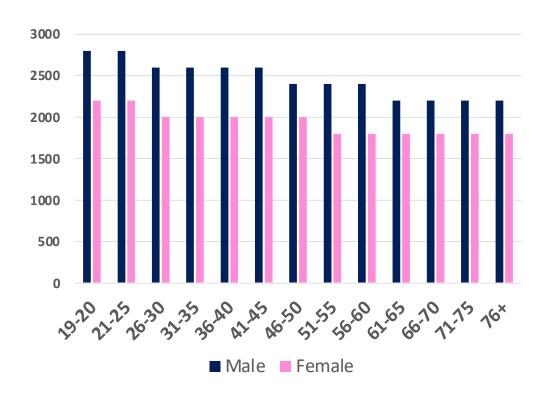
#### % of Caloric Demand Supplied



Data Source: FAO

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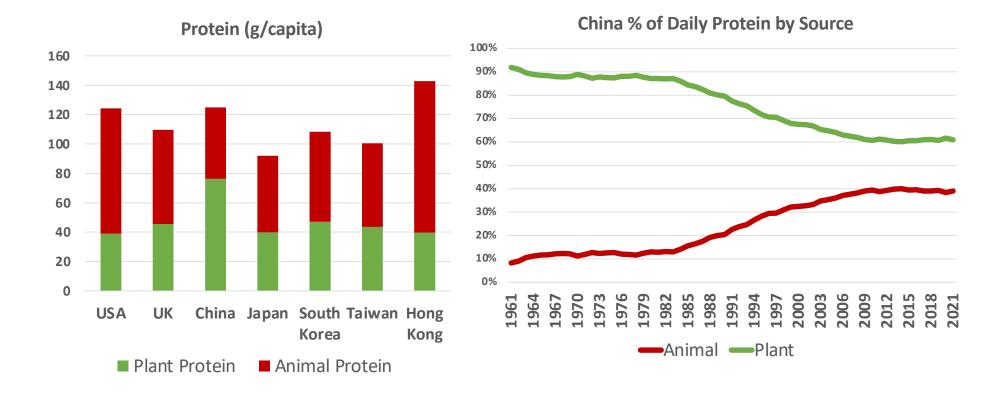
#### Recommended Caloric Intake by Age/Sex



- As Populations get Older, Caloric Demand goes Down
- Younger People tend to over consume, and older people tend to under consume

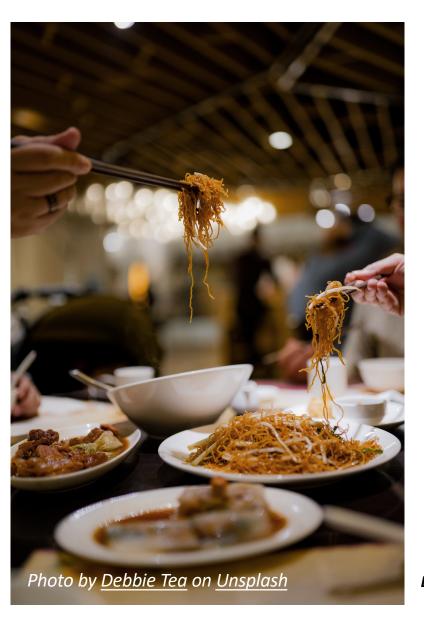
Data Source: USDA

#### China Protein Intake



Data Source: FAO

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### Swine Insights Food Demand Model (China)

• We expect total caloric consumption in China to decline by 13% to 19% in between now and 2050.

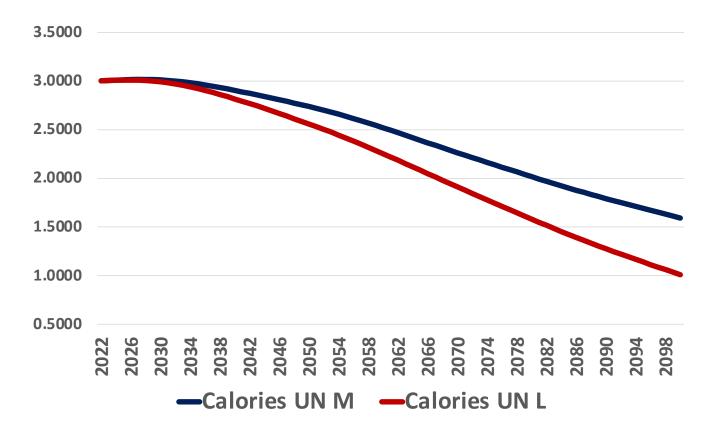
• Population Decline: 8 to 14.5%

• Population Aging: .5 to 1%

• Food Waste Reductions: 4.2%

**Data Source**: Swine Insights Intl.

#### China Projected Caloric Consumption\*



<sup>\*</sup>In Trillions **Data Source:** Swine Insights Food Demand Model, UN, FAO

#### Drivers of China Food Imports Revisited

- Population
  - Population Projected to Decline by 8-15% by 2050 and 45-65% by 2100
- Economic Growth
  - GDP Growth Slowed Average Growth in the 1980's 10.8%, Sub 4% Moving Forward?
  - Per Capita Food Consumption Peaking?
  - Higher Quality Foods
    - Meat Consumption Peaking Soon?
- Self Sufficiency
  - Ag Productivity Improving

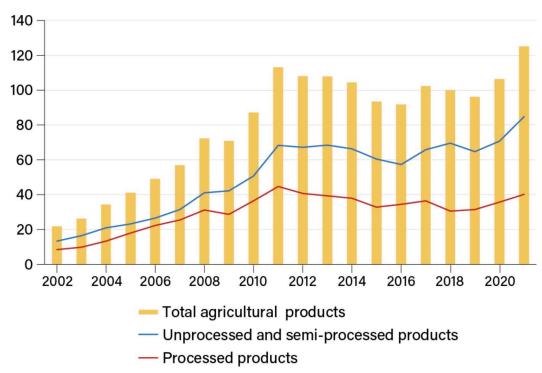


# So What? Brazil is Increasingly Dependent on Exports

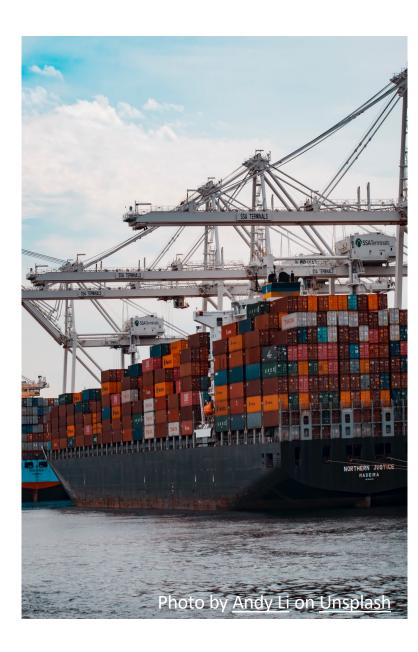
How Much Will We Produce and Where Will it Go?

### Brazilian Ag Exports 2021 by Value

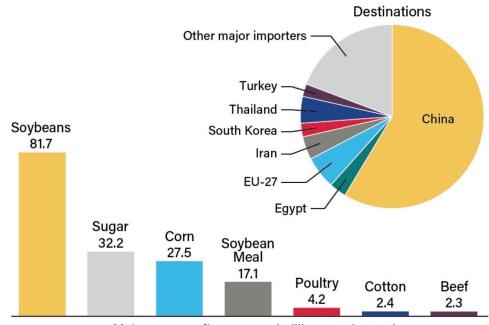
Exports (billions of U.S. dollars)



Data Source: USDA, US Dept Commerce, US Census



#### Brazilian Ag Exports by Region



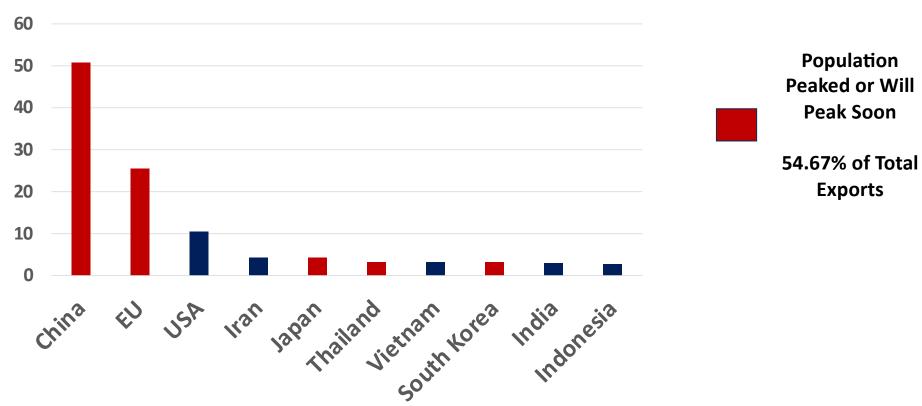
Major commodity exports (million metric tons)

Notes: Select commodities and their destinations represent export activity for the 2020/21 marketing year. Other major importers include Algeria, Bangladesh, France, Hong Kong, Indonesia, Japan, Malaysia, Netherlands, Nigeria, Pakistan, Philippines, South Africa, Spain, Taiwan, United Arab Emirates, United States, Vietnam. Other minor importers are not included in this chart.

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Data Source: USDA, FAS

#### Top 10 Destinations for Brazilian Ag Exports



In Billions USD **Data Source**: USDA, FAS

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## Now What? Something Must Change

Awareness, Dialogue, Action

#### **Awareness**

- Not If, but When/How
- Massive shift to different markets in the near term
  - Away from Europe and East Asia
  - Temporarily to Latin America and SE Asia
  - Long Term to the Middle East and Africa
- Ultimately, global population decline will require a permanent shift in the "feeding the world" narrative.

#### Start a Dialogue Within the Industry

- How will these changes impact the industry?
- What systems will need to change to adjust?
- How will incentive structures need to change?
- The Faster We Recognize the Need for Change, the Faster We Can Begin Crafting Solutions. The Faster We Create Solutions, the Easier They Will Be To Implement

#### Action: Messaging

- Put This Topic on the Agenda
- We Need a New Narrative
  - "Feeding the World" sends the wrong signals and it's outdated.
- Move Away from the "Commodity Mindset"
  - Scarcity -> Abundance
  - Feeding More -> Feeding Fewer
  - Quantity -> Quality

#### Action: Policy & Research

- Driven by producers through commodity groups and other industry organizations.
- Focus on Consumers
  - "How Can We Sell What We Produce?" -> "How Can We Produce Stuff People Want to Buy?"
- Research
  - Consumer Research, Especially on Older Consumers
  - Intersection of Demographics & Economics
  - Defining Quality



#### Action: Business Strategy

- The Pace of Change is Accelerating
- You Must Learn How to Spend Time Thinking About the Future in a Productive Way

#### Strategic Foresight

- You don't need to predict the future to prepare for the future.
- Strategic Foresight allows you to:
  - prepare for future challenges and opportunities
  - shape the future in ways that are beneficial



#### Implementing Strategic Foresight

- Steps:
  - Identifying Signals of Change and Trends
  - Scenario Development
  - Strategic Adjustments
- Benefits:
  - Resilience
  - Innovation
  - Competitive Advantage

 We Offer Workshops, Training and Custom Foresight Projects

#### Q&A

There are no dumb questions, but there are dumb answers, so the pressure is all on me!

## Reasons for Optimism

- Brazilian Agriculture is and will continue to be among the most competitive in the world
  - Low Cost of Production
  - Strong Efficiency & Productivity
  - Water and Land Resources



## Obrigado!

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Presentation Slides Can Be Accessed Here:

