

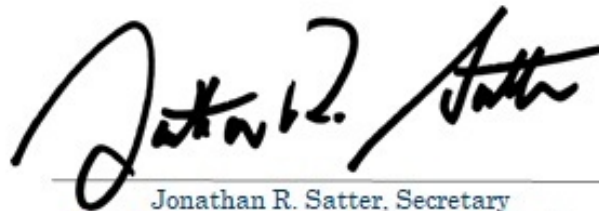
State of Florida

Woman Business Certification

Fran Pickett & Associates, Inc.

Is certified under the provisions of
287 and 295.187, Florida Statutes, for a period from:

05/05/2020 to 05/05/2022



Jonathan R. Satter, Secretary
Florida Department of Management Services



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