Caledonian Club of San Francisco
312 Maple Avenue
South San Francisco, CA 94080

**Chief's 2025 Annual Report to Membership**

**The Club**
Financially, the club continues to be in excellent health. 2025 club income and expenses were generally in-line with budget expectations which included funding the remodeled mens bathroom and upgrades to the meeting hall, as well as a replacement bar room fridge and new kegerator. The 2026 club includes provisions for the next phase of clubhouse renovations which include a remodel of the bar area and repairing and repainting of the clubhouse exterior. Special mentions go to our worthy custodian, Darrin Thomas for single-handedly managing all of the clubhouse's recent renovations to-date, and to our worthy Trustees for another year's sterling performance in managing the Club's financial portfolio.

**The Games**
This year's 159th Scottish Games were successful in terms of execution and audience feedback, and despite Pleasanton's hottest weekend temperatures in 2025, were financially in line with the Games budget.

We are contracted with the Alameda County Fairgrounds and VisitTriValley to host our annual Gmes at the Alameda County Fairgrounds in Pleasanton on Labor Day Weekend through to 2029, and are currently in discussions with our host hotel, the San Ramon Marriott, to tie up contracts for 2026 and 2027. To-date, we've been unable to find a suitable Tri-Valley hotel that offers similar facilities as the San Ramon Marriott. However, it is very much in our longer-term interests from a financial, logistical and sponsorship perspective to continue exploring alternative Tri-Valley options for the Games host hotel.

As always with our annual Games, we have to accommodate the usual annual inflationary increases in both fixed and variable costs from the Alameda County Fairgrounds. As these substantial costs are generally out-with our control it's especially important that we continue to pay close attention to venue expenses that we have some element of control over. As such, the 2026 Games budget has been conservatively based on a target paying audience of 16k which is a proven baseline for a 95-100° Labor Day Weekend. It also accommodates increased funds for Games awareness and demand generation to help drive up attendances for our milestone 160th Scottish Games.

In summary, the Club and the Games are both in excellent physical and financial health. We can all look forward with confidence to an elevated calendar of social gatherings and a memorable 160th Scottish Games.

Respectfully submitted,

William Hardie
Past Chief of The Caledonian Club of San Francisco (2023-2025)
January 9, 2026