THE TRUSTEES
OF
The Caledonian Club of San Francisco
312 Maple Avenue, South San Francisco, California, 94080

ANNUAL REPORT OF THE TRUSTEES FOR 2025

The balance in the portfolio as of December 31, 2025, was $3,573,586.62. This an increase of $345,116.50 or 10.69% from the prior year's ending balance.

The income generated during the year 2025 from dividends and interest was $81,186.99.

The Clubs' personal rate of return on our investments for 2025 was 16.78%.

For 2025 the Trustees transferred to the Second Chieftain $500,000 from the money market account. $400,000 to pre-pay the 2025 Games expenses and $100,000 for Club House improvements.

In November, the Second Chieftain reimbursed the Trustees $350,000 from games income.

The Trustees spent a lot of last year navigating the ups and downs of the stock market. We focused on several way to grow the portfolio to meet the short term and long-term needs of the Club. To meet these demands, we have a balance of dividend stocks and equity stocks. This past year we also included ETF (Exchange-Traded Funds) stocks and REITs (Real Estate Investment Trusts) to increase and provided stability to the portfolio. The ETF stocks provide the club with more diversification in the portfolio while the REITs offer higher dividends than standard stocks.

We also analyzed the stocks we owned and what the percentage of the overall portfolio was. Using our guidelines we trimmed, purchased or sold stocks to fund the club and games as well as to keep the portfolio healthy and growing. For 2025 we had 41 transactions where we sold all or parts of our current stock holdings. We had 22 transactions where we purchased or increased our stock holdings.

As we move into 2026 the Trustees will continue to analyze our older stock holdings. Are they performing as well as when they were purchased or are there better stocks that they can be replaced with? We will also be looking at ways to maintain and grow the portfolio as interest rates change.

I would like to take this opportunity to thank my fellow Trustees for all the time, research and thought processes that was required this year to fulfill their duties as a Trustee.

Respectfully submitted,

Ronald McNeil
Chairman Board of Trustees