



Blackdog Critical Facilities Solutions, LLC

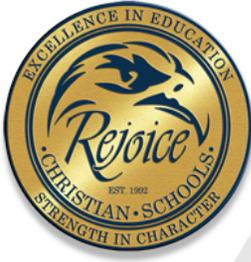
P.O. Box 64586
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www.blackdogcfs.com

February, 2014

“I would like to thank Blackdog Critical Facilities Solutions for the past five months of tremendous assistance provided to our account team. Starting earlier this year, your consultants have assisted our critical facilities to improve significantly. Many open items [on our Action Plan] are now closed and implementation plans [are] in place for others.

Thank you for a job well done.”

Alliance Director, North America Facilities Management Team
Anonymity Requested.



Rejoice Christian Schools

Excellence in Education. Strength in Character

June 30, 2014

“Gentlemen,

I wanted to send a brief message of appreciation concerning the work Hank Seader has done for Rejoice Christian Schools. At every turn he exceeds my expectations. His knowledge of the construction trade and of our facility from both an engineering and technical perspective allows us to accomplish much more than we could without his guidance. He helps us to avoid the dreaded scope creep. His ability to work with the various constituent groups that make up Rejoice makes achieving everyone’s goals a reality.

His straight forward approach with information allows me to hold everyone accountable and move the project along. The bottom line is we would not have the same success in our project without his wisdom and support...”

Dr. Craig D. Shaw
Superintendent
Rejoice Christian School
Owasso, Oklahoma



June 9, 2015

“Spectrum Health engaged Blackdog Critical Facilities Solutions in the first half of 2015 to provide advisory services in two functional areas:

- To act as Owner’s Representative to shepherd a major data center upgrade project through the conceptual and schematic phases of design.
- To review data center operating policies and procedures to ensure consistency across locations.

In both of these work efforts, Blackdog worked directly with our IS [information systems] and Facilities Engineering groups to achieve our goals. The performance of the Blackdog Principals assigned to these two efforts was exceptional. We value them as a business partner and look forward to future opportunities to work with them.”

Burton Lee Smith, Director of Enterprise Operations – Spectrum Health