

# Attracting Women to Manufacturing:

A combination of passion and perseverance for a singularly important goal.



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## ***Executive Summary:***

*This article offers a compelling strategy for CEOs looking to address the critical skills gap in advanced manufacturing by accelerating the participation of women in the workforce. By leveraging **cutting-edge technology such as esports, gamification, and extended reality (XR)**, Scarole Enterprises proposes a forward-thinking approach to attract, engage, and **train women for high-demand roles in manufacturing**.*

*The paper outlines a sustainable solution to bridge the talent gap, improve workforce diversity, and boost productivity, making it a **must-read** for any executive seeking to future-proof their organization through innovative workforce development.*



# Accelerating Women's Participation in Advanced Manufacturing Through Technology-Enabled Learning

## Introduction

The advanced manufacturing sector in **Western New York (WNY)** is transforming through Industry 4.0 technologies, such as robotics, artificial intelligence (AI), and flexible hybrid electronics. These developments foster economic growth but also present a significant challenge—a **growing skills gap** as demand for technically skilled workers outpaces the current supply.

Women, comprising **47% of the general workforce**, make up only **30% of the manufacturing sector**, presenting a crucial opportunity to close this gap. Scarole Enterprises leverages **technology-enabled learning**, including **esports, gamification, and XR (extended reality)**, to attract and rapidly prepare women for roles in advanced manufacturing.

This white paper details Scarole's strategy for increasing the participation of women in manufacturing, outlines the partnerships required for success, and defines measurable outcomes that will help **Buffalo, and the surrounding region** develop a sustainable workforce pipeline.



## The Current State of the Talent Pipeline for Women in WNY Manufacturing

Although employers in WNY recognize the importance of gender diversity, women remain underrepresented in high-skill roles. **Moog, General Mills, Ford, Mattel, and M&T Bank** report ongoing difficulties filling positions in automation, robotics, and AI-driven manufacturing. Research from the U.S. Department of Commerce shows that gender-diverse workplaces experience **better retention, greater creativity, and higher productivity**, underscoring the need to address this imbalance.

However, challenges persist. Outdated perceptions of manufacturing as physically demanding discourage women from pursuing these careers. Additionally, young women in the region are not exposed to **STEM fields or manufacturing-related career paths**, limiting their understanding of the opportunities available.

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## Barriers and Objections to Women Entering Manufacturing Careers

1. **Perception of Manufacturing:** Despite advances, manufacturing is still viewed as labor-intensive and male dominated.
  2. **Work-Life Balance:** Shift work and rigid schedules present challenges, particularly for women with family responsibilities.
  3. **Limited Advancement Opportunities:** A lack of female mentors and role models can deter women from pursuing manufacturing careers.
  4. **Insufficient STEM Exposure:** Young women do not have meaningful exposure to STEM fields or advanced manufacturing pathways during their education.
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## Future Job Roles and Skill Gaps in Advanced Manufacturing

The adoption of Industry 4.0 technologies is generating new roles, which require specialized skills, including:

1. **Robotics Technician and Automation Specialist:**  
*Projected Growth:* 10-15% over the next five years.  
*Skills:* Programming, troubleshooting, and maintaining robotics systems.
  2. **Semiconductor Manufacturing Technician:**  
*Demand:* Rising as the U.S. increases domestic semiconductor production.  
*Skills:* Precision equipment operation, cleanroom protocols, and wafer processing.
  3. **Digital Manufacturing and AI Specialist:**  
*Growth:* Projected 20% increase as AI becomes central to manufacturing productivity.  
*Skills:* AI integration, digital twins, and machine learning.
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## Scarole's Solution: Technology-Enabled Learning for WNY



Our learning model integrates **esports, gamification, and XR** to create engaging educational experiences that resonate with younger generations and accelerate skill acquisition.

- 1. Esports as a STEM Gateway:**
  - Competitions develop problem-solving, teamwork, and technical skills that can transfer into manufacturing roles.
  - This approach engages participants early and fosters a natural interest in STEM fields.
- 2. XR-Based Hands-On Training:**
  - XR simulations provide immersive, practical experience without requiring expensive equipment.
  - Virtual job shadowing offers insights into career paths across WNY manufacturing companies.
- 3. Custom Learning Pathways:**
  - Participants follow tailored pathways that combine competitive learning with technical skill development, making manufacturing training interactive and engaging.



## Metrics and Milestones (Projected)

- 1. Training Goals:**
  - Train **300 women annually** by Q2 2026.
  - Achieve a **25% annual growth rate** in participants.
  - Develop **20% of participants as trainers** within six months of job placement.
  - Employ at least **12 program graduates** at Scarole's facility in part- or full-time roles.
- 2. Placement and Retention:**
  - Achieve a **70% job placement** within six months.
  - Ensure **80% retention** over 12 months through our **"Miracle on 34th Street" program**, which allows geographic mobility among participating manufacturers.
- 3. Performance Tracking with Human GPS:**
  - Scarole's **Human GPS for Manufacturing Instrument** provides real-time data on participant performance, job satisfaction, and career advancement.
  - **6-month and 12-month feedback cycles** will help measure progress locally and regionally

## Funding and Resource Requirements

1. **Annual Funding Needs:**
  - **\$950,000** for operational costs (software, XR equipment, digital environments esports/ESXR programs).
  - **\$350,000** for outreach to women and underserved communities.
2. **In-Kind Contributions:**
  - Facilities in **Northland Workforce Training Center, Goodwill's Good Skills program, and partner organizations** for training delivery.
  - **Co-marketing support** from manufacturing employers and regional workforce agencies.
3. **Mentorship Network:**
  - Collaborate with **BNMA** to connect participants with female mentors in manufacturing and host networking events.



## Collaboration with Local Institutions and Employers

1. **Educational Partnerships:**
  - **Northland Workforce Training Center:** Provide advanced manufacturing courses and hands-on experiences.
  - **Goodwill's Good Skills Program:** Support workforce preparation and placement efforts.
  - **BNMA (Buffalo Niagara Manufacturing Alliance):** Assist with placements and employer engagement.
2. **Employer Partnerships:**
  - **Moog, Ford, General Mills, Mattel, M&T Bank and BNMA:** Provide internships, job shadowing, and employment opportunities.

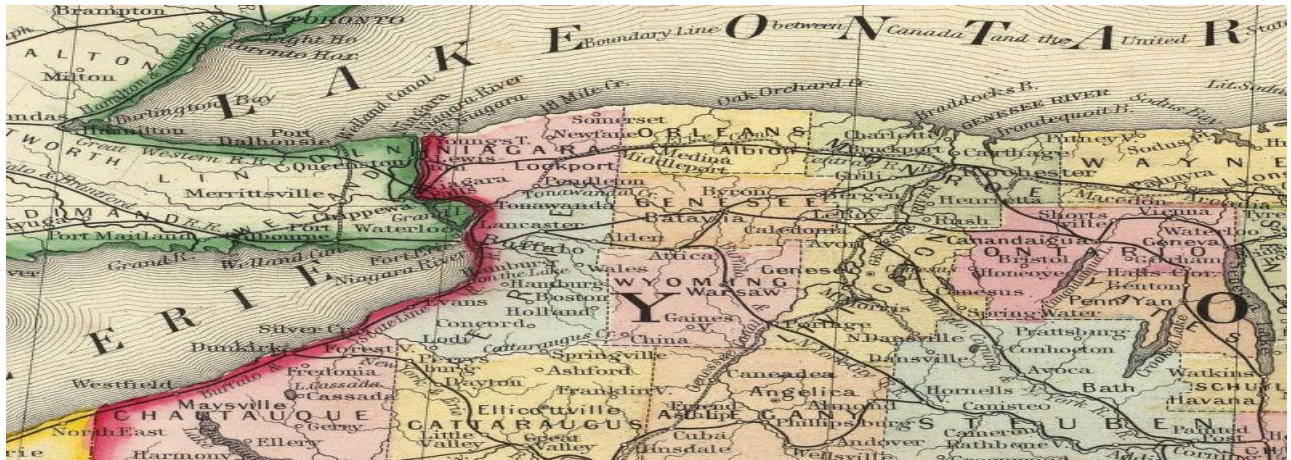
## Impact on WNY's Workforce and Communities

Successful implementation of this program will have a **transformative impact** on the future of Western New York's workforce. By fostering **diverse talent pipelines**, this initiative will fill critical skill gaps, ensuring that **local manufacturers remain competitive** in the global economy.

The increased participation of women in manufacturing will drive **greater innovation, productivity, and organizational performance** across industries. Graduates who become trainers will play a pivotal role in establishing a **self-sustaining talent development cycle**, ensuring future generations continue to thrive.

Beyond economic benefits, the program will also strengthen the region's social fabric by offering **flexible career pathways** for women. The ripple effects will extend to **underrepresented communities**, creating opportunities for upward mobility, and encouraging young women to explore careers they might not have previously considered.

This program positions **Buffalo and WNY as a model region** for inclusive workforce development and technology-driven education, attracting new investments and setting a national benchmark for gender diversity in manufacturing.



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## Case Studies and Pilot Results (projected)

1. **Pilot Outcomes:**
  - **90% completion rate** in a previous esports-based XR pilot.
  - **65% placement rate** within three months of completion.
2. **Regional Case Study:**
  - A **Buffalo initiative** using VR simulations reduced onboarding time by **20%**.
  - Chicago's workforce development programs showed **30% higher retention rates** through gamified learning.

## It's time for a fresh approach.

Scarole Enterprises is committed to building a diverse, innovative workforce in Western New York. Our expertise in technology-enabled learning positions us to attract, train, and retain women for advanced manufacturing roles, helping local employers remain competitive while offering meaningful career pathways to underrepresented populations.



We invite regional workforce agencies, employers, and educational institutions to join us in this effort to shape the future of manufacturing in Western New York. Together, we can unlock new opportunities, fill critical skill gaps, and build a stronger, more inclusive workforce.

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