



Green Choice Program Participant Guide

June 2024

Natural Resources and Renewables
Province of Nova Scotia
June 2024

Last updated: June 11, 2024



This Participant Guide is an evergreen document that is updated from time to time as the Program evolves and we learn. It's intended to provide as much information as possible about the Green Choice Program to give Participants an understanding of Program processes, policies and eligibility.

You may refer to the [Green Choice Program Regulations](#) made under section 4BC of the Electricity Act S.N.S. 2004, C.25 for additional information.

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GCP Application Timelines and Milestones:

GCP Milestone	Date
Notice of Application Open Date	November 16, 2023
Application Open Date	December 15, 2023
GCP Participant Application Webinar	January 24, 2024
Deadline for Verification of Account Request to be submitted to NSPI	February 16, 2024
Application Submission Deadline	March 25, 2024
NRR notify applicants if application is complete or incomplete. <i>NRR will also notify NSPI.</i>	April 10, 2024
Applicant Additional Information Requested Delivery Date	April 24, 2024
NSPI Account in Good-Standing Check Completion Date	<i>This process has now been integrated into account verification process and no longer has a separate date.</i>
Notice of Withdrawal from Consideration Date	May 3, 2024
Minister Decision Date (45 business days from close of application)	May 30, 2024
Participant Agreement Discussions and Negotiations timeline	May – July 2024
Project Commercial Operation Date (Final deadline - some projects may achieve commercial operation prior to this date)	December 31, 2028

Contact Information:

Who to Contact	Email
NRR: about program, Regulations or legislation, application, timelines, program guides or decision	greenchoice@novascotia.ca
NSPI: account information verification	greenchoice@nspower.ca
Coho: questions related to the request for proposals (RFP) or Power Purchase Agreement (PPA), or website corrections etc.	novascotia@cohoclimate.com or submit a question through the website https://novascotiagcp.com/participant-faq



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Natural Resources and Renewables

The Department of Natural Resources and Renewables is responsible for the development, management, conservation and protection of the province's forest, wildlife, mineral and energy resources. We promote the sustainable development of natural resources to support jobs, help grow the economy and provide social and environmental benefits.

We help people, businesses and industries reduce greenhouse gas emissions and provide sustainable management of Crown lands to reduce the impact of climate change. We also operate provincial parks throughout the province.

The department supports the conservation and sustainable use of biodiversity by protecting species at risk, monitoring forest pests and diseases, managing wildlife and promoting hunter safety. We manage the Registry of Mineral and Petroleum Titles and are responsible for ongoing research to make sure that the use of mineral and petroleum resources is sustainable and that we're able to use innovative and new technology to help support climate change and clean energy programs.

This program is being led by the Clean Energy Branch at Natural Resources and Renewables in collaboration with the appointed Procurement Administrators Coho Climate Advisors. The Clean Energy Branch oversees off-oil, gas and coal related programs, policies, and initiatives for Nova Scotia. Additional programs included in Appendix II

About Nova Scotia Power

Nova Scotia Power provides 95% of the generation, transmission, and distribution of electrical power to approximately 540,000 residential, commercial, and industrial customers across Nova Scotia. We are focused on new technologies, innovation, and collaboration to enhance customer service and reliability, reduce emissions and add renewable energy to the grid.

We've been on a journey to reduce our carbon footprint for nearly 20 years. We've made significant investments over the years to transition to clean energy and strengthen reliability. Since 2005, we've reduced the use of coal from 55% to 33% and more than tripled the amount of renewable energy on the grid in Nova Scotia. We've also reduced carbon emissions by 46%.

There is a lot more work ahead and we are committed to working toward the 2030 climate goals of reaching 80% renewables and the closure of coal units. Through our evergreen Integrated Resources Planning process – which includes regular input from over 100 key stakeholders – we know that a mix of energy solutions will be required to achieve government's environmental targets by 2030.

We are pleased to work with the Department of Natural Resources and Renewables as well as our customers and other stakeholders on the Green Choice program. We have a team



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dedicated to help shape the successful roll out of the program, and to support our customers in achieving their greenhouse gas emissions reductions targets.

The Green Choice Program Overview

The Green Choice program offers a new, simplified process for large-scale energy customers to procure renewable electricity. This program was designed to help governments, public institutions, corporate and industrial electricity customers in Nova Scotia to achieve their greenhouse gas emissions reductions targets from their electricity. These kinds of corporate commitments are important to electricity customers and a key part of the provinces transition to a low-carbon electricity system. Programs such as this one, help to ensure all Nova Scotian's can choose and easily access renewable energy for their own needs and is an important part of our commitment to climate change mitigation.

The Green Choice Program was developed and designed with engagement from customers interested in the program throughout 2021. The feedback gathered was an important part of the program design to ensure it worked for those who were interested in the program. Thank you for your contributions, continued support and enthusiasm for the program.

Program Participants will receive title to the renewable energy attributes produced by new renewable energy projects through Renewable Energy Certificates (RECs). RECs will be registered and retired on behalf of Participants using an internationally recognized organization (e.g. a renewable energy tracking system). The new renewable energy projects procured through the Green Choice Program will generate renewable electricity for which participants can subscribe up to 120% of their annual electricity consumption. Nova Scotia Power Inc. through the Power Purchase Agreements will then register the renewable energy attributes on the participant's behalf, creating a renewable energy certificate. Nova Scotia Power Inc. will retire all Green Choice Program renewable energy certificates on behalf of the Participant meaning it has been registered for the Participant, and it can no longer be sold or used for other purposes. Nova Scotia Power Inc. will issue RECs annually at minimum. This will allow Participants to have claim to the title of the renewable energy attributes allowing them valid claim Scope 2 emissions reduction in international carbon accounting protocols.

CARBON ACCOUNTING: the process by which organizations quantify their GHG emissions, so that they may understand their climate impact and set goals to limit their emissions.

<https://resource-solutions.org/wp-content/uploads/2016/05/RE100-Making-Credible-Claims.pdf>

RENEWABLE ENERGY CERTIFICATE: market-based instrument that represents the title to the environmental, social, and other non-power attributes of renewable electricity generation.



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RECs in Nova Scotia cannot be certified through program such as Green-e or EcoLogo since the renewable energy generated through this program contributes towards the provincial regulatory mandate of 80% renewable energy by 2030.

Green Choice Program REC's can only be registered and retired by Nova Scotia Power; participants cannot register or retire RECs in this program.

More information to come on this process. A brief FAQ has been prepared to assist with Participant understanding of REC's found here: <https://novascotiagcp.com/participant-faq>

SCOPE 2 EMISSIONS: Indirect greenhouse gas emissions that come from the purchase of electricity (or steam, or heat, or cooling) for your facilities or operations.

<https://ghgprotocol.org/scope-2-guidance>

Program Capacity Limit

The Green Choice Program will accept proposals to build up to a maximum of **350 megawatts (MW)** of new renewable energy resources, built in Nova Scotia, to support Participant's electricity consumption. This is about **1,100 gigawatt hours (GWh)** of wind, annually.

Participant Eligibility

- Existing customer of Nova Scotia Power
- The Minister may consider applications from new electricity customers where program capacity allows.
- All electricity meters, serviced facilities or buildings applied to the program must be located in Nova Scotia
- Electricity accounts applied to the program must be within the Nova Scotia Power service area.
- Participant electricity accounts must be in good standing with Nova Scotia Power.
- New customers to Nova Scotia Power Inc. may be required to submit a credit check from a credit rating agency.
- New businesses applying to the program may be required to submit a business plan and market analysis.
- Any brand-new electricity consumption (e.g. new building, new customer) may be required to submit energy modelling and provide evidence of interconnection by 2028.

Types of Participants:

Public Institutions:

- Federal, provincial, and municipal governments including its departments, crowns, authorities, boards and agencies.
- Mi'kmaq of Nova Scotia or wholly owned subsidiaries.



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- Registered charity and charitable organizations
- Public schools, school authority, post-secondary institutions
- Hospital or hospital authorities

Private Organizations:

- Commercial, industrial, and corporate businesses registered, located, and operating or planning to operate in Nova Scotia.

Ineligible organizations:

- Wholesale customers as defined in the *Electricity Act*
- Hydrogen facilities or operations
- Electricity customer accounts within Municipal Electric Utilities service territory.

Minimum Requirements for Electricity Consumption: 10,000 MWh per year

Private organizations (e.g., corporate or commercial) that consume a minimum of 10,000 MWh per year as calculated by using the larger of 1) electricity consumption in the year directly preceding the year in which the application was made; or 2) average annual consumption of previous 3 years. This can be over one or more electricity meters so long as it is owned by the same private organization.

Separate private organizations are not permitted to aggregate their electricity consumption to enroll in this program.

Example: CleanWater Fish Processing has 6 facilities located throughout Nova Scotia with a total electricity consumption across all 6 locations of 32,000 MWh/year.

A single **public institution** that consumes a minimum of 10,000 MWh per year as calculated by using the larger of 1) electricity consumption in the year directly preceding the year in which the application was made; or 2) average annual consumption of previous 3 years. This can be over one or more electricity meters.

Example: Government of New Caledonia all Departments (e.g., Department of Fisheries) agencies (e.g. New Caledonia Tourism) and/crown corporations (e.g. Invest New Caledonia) wholly owned by the government of New Caledonia for a total electricity consumption of 72,000 MWh/year.

This may include a single level of government (municipal, provincial, or federal) and all their departments, agencies, or crown corporations enrolled as one Participant in this program. No



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minimum electricity consumption is required for each crown, agency or departments of a government participating in the program.

If the government owns or occupies and pays for the electricity bills at the facility or building it is eligible to be enrolled in the Program. If there are any questions about which buildings can be enrolled, please contact NRR for further assistance.

Separate Public Institutions Aggregation and Partnership:

- Applicants are responsible for finding partners and aggregated electricity consumption for application.
- Two or more separate (different) eligible public institutions may form a partnership and aggregate their electricity consumption to meet the minimum requirement of 10,000 MWh per year.
- Each individual public institution must have a minimum consumption of 1,000 MWh per year to be part of the aggregate partnership.
- Aggregate partnerships need to be formalized in writing and submitted as part of the application process. Example template can be found here: [Draft Memorandum of Agreement](#).
- All separate public institutions must agree to the same terms and conditions of participation and participate for the same term length.

Example: Municipality of Acadia, Town of Acadia, Evangeline University, Acadia Regional Hospital, Acadia Regional Centre for Education, and the Acadia Food Bank all aggregate their electricity consumption for a total of 11,000 MWh/year.

Subscription Information:

Applicants may apply to enroll any percentage of renewable energy they would like to receive up to 120% of their annual electricity consumption for subscription to the Program. However, some exceptions may apply. The Minister may consider program capacity as part of applicants request for 120% and may only be able to accommodate 100% of applicant's electricity consumption at this time. Applicants requesting more than 100% of their annual electricity consumption will be required to submit evidence that supports this request in the form of an energy model for electricity consumption growth within the term of participation. Any electricity consumption reduction because of energy efficiency measures is also required to be considered in sizing of your application.



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There is currently no maximum subscription in MWh for an applicant other than the 120% cap.

Minimum subscriptions must be at least 10,000 MWh per year, in aggregate (i.e. including all eligible participant facilities and /or partnerships in aggregate), without exception.

Applicants who do not meet the minimum consumption amounts are not eligible to participate in the Green Choice Program. Applications from Participants who do not meet the minimum requirements will be rejected.

Please see **Appendix II** for more information on other provincial renewable energy programs for which you may be eligible.

It is understood that Participants electricity consumption over 25 years is likely to vary quite substantially and the agreements with Nova Scotia Power Inc. allow for adjustments annually as requested. There is ability for “true-up” leading up to renewable energy projects achieving commercial operation. More details on the terms and conditions contained within the Participant Agreements will be available soon.

Eligible Electricity for Participation

If your organization currently has one or more electricity meters (or facilities) with direct renewable energy being provided to that facility by net-metering, behind-the-meter generation, solar electricity for community buildings, community solar, renewable to retail, or direct commercial contracts (back stop or sleeve PPAs), or any others that are not contained here, the electricity that is provided from these sources should be subtracted from your electricity consumption totals when applying. Renewable electricity directly provided through one or more of the above will be excluded from Participant’s total annual electricity consumption for application to this program and cannot be counted towards the minimum subscription volume of 10,000 MWh/year.

Example: If you have a 100kW solar installation that produces ~130,000 kWh, the electricity consumption addressed by this generation is not eligible and will not be counted towards the minimum volume.

If you are already subscribing to renewable electricity through the Green Choice Program, you may only submit incremental increases in your consumptions in future intake rounds.

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Example: You are approved to enroll 60,000 MWh per year of your electricity consumption in Round 1 of application intake. You cannot then include that same 60,000 MWh per year of electricity consumption in any future application round. However, if your electricity consumption has grown as an organization, that incremental consumption is eligible to be enrolled into the program in subsequent intake rounds.

Application Process

Expression of Interest

An Expression of Interest (EOI) preceded an intake applications process in spring of 2023. Submission of an EOI is not a pre-requisite for application to the Green Choice Program.

Application Submission

The Application forms and templates, along with a comprehensive Application Guide are available on the [Green Choice Program website](#). The application will be open until March 4, 2024, at 11:59 PM Atlantic Time.

Withdraw of Application

An applicant may withdraw their application at anytime in the review process prior to the Minister's decision on acceptance into the Green Choice Program without penalty. Notice to withdraw must be in writing to: greenchoice@novascotia.ca. April 17, 2024 is the deadline to notify the Minister of your withdrawal from the intake round.

If you choose to withdraw your participation in the program after the Minister has accepted you into the program, notice is required in writing to the Minister and to Nova Scotia Power with a minimum of 90 days' written notice of the termination.

Timing

A notice of the intent to open an application intake process was publicly posted on the Green Choice Program website on November 16, 2023.

The current and future intake application rounds will remain open for a minimum of 40 business days.

Fees

There are no fees associated with your application to the program. Costs and credits will be applied to your Nova Scotia Power account, for the purposes of billing, if you are accepted into the program. These details are provided below in the Cost/Credit section.

Request for additional information



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The Minister may request to clarify information submitted in the application. April 4, 2024, is the deadline to return the requested information. Failure to provide the requested information in the timeline will result in a rejection of the application as an incomplete application.

Decision

The review and Ministerial decision of your acceptance, rejection or deferral in the program will be made within 45 business days from the closing date of application intake on or before May 8, 2024.

Incomplete applications or applications from ineligible organizations, including ineligible electricity or ineligible minimum electricity consumption will be rejected.

Applicants may be deferred for up to three (3) years. Should a subsequent intake round be undertaken, those who were deferred will be given first preference in these subsequent intake rounds for application.

The Minister will notify in writing all applicants of their acceptance, rejection or deferral into the Program and will also notify Nova Scotia Power on behalf of Participants.

The Minister may consider the following when reviewing Green Choice Program applications:

- The applicant has publicly stated climate change emissions or reductions commitments.
- The commitments and timelines and the long-term climate change goals of the applicant.
- The total available capacity under the program
- The long-term economic viability of the applicant for new or existing commercial or corporate organizations.
- If the applicant is a new customer to Nova Scotia Power, or if applying to enroll new electricity consumption, the accuracy of the energy modeling for the electricity consumption of the new building or facility.

Where applicants' submissions may exceed available program capacity, preference may be given to the following applicants:

- Those with publicly stated climate change or green house gas emission reduction targets
- Existing customers of Nova Scotia Power with current electricity consumption.

New customers of Nova Scotia Power

Business Plan Guide and Market Analysis Minimum Requirements:

Executive Summary:



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- Company profile
- A business description -Briefly describe your company, what it does and where it's located. Clarify whether it's a new venture, an expansion of an existing company or an acquisition.

Products and services:

Provide a detailed description of your product or service. This should include unique features; how much it costs and how it's delivered.

Sales and Marketing:

Outline your market, industry, competition, and trends. This important section consists of a lot of elements and is often broken out into a separate section of its own in many business plans. It should cover:

A market overview:

How the market works, who is serving it, what gap you're filling and key challenges you face. Focus on the local market opportunity, not big-picture stats for the whole industry.

Target market:

A detailed description of your customer. Again, be specific.

Competitors:

Who currently serves this market in your area. Identify three to five companies you admire or see as competitors who are slightly ahead of you in maturity.

Operations:

Location: Explain your company's location and why it's right for your business. Some businesses may need to give more information than others.

For example, a work-from-home consultant could simply say they have a home office, why that makes sense and where they're located relative to customers. A restaurant, on the other hand, needs to include a lot more detail—e.g., the layout, square footage, a neighbourhood description, parking availability, street visibility, number of tables, even photos.

Assets and production:

List your assets, including equipment, machinery, real estate and key technology. Walk the reader through the production process. Again, different businesses may need to give more extensive detail depending on how operationally heavy they are.



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A consultant could simply explain their quoting and work processes. Meanwhile, a manufacturer should explain all the steps of their production from materials to manufacturing and shipping.

Financials:

Include cash flow forecast, usually broken-down on a monthly basis and presented as a spreadsheet. Also add financial statement (balance sheet, income statement, cash flow statement and statement of retained earnings). And if you're a new business, list start-up costs.

Again, application must also include verifiable information on all buildings, facilities and operations to be considered for the Green Choice Program including addresses, electricity account information, total annual energy at each electricity meter, and all relevant account holder information.

A credit check and capacity requirement request are required if you're a new customer to Nova Scotia Power.

Existing Customers:

Existing customers require a confirmation of good standing from Nova Scotia Power.

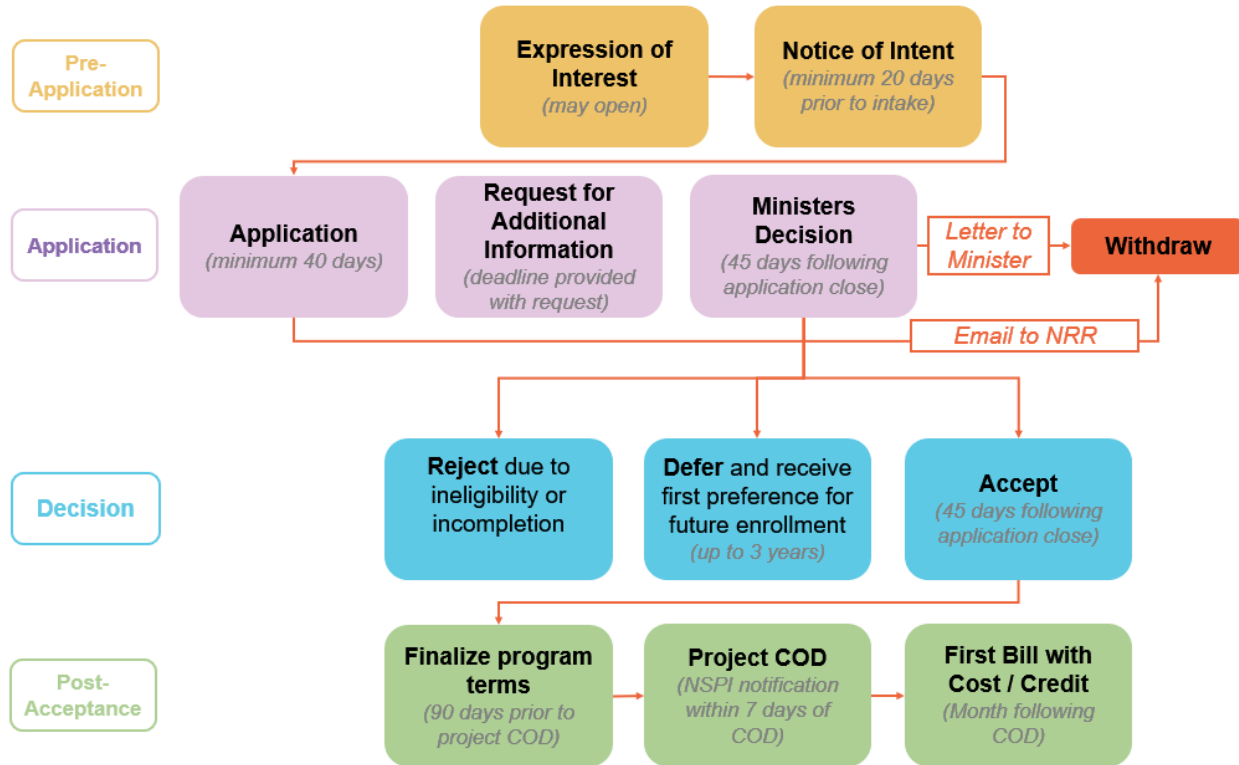
Once the Minister has notified Participants of the decision to accept them into the Program, they will also notify Nova Scotia Power of the decision.

The Minister may review the program, at a minimum of five (5) years after the program is in effect. This may include the costs and fees associated with the program once it has been operation and true costs and credits can be known.



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Application Flowchart



Participant Agreement Minimum Standard Terms and Conditions

In collaboration with Participants and Nova Scotia Power a standardized Participant Agreement will be created. The minimum terms and conditions are captured below and are included in the Green Choice Regulations. Additional terms and conditions may apply.

Participant Agreements must be finalized no later than 90 business days prior to the supplier’s commercial operation dates found in the Power Purchase Agreements for the portfolio of projects.

Nova Scotia Power will notify you within seven (7) business days of the individual renewable energy projects selected to produce energy for your organization(s) achieving commercial operation. The full portfolio (all of the projects selected) will need to be operation for all Participants terms and conditions to apply to Participants.

Those standard terms and conditions will allow for the following as in the Green Choice Regulations:



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Term length Participants may subscribe to the program in five-year increments to a maximum of 25 years – 5, 10, 15, 20, 25 years.

At the end of your term, you will need to notify Nova Scotia Power and the Minister within 90 business days of your intention to extend or not.

Assignment you may assign or transfer your participation in this program to a subsidiary, affiliated party, a crown, department, or agency of a public institution provided the assignee or transferee accept the same terms and conditions as the original Participant and is an eligible Participant. Additional terms and conditions may apply.

Amendments are permitted where both parties agree in writing. Reasonable amendments cannot be denied. Additional terms and conditions may apply.

Amendments are permitted once a year without penalty.

Reallocation of subscribed energy

Nova Scotia Power will notify all participating organizations of available energy on a first come, first-serve basis.

If a Participant chooses not to extend their term, cancels their subscription, or makes volume adjustments as permitted, any available unsubscribed energy within the Program may be reallocated to existing Participants.

If none of the existing Participants in the Program need the unsubscribed electricity, then the Minister may contact any deferred applicants within three-years of application or open a new intake application process for applicants.

After one year, unsubscribed electricity that cannot be reallocated to existing or new Participants, may be reallocated to all ratepayers and is no longer available to be subscribed under the program.

Pro-rata electricity subscription

As renewable electricity projects selected through the competitive Request for Proposals are built and achieve commercial operation, the electricity produced, and the associated renewable energy attributes, will be provided to accepted participants in the program on a pro-rata basis. Priority will be given to Participants who have early climate change and emissions reductions targets (e.g. 2025). As more projects become operational, any excess electricity produced will be shared among all Participants until all renewable energy projects are fully operational and each Participant receives the full amount of electricity subscribed under the Program.

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Example: The Government of New Caledonia has a 100% renewable energy requirement for all facilities in New Caledonia by 2026. One-by-one, as renewable energy generation projects become commercially operational between 2026-28, the Government of New Caledonia will receive the renewable energy generated by these projects first, before other Participants until such time all projects awarded within the portfolio of projects are operational and all Participants are receiving the full subscribed amount of energy.

Program Costs and Credits

Participant's electricity bills will remain intact and whole. Participants will continue to operate as regular, status quo customers of Nova Scotia Power and all other rates, tariffs and fees associated with your organization will apply.

The Green Choice Program administration cost and the exemption from output-based pricing system carbon costs (credit) will apply as a rider, per MWh of energy delivered from the Green Choice Program subscribed capacity and will be above and beyond your regular utility bill from Nova Scotia Power.

Should your application be accepted into the Program by the Minister, then your costs and credits associated with your participation with the Program will only begin to apply when the new renewable energy projects achieve commercial operation. Projects must be in commercial operation, producing renewable energy and associated renewable energy attributes, in order for any costs/credits associated with the program to be billed. This applies to receipt of renewable energy certificates.

Projects selected through the Request for Proposals in 2024 are required to achieve a commercial operation date no later than 31 December 2028. More details will become available when successful bidders are selected, and commercial operation dates are known. This information will be communicated to Participants upon selection of the successful suppliers.

Cost: Each Participant will pay an administration cost no greater than \$1.00 per megawatt-hour up to an annual maximum of \$100,000 (applied per customer bill), in addition to all other costs on their bill.

Credit: Participants will be exempt from paying the output-based pricing system carbon cost per megawatt-hour of delivered energy through Green Choice Program subscribed projects. The exact price will vary from Participant to Participant, and is dependent on your rate class, the electricity generation mix year to year, the pricing model escalation year to year, your electricity consumption, and subject to any relevant change of laws that may be applicable. The [carbon cost forecast](#) provides a high-level estimated in dollars-per-megawatt-hour (\$/MWh) for the period 2026 to 2035 and is based on the final models from NSP's 2022 Evergreen Integrated Resource Plan (IRP).

The final cost and credit figures will be determined following Nova Scotia Power's application to the regulator.

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Output-Based Pricing System Registration and Opt-in Regulations:

<https://novascotia.ca/just/regulations/regs/envoutput.htm>

Renewable Energy Certificates

Nova Scotia Power will register and retire renewable energy certificates, on behalf of Participants, based on the renewable energy project or portfolio actual MWh.

All renewable energy certificates, from Green Choice Program projects, will be registered and retired on the Participant's behalf using an internationally recognized organization (e.g. renewable energy certificate registry or tracking system), ensuring credible and traceable renewable energy claims following Scope 2 emissions GHG protocols. Nova Scotia Power will issue RECs on an annual or more frequent basis, which will enable your organization to provide transparent proof of your commitment to Scope 2 emission reduction targets.

Nova Scotia Power is in the process of procuring an internationally recognized organization to support REC processes for customers in Nova Scotia. More detailed information coming soon, but some [FAQ's](#) have been prepared to address common questions.

Additional Information

Additional information may be requested during the application or review process for clarity purposes.

You can find more information on the program here: <https://novascotiagcp.com/>

We post weekly [FAQs](#) on the website as questions come in from industry and Participants.

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Appendix I Programs

Efficiency Nova Scotia <https://www.energycns.ca/residential/programs-services/solar-homes/>
<https://www.energycns.ca/residential/products-rebates/solar/>
<https://www.energycns.ca/business/products/solar/>

Nova Scotia Power: Commercial Net Metering Program – https://www.nspower.ca/your-business/save-money-energy/make-own-energy/commercial-net-metering?utm_source=google&utm_medium=cpc&utm_campaign=Business-Electrification%28pMax%29&gad_source=1&gclid=CjwKCAiAg9urBhB EiwAgw88mXfN-7zC-S9m7AjUm-pluZJvBcY8E43pqtTUWaWeGX-Gt7R2R 2P5hoCov0QAvD BwE

Community Solar: anticipated Q1 2024. Email SharedSolar@novascotia.ca for more information.

Sustainable Communities Challenge Fund (SCCF): <https://nschallengefund.ca/>

Low Carbon Communities (LCC): <https://novascotia.ca/low-carbon-communities/>

Invest in Canada's Infrastructure Program (ICP): <https://novascotia.ca/infrastructure-projects-reduce-greenhouse-gas-emissions/>

Halifax Climate Investment, Innovation and Impact Fund (HCI3): <https://www.hci3.ca/>

Smart Renewables and Electrification Pathways Program: <https://natural-resources.canada.ca/climate-change/green-infrastructure-programs/sreps/23566#:~:text=The%20Smart%20Renewables%20and%20Electrification,program%20announced%20in%20Budget%202022.>

Green Industrial Facilities and Manufacturing Program: <https://natural-resources.canada.ca/energy-efficiency/energy-efficiency-for-industry/green-industrial-facilities-and-manufacturing-program/20413>

Canadian Infrastructure Bank: <https://cib-bic.ca/en/>

Canada's Clean Growth Hub: <https://ised-isde.canada.ca/site/clean-growth-hub/en/about-clean-growth-hub>