

2019 FALL CONFERENCE & TRADE SHOW



What's an Expert?

Expert

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What's an Expert?



Today's Storage World



Today's Storage World

Today's Storage World	Best Practices
IKS Digital Marketing	Diversified Understanding of Business
Aggravator	Branding, Community Marketing
Jealous Pages	Google Plus/Facebook/Craigslist
Strangers in the Night	Business Development Center / Simultaneous Ring
I told you I loved you when we married 40 years ago	Train, train
What's the CAP Rate?	Clearly defined parameters – size, area, return, communicated
Super-managers becoming super-visors	Guided, specific development

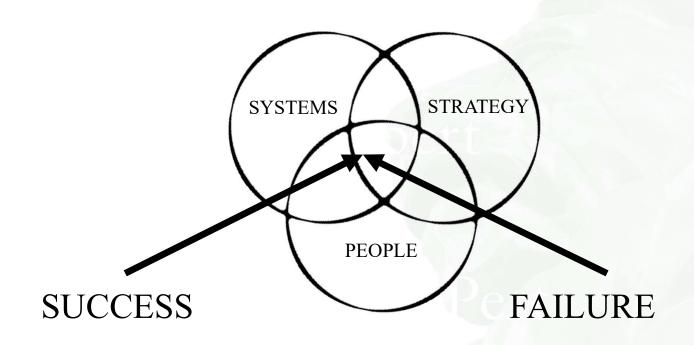


KPI

Corporate Control	Construction and Development	Customer Care and Commitment	Commerce and Sales	Crafted People Systems
Consistent Cash Management	Delivery vs. Plan	• No. of Reviews >3	Prospect to closing rate	Amount of structured new hire training time
Accuracy of Deposits	Day to day project completion ratio - Actual versus baseline	Response TimeError Rate	Ancillary sales per employee	On going training hours
Acquisition to Startup (the MY-WAY program)	Accuracy of Cost	Community Recognition	• Rent >standard	• Contests
Admin % cost per location (overhead)	Success Against Proforma		• No. Insurance Policies sold	• % or No. Receiving Bonus
			• % Insurance Policies >base	



Best Practices Focuses on Three Elements





Trader Joes



It's Ok to Break the Rules



Three Elements in Practice

'Discipline of Market Leaders'

Michael Treacy & Fred Wiersema





Five Forces: Michael Porter

RIVALRY AMONG EXISTING COMPETITORS:

- Number of competitors
- Diversity of competitors
- Industry concentration
- Industry growth
- Quality differences
- Brand loyalty
- Barriers to exit
- Switching costs

BARGAINING POWER OF SUPPLIERS

BARGAINING POWER OF SUPPLIERS:

- Number and size of suppliers
- Uniqueness of each supplier's product
- Focal company's ability to substitute

THREAT OF SUBSTITUTE PRODUCTS:

- Number of substitute products available
- Buver propensity to substitute
- Relative price performance of substitute
- Perceived level of product differentiation
- Switching costs

THREAT OF NEW ENTRANTS





THREAT OF NEW ENTRANTS:

- Barriers to entry
- Economies of scale
- Brand loyalty
- Capital requirements
- Cumulative experience
- Government policies
- Access to distribution channels
- Switching costs

BARGAINING POWER OF BUYERS

BARGAINING POWER OF BUYERS:

- Number of customers
- Size of each customer order
- · Differences between competitors
- Price sensitivity
- Buyer's ability to substitute
- Buyer's information availability
- Switching costs



Airlines Case Study

AIRLINE 1	AIRLINE 2
1981 – 1987 – R.I.P.	45 consecutive years of profits
Morphed into all types	Stays 'low cost'
Started with one type in place, decided to quickly purchase multiple types	737
Went on a purchasing spree when heavily leveraged	Purchased other airlines only when it grew up
Maintenance cost became unmanageable	737



Is What You Do Sustainable?

- 1. Business We have a site management system.
- 2. Culture work for us because you rented equipment at rent-a-machine.
- 3. Systems We have an operations manual.

RestaurantOwner.Com

- 1. Business –control costs, manage margins, make sound biz decisions
- 2. Culture –build a culture of hospitality, excellence and accountability.
- 3. Systems more predictable guest experience.

Best Practice: Overall Conclusions

- 1. Start with the end in mind.
- 2. Build/buy to \$ell.
- 3. Be 'growed up' before 'buying up'.
- 4. Systematize, ALL aspects of your business.

Fundera's Best Small Business Awards

- 1. Best in Biz Awards.
- 2. DREAM BIG Awards.
- 3. Ernst & Young: Entrepreneur of the Year.
- 4. Innovation Project Awards: Best Small Business Innovation.
- 5. National Small Business Awards.
- 6. The SCORE Awards.
- 7. Small Business Influencer Awards.
- 8. The Stevies: American Business Awards.



Fundera "Banks & Lenders"

If you've ever prepared a small business loan application, it might seem like your lender would be the last benevolent supporter to start handing out small business awards. But as it turns out, many lending institutions from the national to the local level <u>use small business awards to spotlight success</u> stories and companies that are making a difference in their communities.



Best Practice: Corporate Control / Ownership

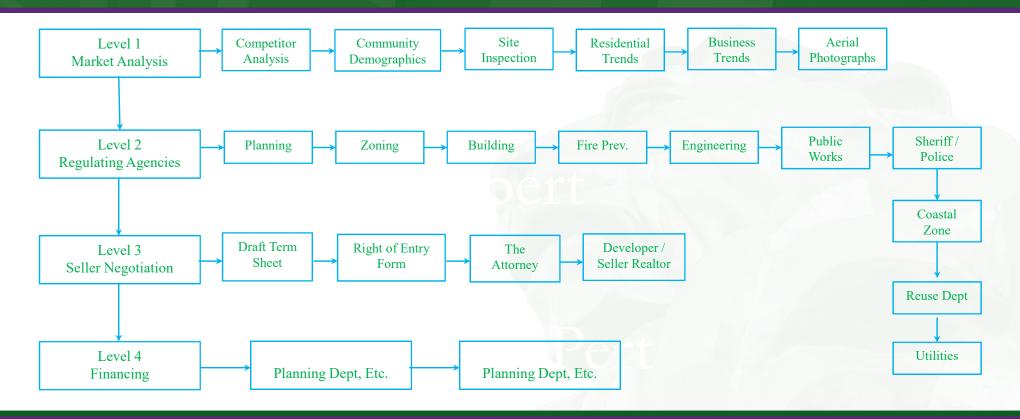
Think BEYOND your office doors.



Construction and Development

- A. If you want to buy or build, and help your Broker and guide your thinking, be VERY CLEAR with your acquisition or development parameters.
- B. Ask to see Proforma and Actual
- C. Systematize Your Thinking/Planning/Action

Acquisition Process





Best Practice: Construction and Development

Be clear with your criteria and development/acquisition processes.



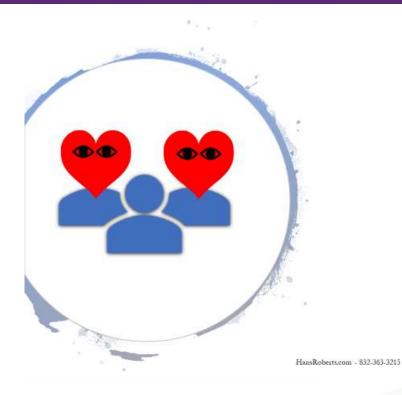
Customer Care

It's not about DOING it's about CULTURE

"Caring People Serving a Great Community"



Sample Commitment





- > Service from our Amy's Elite Customer Care Trained Storage Experts
- > Payment options including auto pay, online or call in with no fees
- > Move in Truck
- > Moving and Storage Supplies
- Rent anytime (24s7) at most facilitiesrental and payment klosks at others
- > On-site ATMs.
- . Army's Assurance Albance including a \$1,000 insurance program
- > Clean offices and restrooms
- Cleaned walls and floors
- > Checked for leaks
- > Confirmed the latch operates smoothly
- Confirmed the door opens easily
- > Checked and replaced, if need, the door seal
- > Checked to confirm the light outside and inside (if one exists) works
- May have conducted an individual unit pest control treatment
- + Broom, dustpen and trash begs available for easy move-out



Marriot Loyalty

- Account maintenance/management and ease of redeeming points/miles are the two most heavily weighted factors in determining loyalty/rewards program satisfaction; together, they account for nearly half of the overall index weight (45%).
- Recommendation of friends and family plays an important role in loyalty/rewards program selection. When asked why they chose one particular loyalty/rewards program over another, 19 percent of customers cite recommendation of a friend or family member as the reason.
- On average, customers who rate their loyalty/rewards program 10 on a 10-point scale provide twice as many word-of-mouth recommendations (4.0), compared to those that give any other satisfaction rating (1.8).
- When asked how they became aware of loyalty/rewards programs, customers cite the **hotel employee during check-in**/check-out (43%), followed by the hotel's website (25%) and promotional material received directly from the hotel (14%).

Best Practice: Customer Care

- 1. Encourage Reviews
- 2. Offer a Guarantee
- 3. Remain Constant and Consistent

Crafted People Systems

Sharing Information

- 2016 Robert Half Survey
- 56 percent of private organizations provide some or all data
- Up from 32 percent in 2012.

Crafted People Systems





Help Scout – Greg Ciotti

- It's okay to break the rules from time-to-time to help customers in desperate circumstances, your service quality shouldn't *always* be dictated by company rules. Trader Joes
- When things are going wrong, don't be afraid to get creative, a huge majority of people are willing to give brands a second chance if they provide great service. Rackspace
- Give employees incentive and control to deliver an amazing customer experience and place their priority with customers rather than regulations. Ritz Carlton

Best Practice: Crafted People Systems

It's not about DOING it's about CULTURE:

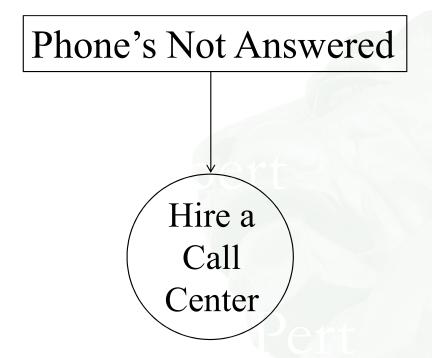
"Caring People Serving a Great Community"

"Fail forward." - John Maxwell

Commerce and Sales

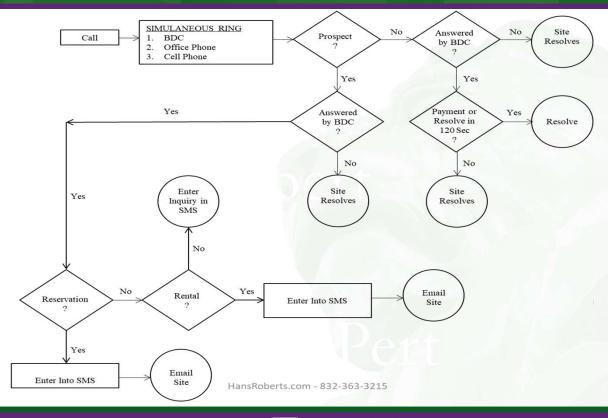
Approaches to Increasing Sales

How We Solve Unanswered Calls



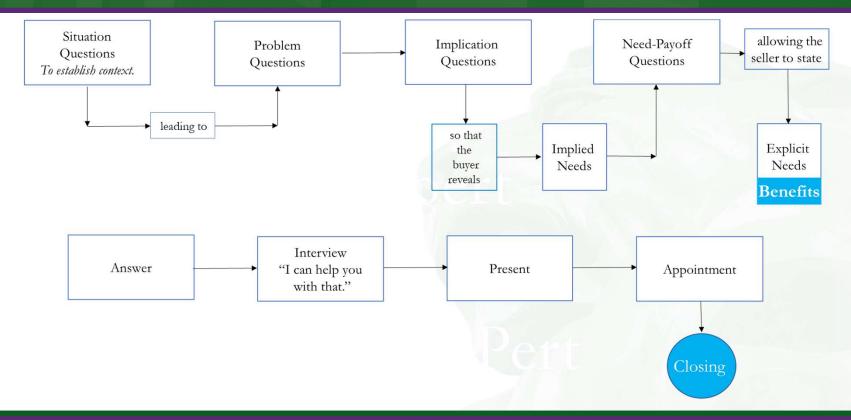


Analyze the Problem / Develop a Solution



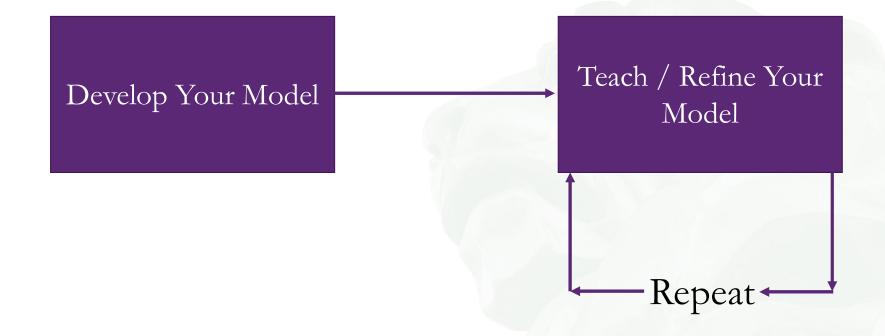


Analyze the Problem / Develop a Solution





Best Practice: Commerce and Sales





Best Practice: Commerce and Sales

The More They Know the More Likely the Results You Want