

# Banke ADEATE, BSc, PMP, CSM

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INDIANAPOLIS

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## PROJECT MANAGEMENT | PROGRAM MANAGEMENT | PROCESS IMPROVEMENT | SCRUM MASTER

PMP certified Project Manager with 8 years of work experience across engineering, IT, operations, and construction sectors with expertise in project management, scrum master, leading and developing a team, stakeholder management, product management, change management and data analysis. Owing all stages of the lifecycle to deliver projects that exceed expectations on time and on budget. Spearheaded new product that facilitated portfolio growth and contributed \$31.8M to company's revenue.

### CORE COMPETENCIES

**Project Management:** Advanced Knowledge of waterfall/agile, MS Office (projects), JIRA, Confluence, Miro, MRP/ERP Systems (SAP)

**Leadership:** Strategy planning, analytical decision making, coaching, and mentoring, team management, communication, mentoring/motivating

**Problem Solving:** Root cause analysis, 5Whys, Fishbone diagram, FMEA

**Data Analysis/ Business Analysis:** Statistical Analysis, Advanced Excel, Data Handling (SQL), Data Visualization (QlikView)

**Risk Management:** Risk Register, root cause analysis, SWOT analysis, Risk Assessment (FMEA)

**Cloud Integration:** Salesforce cloud and AWS cloud

### EDUCATION & CERTIFICATION

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<b>Certified Scrum Master® (CSM®)</b>	<b>The Scrum Alliance</b>	<b>Oct. 2022</b>
<b>Project Management Professional (PMP)</b>	<b>Project Management Institute</b>	<b>Oct. 2021</b>
<b>Bachelor of Sci, Project Management Technology</b> <b>2014</b>	<b>Federal University of Technology, Akure, Nigeria</b>	<b>2008 -</b>

### PROFESSIONAL EXPERIENCE

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**Installation Project Manager, LOWES, Indianapolis, IN, USA** **09/2019 – Present**

*Lowes is one of the largest home improvement Company that specializes in helping homeowners, renters and Pros improve their homes and businesses.*

- Effectively lead a cross-functional team of 16 employees, fabricators, installers, and other sub-contractors to successfully deliver complex home improvement projects. (>\$200K)
- Manage multiple projects (average of 10) simultaneously while providing project management expertise in planning, execution, monitoring and controlling, and hands-offs to ensure project is delivered within scope, on time and on budget.
- Oversaw integration of external technology solutions by leading 4 developers and 8 testers from two companies, resulting in an additional \$1MM of sales.
- Facilitated test driven development on all projects, increasing quality by 15%; ensured improvements based off customer feedback.
- Consistently achieved 100% on time and on budget delivery while managing multiple projects (average of 5) simultaneously from initiation to customer hand-off, and ensured that work performed was safe, high quality, within scope and cost effective.
- Determined the roadmap and partnered with teams to deliver quality and up to date user experiences.

- Implemented Agile mindset by conducting burndown chart, velocity, and task breakdown to reduce release time from >60 days to <30 days leading to more agile releases.
- Collaborated with members of Dev-Ops team and Aws Azure Was used by the Dev-Ops team in Creating code branches, linking project tasks to code branches, pulling, and pushing code to/from the cloud, and merging code branches when work is complete.
- Facilitated customer and vendor kick-off and update meetings to ensure accurate understanding of scope, contracts, requirements, and deliverables

### **Project Manager/Scrum Master, ENERGERIA, USA and Nigeria 08/2019**

**02/2016 –**

*Energeria is an engineering servicing firm that provides oilfield services and equipment to the upstream and mid-stream petroleum industry.*

- Managed project scope and supervised the activities of a 30-member team and implemented costing down initiatives resulting in annual savings more than \$1.2M.
- Superheaded a major pricing restructure by redirecting focus on consumer willingness to pay instead of product cost; implemented a three-tiered pricing model which increased average sale by %45 and margin %13
- Led the transition to a paperless practice by implementing an electronic system of monitoring tasks and deliverables which reduced cost of labor by %30 and company overhead by \$10.
- Maximizes capabilities through evaluation, simulation, and execution of action plans with improvement and lean manufacturing principles increasing productivity by 35%, which further increased the team's performance by 50%.
- Facilitated sprint planning, daily scrum, retrospective and sprint demos.
- Maintained relevant metrics like sprint burndown charts, epic and release burndown charts and velocity that helped the team see how they are doing.
- Employed servant leadership tactics to help the team self-organize and build confidence among team members.
- Introduced control chart as an Agile metric to improve the team's processes by allowing them to adjust immediately.

### **Project Engineer, ALMOUR ALUMINUM SYSTEMS, Nigeria**

**10/2014 – 01/2016**

*Almour aluminum is one of the fastest growing aluminum company that facilitates, produce and supply standard-grade, high purity and value-added aluminum products.*

- Identified plans and resources required to meet project goals and objectives by setting realistic timelines and checkpoints.
- Implemented a structured data representation of the dataset used in PowerBI using SQL to ensure reusability by the product team.
- Increased brand recognition by over 50% from the Q1 to Q3 of FY3 by developing marketing and sales communication strategies and creating strategic alliances in new markets.
- Developed proposals, negotiated terms and conditions, and implemented contractual agreements with accountability for delivering strong financial results.
- Implemented cross-functional team structure and limited it to 10 people with varied skills. For easy communication and interaction.
- Architected roadmap for Managed File Transfer, Product Compliance and Key Development System.
- Budgeted effectively, saving over \$5,000 in monthly operation costs.
- Developed project plans and managed project scope using waterfall methodologies to guide project from conceptualization to implementation and maintenance.
- Monitored assigned activities on Microsoft project software to align with data and daily targets; reported discrepancies to senior management

### **AWARDS AND HONORS**

**SMART Customer relationship Award – Lowes**

**Project Development Recognition – Energeria**

**Project Engineer of the year– Energeria**