

INTEGRATED DEVELOPMENT SOLUTIONS

Building the World, One Project at a Time



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Skybridge West Africa (SWA) is a seasoned international project development and construction company with operations in diverse market segments. Since 1973, our dedicated principals have completed over 1,000 projects on three continents creating jobs and opportunities for local economies and improving the resiliency of those communities. We have earned recognition for undertaking large complex projects, fostering innovation, and embracing emerging technologies to make a difference for our clients. SWA is a committed firm with a strong international track record for delivering value driven projects unlocking and new growth opportunities for our strategic partners. The principals of SWA bring nearly 100 years of combined expertise in executing complex projects as part of integrated development solutions.



SWA believes in the divine destiny of West Africa and its potential.



PROFILE

SWA builds on the former US President Barack Obama's initiative to bridge the business gap between the United States and Africa. SWA employs these core competencies:

- Public Private Partnership (P³) consulting and project integration
- Planning, design, engineering, construction management and operations
- State-of-the-art construction methods
- Project financing

Project profiles include logistics and infrastructure solutions on three continents from developed to emerging economies to address emerging demands of business, federal, state and local governments. Our team is comprised of people of West African origin with the international talent to capitalize on opportunities and partner with various entities in West Africa to bridge the business gap.

Africa is the second fastest growing region in the world with a robust economic growth outlook. SWA believes in the divine destiny of West Africa and its potential, as such we favor capital and infrastructure development to better position its people and economy for the region's projected growth. SWA's internal assessment favors strong fundamentals for market expansion and seeks to leverage recent political initiations to *Welcome Home* those affected by the West Africa Diaspora. Our goal is to with local partners to create Win-Win business arrangements to make an investment in the economy, infrastructure, and people. By building partnerships with private, government and local stakeholders, SWA is committed to the following:

- Build upon our global supply-chain to deliver value-driven projects in a safe and time effective manner.
- Leverage global financial networks to bring resources to capitalize on opportunities that create economic development and expansion.
- Development projects that communities and governments embrace because they create jobs, improve economic security and quality of life for its citizens.
- Deliver projects in a safe and innovative manner to mitigate risk, increase public image and demonstrates our commitment to Africa.





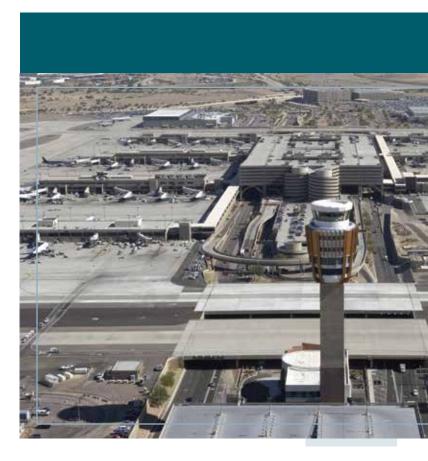
WHAT WE DO



Community Focused

SWA operates a community-focused business environment to protect community resources and build on the rich and vibrant history of the continent. Africa is projected to have the highest population growth rate over the coming decades with most of its citizens residing in urban areas. This dramatic growth fueled by consumer demand and spending will appear most prominently in an expanding and rapidly growing middle class. It is rightfully positioned as the catalyst to lead the world in construction, technology, mining and manufacturing. SWA seeks to harness and invest in areas of untapped resources to improve the lives of the citizens of West Africa and build healthy sustainable communities. SWA believes this is achieved through supporting stable political institutions, partnering with educational institutions to provide opportunities, striving for improved productivity and creating economic re-investment into the community in which we serve.

Protection of the environment, and is resources, are all part of being community focused. SWA manages all of its projects to meet environmental regulatory requirements. However, our value-added difference is in the spirit we bring; the spirit



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to go beyond regulatory requirements to become friends of the environment. This is achieved by working hand-in-hand with local communities and advocates understanding what the environment is asking, and how to we heal or preserve the environment and community.

SWA focuses on the community by delivering quality and reliability...the hallmarks of trust.

Employee Centered

SWA recognizes the potential in natural resources, population demographics, and favorable tax and trade incentives attract international investors. However, what makes us different is how we treat our people and how our people impact the common world in which we share. It is our people that work collaboratively to address complex situations, delivery quality, understand the meaning of purpose and achieve remarkable success. The ability to make a positive contribution to society is fostered by a culture that recognizes our commitment to diverse options, beliefs, and behaviors with a shared understanding of opportunity, extraordinary performance and humanity.

Our underpinning of employee focus include:

- **Trust**: trust is very important to our employees and by communicating and empowering them, we engender a healthy environment
- **Success**: community success, customer success and organization success drives enormous and impactful value to internal and external stakeholders to align the core principle of success
- **Learning**: innovation, thinking, and idea generation allow us new ways to connect with our partners to address ever changing variables...as our organization learns our community learns
- **Opportunity**: knowledge, skills and ability drive opportunity, SWA welcomes diverse backgrounds, beliefs and to overcome barriers that inhibit individuals from displaying these skills

Ethically Guided

SWA's ethical principles provide direction to our team members and strategic partners in their daily interaction. SWA does not take a self-righteous position and considers the whole person, however, based upon our collective backgrounds going forward, we strictly adhere to the following uncompromising principles of ethics and integrity:

- Conflict of Interest team members must report any potential conflict of interest arising from to personal and/or contractual relationships
- Personal Enrichment team members are prohibited from and obligated to report any suspected events of personal enrichment, including but not limited to: bribery, fraud, theft, recklessness, unauthorized expenditures, waste of resources or perceived conflicts of interest



 Whistleblowing – SWA provides Whistleblowing protection to encourage team members to report suspicious activities related to criminal offense, financial reporting, and inadequate internal controls, personal gain, abuse of power and other irregular activities not listed.

SWA will investigate all reported violations of its ethical principles and allow for due process to ensure adequate representation of the facts.

Construction and Management

SWA employs the latest advanced methods for construction to ensure quality, safety and reliability. SWA's world-class supply chain enhances our methods of delivery for the benefit of our customers and the community. Our integrated solutions of planning, design, engineering, operation and maintenance allow for a sustainable competitive advantage in our project development and delivery process.



repairs and restorations while serving as the Prime Contractor and/or Owner's Representative to deliver timely, value-driven projects. SWA provides end-to-end client experience that includes seamless communication, budgeting, staffing, on-site organization, and solid, quality work every time.



on-site organization, and solid, quality work every time. Financing

SWA is a leader providing partners with innovative methods of finance to fund large scale infrastructure projects. We use a combination of financing principles involving state sponsored and international investment to create Public-Private Partnership (P³). SWA, through it various partners, provide world-class resources to assist and consult with clients to pursue varied funding options. Specifically, SWA's P³ model involves collaboration between a government agency and private-sector companies that can be used to finance, build, operate and main-



tain projects including but not limited to, major utility and public transportation networks. Financing a project through a P³ allows a project to be feasible and completed expeditiously.

SWA supports governments in making cost effective investment decision to improve the community in which they serve. P³s are expanding globally and allow governments to delegate investment planning and project design, construction, and operational roles to efficient private sector operators while retaining and improving the focus on core public sector responsibilities, such as policy, regulation, and supervision. SWA works with private companies to develop management and performance-based services to meet or exceed stated goals or outputs to benefit the community.

Planning, Development and Delivery



SWA is unique; it combines Construction, Financing, Planning, Development and Delivery in an integrated solution. Urban/regional growth, economic investment, mobility strategies, and enhanced livability begin and end with Planning. SWA's Planning and Development work as part of an integrated team to deliver landmark projects from concept to operation. SWA's extensive experience in community and transportation planning draw from advanced analytics, stakeholder involvement, and policy makers to develop conceptual plans, feasibility studies, project design and engineering to improve and create vibrant, livable communities.

SWA engineers use their expertise to solve problems and develop creative methods to exceed the community's expectations. The collaboration between our planners, engineers and construction team Plan, Develop and Deliver quality, cost-effective projects on time to ensure community and customer success.

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PROJECTS

SWA has played a vital role in building modern, sustainable, and reliable infrastructure that spans three continents. Infrastructure investment and development are important to address the ever-increasing consumer needs and rapid expansion of urbanization around the globe and through out West Africa. Enhanced cultural attraction, climate change, clean water and increased mobility play a vital role in sustainable, vibrant livable communities throughout West Africa. SWA has an extensive portfolio of projects that would value in the billions (US) and the following is a sample to demonstrate SWA's organizational and technical capacity.

Transportation

Transportation, which includes aviation, public transport and road/bridges projects, is one of the fastest-growing and most technologically advanced sectors in the planning and construction industry. These projects have far-reaching implications on the society and communities in which they serve.









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SWA is developing world-class transportation networks, focusing on mobility, livability and economic development

Modern, sustainable and environmentally friendly development



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Metro Rail Austin, TX USA

- ☐ Intermodal Transportation Facility
 Savannah, GA USA
- **b** Intelligent Transportation Systems (ITS) US, Europe, Saudi Arabia
- c MARTA Rail System and Facilities
 Atlanta, GA USA

Concept to Completion, SWA @ Integrated Development Solutions incorporate modern technology, sound construction principles and safety to build the communities of tomorrow.





Hartsfield-Jackson International Airport
Atlanta, GA USA

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Sky Harbor International Airport RCC Phoenix, AZ USA





SWA leading the way from historic restoration to clean water

- d Benning Road Bridge @ Anacostia River Washington, DC USA
- e Road and Bridge Construction Clarke County, GA USA
- f Park Bridge Construction
 Atlanta, GA USA
- **9** Water Treatment Plant Tampa, FLUSA
- h Advanced Wastewater Treatment Plant 54 million gallons per day Fairfax County, VA USA
- Morris Brown Football Stadium
 Atlanta, GA USA



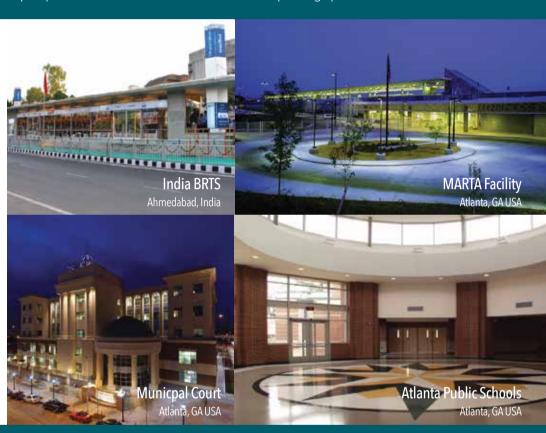
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SWA specializes in public sector development and that a world-class expertise and in-depth knowledge of social, political and economic conditions to ensure sustainable projects meet the need of the community. The project span Government offices, cultural/sporting venue to vital, life sustaining infrastructure.

Georgia World Congress Center added a total of 1.4 million square feet to the complex. This included 450,000 SF of exhibit space, 80,000 SF of meeting rooms, 3.6 acre landscaped plaza and the addition of 500 structural parking spaces. Atlanta, GA USA

SWA and educational institutions create partnerships to create stimulating, safe and vibrant learning environments. As part of a collaborative learning process we seek to understand the motivation, budget constraints, safe, security and technology required to create the learning environment of the future. We recognize that learning takes place beyond the classroom. SWA seeks to foster a learning environment beyond the walls to include the property ingress/egress, safe routes to school and ecological learning along the way.



Infrastructure development to build lives and enhance communities



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