Northern Area Local Workforce Development Board (NALWDB)

REQUEST FOR PROPOSALS (RFP)

One-Stop Operator for the Workforce Innovation Opportunity Act (WIOA)

RFP# NALWDB Procurement No. RFP 2019-1



Release Date: May 13, 2019

Due Date: June 3, 2019

Table of Contents

I. IN	TROD	DUCTION	1
	Α.	PURPOSE OF THIS REQUEST FOR PROPOSALS	1
	В.	BACKGROUND INFORMATION	
	C.	SCOPE Of PROCUREMENT	2
	D.	PROCUREMENT MANAGER	3
	E	DEFINITION OF TERMINOLOGY	
	F.	PROCUREMENT LIBRARY	
II. CC		TIONS GOVERNING THE PROCUREMENT	
A.	S	EQUENCE OF EVENTS	6
В.		XPLANATION OF EVENTS	
٠.	1.	Issuance of RFP	
	2.	Acknowledgement of Receipt	
	3.	Pre-Proposal Conference	
	4.	Deadline to Submit Written Questions	
	5.	Response to Written Questions	
	6.	Submission of Proposal	
	7.	Proposal Evaluation	
	8.	Selection of Finalists	
	9.	Best and Final Offers	
	10.	Oral Presentations	
	11.	Finalize Contractual Agreements	
	12.	Contract Awards	
	13.	Protest Deadline	
C.	G	SENERAL REQUIREMENTS	
	1.	Acceptance of Conditions Governing the Procurement	
	2.	Incurring Cost	
	3.	Prime Contractor Responsibility	
	4.	Subcontractors/Consent	9
	5.	Amended Proposals	
	6.	Offeror's Rights to Withdraw Proposal	
	<i>7</i> .	Proposal Offer Firm	
	8.	Disclosure of Proposal Contents	10
	9.	No Obligation	10
	10.	Termination	11
	11.	Sufficient Appropriation	11
	12.	Legal Review	11
	13.	Governing Law	11
	14.	Basis for Proposal	11
	15.	Contract Terms and Conditions	11
	16.	Offeror's Terms and Conditions	12
	<i>17.</i>	Contract Deviations	12
	18.	Offeror Qualifications	12
	19.	Right to Waive Minor Irregularities	12
	20.	Change in Contractor Representatives	12
	21.	Notice of Penalties	12
	22.	Agency Rights	13
	<i>23</i> .	Right to Publish	13
	24.	Ownership of Proposals	13

25.	Confidentiality	
26.	Electronic mail address required	
27.	Use of Electronic Versions of this RFP	
28.	New Mexico Employees Health Coverage	
29.	Campaign Contribution Disclosure Form	
30.	Letter of Transmittal	
31.	Pay Equity Reporting Requirements	
32.	Disclosure Regarding Responsibility	
33.	New Mexico Preferences	
	ONSE FORMAT AND ORGANIZATION	
	NUMBER OF RESPONSES	
B. 1	NUMBER OF COPIES	
1.	Hard Copy Responses	
C. I	PROPOSAL FORMAT	
1.	Proposal Content and Organization	18
	FICATIONS	
	AILED SCOPE OF WORK	
B.TECH	HNICAL SPECIFICATIONS	
1.	Organizational Experience	
2.	Organizational References	
3.	Oral Presentation	
4.	Mandatory Specification	
	INESS SPECIFICATIONS	
1.	Financial Stability	
2.	Performance Surety Bond	
3.	Letter of Transmittal Form	
4.	Campaign Contribution Disclosure Form	
5.	Cost	
6.	Resident Business or Resident Veterans Preference	
	JATION	
Α. Ι	EVALUATION POINT SUMMARY	24
B. 1	EVALUATION FACTORS	24
1.	B.1 Organizational Experience (30 points)	
2.	B.2 Organizational References (15 points)	
3.	B.3 Oral Presentation (N/A)	
4.	B.4 Mandatory Specifications (30 points)	
5.	B.5 Desirable Specifications N/A	
6.	C.1 Financial Stability (See Table 1)	
7.	C.2 Performance Bond (N/A)	
8.	C.3 Letter of Transmittal (See Table 1)	
9.	C.4 Campaign Contribution Disclosure Form (See Table 1)	
10.	C.5 Cost (25 points)	
11.	C.6. New Mexico Preferences	
	EVALUATION PROCESS	
APPENDI	X A	28
ACKNOW	LEDGEMENT OF RECEIPT FORM	28
APPENDI	ХВ	30
CANADAIG	CNI CONTRIBUTION DISCLOSURE FORM	20

APPENDIX C	
SAMPLE CONTRACT	33
APPENDIX D	34
COST RESPONSE FORM	34
APPENDIX E	35
LETTER OF TRANSMITTAL FORM	36
APPENDIX F	37
ORGANIZATIONAL REFERENCE OUESTIONNAIRE	38

I. INTRODUCTION

A. PURPOSE OF THIS REQUEST FOR PROPOSALS

The purpose of the Request for Proposal (RFP) is to solicit sealed proposals to establish a contract through competitive negotiations for the procurement of the One Stop-Operator for the Northern Area Local Workforce Development Board ("NALWDB", "Agency"), as described in the Federal Workforce Innovation and Opportunity Act (WIOA). NALWDB is seeking an entity to be responsible for the one-stop leadership, coordination, and management of the Northern region's workforce centers consistent with federal law and State regulations. The One-Stop Operator will assist the NALWDB in building and supporting a fully functional and integrated one-stop workforce system by facilitating and identifying opportunities and challenges to be addressed at the local level to ensure high quality service delivery; working with all required partners to coordinate effective strategies and systems necessary to build and sustain a cohesive, seamless service delivery model; engaging and participating with partners in planning, goal setting, and implementing actions and activities necessary to ensure a non-duplicative workforce system and to enhance access to services and improve long-term employment outcomes for individuals seeking employment assistance.

B. BACKGROUND INFORMATION

On July 22, 2014, President Obama signed the Workforce Innovation and Opportunity Act (WIOA) (Pub. L. 113-128), a comprehensive law that reforms and modernizes the public workforce system. WIOA provides resources, services, and leadership tools for the workforce system to help individuals find good jobs and stay employed and improves employer prospects for success in the global marketplace. It ensures that the workforce system operates as a comprehensive, integrated and streamlined system to provide pathways to prosperity for those it serves and continuously improves the quality and performance of its services.

The Governor has designated local "Workforce Investment Areas" that have established local Workforce Development Boards. Customers will benefit from a "Workforce Service" delivery system, with centrally located career centers, where they can access career training and employment services and be referred directly to job search assistance, training/education that is necessary for employment or other services related to job placement, employment retention and/or increased wages.

WIOA authorizes the [NALWDB] to deliver a broad array of integrated services to individuals seeking jobs and skills training, as well as employers seeking skilled workers by improving the workforce system, more closely aligning it with regional economies. WIOA defines the required activities authorized for One-Stop Operators. Bidders are encouraged to read the Act to understand the scope of authorized activities (https://www.doleta.gov/WIOA/). In general, these activities are:

- "To establish a one-stop delivery system described in section 121(e);
- To provide the career services described in Section 134(c)(2) to adults and dislocated workers, respectively, through the one-stop delivery system in accordance with such paragraph;
- To provide training services described in Section 134(c)(3) to adults and dislocated workers, respectively, described in such paragraph;
- To establish and develop relationships and networks with large and small employers and their intermediaries; and
- To develop, convene, or implement industry or sector partnerships."

WIOA requires standards for success to be established for organizations that provide job search services and outlines a system for determining their initial eligibility to receive funds. It establishes the funding mechanism

for States and local areas, specifies participant eligibility criteria, and authorizes a broad array of services for youth, adults, and dislocated workers, as well as employers. It also authorizes certain statewide activities and a system of accountability to ensure that customer needs are met.

The area served by the NALWDB includes the counties of Santa Fe, Rio Arriba, Taos, San Miguel, Colfax, McKinley, San Juan, Mora, Cibola and Los Alamos. The NALWDB is appointed by the Chief Elected Officials (CEOs) of these ten counties and their municipalities to implement the WIOA program. NALWDB operates one comprehensive one-stop center, as well as six affiliate sites. New Mexico is served by a State Workforce Development Board, and by four local workforce development boards, with the NALWDB as one of the four.

C. SCOPE OF PROCUREMENT

The Contractor shall serve as the One-Stop Operator for the NALWDB for the period from July 1, 2019 through June 30, 2020 with the option to extend for three successive one-year terms. The expected contract award will be between \$125,000 and \$150,000 on an annual basis.

Eligible Proposer(s)

An entity (public, private, or nonprofit), or consortium of entities (including a consortium of entities that, at a minimum, includes three (3) or more of the One-Stop partners described in subsection (b)(1), of demonstrated effectiveness, located in the local area, which may include:

- i. An institution of higher education;
- ii. An employment service State agency established under the Wagner-Peyser Act on behalf of the local office of the agency;
- iii. A community-based organization, nonprofit organization, or intermediary;
- iv. A private-for-profit entity
- v. A government agency;
- vi. Another interested organization or entity, which may include a local chamber of commerce or other business organization, or a labor organization are eligible to bid on this RFP.

In order for offers to be considered responsive, vendors must have at least two (2) years of documented, successful experience in providing skills-based workforce development services to adults, dislocated workers, and/or special population, as well as providing services to employers. A vendor providing integrated career online high school services must be an accredited online school, with at least two (2) years of experience in providing online education.

A vendor's failure to meet these minimum prior experience requirements will cause their proposal to be considered non-responsive and the proposal will be rejected.

D. PROCUREMENT MANAGER

1. NALWDB has assigned a Procurement Manager who is responsible for the conduct of this procurement whose name, address, telephone number and e-mail address are listed below:

Name: Jeff Barela, Executive Director, NALWDB

Address: NALWDB

5 Bisbee Court Ste 104 Santa Fe, NM 87508

Telephone: (505) 986-0363 Fax: (505) 986-0374 Email: <u>jeff@nalwdb.org</u>

2. All deliveries of responses via express carrier must be addressed as follows

Name: Jeff Barela

Reference RFP Name: NALWDB Procurement No. RFP# 2019-1

Address: NALWDB

5 Bisbee Court Ste. 104 Santa Fe, NM 87508

3. Any inquiries or requests regarding this procurement should be submitted, in writing, to the Procurement Manager. Offerors may contact ONLY the Procurement Manager regarding this procurement. Protests of the solicitation or award must be delivered by mail to the Protest Manager. As A Protest Manager has been named in this Request for Proposals, pursuant to NMSA 1978, § 13-1-172, ONLY protests delivered directly to the Protest Manager in writing and in a timely fashion will be considered to have been submitted properly and in accordance with statute, rule and this Request for Proposals. Emailed protests will not be considered as properly submitted nor will protests delivered to the Procurement Manager be considered properly submitted.

E. DEFINITION OF TERMINOLOGY

- "Award" means the final execution of the contract document.
- "Business Hours" means 8:00 AM thru 5:00 PM Mountain Standard or Mountain Daylight Time, whichever is in effect on the date given.
- "Close of Business" means 5:00 PM Mountain Standard or Daylight Time, whichever is in use at that time.
- "Confidential" means confidential financial information concerning offeror's organization and data that qualifies as a trade secret in accordance with the Uniform Trade Secrets Act NMSA 1978 57-3-A-1 to 57-3A-7. See NMAC 1.4.1.45. As one example, no information that could be obtained from a source outside this request for proposals can be considered confidential information.
- "Contract" means any agreement for the procurement of items of tangible personal property, services or construction
- "Contractor" means any business having a contract with a state agency or local public body.
- "**Determination**" means the written documentation of a decision of a procurement officer including findings of fact required to support a decision. A determination becomes part of the procurement file to which it pertains.
- "Desirable" means the terms "may", "can", "should", "preferably", or "prefers" identify a desirable or discretionary item or factor.
- "Electronic Version/Copy" means a digital form consisting of text, images or both readable on computers or other electronic devices that includes all content that the Original and Hard Copy proposals contain. The digital form may be submitted using a compact disc (cd) or USB flash drive. The electronic version/copy can NOT be emailed.
- "Evaluation Committee" means a body appointed to perform the evaluation of Offerors' proposals.
- "Evaluation Committee Report" means a report prepared by the Procurement Manager and the Evaluation Committee for contract award. It will contain written determinations resulting from the procurement.
- "Finalist" means an Offeror who meets all the mandatory specifications of this Request for Proposals and whose score on evaluation factors is sufficiently high to merit further consideration by the Evaluation Committee
- "IT" means Information Technology.
- "Mandatory" means the terms "must", "shall", "will", "is required", or "are required", identify a mandatory item or factor. Failure to meet a mandatory item or factor will result in the rejection of the Offeror's proposal.
- "Offeror" is any person, corporation, or partnership who chooses to submit a proposal.
- "One-Stop Operator" is a managing partner of the workforce system responsible for coordinating and leading partnership engagement, staff development to ensure comprehensive access to workforce services and supports.

"**Procurement Manager**" means any person or designee authorized by a state agency or local public body to enter into or administer contracts and make written determinations with respect thereto.

"Request for Proposals (RFPs)" means all documents, including those attached or incorporated by reference, used for soliciting proposals.

"Responsible Offeror" means an Offeror who submits a responsive proposal and who has furnished, when required, information and data to prove that his financial resources, production or service facilities, personnel, service reputation and experience are adequate to make satisfactory delivery of the services, or items of tangible personal property described in the proposal.

"Responsive Offer" means an offer which conforms in all material respects to the requirements set forth in the request for proposals. Material respects of a request for proposals include, but are not limited to price, quality, quantity or delivery requirements.

"**Staff**" means any individual who is a full-time, part-time, or an independently contracted employee with the Offerors' company.

"State (the State)" means the State of New Mexico.

"State Agency" means any department, commission, council, board, committee, institution, legislative body, agency, government corporation, educational institution or official of the executive, legislative or judicial branch of the government of this state. "State agency" includes the purchasing division of the general services department and the state purchasing agent but does not include local public bodies.

"Statement of Concurrence" means an affirmative statement from the Offeror to the required specification agreeing to comply and concur with the stated requirement(s). This statement shall be included in Offerors proposal. (E.g. "We concur", "Understands and Complies", "Comply", "Will Comply if Applicable" etc.)

"Unredacted" means a version/copy of the proposal containing all complete information including any that the Offeror would otherwise consider confidential, such copy for use only for the purposes of evaluation.

"Written" means typewritten on standard 8 $\frac{1}{2}$ x 11 inch paper. Larger paper is permissible for charts, spreadsheets, etc.

F. PROCUREMENT LIBRARY

A procurement library has been established. Offerors are encouraged to review the material contained in the Procurement Library by selecting the link provided in the electronic version of this document through your own internet connection or by contacting the Procurement Manager and scheduling an appointment. The library contains information listed below:

Procurement Regulations and Request for Proposal – RFP instructions are on the internet at: https://www.dws.state.nm.us/Business/Procurement/Active-Bids-and-Proposals

Workforce Innovation & Opportunity Act (WIOA) New Mexico Combined State Plan for Program Years 2016-2019: https://www.dws.state.nm.us/Portals/0/New Mexico WIOA Combined State Plan 2016-2019.pdf

Workforce Innovation & Opportunity Act (WIOA): https://www.doleta.gov/

II. CONDITIONS GOVERNING THE PROCUREMENT

This section of the RFP contains the schedule, description and conditions governing the procurement.

A. SEQUENCE OF EVENTS

The Procurement Manager will make every effort to adhere to the following schedule:

Action	Responsible Party	Due Dates
1. Issue RFP	NALWDB	May 13, 2019
2. Distribution List	Agency	May 20, 2019
3. Pre-Proposal Conference	N/A	N/A
4. Deadline to submit Questions	Potential Offerors	May 27, 2019
5. Response to Written Questions	Procurement Manager	June 1, 2019
6. Submission of Proposal	Potential Offerors	June 3, 2019
7. Proposal Evaluation	Evaluation Committee	Week of June 4 th
8. Selection of Finalists	Evaluation Committee	Week of June 10 th
9. Best and Final Offers	Finalist Offerors	N/A
10. Oral Presentation(s)	Finalist Offerors	N/A
11. Finalize Contractual	Agency/Finalist	Week of June 17 th
Agreements	Offerors	
12. Contract Awards	Agency/ Finalist	Week of June 24 th
	Offerors	
13. Protest Deadline	State Purchasing	+15 days
	Division SPD	

B. EXPLANATION OF EVENTS

The following paragraphs describe the activities listed in the sequence of events shown in Section II. A., above.

1. Issuance of RFP

This RFP is being issued on behalf of the NALWDB on May 13, 2019.

2. Acknowledgement of Receipt

Potential Offerors should hand deliver, return by facsimile or registered or certified mail the "Acknowledgement of Receipt of Request for Proposals Form" that accompanies this document, APPENDIX A, to have their organization placed on the procurement distribution list. The form should be signed by an authorized representative of the organization, dated and returned to the Procurement Manager by 3:00 pm MDT on May 20, 2019.

The procurement distribution list will be used for the distribution of written responses to questions. Failure to return the Acknowledgement of Receipt form shall constitute a presumption of receipt and

rejection of the RFP, and the potential Offeror's organization name shall not appear on the distribution list.

3. Pre-Proposal Conference

A pre-proposal conference will not be held under this RFP.

4. Deadline to Submit Written Questions

Potential Offerors may submit written questions to the Procurement Manager as to the intent or clarity of this RFP until May 27, 2019 at 3:00pm Mountain Daylight Time as indicated in the sequence of events. All written questions must be addressed to the Procurement Manager as declared in Section I, Paragraph D. Questions shall be clearly labeled and shall cite the Section(s) in the RFP or other document which form the basis of the question.

5. Response to Written Questions

Written responses to written questions will be distributed as indicated in the sequence of events to all potential Offerors whose organization name appears on the procurement distribution list. An e-mail copy will be sent to all Offeror's that provide Acknowledgement of Receipt Forms described in II.B.2 before the deadline. Additional copies will be posted to: [www.northernboard.org]

6. Submission of Proposal

ALL OFFEROR PROPOSALS MUST BE RECEIVED FOR REVIEW AND EVALUATION BY THE PROCUREMENT MANAGER OR DESIGNEE NO LATER THAN 3:00 PM MOUNTAIN DAYLIGHT TIME ON June 3, 2019. Proposals received after this deadline will not be accepted. The date and time of receipt will be recorded on each proposal.

Proposals must be addressed and delivered to the Procurement Manager at the address listed in Section I, Paragraph D2. Proposals must be sealed and labeled on the outside of the package to clearly indicate that they are in response to the One Stop-Operator for WIOA, RFP # 2019-01. Proposals submitted by facsimile, or other electronic means will not be accepted.

A public log will be kept of the names of all Offeror organizations that submitted proposals. Pursuant to NMSA 1978, § 13-1-116, the contents of proposals shall not be disclosed to competing potential Offerors during the negotiation process. The negotiation process is deemed to be in effect until the contract is awarded pursuant to this Request for Proposals. Awarded in this context means the final required state agency signature on the contract(s) resulting from the procurement has been obtained.

7. Proposal Evaluation

An Evaluation Committee will perform the evaluation of proposals. This process will take place as indicated in the sequence of events, depending upon the number of proposals received. During this time, the Procurement Manager may initiate discussions with Offerors who submit responsive or potentially responsive proposals for the purpose of clarifying aspects of the proposals. However, proposals may be accepted and evaluated without such discussion. Discussions SHALL NOT be initiated by the Offerors.

8. Selection of Finalists

The Evaluation Committee will select and the Procurement Manager will notify the finalist Offerors as per schedule Section II. A., Sequence of Events or as soon as possible. A schedule for the oral presentation and demonstration will be determined at this time.

9. Best and Final Offers

Finalist Offerors may be asked to submit revisions to their proposals for the purpose of obtaining best and final offers by as per schedule Section II. A., Sequence of Events or as soon as possible. Best and final offers may also be clarified and amended at finalist Offeror's oral presentation and demonstration.

10. Oral Presentations

Finalist Offerors may be required to conduct an oral presentation at a location to be determined as per schedule Section II. A., Sequence of Events or as soon as possible. Whether or not oral presentations will be held is at the discretion of the Evaluation Committee.

11. Finalize Contractual Agreements

Any Contractual agreement(s) resulting from this RFP will be finalized with the most advantageous Offeror(s) as per schedule Section II. A., Sequence of Events or as soon thereafter as possible. This date is subject to change at the discretion of the NALWDB procurement manager. In the event mutually agreeable terms cannot be reached with the apparent most advantageous Offeror in the time specified, the State reserves the right to finalize a contractual agreement with the next most advantageous Offeror(s) without undertaking a new procurement process.

12. Contract Awards

After review of the Evaluation Committee Report and the signed contractual agreement, the NALWDB will award as per the schedule in Section II. A., Sequence of Events or as soon as possible thereafter. This date is subject to change at the discretion of the relevant Agency Procurement office.

The contract shall be awarded to the Offeror (or Offerors) whose proposals are most advantageous to the Northern Area Local Workforce Development Board, taking into consideration the evaluation factors set forth in this RFP. The most advantageous proposal may or may not have received the most points. The award is subject to appropriate Department and State approval.

13. Protest Deadline

Any protest by an Offeror must be timely and in conformance with NMSA 1978, § 13-1-172 and applicable procurement regulations. As a Protest Manager has been named in this Request for Proposals, pursuant to NMSA 1978, § 13-1-172, ONLY protests delivered directly to the Protest Manager in writing and in a timely fashion will be considered to have been submitted properly and in accordance with statute, rule and this Request for Proposals. The fifteen 15 calendar day protest period shall begin on the day following the award of contracts and will end at 5:00 pm Mountain Daylight Time on the 15th day. Protests must be written and must include the name and address of the protestor

and the request for proposal number. It must also contain a statement of the grounds for protest including appropriate supporting exhibits and it must specify the ruling requested from the party listed below. The protest must be delivered to:

Frank Coppler, Protest Manager
5 Bisbee Court Suite 104
Santa Fe, NM 87508
Telephone: 505-986-0363
Fax: 505-986-0374
Email: jeff@nalwdb.org

Protests received after the deadline will not be accepted.

C. GENERAL REQUIREMENTS

1. Acceptance of Conditions Governing the Procurement

Potential Offerors must indicate their acceptance of the Conditions Governing the Procurement section in the letter of transmittal. Submission of a proposal constitutes acceptance of the Evaluation Factors contained in Section V of this RFP

2. Incurring Cost

Any cost incurred by the potential Offeror in preparation, transmittal, and/or presentation of any proposal or material submitted in response to this RFP shall be borne solely by the Offeror. Any cost incurred by the Offeror for set up and demonstration of the proposed equipment and/or system shall be borne solely by the Offeror.

3. Prime Contractor Responsibility

Any contractual agreement that may result from this RFP shall specify that the prime contractor is solely responsible for fulfillment of all requirements of the contractual agreement with a state agency which may derive from this RFP. The state agency entering into a contractual agreement with a vendor will make payments to only the prime contractor.

4. Subcontractors/Consent

The use of subcontractors is allowed. The prime contractor shall be wholly responsible for the entire performance of the contractual agreement whether or not subcontractors are used. Additionally, the prime contractor must receive approval, in writing, from the agency awarding any resultant contract, before any subcontractor is used during the term of this agreement.

5. Amended Proposals

An Offeror may submit an amended proposal before the deadline for receipt of proposals. Such amended proposals must be complete replacements for a previously submitted proposal and must be clearly identified as such in the transmittal letter. The Agency personnel will not merge, collate, or assemble proposal materials.

6. Offeror's Rights to Withdraw Proposal

Offerors will be allowed to withdraw their proposals at any time prior to the deadline for receipt of proposals. The Offeror must submit a written withdrawal request addressed to the Procurement Manager and signed by the Offeror's duly authorized representative.

The approval or denial of withdrawal requests received after the deadline for receipt of the proposals is governed by the applicable procurement regulations.

7. Proposal Offer Firm

Responses to this RFP, including proposal prices for services, will be considered firm for one hundred twenty (120) days after the due date for receipt of proposals or ninety (90) days after the due date for the receipt of a best and final offer, if the Offeror is invited or required to submit one.

8. Disclosure of Proposal Contents

- A. Proposals will be kept confidential until negotiations and the award are completed by the Agency. At that time, all proposals and documents pertaining to the proposals will be open to the public, except for material that is clearly marked proprietary or confidential. The Procurement Manager will not disclose or make public any pages of a proposal on which the potential Offeror has stamped or imprinted "proprietary" or "confidential" subject to the following requirements:
- B. Proprietary or confidential data shall be readily separable from the proposal in order to facilitate eventual public inspection of the non-confidential portion of the proposal.
- C. Confidential data is restricted to:
 - 1. confidential financial information concerning the Offeror's organization;
 - 2. and data that qualifies as a trade secret in accordance with the Uniform Trade Secrets Act, NMSA 1978 § 57-3A-1 to 57-3A-7.
 - 3. PLEASE NOTE: The price of products offered or the cost of services proposed **shall not be designated** as proprietary or confidential information.

If a request is received for disclosure of data for which an Offeror has made a written request for confidentiality, the State Purchasing Division or the Agency shall examine the Offeror's request and make a written determination that specifies which portions of the proposal should be disclosed. Unless the Offeror takes legal action to prevent the disclosure, the proposal will be so disclosed. The proposal shall be open to public inspection subject to any continuing prohibition on the disclosure of confidential data.

9. No Obligation

This RFP in no manner obligates the State of New Mexico or any of its Agencies to the use of any Offeror's services until a valid written contract is awarded and approved by appropriate authorities.

10. Termination

This RFP may be canceled at any time and any and all proposals may be rejected in whole or in part when the agency determines such action to be in the best interest of the State of New Mexico.

11. Sufficient Appropriation

Any contract awarded as a result of this RFP process may be terminated if sufficient appropriations or authorizations do not exist. Such terminations will be effected by sending written notice to the contractor. The Agency's decision as to whether sufficient appropriations and authorizations are available will be accepted by the contractor as final.

12. Legal Review

The Agency requires that all Offerors agree to be bound by the General Requirements contained in this RFP. Any Offeror's concerns must be promptly submitted in writing to the attention of the Procurement Manager.

13. Governing Law

This RFP and any agreement with an Offeror which may result from this procurement shall be governed by the laws of the State of New Mexico.

14. Basis for Proposal

Only information supplied, in writing, by the Agency through the Procurement Manager or in this RFP should be used as the basis for the preparation of Offeror proposals.

15. Contract Terms and Conditions

The contract between an agency and a contractor will follow the format specified by the Agency and contain the terms and conditions set forth in the Sample Contract APPENDIX C. However, the contracting agency reserves the right to negotiate provisions in addition to those contained in this RFP (Sample Contract) with any Offeror. The contents of this RFP, as revised and/or supplemented, and the successful Offeror's proposal will be incorporated into and become part of any resultant contract.

The Agency discourages exceptions from the contract terms and conditions as set forth in the RFP Sample Contract. Such exceptions may cause a proposal to be rejected as nonresponsive when, in the sole judgment of the Agency (and its evaluation team), the proposal appears to be conditioned on the exception, or correction of what is deemed to be a deficiency, or an unacceptable exception is proposed which would require a substantial proposal rewrite to correct.

Should an Offeror object to any of the terms and conditions as set forth in the RFP Sample Contract (APPENDIX C) strongly enough to propose alternate terms and conditions in spite of the above, the Offeror must propose **specific** alternative language. The Agency may or may not accept the alternative language. General references to the Offeror's terms and conditions or attempts at complete substitutions of the Sample Contract are not acceptable to the Agency and will result in disqualification of the Offeror's proposal.

Offerors must provide a brief discussion of the purpose and impact, if any, of each proposed change followed by the specific proposed alternate wording.

If an Offeror fails to propose any alternate terms and conditions during the procurement process (the RFP process prior to selection as successful Offeror), no proposed alternate terms and conditions will be considered later during the negotiation process. Failure to propose alternate terms and conditions during the procurement process (the RFP process prior to selection as successful Offeror) is an **explicit agreement** by the Offeror that the contractual terms and conditions contained herein are **accepted** by the Offeror.

16. Offeror's Terms and Conditions

Offerors must submit with the proposal a complete set of any additional terms and conditions they expect to have included in a contract negotiated with the Agency. Please see Section II.C.15 for requirements.

17. Contract Deviations

Any additional terms and conditions, which may be the subject of negotiation (such terms and conditions having been proposed during the procurement process, that is, the RFP process prior to selection as successful Offeror), will be discussed only between the Agency and the Offeror selected and shall not be deemed an opportunity to amend the Offeror's proposal.

18. Offeror Qualifications

The Evaluation Committee may make such investigations as necessary to determine the ability of the potential Offeror to adhere to the requirements specified within this RFP. The Evaluation Committee will reject the proposal of any potential Offeror who is not a Responsible Offeror or fails to submit a responsive offer as defined in NMSA 1978, § 13-1-83 and 13-1-85.

19. Right to Waive Minor Irregularities

The Evaluation Committee reserves the right to waive minor irregularities. The Evaluation Committee also reserves the right to waive mandatory requirements provided that all of the otherwise responsive proposals failed to meet the same mandatory requirements and the failure to do so does not otherwise materially affect the procurement. This right is at the sole discretion of the Evaluation Committee.

20. Change in Contractor Representatives

The Agency reserves the right to require a change in contractor representatives if the assigned representative(s) is (are) not, in the opinion of the Agency, adequately meeting the needs of the Agency.

21. Notice of Penalties

The Procurement Code, NMSA 1978, § 13-1-28 through 13-1-199, imposes civil, misdemeanor and felony criminal penalties for its violation. In addition, the New Mexico criminal statutes impose felony penalties for bribes, gratuities and kickbacks.

22. Agency Rights

The Agency in agreement with the Evaluation Committee reserves the right to accept all or a portion of a potential Offeror's proposal.

23. Right to Publish

Throughout the duration of this procurement process and contract term, Offerors and contractors must secure from the agency written approval prior to the release of any information that pertains to the potential work or activities covered by this procurement and/or agency contracts deriving from this procurement. Failure to adhere to this requirement may result in disqualification of the Offeror's proposal or removal from the contract.

24. Ownership of Proposals

All documents submitted in response to the RFP shall become property of the State of New Mexico.

25. Confidentiality

Any confidential information provided to, or developed by, the contractor in the performance of the contract resulting from this RFP shall be kept confidential and shall not be made available to any individual or organization by the contractor without the prior written approval of the Agency.

The Contractor(s) agrees to protect the confidentiality of all confidential information and not to publish or disclose such information to any third party without the procuring Agency's written permission.

26. Electronic mail address required

A large part of the communication regarding this procurement will be conducted by electronic mail (e-mail). Offeror must have a valid e-mail address to receive this correspondence. (See also Section II.B.5, Response to Written Questions).

27. Use of Electronic Versions of this RFP

This RFP is being made available by electronic means. In the event of conflict between a version of the RFP in the Offeror's possession and the version maintained by the agency, the Offeror acknowledges that the version maintained by the agency shall govern.

28. New Mexico Employees Health Coverage

A. If the Offeror has, or grows to, six (6) or more employees who work, or who are expected to work, an average of at least 20 hours per week over a six (6) month period during the term of the contract, Offeror must agree to have in place, and agree to maintain for the term of the contract, health insurance for those employees if the expected annual value in the aggregate of any and all contracts between Contractor and the State exceed \$250,000 dollars.

- B. Offeror must agree to maintain a record of the number of employees who have (a) accepted health insurance; (b) decline health insurance due to other health insurance coverage already in place; or (c) decline health insurance for other reasons. These records are subject to review and audit by a representative of the state.
- C. Offeror must agree to advise all employees of the availability of State publicly financed health care coverage programs by providing each employee with, as a minimum, the following web site link to additional information http://www.insurenewmexico.state.nm.us/.
- D. For Indefinite Quantity, Indefinite Delivery contracts (price agreements without specific limitations on quantity and providing for an indeterminate number of orders to be placed against it); these requirements shall apply the first day of the second month after the Offeror reports combined sales (from state and, if applicable, from local public bodies if from a state price agreement) of \$250,000.

29. Campaign Contribution Disclosure Form

Offeror must complete, sign, and return the Campaign Contribution Disclosure Form, APPENDIX B, as a part of their proposal. This requirement applies regardless whether a covered contribution was made or not made for the positions of Governor and Lieutenant Governor or other identified official. Failure to complete and return the signed unaltered form will result in disqualification.

30. Letter of Transmittal

Offeror's proposal must be accompanied by the Letter of Transmittal Form located in APPENDIX E which must be completed and signed by an individual person authorized to obligate the company. The letter of transmittal MUST:

- 1. Identify the submitting business entity.
- 2. Identify the name, title, telephone, and e-mail address of the person authorized by the Offeror organization to contractually obligate the business entity providing the Offer.
- 3. Identify the name, title, telephone, and e-mail address of the person authorized to negotiate the contract on behalf of the organization (if different than (2) above).
- 4. Identify the names, titles, telephone, and e-mail addresses of persons to be contacted for clarification/questions regarding proposal content.
- 5. Identify sub-contractors (if any) anticipated to be utilized in the performance of any resultant contract award.
- 6. Describe the relationship with any other entity which will be used in the performance of this awarded contract.
- 7. Identify the following with a check mark and signature where required:
 - a. **Explicitly** indicate acceptance of the Conditions Governing the Procurement stated in Section II. C.1;
 - b. Explicitly indicate acceptance of Section V of this RFP; and
 - c. Acknowledge receipt of any and all amendments to this RFP.
- 8. Be signed by the person identified in part 2 above.

31. Pay Equity Reporting Requirements

A. If the Offeror has ten (10) or more employees OR eight (8) or more employees in the same job classification, Offeror must complete and submit the required reporting form (PE10-249) if they are

- awarded a contract. Out-of-state Contractors that have no facilities and no employees working in New Mexico are exempt if the contract is directly with the out-of-state contractor and fulfilled directly by the out-of-state contractor, and not passed through a local vendor.
- B. For contracts that extend beyond one (1) calendar year, or are extended beyond one (1) calendar year, Offeror must also agree to complete and submit the required form annually within thirty (30) calendar days of the annual bid or proposal submittal anniversary date and, if more than 180 days has elapsed since submittal of the last report, at the completion of the contract.
- C. Should Offeror not meet the size requirement for reporting at contract award but subsequently grows such that they meet or exceed the size requirement for reporting, Offeror must agree to provide the required report within ninety (90) calendar days of meeting or exceeding the size requirement.
- D. Offeror must also agree to levy these reporting requirements on any subcontractor(s) performing more than 10% of the dollar value of this contract if said subcontractor(s) meets, or grows to meet, the stated employee size thresholds during the term of the contract. Offeror must further agree that, should one or more subcontractor not meet the size requirement for reporting at contract award but subsequently grows such that they meet or exceed the size requirement for reporting, offer will submit the required report, for each such subcontractor, within ninety (90) calendar days of that subcontractor meeting or exceeding the size requirement.

32. Disclosure Regarding Responsibility

- A. Any prospective Contractor and any of its Principals who enter into a contract greater than sixty thousand dollars (\$60,000.00) with any state agency or local public body for professional services, tangible personal property, services or construction agrees to disclose whether the Contractor, or any principal of the Contractor's company:
 - 1. is presently debarred, suspended, proposed for debarment, or declared ineligible for award of contract by any federal entity, state agency or local public body;
 - 2. has within a three-year period preceding this offer, been convicted in a criminal matter or had a civil judgment rendered against them for:
 - a. the commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state or local) contract or subcontract;
 - b. violation of Federal or state antitrust statutes related to the submission of offers; or
 - c. the commission in any federal or state jurisdiction of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, tax evasion, violation of Federal criminal tax law, or receiving stolen property;
 - 3. is presently indicted for, or otherwise criminally or civilly charged by any (federal state or local) government entity with the commission of any of the offenses enumerated in paragraph A of this disclosure;
 - 4. has, preceding this offer, been notified of any delinquent Federal or state taxes in an amount that exceeds \$3,000.00 of which the liability remains unsatisfied. Taxes are considered delinquent if the following criteria apply.
 - a. The tax liability is finally determined. The liability is finally determined if it has been assessed. A liability is not finally determined if there is a pending administrative or judicial challenge. In the case of a judicial challenge of the liability, the liability is not finally determined until all judicial appeal rights have been exhausted.

- b. The taxpayer is delinquent in making payment. A taxpayer is delinquent if the taxpayer has failed to pay the tax liability when full payment was due and required. A taxpayer is not delinquent in cases where enforced collection action is precluded.
- c. Have within a three year period preceding this offer, had one or more contracts terminated for default by any federal or state agency or local public body.)
- B. Principal, for the purpose of this disclosure, means an officer, director, owner, partner, or a person having primary management or supervisory responsibilities within a business entity or related entities.
- C. The Contractor shall provide immediate written notice to the Agency or other party to this Agreement if, at any time during the term of this Agreement, the Contractor learns that the Contractor's disclosure was at any time erroneous or became erroneous by reason of changed circumstances.
- D. A disclosure that any of the items in this requirement exist will not necessarily result in termination of this Agreement. However, the disclosure will be considered in the determination of the Contractor's responsibility and ability to perform under this Agreement. Failure of the Contractor to furnish a disclosure or provide additional information as requested will render the Offeror nonresponsive.
- E. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render, in good faith, the disclosure required by this document. The knowledge and information of a Contractor is not required to exceed that which is the normally possessed by a prudent person in the ordinary course of business dealings.
- F. The disclosure requirement provided is a material representation of fact upon which reliance was placed when making an award and is a continuing material representation of the facts during the term of this Agreement. If during the performance of the contract, the Contractor is indicted for or otherwise criminally or civilly charged by any government entity (federal, state or local) with commission of any offenses named in this document the Contractor must provide immediate written notice to the State Purchasing Agent or other party to this Agreement. If it is later determined that the Contractor knowingly rendered an erroneous disclosure, in addition to other remedies available to the Government, the State Purchasing Agent or Central Purchasing Officer may terminate the involved contract for cause. Still further the State Purchasing Agent or Central Purchasing Officer may suspend or debar the Contractor from eligibility for future solicitations until such time as the matter is resolved to the satisfaction of the State Purchasing Agent or Central Purchasing Officer.

33. New Mexico Preferences

This RFP includes the use of federal funds. Therefore, the New Mexico Preferences will not apply because the expenditures for this RFP include federal funds.

III. RESPONSE FORMAT AND ORGANIZATION

A. NUMBER OF RESPONSES

Offerors shall submit only one proposal in response to this RFP.

B. NUMBER OF COPIES

1. Hard Copy Responses

Offeror's proposal must be clearly labeled and numbered and indexed as outlined in **Section III.C. Proposal Format**. Proposals must be submitted as outlined below. The original copy shall be clearly marked as such on the front of the binder. Each portion of the proposal (technical/cost) must be submitted in separate binders and must be prominently displayed on the front cover. Envelopes, packages or boxes containing the original and the copies must be clearly labeled and submitted in a sealed envelope, package, or box bearing the following information:

Offerors should deliver

- 1. **Technical Proposals** One (1) ORIGINAL, and five (5) HARD COPIES. ORIGINAL and one (1) electronic copy of the proposal containing ONLY the Technical Proposal; ORGINAL COPY shall be in separate labeled binders. The electronic version/copy can NOT be emailed, it must accompany the original.
 - > Proposals containing confidential information <u>must</u> be submitted as two separate binders:
 - Unredacted version for evaluation purposes
 - Redacted version (information blacked out and not omitted or removed) for the public file
- 2. Cost Proposals One (1) ORIGINAL, five (5) HARD COPIES, and one (1) electronic copy of the proposal containing ONLY the Cost Proposal; ORIGINAL and COPY of Cost Proposal shall be in separate labeled binders from the Technical Proposals. The electronic copy can NOT be emailed, it must accompany the original.

The electronic version/copy of the proposal <u>must</u> mirror the physical binders submitted (i.e. One (1) unredacted cd/usb, one (1) redacted cd/usb). The electronic version can NOT be emailed.

C. PROPOSAL FORMAT

All proposals must be submitted as follows:

Hard copies must be typewritten (11 or 12 pt. font) on standard $8 \frac{1}{2} \times 11$ inch paper (larger paper is permissible for charts, spreadsheets, etc.) and placed within binders with tabs delineating each section.

Organization of folders/envelopes for hard copy proposals:

1. Proposal Content and Organization

Direct reference to pre-prepared or promotional material may be used if referenced and clearly marked. Promotional material should be minimal. The proposal must be organized and indexed in the following format and must contain, at a minimum, all listed items in the sequence indicated.

Technical Proposal (Binder 1):

- A. Signed Letter of Transmittal
- B. Table of Contents
- C. Proposal Summary (Optional)
- D. Response to Contract Terms and Conditions
- E. Offeror's Additional Terms and Conditions
- F. Response to Specifications (except cost information which shall be included in

Cost Proposal/Binder 2 only)

- 1. Organizational Experience
- 2. Organizational References
- 3. Financial Stability Financial information considered confidential should be placed in the **Confidential Information** binder.
- 4. Performance Surety Bond
- 5. Signed Campaign Contribution Form
- 6. New Mexico Preferences (If applicable)
- G. Other Supporting Material (If applicable)

Cost Proposal (Binder 2):

1. Completed Cost Response Form

Within each section of the proposal, Offerors should address the items in the order indicated above. All forms provided in this RFP must be thoroughly completed and included in the appropriate section of the proposal. All discussion of proposed costs, rates or expenses must occur only in Binder #2 on the cost response form.

The proposal summary may be included by potential Offerors to provide the Evaluation Committee with an overview of the proposal; however, this material will not be used in the evaluation process unless specifically referenced from other portions of the Offeror's proposal.

IV. SPECIFICATIONS

A. Detailed Scope of Work:

The operator selected under this RFP will be part of a fully coordinated and integrated workforce development strategy. The NALWDB has various community based organizations, social service agencies, and education and training providers that offer employment services to a diverse population. NALWDB envisions a network of career services providers that will mutually support the needs of customers while reducing replication of services in the area.

A successful bidder will serve all persons requesting assistance, including recipients of public assistance, other low-income individuals, veterans, individuals who are basic skills-deficient and individuals with disabilities. A successful bidder will create, collect, and maintain all records relating to One-Stop Center operations and WIOA service provision activities that are required to be made by applicable federal or state laws or regulations, made relevant by guidance from the U.S. Department of Labor, and/or which are necessary for determining NALWDB's attainment of the local levels of performance negotiated with

the Governor of New Mexico and New Mexico Department of Workforce Solutions. A successful bidder will be required to provide support for WIOA service providers, and co-located and non-co-located partners to meet or exceed NALWDB goals.

NALWDB is seeking applicants who share this vision of providing high-quality career services in the Northern Workforce Region to meet the following priorities in three functional areas: (1) commitment to excellent customer service, (2) innovation and effective service design, and (3) the ability to operate with integrated management systems and high quality staffing.

Applicants are required to address their expertise and knowledge of these three functional areas, along with detailed descriptions of strategies that will be used to implement and evaluate effectiveness:

Excellent customer service to job seekers, workers and businesses and the partnerships that support them available in all NALWDB Centers:

- 1. Customer-friendly employment services, available to job seekers and employers in NALWDB Workforce Connection Centers.
- 2. Effective intake processes for determining WIOA eligibility and triage for leveraging additional system supports.
- 3. Ensuring that physical and programmatic accessibility for individuals with disabilities in accordance with the Americans with Disability Act in all centers:
- 4. Ensuring effective partnerships to build on strategies to provide higher intensity career services for WIOA-eligible job seekers and businesses with programs and agencies that also share a mission to serve those with significant barriers to employment, including but not limited to; Temporary Assistance for Needy Families (TANF), which services low-income individuals, Adult Basic Education (ABE), which serves individuals with basic skills deficiency and English language challenges, Department of Vocational Rehab (DVR), which serves individuals with disabilities, Wagner-Peyser, Senior Community Service Employment Program (SCSEP), Job Corps, postsecondary career and technical programs, and veterans programs.
- 5. Integrating customer service, intake/referral and follow up services with other federally funded state agencies (vocational rehabilitation, DVR, AEL), including co-located delivery.
- 6. Development of effective shared intake and assessment processes to identify the education/training, employment, social/emotional, financial, and skill needs of job seekers in order to focus on matching service delivery to one-stop services available through NALWDB.
- 7. Providing universal access through multiple entry points, using a more flexible system for delivery of services that leverages strategic partnerships and technology to enhance capacity.
- 8. Sharing workforce development information, training, tools and resources with all one-stop staff partners to assure consistent and meaningful customer service and case management activities for job-seekers and businesses.
- 9. Developing and implementing a coordinated business outreach strategy that:
 - aligns with longer term regional workforce development priorities,
 - responds well to the specific demands of the employers in the local labor market, and
 - aligns with the immediate and future assets of job seekers.

Facilitation of a collaborative framework that includes all one-stop partners focused on an innovative and effective service design to meet the goals of the NALWDB Board:

- 1. Designing programs, and policies to better meet the needs of employers and job seekers, support career pathway development, and address regional workforce challenges.
- 2. Creating a culture of innovation among all staff partners that moves service beyond the transactional labor exchange approach to an approach that is collaborative, coordinated and inclusive of all services available at the one-stop.
- 3. Strengthening relationships with postsecondary career and technical programs to facilitate skill development and career progression.
- 4. Promoting the One-Stop Center(s), its services and partners throughout the local community and

- ensure accessibility through virtual and center-based services, non-traditional hours of operation, and collaboration with community partners including housing developments, health centers, and social service providers.
- 5. Providing online resources (workshop materials, assessment tools, etc.) to certain One- Stop Center Access Points that will be established subsequent to the RFP process to ensure quality of service throughout the system and reduce duplication of effort.

Ability to operate with integrated management systems and high quality staffing:

- 1. Proven ability to manage data for reporting and analyzing data for decision-making, both internally and in collaboration with other agencies/partners.
- 2. Potential to excel on performance measures such as entered employment, job quality (wages and benefits), retention rates, skill gain, and competency development, as well as job seeker and employer satisfaction.
- 3. Staff and partnership development of specific industry sectors and continuous professional development to ensure that staff remains current in industry qualifications, certifications, and expectations.
- 4. Development of meaningful partnerships that provide individuals with the range of services available in their local area, whether they are looking for jobs, basic education or occupational skills, a post-secondary credential, career navigation, or are businesses seeking skilled workers.

Roles & Responsibilities

In alignment with the NALWDB's vision for a fully collaborative and integrated workforce development system the primary roles and responsibilities fall under three categories; Community and Partnership Development, Implementation and Compliance and business services. Please address your plan to achieve these items in your proposal.

Community and Partnership Development

- 1. Establish and sustain relationships with Workforce Connection Center partners with a focus on creating opportunities to engage in shared planning, visioning, continuous improvement, and program outcomes and evaluation.
- 2. Establish methods to overcome program silos and achieve teamwork in a multicultural system.
- 3. Ongoing identification and development of community partners to engage in workforce systems activities that lead to improvements in community awareness or engagement in workforce development strategies; and enhanced interest in organizations and businesses to use Workforce Connection Center services.
- 4. Support the implementation of continuous quality improvement approaches and methodologies to enhance the system effectiveness. Examples include but are not limited to: adoption of change principles to directly enhance flow of service delivery, improve customer and staff satisfaction; increased administrative efficiencies or improved funding leverage, youth friendly and youth engaged approaches, and inclusion of individuals with disabilities across all programs.
- 5. Identify and coordinate capacity building activities to improve the effectiveness and performance of partners working with and within the Workforce Connection Center; including youth services and programs for individuals with disabilities.
- 6. Facilitate opportunities for shared learning and training.
- 7. Promote the Workforce Connection Center programs broadly; educate local communities, agencies, and organizations about the partners and programs available.
- 8. Convene or assist with convening regular meetings of all partner agencies and organizations to support full engagement and share leadership in the organizing and developing of ongoing activities and processes; including youth services and programs for individuals with disabilities.
- 9. Actively engage in opportunities to share leadership with all partners by creating opportunities to report, present, and share activities, such as through local board and committee meetings,

- community forums, and other appropriate settings.
- 10. Provide for conflict management and dispute resolution when issues arise between partner organizations.
- 11. Section 680.530 explains that providers of OJT, customized training, incumbent worker training, internships, paid or unpaid work experience, or transitional jobs are not subject to the same WIOA eligibility requirements of sec. 122(a) through (f) that are established for providers listed on the State List of Eligible Training Providers and Programs. Section 680.530 requires local one-stop operators to collect any separate performance information required by the Governor and determine whether these providers meet the Governor's performance criteria.

Implementation and Compliance

- 1. Provide guidance and leadership to ensure LWDB system policies and procedures are clearly communicated and followed.
- 2. Provide guidance and leadership to ensure compliance with all Federal regulations related to WIOA, state and local policies are implemented accordingly. Additionally, ensure provisions of the U. S. Department of Labor Statement 29 CFR 38 Implementation of Nondiscrimination and Equal Opportunity are understood and followed.
- 3. Provide guidance and leadership to partners and staff to ensure full coordination of services across all programs is implemented effectively; with quality and assurances necessary to eliminate or minimize duplication.
- 4. Provide guidance and leadership to partners and staff to ensure services and programs is accessible for people with disabilities; create opportunities to engage in learning about best practices and approaches to serve people with disabilities.
- 5. Provide guidance and leadership to all partners and staff to ensure services and programs for youth follows best practices in youth engagement and positive youth development.
- 6. Create a systemic process that supports Workforce Center partner ownership and adoption of effective shared practices necessary to support customers and businesses, including but not limited to coenrollment, common intake, referral, case management, client performance, and business services.
- 7. Works collaboratively with Workforce Connection Center partners to develop a robust system of training to support staff and seeks opportunities for shared learning and training; assures Workforce Connection partners receive training in all services available through the workforce system, including Unemployment Insurance (UI).

Business Services

- 1. Coordinate with partner agencies/organizations on strategies to develop, offer, and deliver quality business services that assist specific businesses and industry sectors in overcoming the challenges of recruiting, retaining, and developing talent for the regional economy.
- 2. Address immediate and long term skilled workforce needs of in-demand industries and critical skill gaps within and across industries.
- 3. Provide oversight for the job posting information from businesses to the statewide employment database and assist employers who prefer to enter data directly.
- 4. Coordinate a process with Workforce Connection staff on best practices to support effective screening and recruiting of candidates for job openings for area employers.
- 5. Implement effective activities to respond to employers' requests including the coordination of activities such as interview space, job fairs, and other services available within the Workforce Connection Center.
- 6. Work with partners to assist with implementation of local Rapid Response services for workers who have or will be dislocated from their jobs due to a business or plant closure, a major employer downsizing, or natural disasters.
- 7. Collaborate with system partners to facilitate and/or assist with special projects such as job fairs, business driven workshops, and communicating employers' needs to the Workforce Connection Center partners

and board.

Criteria

One-Stop Operator will be responsible for the following:

- 1. Work with partners in the local communities to establish service flow/delivery model MOUs, for operation of the local WCC system;
- 2. Oversee partner responsibilities as defined in MOUs;
- 3. Facilitate Workforce Connection Center staff/partner development and cross training;
- 4. Oversee and ensure performance and continuous quality improvement activities across the partner programs;
- 5. Handle EEO responsibilities as they relate to customer complaints against the offices, and ensure accessibility as outlined in local, state and federal guidance;
- 6. Implement board policy as appropriate;
- 7. Facilitate the development of reports and presentations to LWDB focused on partnership engagement, workforce development operations, performance accountability, and continuous improvements and other reports as required;
- 8. Coordinate the integration and collaboration of all Workforce Connection Center partners/staff to ensure a seamless and streamlined system for customers and businesses;
- 9. Collaborate with LWDB, partners, and staff to ensure businesses and the public are aware of all services available through the career centers and information is provided for accessing these services;
- 10. Assure the Workforce Connection Centers comply with all required customer support and information as required under local, state and federal regulations;
- 11. Collaborate with partners to facilitate and/or assist with special projects such as job fairs, business driven workshops, and communicating employers' needs to the Workforce Connection Center partners and board as appropriate;
- 12. Convene regular meetings of the Workforce Connection staff and partners as required by local, state and federal regulations; and
- 13. Additional Duties outlined by the NALWDB for the One-Stop Operator:
 - a. Design, with the assistance of board staff and partners, standardized workshop curricula and tools
 - b. Assistance with Outreach and Recruitment strategies for customers and voluntary partners
 - c. Membership and/or participation with local associations and workgroups
 - d. Assist with or provide input on the Design/Development of Webpages and other social media for local area
 - e. Create uniform reporting format for site managers based on board guidance

One-Stop Operator is prohibited from engaging in the following:

- 1. Convening system stakeholders to help develop the local plan or preparing and submitting local plans (as required under sec. 107 of WIOA);
- 2. Being responsible for oversight of itself;
- 3. Managing or significantly participating in the competitive selection process for one-stop operators;
- 4. Selecting or terminating one-stop operators, career services, and youth providers;
- 5. Negotiating local performance accountability measures;
- 6. Developing and submitting the LWDB budget for local area activities;
- 7. Direct or indirect involvement in the financials of the one-stop operator contract.

B.TECHNICAL SPECIFICATIONS

1. Organizational Experience

Offerors must:

- a) Provide a description of relevant corporate experience with state government and private sector. The experience of all proposed subcontractors must be described. The narrative **must** thoroughly describe how the Offeror has supplied expertise for similar contracts and must include the extent of their experience, expertise and knowledge as a provider of One-Stop Operator services. Workforce services provided to the private sector will also be considered;
- b) Describe at least two project successes and failures of a One-Stop Operator service contract engagement. Include how each experience improved the Offeror's services.
- c) Identify the qualifications that bring them to this federally funded program.
- d) The proposal should provide an overview of its organizational structure and qualifications to provide workforce services. The proposal must describe its strengths that uniquely qualify it to serve the local populations and/or its history in providing comparable services.
- e) The proposal must provide an organizational chart, resumes of proposed staff, and a description of roles and responsibilities with emphasis on the key positions charged with facilitating and overseeing operations.
- f) The proposal must describe the organization's hiring policies, and clearly define the qualifications of the staff proposed to fill positions, including those who will have fiscal accountability for this program.
- g) All proposed key program personnel, including subcontractor staff, must be identified in the proposal. Each person's role is to be identified and documented in the following format:
 - Name
 - Position with company
 - Role in the program
 - Experience with the specific tasks being proposed
 - Work history on similar programs
- h) The proposal must describe progressive experience:
 - Ensuring programmatic availability to a large volume of participants on a daily basis;
 - Working closely with NALWDB and federally funded workforce development partners to ensure implementation of a high quality, timely, and effective program;
 - Preparing regular and timely reports;
 - Collecting, analyzing, and reporting program data; and
 - Facilitating partnership meetings and staff to ensure quality programming and accurate and timely reporting.

The NALWDB reserves the right to approve or disapprove any change in the successful vendor's assembly of staff whose participation is specifically offered in the proposal. This is to assure that persons with vital experience and skill are not arbitrarily removed from the Program by the successful offeror.

If an offeror has had a contract terminated due to non-performance or poor performance during the past five years, all such incidents must be described, including the other party's name, address and telephone number. If no such terminations have been experienced by the vendor in the past five years, so indicate.

Each Offeror shall include a statement indicating whether or not the organization or any of the individuals working on the contract has a possible conflict of interest and, if so, the nature of that conflict. The NALWDB reserves the right to cancel the award if any interest disclosed from any source could either give the appearance of a conflict or cause speculation as to the objectivity of the program to be developed by the vendor. The NALWDB determination regarding any questions of conflict of interest shall be final.

2. Organizational References

Offerors should provide a minimum of three (3) references from similar projects performed for private, state or large local government clients within the last three years. Offerors are required to submit APPENDIX F, Organization Reference Questionnaire, to the business references they list. The business references must submit the Reference Form directly to the designee described in Sec I Paragraph D. It is the Offeror's responsibility to ensure the completed forms are received on or before June 3, 2019 for inclusion in the evaluation process.

Organizational References that are not received or are not complete, may adversely affect the vendor's score in the evaluation process. The Evaluation Committee may contact any or all business references for validation of information submitted. If this step is taken, the Procurement Manager and the Evaluation Committee must all be together on a conference call with the submitted reference so that the Procurement Manager and all members of the Evaluation Committee receive the same information. Additionally, the Agency reserves the right to consider any and all information available to it (outside of the Business Reference information required herein), in its evaluation of Offeror responsibility per Section II. Para C.18.

Offerors shall submit the following Business Reference information as part of Offer:

- a) Client name;
- b) Project description;
- c) Project dates (starting and ending);
- d) Technical environment (i.e., Software applications, Internet capabilities, Data communications, Network, Hardware);
- e) Staff assigned to reference engagement that will be designated for work per this RFP; and
- f) Client project manager name, telephone number, fax number and e-mail address.

3. Oral Presentation

If selected as a finalist, Offerors agree to provide the Evaluation Committee the opportunity to interview proposed staff members identified by the Evaluation Committee, at the option of the Agency. The Evaluation Committee may request a finalist to provide an oral presentation of the proposal as an opportunity for the Evaluation Committee to ask questions and seek clarifications.

4. Mandatory Specification

Offerors should provide information to the following additional areas, describing overall management experience and approach:

A. Management Approach

Describe the Program management approach including:

- Planned approaches/methods to manage one-stop operations;
- Planned management organizational structure including reporting levels and lines of authority to ensure effectiveness and quality;

- Planned job-seeker, employer, and partner and staff communications to ensure effectiveness as well as satisfaction with one-stop operations.
- How will you manage the process for addressing center grievances (internal and external)?
- Provide an overview of how you will facilitate discussions to address staff development and training. How will staff development plans be created and managed?

B. Program Control

Describe the approach to Program control, including details of the methods used in controlling Program activities and evaluating overall effectiveness. Describe quality improvement approaches and plans to engage ALL partners in continuous quality improvement for one-stop operations.

C. Program Reporting

Describe reporting methodology planned to describe one-stop operations, including details of planned written and oral progress reporting.

D. Risk Management

Identify the potential risks and problems, which may occur in the implementation of the one-stop system. Identify potential steps to be taken to avoid or mitigate these problems.

C.BUSINESS SPECIFICATIONS

1. Financial Stability

Offerors must submit copies of the most recent year's independently audited financial statements and the most current 10K, as well as financial statements for the preceding three years, if they exist. The submission must include the audit opinion, the balance sheet, and statements of income, retained earnings, cash flows, and the notes to the financial statements. If independently audited financial statements do not exist, Offeror must state the reason and, instead, submit sufficient information (e.g. D & B report) to enable the Evaluation Committee to assess the financial stability of the Offeror.

2. Performance Surety Bond

Not applicable under this RFP.

3. Letter of Transmittal Form

The Offeror's proposal **must** be accompanied by the Letter of Transmittal Form located in APPENDIX E. The form **must** be completed and must be signed by the person authorized to obligate the company.

4. Campaign Contribution Disclosure Form

The Offeror must complete an unaltered Campaign Contribution Disclosure Form and submit a signed copy with the Offeror's proposal. This must be accomplished whether or not an applicable contribution has been made. (See APPENDIX B)

5. Cost

Offerors must complete the Cost Response Form in APPENDIX D. All charges listed on APPENDIX D must be justified and evidence of need documented in the proposal.

6. Resident Business or Resident Veterans Preference

This RFP includes the use of federal funds. Therefore, the New Mexico Preferences will not apply because the expenditures for this RFP include federal funds.

V. EVALUATION

A. EVALUATION POINT SUMMARY

The following is a summary of evaluation factors with point values assigned to each. These weighted factors will be used in the evaluation of individual potential Offeror proposals by subcategory.

Table 1

Factors – correspond to section IV.B and IV C		Points Available
В.	Technical Specifications	Points must be assigned and defined for all factors (must total 100% of available points)
B. 1.	Organizational Experience	300
B. 2.	Organizational References	150
B. 3.	Oral Presentations	N/A
B. 4.	Mandatory Specification	250
B. 5.	Desirable Specification	N/A
C.	Business Specifications	
C.1.	Financial Stability	Pass/Fail
C.2.	Performance Surety Bond	Pass/Fail
C.3.	Letter Of Transmittal	Pass/Fail
C.J.		
C.4.	Signed Campaign Contribution Disclosure Form	Pass/Fail
	Signed Campaign Contribution Disclosure Form Cost	
C.4.	Cost	Pass/Fail
C.4. C.5.	Cost	Pass/Fail 300
C.4. C.5. TOT A	Cost	Pass/Fail 300
C.4. C.5. TOT A	Cost AL New Mexico Preference - Resident Vendor Points	Pass/Fail 300 1000

Table 1: Evaluation Point Summary

B. EVALUATION FACTORS

B.1 Organizational Experience (300 points)

Points will be awarded based on the thoroughness and clarity of the response of the engagements cited and the perceived validity of the response. Evaluation of the performance and management capability of the proposing agency(s) will include:

- Experience participating in workforce service system or comparable systems with a history of serving diverse populations and a demonstrated ability to meet the needs of individuals served.
- Experience in tracking and reporting performance data, including experience with the New Mexico On- Line workforce system and/or internet-based case management and reporting systems;
- Demonstrated ability to meet goals (e.g. placements; retention, and wages) in the delivery of workforce services or comparable services;
- Demonstrated knowledge of the business community in the Northern region;
- Experience in tracking and reporting performance data;
- Biographies/resumes of key staff and a history of providing workforce services;
- Demonstrated administrative ability including the necessary organizational and operational controls, and a performance management system incorporating continuous improvement;
- Demonstrated experience in forming and sustaining partnerships, collaborations and employer networks;
- Ability to adapt to changes in the work volume or approaches by events like labor market changes, new grants or programs, pilot projects, new technologies, revised priorities, etc.
- Satisfactory financial and technical resources; and
- Satisfactory record of integrity, business ethics and fiscal accountability

A primary consideration in selecting an organization to deliver One-Stop services will be an evaluation of the applicant's experience in providing the same or similar services as those being requested in this RFP. Key factors in this evaluation will include the applicant's:

- Ability to attain, track, and report performance;
- Experience in collaboration and integration of services;
- Facilitation of workgroups to meet a goal or objective or to plan and implement a workforce strategy;
- History of achieving high performance outcomes; and
- Ability to provide follow-up and supportive services and report results accurately.

B.2 Organizational References (150 points)

Points will be awarded based upon an evaluation of the responses to a series of questions as per Appendix F. Points will be awarded for each individual response up to 1/3 of the total points for this category. Lack of a response will be awarded zero (0) points.

B.3 Oral Presentation (N/A)

Oral Presentations are not required under this RFP.

B.4 Mandatory Specifications (250 points)

Points will be awarded based on the thoroughness and clarity of the response of the engagements cited and the perceived validity of the response. Evaluation of the performance and management capability of the proposing agency(s) will include:

- Description of planned approaches and methods for planning and implementing one-stop operations;
- Planned management organizational structure including reporting levels and lines of authority to ensure effectiveness and quality;
- Planned job-seeker, employer, and partner and staff communications to ensure effectiveness as well as satisfaction with one-stop operations;
- Process planned for addressing center grievances (internal and external);
- Description of how discussions to address staff development and training will be conducted and evaluated; and
- Strategies planned for staff and partner development and coordination.

B.5 Desirable Specifications (N/A)

C.1 Financial Stability (See Table 1)

Pass/Fail only. No points assigned.

C.2 Performance Bond (N/A)

C.3 Letter of Transmittal (See Table 1)

Pass/Fail only. No points assigned.

C.4 Campaign Contribution Disclosure Form (See Table 1)

Pass/Fail only. No points assigned.

C.5 Cost (300 points)

The evaluation of each Offeror's cost proposal will be conducted using the following

formula: Lowest Responsive Offer Bid	
X	Available Award Points
This Offeror's Bid	

C.6. New Mexico Preferences

Percentages will be determined based upon the point based system outlined in NMSA 1978, § 13-1-21 (as amended).

- A. New Mexico Business Preference this section is not applicable for this RFP.
- B. New Mexico Resident Veterans Business Preference this section is not applicable for this RFP.

EVALUATION PROCESS

- 1. All Offeror proposals will be reviewed for compliance with the requirements and specifications stated within the RFP. Proposals deemed non-responsive will be eliminated from further consideration.
- 2. The Procurement Manager may contact the Offeror for clarification of the response as specified in Section II. B.7.
- 3. The Evaluation Committee may use other sources of to perform the evaluation as specified in Section II. C.18.
- 4. Responsive proposals will be evaluated on the factors in Section IV, which have been assigned a point value. The responsible Offerors with the highest scores will be selected as finalist Offerors, based upon the proposals submitted. The responsible Offerors whose proposals are most advantageous to the State taking into consideration the evaluation factors in Section IV will be recommended for award (as specified in Section II. B.8). Please note, however, that a serious deficiency in the response to any one factor may be grounds for rejection regardless of overall score.

APPENDIX A

ACKNOWLEDGEMENT OF RECEIPT FORM

APPENDIX A

REQUEST FOR PROPOSAL

One-Stop Operator for the Workforce Innovation Opportunity Act (WIOA)

RFP# 2019-01

ACKNOWLEDGEMENT OF RECEIPT FORM

In acknowledgement of receipt of this Request for Proposal the undersigned agrees that s/he has received a complete copy, beginning with the title page and table of contents, and ending with APPENDIX F.

The acknowledgement of receipt should be signed and returned to the Procurement Manager no later than May 20, 2019 at 5:00pm MDT. Only potential Offerors who elect to return this form completed with the indicated intention of submitting a proposal will receive copies of all Offeror written questions and the written responses to those questions as well as RFP amendments, if any are issued.

FIRM:	
REPRESEN	TED BY:
TITLE:	PHONE NO.:
E-MAIL:	FAX NO.:
ADDRESS:	
CITY:	STATE: ZIP CODE:
SIGNATUR	E:DATE:
This name ar	nd address will be used for all correspondence related to the Request for Proposal
Firm does/do	pes not (circle one) intend to respond to this Request for Proposal.
	Jeff Barela NALWDB 5 Bisbee Court Suite 104 Santa Fe, NM 87508
Telephone:	(505) 986-0363

Email:

ieff@nalwdb.org

APPENDIX B

CAMPAIGN CONTRIBUTION DISCLOSURE FORM

Campaign Contribution Disclosure Form

Pursuant to NMSA 1978, § 13-1-191.1 (2006), any person seeking to enter into a contract with any state agency or local public body for professional services, a design and build project delivery system, or the design and installation of measures the primary purpose of which is to conserve natural resources must file this form with that state agency or local public body. This form must be filed even if the contract qualifies as a small purchase or a sole source contract. The prospective contractor must disclose whether they, a family member or a representative of the prospective contractor has made a campaign contribution to an applicable public official of the state or a local public body during the two years prior to the date on which the contractor submits a proposal or, in the case of a sole source or small purchase contract, the two years prior to the date the contractor signs the contract, if the aggregate total of contributions given by the prospective contractor, a family member or a representative of the prospective contractor to the public official exceeds two hundred and fifty dollars (\$250) over the two year period.

Furthermore, the state agency or local public body shall void an executed contract or cancel a solicitation or proposed award for a proposed contract if: 1) a prospective contractor, a family member of the prospective contractor, or a representative of the prospective contractor gives a campaign contribution or other thing of value to an applicable public official or the applicable public official's employees during the pendency of the procurement process or 2) a prospective contractor fails to submit a fully completed disclosure statement pursuant to the law.

THIS FORM MUST BE FILED BY ANY PROSPECTIVE CONTRACTOR WHETHER OR NOT THEY, THEIR FAMILY MEMBER, OR THEIR REPRESENTATIVE HAS MADE ANY CONTRIBUTIONS SUBJECT TO DISCLOSURE.

The following definitions apply:

"Applicable public official" means a person elected to an office or a person appointed to complete a term of an elected office, who has the authority to award or influence the award of the contract for which the prospective contractor is submitting a competitive sealed proposal or who has the authority to negotiate a sole source or small purchase contract that may be awarded without submission of a sealed competitive proposal.

"Campaign Contribution" means a gift, subscription, loan, advance or deposit of money or other thing of value, including the estimated value of an in-kind contribution, that is made to or received by an applicable public official or any person authorized to raise, collect or expend contributions on that official's behalf for the purpose of electing the official to either statewide or local office. "Campaign Contribution" includes the payment of a debt incurred in an election campaign, but does not include the value of services provided without compensation or unreimbursed travel or other personal expenses of individuals who volunteer a portion or all of their time on behalf of a candidate or political committee, nor does it include the administrative or solicitation expenses of a political committee that are paid by an organization that sponsors the committee.

"Family member" means spouse, father, mother, child, father-in-law, mother-in-law, daughter-in-law or son-in-law.

"Pendency of the procurement process" means the time period commencing with the public notice of the request for proposals and ending with the award of the contract or the cancellation of the request for proposals.

"Person" means any corporation, partnership, individual, joint venture, association or any other private legal entity.

"Prospective contractor" means a person who is subject to the competitive sealed proposal process set forth in the Procurement Code or is not required to submit a competitive sealed proposal because that person qualifies for a sole source or a small purchase contract.

"Representative of a prospective contractor" means an officer or director of a corporation, a member or manager of a limited liability corporation, a partner of a partnership or a trustee of a trust of the prospective contractor.

DISCLOSURE OF CONTRIBUTIONS:

Title (Position)

BISCESSORE OF CONTRIBETION	7110.	
Contribution Made By:		-
Relation to Prospective Contractor:		-
Name of Applicable Public Official:		
Date Contribution(s) Made:		
Amount(s) of Contribution(s)		
Nature of Contribution(s)		
Purpose of Contribution(s)		
(Attach extra pages if necessary)		
Signature	Date	
Title (position)	—OR—	
	GGREGATE TOTAL OVER TWO HUNDRED FIFT ic official by me, a family member or representative.	Y DOLLARS (\$250)
Signature	Date	

APPENDIX C

SAMPLE CONTRACT

* A copy of the sample contract is available upon request.

APPENDIX D

COST RESPONSE FORM

RFP 2019-01

Description	Type	Quantity	Cost per Item
Total			

(includes all labor, materials, equipment, transportation, fees and taxes to provide the Services described in Section IV, (as
amended by any current RFP amendments for the period specified above)
Year 1: (07/01/2019 thru 06/30/2020) Price of \$

includes all labor, materials, equipment, transportation, configuration, installation, training, taxes and profit to provide the Services described in this RFP as amended by any current RFP amendments for the period specified above.

APPENDIX E

LETTER OF TRANSMITTAL FORM

APPENDIX E

Letter of Transmittal Form RFP# 2019-01

Offeror Name:FED ID#
Items #1 to #7 EACH MUST BE COMPLETED IN FULL Failure to respond to all seven items WILL RESULT IN THE
DISQUALIFICATION OF THE PROPOSAL!
1. Identity (Name) and Mailing Address of the submitting organization:
2. For the person authorized by the organization to contractually obligate on behalf of this Offer:
Name
Title
E-Mail Address
Telephone Number
3. For the person authorized by the organization to negotiate on behalf of this Offer:
Name
E-Mail Address
Telephone Number
4. For the person authorized by the organization to clarify/respond to queries regarding this Offer: Name
Title
E-Mail Address
Telephone Number
5. Use of Sub-Contractors (Select one)
No sub-contractors will be used in the performance of any resultant contract OR
The following sub-contractors will be used in the performance of any resultant contract:
(Attach extra sheets, as needed)
6. Please describe any relationship with any entity(other than Subcontractors listed in (5) above) which will be used in the performance of any resultant contract.
(Attach extra sheets, as needed)
7 On behalf of the submitting organization named in item #1, above, I accept the Conditions Governing the Procurement as required in Section II. C.1.
I concur that submission of our proposal constitutes acceptance of the Evaluation Factors contained in Section V of this RFP.
I acknowledge receipt of any and all amendments to this RFP.
, 2019
Authorized Signature and Date (Must be signed by the person identified in item #2, above.)

APPENDIX F

ORGANIZATIONAL REFERENCE QUESTIONNAIRE

The State of New Mexico, as a part of the RFP process, requires Offerors to submit a minimum of three (3) business references as required within this document. The purpose of these references is to document Offeror's experience relevant to the scope of work in an effort to establish Offeror's responsibility.

Offeror is required to send the following reference form to each business reference listed. The business reference, in turn, is requested to submit the Reference Form directly to:

Name: Jeff Barela Address: NALWDB

> 5 Bisbee Court Suite 104 Santa Fe, NM 87508

Telephone: (505) 986-0363 Fax: (505) 986-0374 Email: jeff@nalwdb.org

for inclusion in the evaluation process. The form and information provided will become a part of the submitted proposal. Business references provided may be contacted for validation of content provided therein.

RFP# 2019-1

ORGANIZATIONAL REFERENCE QUESTIONNAIRE FOR:

		(Name of Offeror)
above. This form is t		pany for completion as a business reference for the company listed State of New Mexico, Northern Area Local Workforce
Development Board	i via lacsillile di e-il	iaii at.
Name:	Jeff Barela	
Address:	NALWDB	
	5 Bisbee Court Sui	te 104
	Santa Fe, NM 8750)8
Telephone:	(505) 986-0363	
Fax:	(505) 986-0374	
Email:	jeff@nalwdb.org	
No later than June 3, reference.	, 2019 at 5:00pm MD	T, and must not be returned to the company requesting the
		form, please contact the Procurement Manager listed above. When he Request for Proposal number listed at the top of this page.
Company providing	no reference:	
Contact name and	0	
Contact telephone		
Contact e-mail add	dress	
Project description	n;	
Project dates (star	ting and ending);	
Technical environ	ment for the	
project your provi	_	
(i.e., Software appl	ications, Internet	

capabilities, Data communications,

Network, Hardware);

QUESTIONS:

1.	In what capacity have you worked with this vendor in the past? COMMENTS:
2.	How would you rate this firm's knowledge and expertise? (3 = Excellent; 2 = Satisfactory; 1 = Unsatisfactory; 0 = Unacceptable) COMMENTS:
3.	How would you rate the vendor's flexibility relative to changes in the project scope and timelines? (3 = Excellent; 2 = Satisfactory; 1 = Unsatisfactory; 0 = Unacceptable) COMMENTS:
4.	What is your level of satisfaction with hard-copy materials produced by the vendor? (3 = Excellent; 2 = Satisfactory; 1 = Unsatisfactory; 0 = Unacceptable) COMMENTS:
5.	How would you rate the dynamics/interaction between the vendor and your staff? (3 = Excellent; 2 = Satisfactory; 1 = Unsatisfactory; 0 = Unacceptable) COMMENTS:

6.	Who were the vendor's principal representatives involved in your project and how would you rate them individually? Would you comment on the skills, knowledge, behaviors or other factors on which you based the rating? (3 = Excellent; 2 = Satisfactory; 1 = Unsatisfactory; 0 = Unacceptable)		
	Name:	_Rating:	
	COMMENTS:		
7.	How satisfied are you with the products developed by the vendor? (3 = Excellent; 2 = Satisfactory; 1 = Unsatisfactory; 0 = Uncomments:		
8.	With which aspect(s) of this vendor's services are you most satisfie COMMENTS:	ed?	
9.	With which aspect(s) of this vendor's services are you least satisfie COMMENTS:	ed?	
10.	Would you recommend this vendor's services to your organization COMMENTS:	again?	