

# NCUHS

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NORTH COUNTRY UNION HIGH SCHOOL • P.O. Box 725 • Newport, Vermont 05855-0725 • Tel. 802 334-7921

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To Whom It May Concern:

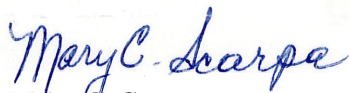
As Business Manager of North Country Union High School, I have worked closely with Spates Construction on a large renovation project at the high school.

The project included the installation of a new heating and ventilation system in the three wings of the high school, the demolition and reconstruction of four science classrooms, the removal of old boilers and installation of a wood chip boiler with back-up boiler. The work started the day after school closed for the summer and was substantially completed less than twelve weeks later when school reopened.

Throughout the project, Grant Spates of Spates Construction was prompt and professional in coordinating the work and handling all problems. His foreman Mark Lewis and his office staff are equally efficient and professional.

It has been a pleasure working with Spates Construction on what could be described as a high-pressure project. Having school reopen on time was paramount. Based on my experience, I am pleased to recommend Spates Construction.

Sincerely,



Mary C. Scarpa  
Business Manager NCUHS