

The Question Builder

Governance is only as strong as the questions you ask. In the next 15 minutes, you'll turn the Three Decisions Framework into a question set for a situation that's real in your organization right now.

How to use this worksheet

1 Pick one real situation

An AI or cybersecurity situation currently live in your organization — including tools your teams use that were never formally approved.

2 Build at least five questions

Use the three decisions below as scaffolding. For each question, name who in your organization you'd ask it of.

3 Flag what you can't answer

Star any question you don't yet know how to answer. That list is your personal learning agenda, indicating where to focus your attention next.

Step 1 — Your situation

Describe the AI or security situation you're focusing on:

A worked example

Here's one filled-in row so you can see how it works. Each question should be specific to your situation and organization.

Your question	Decision (A/G/R)	Who I'd ask	Can I answer it?
What customer data does our new AI chat tool store, and for how long?	Adopt	Head of Ops / vendor rep	Not yet ★

Step 2 — Build your questions

Aim for at least five. Tag each with the decision it belongs to — Adopt (A), Govern (G), or Respond (R). Star the ones you can't answer yet.

Your question	Decision (A/G/R)	Who I'd ask	Can I answer it?

Quick reference — the three decisions

A Adopt or Assess?

Data · accountability · failure mode · exit plan

G Govern or Delegate?

Risk appetite · accountability structure · oversight cadence

R Respond or Prepare?

A plan leadership has read · prepared vs. hoping · the 10-minute test

The quality of your governance is based on the quality of your questions.