**Operating Budget for 2021** 

# **Cash Budget**

### TAXES AND OTHER UNCONDITIONAL REVENUE

### **TAXES (Schedule 1)**

**Total Taxes** 

General Municipal Tax Levy Abatements and Adjustments Discount on Current Years Taxes **Net Levy for Municipal Purposes** Penalty on Tax Arrears

#### 2,133,216 2,098,536 2,005,162 (10,000)(3,580)(8,500) (83,900) (87,000) (80,000) 2,043,216 2,011,056 1,909,662 14,000 14,309 10,500 2,057,216 2,025,364 1,920,162

377,974

59,893

437,867

375,982

375,982

377,888

377,888

### UNCONDITIONAL GRANTS (Schedule 1)

**Revenue Sharing** Safe Restart Program Other **Total Unconditional Grants** 

### GRANTS -IN-LIEU OF TAXES (Schedule 1)

Federal & Provincial Provincial - TransGas Other **Total Grants in Lieu of Taxes** 

### TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE

4,000	3,709	3,700
1,000	1,088	1,000
5,000	4,797	4,700
2,440,104	2,468,028	2,300,844

### **OPERATING AND CAPITAL REVENUE BY FUNCTION**

#### **OPERATING REVENUE**

Other

Rentals

Hosting fees

Pest Control

**Total Fees and Charges** 

Licenses

Cemetery

Tax Enforcement Fees

**Emergency Management** 

Voluntary Fine Payments

### FEES AND CHARGES (Schedule 02)

Sale of:	Functional Area			
Gravel	Transportation	-	2,635	-
Maps	General Government	1,200	1,497	1,350
Tax Certificates	General Government	1,000	1,430	1,500
Culverts, signs, misc	Transportation	1,500	3,680	2,800
General Office Services	General Government	20	300	50
Custom Work	Transportation	58,000	59,644	36,600
Joint Administration	General Government	39,900	39,900	40,328
Building Permits	Planning & Devel	10,000	16,895	10,000
Permits (Roads & Approaches)	Transportation	1,500	3,050	1,600

#### General Government \_ \_ \_ General Government General Government 2,000 6,483 2,500 6,000 Protective -General Government 6,000 1,300 1,300 1,300 Env & PH Services 122 General Government 1,950 3,800 nv & PH Services 122,420 140,736 105,978

#### **UTILITY REVENUE (Schedule 2)**

Water Sewer Other Utilities (Specify) **Total Utility Revenue** 

Utility	-	-	-
Utility	-	-	-
	_		

2020 Budget 2020 Actual 2021 Budget

Actuals not Audited



# **Operating Budget for 2021**

2020 Budget 2020 Actual 2021 Budget
Actuals not Audited

### MAINTENANCE AND DEVELOPMENT CHARGES (Schedule 2)

MAINTENANCE AND DEVELOPMENT CHA	ARGES (Schedule 2)			
		200	1.041	550
Road Maintenance Agreements	Transportation	300	1,241	550
Public Reserves	Planning & Devel	- 200	5,481	-
Development Charges	Planning & Devel	300	725 50	400
Appeals <b>Total Maintenance and Development Charges</b>	Planning & Devel	- 600	7,498	- 950
Total Maintenance and Development Charges		000	7,490	950
CAPITAL ASSET PROCEEDS (Schedule 2)				
Capital Asset Proceeds		-	-	14,855
Land Sales - Gain	General Government	-	-	-
INVESTMENT INCOME AND COMMISSION	NS (Schedule 2)			
Interest	General Government	35,000	30,637	23,300
Commissions	General Government	3,300	4,182	4,000
Dividends	General Government	450	649	680
Investment Revenue	General Government	-	-	-
Total Investment Income and Commissions		38,750	35,468	27,980
CONDITIONAL GRANTS				
Recycling	Env & PH Services	5,000	7,217	-
Gas Tax	Transportation	59,236	88,854	59,236
SK WATERSHED - Channel Clearing	Transportation	-	-	4,160
Pest/weed Control	Env & PH Services	12,770	14,231	15,899
Other		36,800	221,541	30,000
Total Conditional Grants		113,806	331,843	109,295
Total Operating Revenues		275,576	515,545	259,059
Total Operating Revenues		213,310	515,545	237,037
CAPITAL REVENUE				
CONDITIONAL GRANTS (Schedule 2)				
Provincial PDAP Provincial Bridges	Transportation		-	-
Provincial Bridges	Transportation	-	-	-
Total Conditional		-	-	-
Total Capital Revenues		-	-	-
Total Capital Revenues		- [	-	-
		-	-	-
OTHER REVENUES		-	- I	
OTHER REVENUES Sask Lotteries		-	-	-
OTHER REVENUES Sask Lotteries Other -	GG/TS	-	- 2,441	- 800
OTHER REVENUES Sask Lotteries Other - Donations-	Transportation	-	- 2,441	- 800
OTHER REVENUES Sask Lotteries Other - Donations- Donations - Culvert Project	Transportation Transportation			
OTHER REVENUES Sask Lotteries Other - Donations- Donations - Culvert Project Transfer In from Reserves	Transportation	5,000	23,000	502,803
OTHER REVENUES Sask Lotteries Other - Donations- Donations - Culvert Project	Transportation Transportation			
OTHER REVENUES Sask Lotteries Other - Donations- Donations - Culvert Project Transfer In from Reserves	Transportation Transportation	5,000	23,000	502,803

TOTAL REVENUES

	2,720,680	3,009,014	3,063,505
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**Operating Budget for 2021** 

-	Actuals not Audited				
	2020 Budget 2020 Actual 2021 Budge				

### **OPERATING EXPENDITURES**

General Wages &	Government (Schedule 3) Benefits			
Wuges &				
Wages	Council & Comm. Mtgs.	43,500	34,760	41,500
	Administrator	86,700	86,700	87,608
	Office Staff	- 102,159	93,756	101,587
	Other -	-	-	-
Benefits	Council & Comm. Mtgs Mileage	4,000	2,045	3,000
	Administrator	15,537	15,312	15,841
	Office Staff	20,932	18,958	20,807
	Other - WCB (council/contractors)	2,475	1,949	2,475
Subtotal '	Wages and Benefits	275,304	253,480	272,819
Professior	al/Contract Services			
	Legal Fees	4,000	1,083	4,700
	Audit	8,500	9,010	8,750
	Assessment - SAMA & Bd Revision	24,590	24,584	25,439
	Advertising	3,000	1,910	3,000
	Printing	2,000	1,088	3,000
	Council Convention, Travel, meals & staff socials	17,200	9,382	8,000
	Staff Travel, Meals and Training	3,000	1,546	3,000
	Office Maintenance (Janitorial Contract)	500	420	500
	Insurance (General & Bond)	5,000	4,021	5,100
	Memberships/Subscriptions	18,500	18,962	19,000
	Consulting (AMP)	-	-	100,000
	Tax Enforcement/Collection	2,000	2,805	2,000
	Bylaw Enforcement	1,500	124	1,500
	Office Equipment & Support Fees	31,000	28,661	25,500
	Bank Charges & Past due Interest	950	848	1,250
	Elections	2,000	1,841	-
	Board Reps Remuneration	-	-	-
Subtotal	Professional Contracted Services	123,740	106,283	210,739
Utilities				
	Heat	900	836	900
	Power	6,000	4,618	6,000
	Sewer	600	636	600
	Telephone	5,000	6,198	6,300
Subtotal	Utilities	12,500	12,288	13,800
Maintenar	nce, Materials and Supplies			
	Stationary & Promotional Supplies	6,500	6,774	7,300
	Postage	4,000	2,733	4,000
	Office Furniture & Equipment	-	-	-
	Janitorial supplies	800	461	600
	Software (support, Renewals, Upgrades)	-	-	-
	Pharmaceutical and First Aid Supplies	300	-	460
	Long service awards	500	-	1,000
	Office Repair/Maintenance	7,000	5,882	5,000
Subtotal ]	Maintenance, Materials and Supplies	- 19,100	- 15,850	- 18,360
- abioidi l	Supplies	17,100	10,000	10,000
	d Contributions	1,500	50	2,000
-	Capital Asset Expenditures	-	-	-
Allowance Other	e for Uncollectable	2,000	2,000	1,000

### **Operating Budget for 2021**

Actuals not Audited				
2020 Budget	2020 Actual	2021 Budget		

48,358

48,358

48,358

49,350

49,350

49,350

47,500

47,500

47,500

Protective Services (Schedule 3) Police Protection

Professional/Contract Service Justice Requisition

Memberships/Subscriptions Subtotal Policing Professional/Contract Service

Grants and Contributions Tangible Capital Asset Expenditures

### **Subtotal Policing Protection**

Fire Protection			
Professional/Contract Services			
EMS Contract (911)	1,320	1,318	1,320
Travel & Conferences	-	-	-
Insurance	-	-	-
Advertising	-	-	-
Hamlets - fire protection	-	-	-
Subtotal Fire Professional/Contract Services	1,320	1,318	1,320

Grants and Contributions	132,000	98,785	132,000
Tangible Capital Asset Expenditures			
Interest			
Allowance for Uncollectable			
Other (Specify)	-	-	-
Subtotal Fire Protection	133,320	100,103	133,320

Emergency Management			
Professional/Contract Services			
Emergency Co-ordinator	8,000	-	8,000
Travel & Conferences	2,500	-	2,500
Insurance	-	-	-
Memberships/Subscriptions	-	-	-
Subtotal Emergency Professsional/ Contract Services	10,500	-	10,500
Utilities			
Heat	-	-	-
Power	-	-	-
Water	-	-	-
Telephone	-	-	-
Subtotal Emergency Management Utilities	-	-	_
Maintenance, Materials and Supplies			
Stationary and Postage	-	-	-
Office Supplies	300	-	-
Rentals	500	-	-
Advertising	500	-	-
Subtotal EM Maintenance, Materials & Supplies	1,300	-	-
Grants and Contributions	-	-	_
Tangible Capital Asset Expenditures	-	-	-
Interest			
Allowance for Uncollectable			
Other (Specify)			
Subtotal Emergency Management	11,800	-	10,500
Total Protective Services	192,620	148,460	193,170

# **Operating Budget for 2021**

Actuals not Audited				
2020 Budget	2020 Actual	2021 Budget		

Maintenance           Wage & Benefits           Foreman           Professional Contract Services           Engineering           Outract Services           Engineering           Professional Contract Services           Engineering           Outract Services           Engineering           Contracted Maintenance           Advertising           Training, Travel & Meals           Itabut           Subtotal Venticity           Power           Subtotal Venticity           Power           Street Lights           Telephone           Street Lights	Transportation Services (Schedule 3)	Γ	iciuais noi Auau	cu	
Wages & Benefits       92,215       92,972       91         Labourers       92,215       92,972       91         Labourers       17,805       392,352       390         Foreman       16,296       15,524       16         Labourers       16,425       14,124       77         Council Supervision       16,425       16,125       17,107         Subtotal Wages and Benefits       618,266       585,351       586         Professional Contract Services       -       -       22,000       11,061       66         Advertising       -       -       22,000       1,847       3         Instrunce/Vehicle Registration       29,500       20,989       20         Annual subscriptions (darm & GPS System)       12,000       5,958       3         Contracted - other       -       -       -       -         Subtotal Professional/Contract Services       67,000       62,622       87         Utilitics       -	-				
Foreman         92.215         92.972         91           Labourers         417.805         392.523         390           Foreman - benefits         16.296         15.524         16           Labourers - benefits         16.295         74.124         77           Council Supervision         16.425         15.525         74.124         77           Subtotal Wages and Benefits         6.826         585,351         586           Professional Contract Services         2         0         1.06         60           Annual subscriptions (alarm & GPS System)         22,000         1.06         60         29.500         20.988         3           Subtotal Professional/Contract Services         67,000         62.622         87           Utilities         -         -         -         -         -           Subtotal Professional/Contract Services         67,000         62.622         87           Utilities         -         -         -         -         -           Subtotal Utilities         1.200         9.999         1         -         -         -           Subtotal Utilities         11.136         8.970         9         9         1         3.800         <					
Labourers         417,805         392,352         390           Foreman - benefits         16,296         15,524         16           Council Supervision         16,425         10,378         11           Subtotal Wages and Benefits         64,825         10,378         11           Subtotal Wages and Benefits         64,826         585,351         586           Professional Contract Services         22,000         11,061         66           Advertising         -         -         -           Training, Travel & Meals         3,500         1,847         3           Insurance/Vehicle Registration         29,500         20,989         20           Annual subscriptions (alarm & GPS System)         12,000         5,958         3           Contracted - other         -         -         -         -           Street Lights         1,200         999         1         -         -           Street Lights         1,200         5,957         5         -         -           Street Lights         1,200         999         1         -         -         -           Street Lights         1,200         999         1         -         -         -	•	92.215	92,972	91,095	
Foreman - benefits       16,296       15,524       16         Labourers - benefits       75,525       74,124       77         Council Supervision       16,425       10,378       11         Subtotal Wages and Benefits       618,266       585,351       586         Professional Contract Services $-$ 22,000       11,061       60         Advertising $-$ 22,000       11,061       60         Advertising $    -$ Training, Travel & Meals $3,500$ $1,847$ $3$ $ -$ Annual subscriptions (alarm & GPS System)       12,000 $5,958$ $3$ $  -$ <td></td> <td></td> <td></td> <td>390,008</td>				390,008	
Laboures - benefits $75,525$ $74,124$ $77$ Subtotal Wages and Benefits $618,266$ $585,351$ $586$ Professional Contract Services $-22,767$ $-22,000$ $11,061$ $66$ Advertising $-22,000$ $11,061$ $66$ $-22,000$ $11,061$ $66$ Advertising $-22,000$ $11,061$ $66$ $-22,000$ $11,061$ $66$ Advertising $-22,000$ $11,061$ $66$ $-26,000$ $12,000$ $5.958$ $32,000$ $1,847$ $33$ Contracted - other $-26,000$ $5.958,000$ $20,000$ $1,920$ $99,99$ $10,000$ $5.958,000$ $30,000$ $2,278,000$ $20,000$ $38,000$ $2,278,000$ $20,000,000,000,000,000,000,000,000,000,$				16,532	
Council Supervision16,42510,378116,42510,378116,42510,378116,42510,378116,42510,378116,42510,378116,42510,378116,4255,85,3515867,776,22,7677,20,23,237,20,23,237,20,23,23 <td cols<="" td=""><td></td><td></td><td></td><td>77,556</td></td>	<td></td> <td></td> <td></td> <td>77,556</td>				77,556
Subtotal Wages and Benefits618,266 $585,351$ $586$ Professional Contract ServicesEngineering $-222,767$ Contracted Maintenance $22,000$ $11,1061$ Advertising $$ Training, Travel & Meals $3,500$ $1.847$ Insurance/Vehicle Registration $29,500$ $20,989$ $20$ Annual subscriptions (alarm & GPS System) $29,500$ $20,989$ $20$ Contracted - other $$ $$ Subtotal Professional/Contract Services $67,000$ $62,622$ $87$ Utilities $$ $$ $$ Bower $$ $$ Street Lights $1,200$ $999$ $1$ Telephone $3,800$ $2,278$ $2$ Swere $636$ $636$ $636$ Subtotal Utilities $11,136$ $8.970$ $9$ Maintenance, Materials & Supplies $2,500$ $1,579$ $4$ Shop Supplies and Small Tools $2,500$ $1,579$ $4$ Building Maintenance $2,500$ $1,579$ $4$ Gravel/Sand $15,000$ $13,822$ $167$ Rentals $$ $100$ $266,600$ $212,127$ Gravel/Sand $153,000$ $13,822$ $167$ Road Construction $$ $$ $1800$ $30$ Road Construction $$ $$ $$ Road Construction $$ $$ $$ Road Construction $$ $$ $$ <tr< td=""><td></td><td></td><td></td><td>11,425</td></tr<>				11,425	
Engineering $-$ 22,767         Contracted Maintenance       22,000       11,061       60         Advertising       3,500       1.847       3         Training, Travel & Meals       3,500       1.847       3         Insurance/Vehicle Registration       29,500       20,989       20         Annual subscriptions (alarm & GPS System)       12,000       62,622       87         Subtotal Professional/Contract Services       67,000       62,622       87         Utilities       5,500       5,057       5         Power       -       -       -         Stroet Lights       1,200       999       1         Telephone       3,800       2,278       2         Sweer       636       636          Subtotal Utilities       11,136       8,970       9         Maintenance Materials & Supplies       11,136       8,970       9         Maintenance Materials & Supplies       12,500       13,491       13         Sufery       Equipment/Machinery Repairs & Maintenance       178,000       13,822       167         Rentals       -       -       10       26,600       212,127       228 <td< td=""><td></td><td></td><td></td><td>586,617</td></td<>				586,617	
Engineering Contracted Maintenance Advertising $-$ 22,067         Training, Travel & Meals Insurance/Vehicle Registration Annual subscriptions (alarm & GPS System) Contracted - other       3,500       1,847       3         Subtotal Professional/Contract Services       29,500       20,989       20         Utilities       12,000       62,622       87         Utilities       5,500       5,057       5         Power       -       -       -         Street Lights       1,200       999       1         Telephone       3,800       2,278       2         Sweer       636       636       636         Subtotal Utilities       1,136       8,970       9         Maintenance, Materials & Supplies       1,1,36       8,970       9         Maintenance, Materials & Supplies       2,500       13,491       13         Safety       1,300       13,822       167         Rentals       13,800       10,145       48         Subtotal Waintenance       20,000       3,822       15         Gravel/Sand       153,000       113,822       167         Right Rap       20,000       3,872       15         Culverts/Drainage	Professional Contract Services				
Contracted Maintenance $22,000$ $11,061$ $60$ Advertising $  -$ Training, Travel & Meals $3,500$ $1,847$ $3$ Insurance/Vehicle Registration $29,500$ $20,989$ $20$ Annual subscriptions (alarm & GPS System) $12,000$ $5.958$ $3$ Contracted - other $  -$ Subtotal Professional/Contract Services $67,000$ $62,622$ $87$ Utilities $  -$ Utilities $  -$ Building Maintenance Materials & Supplies $  -$ Subtotal Utilities $11,136$ $8,970$ $9$ Maintenance, Materials & Supplies $2,500$ $1,579$ $4$ Shop Supplies and Small Tools $2,500$ $1,579$ $4$ Shop Supplies and Small Tools $2,500$ $13,800$ $12,127$ $228$ Gravel/Sand $153,000$ $113,822$ $167$ $13,800$ $10,145$ $48$ Surfacing Material/CaCl2 $ -$			22,767	-	
Advertising       -       -         Training, Travel & Meals       3,500       1,847       3         Insurance/Vehicle Registration       29,500       20,989       20         Annual subscriptions (alarm & GPS System)       -       -       -         Contracted - other       -       -       -       -         Subtotal Professional/Contract Services       67,000       62,622       87         Utilities       -       -       -       -         Utilities       5,000       5,057       5         Power       -       -       -       -         Street Lights       1,200       999       1         Telephone       3,800       2,278       2         Sewer       636       636       5         Subtotal Utilities       11,136       8,970       9         Maintenance, Materials & Supplies       1,136       8,970       9         Maintenance, Materials & Supplies       2,500       1,579       4         Shop Supplies and Small Tools       12,500       13,491       13         Safety       4,000       4,000       13,802       16         Fuel & Oil       26,600       21,127		22,000		60,000	
Training, Travel & Meals       3,500       1,847       3         Insurance/Vehicle Registration       29,500       20,989       20         Annual subscriptions (alarm & GPS System)       12,000       5,958       3         Subtotal Professional/Contract Services       67,000       62,622       87         Utilities       5,500       5,057       5         Power       -       -       -         Street Lights       1,200       999       1         Telephone       3,800       2,278       2         Sewer       636       636       636         Subtotal Utilities       11,136       8,970       9         Maintenance, Materials & Supplies       2,500       1,579       4         Shop Supplies and Small Tools       2,500       1,579       4         Stop Supplies and Small Tools       2,500       1,579       4         Subtotal Utilities       2,500       1,579       4         Stop Supplies and Small Tools       2,500       1,579       4         Stop Supplies and Small Tools       2,500       1,579       4         Subtotal Utilities       13,800       2,12127       228         Gravel/Sand       13,800		-	-	-	
Insurance/Vehicle Registration         29,500         20,989         20           Annual subscriptions (alarm & GPS System)         - <td>•</td> <td>3,500</td> <td>1.847</td> <td>3,500</td>	•	3,500	1.847	3,500	
Annual subscriptions (alarm & GPS System) Contracted - other       12,000 $5,958$ 3         Subtotal Professional/Contract Services       67,000 $62,622$ $87$ Utilities $  -$ Utilities $5,500$ $5,057$ $5$ Power $  -$ Street Lights $1,200$ $999$ $1$ Telephone $3,800$ $2,278$ $2$ Sewer $636$ $636$ $3$ Maintenance, Materials & Supplies $11,136$ $8,970$ $9$ Maintenance, Materials & Supplies $2,500$ $1,579$ $4$ Shop Supplies and Small Tools $12,500$ $13,491$ $13$ Safety $2,500$ $150,062$ $173$ Rentals $  100$ Fuel & Oil $266,600$ $212,127$ $228$ Gravel/Sand $153,000$ $113,822$ $167$ Rip Rap $20,000$ $3,872$ $15$ Culverts/Drainage $  -$ Stotal Maintenance, Material	-			20,976	
Contracted - other $-$ Subtotal Professional/Contract Services $67,000$ $62,622$ $87$ Utilities $7,000$ $62,622$ $87$ Utilities $  -$ Street Lights $1,200$ $999$ $1$ Telephone $3,800$ $2,278$ $2$ Sewer $636$ $636$ $636$ Subtotal Utilities $11,136$ $8,970$ $9$ Maintenance, Materials & Supplies $2,500$ $1,579$ $4$ Shop Supplies and Small Tools $2,500$ $1,579$ $4$ Shop Supplies and Small Tools $12,500$ $13,491$ $13$ Safety $4,000$ $408$ $2$ Equipment/Machinery Repairs & Maintenance $178,000$ $150,062$ $173$ Rentals $  100$ Fuel & Oil $266,600$ $212,127$ $228$ Gravel/Sand $153,000$ $13,822$ $167$ Rip Rap $20,000$ $3,872$ $15$ Construction Road/Street signs $ -$ Road/Street signs $6,000$ $2,097$ $5$ Construction Projects $  -$ Tangible Capital Asset Expenditure - Equipment $24,000$ $ -$ Tangible Capital Asset Expenditure - Gulverts >1000 mm) $  -$ Interest $    -$ Other- Permits & Fines $   -$ Other (Specify)- $   -$ <td>-</td> <td></td> <td></td> <td>3,000</td>	-			3,000	
Utilities       5,500       5,057       5         Power       -       -       -         Street Lights       1,200       999       1         Telephone       3,800       2,278       2         Sewer       636       636         Subtotal Utilities       11,136       8,970       9         Maintenance, Materials & Supplies       2,500       1,579       4         Shop Supplies and Small Tools       12,500       13,491       13         Safety       4,000       408       2         Equipment/Machinery Repairs & Maintenance       178,000       150,062       173         Rentals       -       -       100         Fuel & Oil       266,600       212,127       228         Gravel/Sand       153,000       13,822       167         Rip Rap       20,000       3,872       155         Culverts/Drainage       13,800       10,145       48         Surfacing Material/CaCl2       -       1,800       30         Road/Street signs       6,000       2,097       5         Construction Projects       -       6,292       60         Subtotal Maintenance, Materials and Supplies <t< td=""><td></td><td>_</td><td>_</td><td>_</td></t<>		_	_	_	
Heat $5,500$ $5,057$ $5$ Power $  -$ Street Lights $1,200$ $999$ $1$ Telephone $3,800$ $2,278$ $2$ Sewer $636$ $636$ $636$ Subtotal Utilities $11,136$ $8,970$ $9$ Maintenance, Materials & Supplies $11,136$ $8,970$ $9$ Maintenance, Materials & Supplies $2,500$ $1,579$ $4$ Shop Supplies and Small Tools $12,500$ $13,491$ $13$ Safety $4,000$ $408$ $2$ Equipment/Machinery Repairs & Maintenance $178,000$ $150,062$ $173$ Rentals $  100$ $20,000$ $3,872$ $15$ Gravel/Sand $153,000$ $113,822$ $167$ $13,800$ $10,145$ $48$ Surfacing Material/CaCl2 $ 1,800$ $300$ $  00$ Road/Street signs $6,000$ $2,097$ $55$ $ 6,292$ $600$ Subtota	Subtotal Professional/Contract Services	67,000	62,622	87,476	
Heat $5,500$ $5,057$ $5$ Power $  -$ Street Lights $1,200$ $999$ $1$ Telephone $3,800$ $2,278$ $2$ Sewer $636$ $636$ $636$ Subtotal Utilities $11,136$ $8,970$ $9$ Maintenance, Materials & Supplies $11,136$ $8,970$ $9$ Maintenance, Materials & Supplies $2,500$ $1,579$ $4$ Shop Supplies and Small Tools $12,500$ $13,491$ $13$ Safety $4,000$ $408$ $2$ Equipment/Machinery Repairs & Maintenance $178,000$ $150,062$ $173$ Rentals $  100$ $20,000$ $3,872$ $15$ Gravel/Sand $153,000$ $113,822$ $167$ $13,800$ $10,145$ $48$ Surfacing Material/CaCl2 $ 1,800$ $300$ $  00$ Road/Street signs $6,000$ $2,097$ $55$ $ 6,292$ $600$ Subtota	Utilities				
Street Lights $1,200$ $999$ $1$ Telephone $3,800$ $2,278$ $2$ Sewer $636$ $636$ $636$ Subtotal Utilities $11,136$ $8,970$ $99$ Maintenance, Materials & Supplies $2,500$ $1,579$ $4$ Shop Supplies and Small Tools $2,500$ $1,579$ $4$ Safety $4,000$ $408$ $2$ Equipment/Machinery Repairs & Maintenance $178,000$ $150,062$ $173$ Rentals $  100$ Fuel & Oil $266,600$ $212,127$ $228$ Gravel/Sand $153,000$ $113,822$ $167$ Rip Rap $20,000$ $3.872$ $15$ Culverts/Drainage $13,800$ $10,145$ $48$ Surfacing Material/CaCl2 $  -$ Road Construction $  -$ Road Street signs $6,000$ $2.097$ $55$ Construction Projects $  -$ Grants and Contributions <td< td=""><td></td><td>5,500</td><td>5,057</td><td>5,500</td></td<>		5,500	5,057	5,500	
Telephone $3,800$ $2,278$ $2$ Sewer $636$ $636$ $636$ Subtotal Utilities $11,136$ $8,970$ $9$ Maintenance, Materials & Supplies $11,136$ $8,970$ $9$ Maintenance, Materials & Supplies $2,500$ $1,579$ $4$ Shop Supplies and Small Tools $12,500$ $13,491$ $13$ Safety $4,000$ $408$ $2$ Equipment/Machinery Repairs & Maintenance $178,000$ $150,062$ $173$ Rentals $  100$ Fuel & Oil $266,600$ $212,127$ $228$ Gravel/Sand $153,000$ $113,822$ $167$ Rip Rap $20,000$ $3,872$ $155$ Culverts/Drainage $13,800$ $10,145$ $48$ Surfacing Material/CaCl2 $ 1,800$ $300$ Road Construction $   -$ Grants and Contributions $    -$ Grants and Contributions $ -$ <td>Power</td> <td>-</td> <td>-</td> <td>-</td>	Power	-	-	-	
Sewer         636         636           Subtotal Utilities         11,136         8,970         9           Maintenance, Materials & Supplies         11,136         8,970         9           Maintenance, Materials & Supplies         2,500         1,579         4           Shop Supplies and Small Tools         2,500         1,3,491         13           Safety         4,000         408         2           Equipment/Machinery Repairs & Maintenance         178,000         150,062         173           Rentals         -         -         100         20000         3,872         115           Gravel/Sand         153,000         10,145         48         3,800         10,145         48           Surfacing Material/CaCl2         -         1,800         30         30           Road/Street signs         6,000         2,097         55           Construction Projects         -         -         -         -           Grants and Con	Street Lights	1,200	999	1,200	
Subtotal Utilities         11,136         8,970         9           Maintenance, Materials & Supplies         Building Maintenance Materials & Supplies         2,500         1,579         4           Shop Supplies and Small Tools         12,500         13,491         13           Safety         4,000         408         2           Equipment/Machinery Repairs & Maintenance         178,000         150,062         173           Rentals         -         -         100           Fuel & Oil         266,600         212,127         228           Gravel/Sand         153,000         113,822         167           Rip Rap         20,000         3,872         15           Culvertx/Drainage         13,800         10,145         48           Surfacing Material/CaCl2         -         -         -           Road Construction         -         -         -           Road/Street signs         6,000         2.097         55           Construction Projects         -         6,000         2.097         55           Grants and Contributions         -         -         -         -           Tangible Capital Asset Expenditure - Equipment         -         -         -	Telephone	3,800	2,278	2,400	
Maintenance, Materials & SuppliesBuilding Maintenance Materials & SuppliesShop Supplies and Small ToolsSafetyEquipment/Machinery Repairs & MaintenanceRentalsFuel & OilFuel & OilGravel/SandRip RapCulverts/DrainageSurfacing Material/CaCl2Road ConstructionRoad ConstructionRoad/Street signsConstruction ProjectsSubtotal Maintenance, Materials and SuppliesGrants and ContributionsGrants and ContributionsTangible Capital Asset Expenditure - BridgesTangible Capital Asset Expenditure - BridgesTangible Capital Asset Expenditure - BridgesTangible Capital Asset Expenditure - BridgesCother- Permits & FinesOther- Permits & FinesOther Specify)-	-	636	636	636	
Building Maintenance Materials & Supplies $2,500$ $1,579$ $4$ Shop Supplies and Small Tools $12,500$ $13,491$ $13$ Safety $4,000$ $408$ $2$ Equipment/Machinery Repairs & Maintenance $178,000$ $150,062$ $173$ Rentals $  100$ Fuel & Oil $266,600$ $212,127$ $228$ Gravel/Sand $153,000$ $113,822$ $167$ Rip Rap $20,000$ $3,872$ $155$ Culverts/Drainage $13,800$ $10,145$ $48$ Surfacing Material/CaCl2 $ 1,800$ $300$ Road Construction $  -$ Road/Street signs $650,000$ $2,097$ $55$ Construction Projects $  -$ Subtotal Maintenance, Materials and Supplies $  -$ Grants and Contributions $   -$ Tangible Capital Asset Expenditure - Equipment $24,000$ $  -$ Tangible Capital Asset Expend	Subtotal Utilities	11,136	8,970	9,736	
Building Maintenance Materials & Supplies $2,500$ $1,579$ $4$ Shop Supplies and Small Tools $12,500$ $13,491$ $13$ Safety $4,000$ $408$ $2$ Equipment/Machinery Repairs & Maintenance $178,000$ $150,062$ $173$ Rentals $  100$ Fuel & Oil $266,600$ $212,127$ $228$ Gravel/Sand $153,000$ $113,822$ $167$ Rip Rap $20,000$ $3,872$ $155$ Culverts/Drainage $13,800$ $10,145$ $48$ Surfacing Material/CaCl2 $ 1,800$ $300$ Road Construction $  -$ Road/Street signs $650,000$ $2,097$ $55$ Construction Projects $  -$ Subtotal Maintenance, Materials and Supplies $  -$ Grants and Contributions $   -$ Tangible Capital Asset Expenditure - Equipment $24,000$ $  -$ Tangible Capital Asset Expend	Maintenance Materials & Supplies				
Shop Supplies and Small Tools $12,500$ $13,491$ $13$ Safety $4,000$ $408$ $2$ Equipment/Machinery Repairs & Maintenance $178,000$ $150,062$ $173$ Rentals $  100$ Fuel & Oil $266,600$ $212,127$ $228$ Gravel/Sand $153,000$ $113,822$ $167$ Rip Rap $20,000$ $3,872$ $155$ Culverts/Drainage $13,800$ $10,145$ $488$ Surfacing Material/CaCl2 $ 1,800$ $300$ Road Construction $  -$ Road/Street signs $6,000$ $2,097$ $55$ Construction Projects $ 6,292$ $600$ Subtotal Maintenance, Materials and Supplies $  -$ Grants and Contributions $   -$ Tangible Capital Asset Expenditure - Equipment $24,000$ $  -$ Tangible Capital Asset Expenditure - (Culverts >1000 mm) $16,200$ $  0$		2.500	1.579	4,000	
Safety $4,000$ $408$ 2         Equipment/Machinery Repairs & Maintenance $178,000$ $150,062$ $173$ Rentals       -       - $100$ Fuel & Oil $266,600$ $212,127$ $228$ Gravel/Sand $153,000$ $113,822$ $167$ Rip Rap $20,000$ $3,872$ $155$ Culverts/Drainage $13,800$ $10,145$ $48$ Surfacing Material/CaCl2       - $1,800$ $300$ Road Construction       -       -       -         Road/Street signs $6,000$ $2,097$ $55$ Construction Projects       - $6,292$ $600$ Subtotal Maintenance, Materials and Supplies $656,400$ $515,696$ $758$ Grants and Contributions       -       -       -       -         Tangible Capital Asset Expenditure - Equipment $24,000$ - $400$ Tangible Capital Asset Expenditure - (Culverts >1000 mm) $16,200$ -       -         Interest       - $0$ - $0$ -         Other - Permits & Fines       -				13,700	
Equipment/Machinery Repairs & Maintenance       178,000       150,062       173         Rentals       -       -       100         Fuel & Oil       266,600       212,127       228         Gravel/Sand       153,000       113,822       167         Rip Rap       20,000       3,872       155         Culverts/Drainage       13,800       10,145       48         Surfacing Material/CaCl2       -       1,800       30         Road Construction       -       -       -         Road/Street signs       6,000       2,097       55         Construction Projects       -       6,292       60         Subtotal Maintenance, Materials and Supplies       656,400       515,696       758         Grants and Contributions       -       -       -         Tangible Capital Asset Expenditure - Equipment       24,000       -       400         Tangible Capital Asset Expenditure - (Culverts >1000 mm)       16,200       -       -         Interest       -       0       -       0         Other - Permits & Fines       -       250       -       0				2,500	
Rentals       -       -       10         Fuel & Oil       266,600       212,127       228         Gravel/Sand       153,000       113,822       167         Rip Rap       20,000       3,872       15         Culverts/Drainage       13,800       10,145       48         Surfacing Material/CaCl2       -       1,800       30         Road Construction       -       -       -         Road/Street signs       6,000       2,097       5         Construction Projects       6,000       2,097       5         Subtotal Maintenance, Materials and Supplies       656,400       515,696       758         Grants and Contributions       -       -       -       -         Tangible Capital Asset Expenditure - Equipment       24,000       -       400         Tangible Capital Asset Expenditure - (Culverts >1000 mm)       16,200       -       -         Interest       -       0       -       0       -         Other / Specify)-       -       250       -       0       -	•		150,062	173,500	
Gravel/Sand       153,000       113,822       167         Rip Rap       20,000       3,872       15         Culverts/Drainage       13,800       10,145       48         Surfacing Material/CaCl2       -       1,800       30         Road Construction       -       -       -         Road/Street signs       6,000       2,097       5         Construction Projects       -       6,292       60         Subtotal Maintenance, Materials and Supplies       656,400       515,696       758         Grants and Contributions       -       -       -         Tangible Capital Asset Expenditure - Equipment       24,000       -       400         Tangible Capital Asset Expenditure - (Culverts >1000 mm)       16,200       -       -         Interest       -       0       -       0         Other - Permits & Fines       -       250       -       0         Other (Specify)-       -       -       250       -		-	-	10,000	
Rip Rap $20,000$ $3,872$ $15$ Culverts/Drainage $13,800$ $10,145$ $48$ Surfacing Material/CaCl2       - $1,800$ $30$ Road Construction       -       -       -         Road/Street signs $6,000$ $2,097$ $5$ Construction Projects       - $6,292$ $60$ Subtotal Maintenance, Materials and Supplies $656,400$ $515,696$ $758$ Grants and Contributions       -       -       -         Tangible Capital Asset Expenditure - Equipment $24,000$ - $400$ Tangible Capital Asset Expenditure - Bridges       -       -       -         Tangible Capital Asset Expenditure - (Culverts >1000 mm) $16,200$ -       -         Interest       -       0       -       0       -         Other - Permits & Fines       - $250$ - $250$ -	Fuel & Oil	266,600	212,127	228,600	
Culverts/Drainage $13,800$ $10,145$ $48$ Surfacing Material/CaCl2- $1,800$ $30$ Road Construction $-$ Road/Street signs $6,000$ $2,097$ $5$ Construction Projects- $6,292$ $60$ Subtotal Maintenance, Materials and Supplies $656,400$ $515,696$ $758$ Grants and Contributions $-$ Tangible Capital Asset Expenditure - Equipment $24,000$ - $400$ Tangible Capital Asset Expenditure - Bridges $-$ Tangible Capital Asset Expenditure - (Culverts >1000 mm) $16,200$ - $-$ Interest-0- $-$ Other - Permits & Fines- $250$ $ -$ Other (Specify) $ -$	Gravel/Sand			167,500	
Culverts/Drainage13,80010,14548Surfacing Material/CaCl2-1,80030Road ConstructionRoad/Street signs $6,000$ $2,097$ 5Construction Projects- $6,292$ $60$ Subtotal Maintenance, Materials and Supplies $656,400$ $515,696$ $758$ Grants and Contributions $-$ Tangible Capital Asset Expenditure - Equipment $24,000$ - $400$ Tangible Capital Asset Expenditure - Bridges $-$ Tangible Capital Asset Expenditure - (Culverts >1000 mm) $16,200$ - $-$ Interest-0- $ 0$ Other- Permits & Fines- $250$ - $ -$ Other (Specify) $  -$	Rip Rap	20,000	3,872	15,000	
Road Construction Road/Street signs Construction ProjectsSubtotal Maintenance, Materials and Supplies-6,0002,0975Grants and Contributions Tangible Capital Asset Expenditure - Equipment Tangible Capital Asset Expenditure - Bridges Tangible Capital Asset Expenditure - (Culverts >1000 mm)Interest Other - Permits & Fines Other (Specify)0-0		13,800	10,145	48,908	
Road/Street signs Construction Projects $6,000$ $2,097$ $55$ Subtotal Maintenance, Materials and Supplies $ 6,292$ $600$ Grants and Contributions Tangible Capital Asset Expenditure - Equipment Tangible Capital Asset Expenditure - Bridges Tangible Capital Asset Expenditure - (Culverts >1000 mm) $  -$ Interest Other - Permits & Fines Other (Specify)- $ 0$ $ 0$	Surfacing Material/CaCl2	-	1,800	30,000	
Construction Projects-6,29260Subtotal Maintenance, Materials and Supplies656,400515,696758Grants and ContributionsTangible Capital Asset Expenditure - Equipment24,000-400Tangible Capital Asset Expenditure - BridgesTangible Capital Asset Expenditure - (Culverts >1000 mm)16,200Interest-0-0Other - Permits & Fines-250-Other (Specify)0	Road Construction	-	-	-	
Subtotal Maintenance, Materials and Supplies656,400515,696758Grants and ContributionsTangible Capital Asset Expenditure - Equipment24,000-400Tangible Capital Asset Expenditure - BridgesTangible Capital Asset Expenditure - (Culverts >1000 mm)16,200Interest-0-0Other - Permits & Fines-250-Other (Specify)0	Road/Street signs	6,000	2,097	5,000	
Grants and ContributionsTangible Capital Asset Expenditure - Equipment24,000-400Tangible Capital Asset Expenditure - BridgesTangible Capital Asset Expenditure - (Culverts >1000 mm)16,200Interest-0-0Other- Permits & Fines-250-Other (Specify)0	Construction Projects	-	6,292	60,000	
Tangible Capital Asset Expenditure - Equipment24,000-400Tangible Capital Asset Expenditure - BridgesTangible Capital Asset Expenditure - (Culverts >1000 mm)16,200Interest-0-0Other - Permits & Fines-250-Other (Specify)0	Subtotal Maintenance, Materials and Supplies	656,400	515,696	758,708	
Tangible Capital Asset Expenditure - Bridges-Tangible Capital Asset Expenditure - (Culverts >1000 mm)16,200Interest-Other- Permits & Fines-Other (Specify)	Grants and Contributions	-	-	-	
Tangible Capital Asset Expenditure - Bridges-Tangible Capital Asset Expenditure - (Culverts >1000 mm)16,200Interest-Other- Permits & Fines-Other (Specify)	Tangible Capital Asset Expenditure - Equipment	24,000	-	400,342	
Interest-0Other- Permits & Fines-250Other (Specify)-		-	-	-	
Interest-0Other- Permits & Fines-250Other (Specify)-		16,200			
Other (Specify)-	Interest		0	-	
	Other- Permits & Fines	-	250		
Total Maintananaa 1 202 002 1 172 888 1 842	Other (Specify)-				
1,595,002 1,172,000 1,042	Total Maintenance	1,393,002	1,172,888	1,842,878	
Total Transportation Services         1,393,002         1,172,888         1,842	Total Transportation Services	1,393,002	1,172,888	1,842,878	

## **Operating Budget for 2021**

operating Dauger jor 2021	2020 Budget	2020 Actual 2	2021 Dudget
	A	ctuals not Audite	d
Environmental Health Service (Schedule 3)			
Wages & Benefits			
Board Rep	-	-	-
	-	-	-
Subtotal Wages and Benefits	-	-	-
Professional Contract Services			
Waste Collection/Disposal-	193,080	145,560	145,790
Contracted Pest and Weed Control	41,050	33,357	38,250
Insurance	24	24	24
Subtotal Professional/Contract Services	234,154	178,941	184,064
Maintenance, Materials & Supplies	,		
Repairs & Fuel	-	-	-
Weed Control Supplies	500	-	-
Pest Control Supplies/Bait	8,000	2,635	6,000
Subtotal Maintenance, Materials & Supplies	8,500	2,635	6,000
Grants and Contributions (Heliport)	42,136	5,136	56,542
Tangible Capital Asset Expenditures	_	-	_
Interest			
Other	-	-	-
Total Environmental Health Service Expenditures	284,790	186,712	246,606
Public Health and Welfare Services (Schedule 3)			50.000
Grants and Contributions (Elkhill Project)	-	-	50,000
Tangible Capital Asset Expenditures			
Interest Other Compton	10.000	4 224	6.050
Other -Cemetery	10,000	4,324	6,950
Total Public Health and Welfare Expenditures	10,000	4,324	56,950
Planning and Development Services			
Professional/Contract Services Building Inspection Fees	10,000	12,717	15,000
Planning & Zoning Costs	500	409	8,500
Advertising	2,000	1,095	3,000
Travel, meals, subsistence (appeal fees)	1,000	572	1,000
Memberships/Subscriptions-	-	-	750
Board of Revision	<u> </u>	75	300
Subtotal Professional/Contract Services	13,500	14,867	28,550
Grants and Donations	_	-	-
Tangible Capital Asset Expenditures -			
Other (			

2021 Budget

2020 Actual

2020 Budget

Other ( Other (

Total Planning and Development Expenditures

13,500

14,867

28,550

**Operating Budget for 2021** 

	Actuals not Au	dited
2020 Budget	2020 Actual	2021 Budget

<b>Recreation and Cultural Services (Schedule 03)</b>			
Professional/Contract Services			
Contracted Maintenance	4,000	4,249	11,000
Insurance	-	-	-
Utilities	600	528	600
Library Requisition	16,780	16,867	17,872
Subtotal Professional/Contract Services	21,380	21,644	29,472
Grants and Contributions -	-	-	_
Grants and Contributions -	12,250	12,250	12,250
Tangible Capital Asset Expenditures	-	-	-
Interest			
Allowance for Uncollectable			
Other (	-	-	-
Total Recreation and Cultural Expenditures	33,630	33,894	41,722
<i>F</i>			,
Utilities - water & sewer			
Grants and Contributions	-	-	_
Tangible Capital Asset Expenditures			
Interest			
Allowance for Uncollectable			
Other (Specify)			
	I		
Total Utilities Expenditures	-	-	-
Reserves			
Transfer to Reserves	304,320	668,997	127,320
Total Transfers to Reserves	304,320	668,997	127,320
TOTAL OBEDATING EVDENDITURES	2 ((( 00(	2 (20 004	2 055 014
TOTAL OPERATING EXPENDITURES	2,666,006	2,620,094	3,055,914
CHANGE IN NET-FINANCIAL ASSETS	54,674	388,920	7,592
(Revenues Minus Expenditures)			
Operating Surplus/Appropriated Fund Usage			
Operating Fund Usage	54,674	388,920	7,592

TOTAL CASH SURPLUS/(DEFICIT)

54,674	388,920	7,592
54,674	388,920	7,592

**Operating Budget for 2021** 

TOTAL CASH SURPLUS/(DEFICIT)

# **Accrual Budget**

2020 Budget	2020 Actual	2021 Budget
	Actuals not Au	dited

Long Term	n Debt				
Less:	Long Term Debt Is	sue	-	-	-
Add:	Long Term Debt rep		-	-	-
Municipal					
Less:	Operating Fund Usa		(54,674)	(388,920)	(7,592)
Less.	Appropriated Fund	-	(34,074)	(388,920)	(1,392)
	Appropriated Fund		-	-	
Tangible C	apital Asset Transa	ctions			
Add:	Acquisition of Tan	gible Capital Assets:			
	(Section 1)	Gen. Gov't	-	-	-
	· · · ·	Prot Policing	-	-	-
		Prot Fire	-	-	-
		Prot. EM	-	-	-
		Transportation	40,200	_	400,342
		Environ. Health		_	
		Public Health	-	_	
		Planning & Devel.	-	-	-
		Recreation	-	-	-
		Utilities	-	-	-
		_	-	-	400.242
		Subtotal	40,200	-	400,342
Less:	Amortization of Ta	angible Capital Assets:			
	(Section 2)	Gen. Gov't	3,687	3,687	2,144
	(00000012)	Prot Policing	-	-	_,
		Prot Fire	_	_	_
		PortEM	_	_	-
			-	-	-
		Transportation Environ. Health	272,068	272,067	276,859
			-	-	-
		Public Health			
		Planning & Devel.	-	-	-
		Recreation	-	-	-
		Utilities	-	-	-
		Subtotal	275,755	275,754	279,003
	Proceeds on disp	osal of tangible capital assets			(14 955)
Less:	-	•	-	-	(14,855)
Add:		sal of tangible capital assets	-	-	-
Add:	Loss on the dispo	sal of tangible capital assets	-	-	(14,855)
	neible Constitut Asso				
Net of Ta	ngible Capital Asse	et transactions	(235,555)	(275,754)	106,484
	Excess (Shortage	) of capital expenditures over expense	(126,207)	502,086	121,667
<b>e</b> 4 <b>b</b>					

### **Other Non-Financial Asset Transactions**

Add:Acquisition of supplies inventories<br/>Acquisition of prepaid expensesLess:Consumption of supplies inventories

Use of prepaid expenses

Excess (Shortage) of expenditures over expenses

-	-	-

### Budgeted Surplus (Deficit) with Amortization

(126,207)	502,086	121,667

Approved By Council on 15 June, 2021