

Angela Luwanhe SAMUEL

Institute for Public Management & Governance
Department of Management
WU Vienna University of Economics and Business
Welthandelsplatz 1, 1020 Vienna, Austria

Phone: +65 8385-0982
Email: angela.samuel@wu.ac.at
Web: www.angela-samuel.com
ORCiD  [Google Scholar](#)

Education

WU Vienna University of Economics and Business , Austria	2026 (expected)
Ph.D. in Economics & Social Sciences (Major: Public Management)	
Dissertation: <i>Navigating the Complexities of Collaborative Governance</i>	
American University , Washington, D.C., USA	2026 (Spring)
Visiting Scholar (invited by Prof. Kenneth Meier)	
Geneva Graduate Institute , Switzerland	2019
Master in International Affairs (M.I.A.)	
University of Vienna , Austria	2017
B.A. in Political Science	
Exchange Semester, University of Melbourne, Australia (2015–2016)	

Research and Teaching Interests

Primary Interests: Public Management, Public Administration

Secondary Interests: Collaborative Governance, Accountability, Sector Bias, International Organizations

Publications

[1] **Samuel, A. L.**, Feeney, M. K., Willems, J. “Who Is Accountable? How Citizens Attribute Success and Failure in Cross-Sector Collaborations”. Accepted. *Public Administration* (First author)

Manuscripts Under Review

* *Drafts available upon request*

[1] **Samuel, A. L.**, Dinhof, K., Willems, J. “Reframing Urban Livability through Stakeholder Salience: A Citizen-Centered Model”. (First author)

- *Revising for third-round of resubmission at Urban Studies*

Working Papers

* *Drafts available upon request*

[1] **Samuel, A. L.**, “Too Much of a Good Thing? The Paradox of Institutional Contexts in Public-Private Partnerships”. (Single-authored)

- *Preparing for submission to Public Administration Review*

Work in Progress

[1] “When Schools Change Hands: How Shifts in Sector Identity Affect Citizen Engagement”, with K. Meier.

- Developing hypotheses

[2] “Top-Down, Bottom-Up, and Stuck in the Middle: Vertical Coordination in Rural India”

- Planning stage; extension of single-authored dissertation paper on Public-Private Partnership (PPPs)

[3] “Popularity as a Signal: Implications for Cross-Sector Collaboration”

- Developing theoretical framework

Other Publications (not peer-reviewed)

[1] Knassmüller, M., **Samuel, A. L.**, Willems, J. (2023). “[Strengthening the Resilience of the Public Administrations After COVID-19 with the Common Assessment Framework. Case Study of the Vienna Department of Women’s Affairs \(MA 57\)](#)”. *OECD Policy Report*.

Research Presentations & Conferences

“When Schools Change Hands: How Shifts in Sector Identity Affect Citizen Engagement”, Public Management and Research Conference, Washington, D.C., USA, June 2026.

“Too Much of a Good Thing? The Paradox of Institutional Contexts in Public-Private Partnerships”, American Society for Public Administration Conference, Los Angeles, USA, March 2026.

“Unpacking Failure: A Mixed-Method Analysis of Institutional, Governance, and Political Barriers in Public-Private Partnerships”, International Conference on Public Policy, Chiang Mai, Thailand, July 2025.

“Unpacking Failure: A Mixed-Method Analysis of Institutional, Governance, and Political Barriers in Public-Private Partnerships”, Public Management and Research Conference, Seoul, South Korea, June 2025.

“Citizen Voices in the City: A Stakeholder Salience Approach to Urban Governance”, Lien International Conference on Good Governance, Singapore, August 2023.

“Blame and Praise: Are Sectors Perceived Differently When It Comes to Failure and Success”, Public Management and Research Conference, Utrecht, the Netherlands, June 2023.

“Who Contributes to Successful Urban Governance? Empirical Evidence from the Most Livable City in the World” (presented by co-author), Academy of Management Conference, Seattle, USA, August 2022.

“Who Contributes to Successful Urban Governance? Empirical Evidence from the Most Livable City in the World”, Public Management and Research Conference, Phoenix, USA, May 2022.

“Wien – Die lebenswerteste Stadt der Welt: Wer ist dafür verantwortlich und wer darf mitgestalten?”, WU Anniversary Fund of the City of Vienna Network Meeting, Vienna, Austria, October 2021.

“The Influence of Motivated Reasoning and Issue Framing Effects on Public Perception of Terrorists – An Experimental Approach”, Interdisciplinary Perspectives on Public Administration, Governance, and Policy, Vienna, Austria, October 2021.

Teaching Experience

Singapore Management University

Fall 2023 COR-PPPM 1311 Collaborative Governance, Guest Lecturer (Undergraduate, 1 session)

WU Vienna

Spring 2022 Public Management and Specific Policy Fields (Undergraduate)

Spring 2022 Governance Structure of International Organizations (Undergraduate)

Fall 2021 Public Management and Specific Policy Fields (Undergraduate)

Grants and Awards

Mobility Grant for Short International Programs, WU Vienna, €2,000

2023

Career Program for Women in Research, WU Vienna

2022

Merit Scholarship (Ph.D. coursephase), WU Vienna, €750

2021, 2022

Academic Work Experience

Research Affiliate (Department of Management), WU Vienna	2021 – present
Ph.D. Research & Teaching Associate (Department of Management), WU Vienna	2021 – 2022
Research Assistant, Association for Inclusive Peace Geneva	2018

Non-Academic Work Experience

Risk and Client Management Specialist, Marsh and McLennan, Vienna	2020–2021
<ul style="list-style-type: none"> Conducted political and regulatory risk assessments 	

Political Advisor, Permanent Mission of the Slovak Republic to the United Nations, New York & Geneva	2019
<ul style="list-style-type: none"> Covered UN Security Council sessions on international peace and security issues Prepared reports to support Slovakia's position at the UN Covered the Fifth Committee on UN budgetary and financial matters 	

Memberships

Public Management and Research Association
 International Research Society for Public Management
 International Public Policy Association
 Academy of Management

Other skills

Programming & Tools: R, Stata, L^AT_EX, NVivo, ATLAS.ti
 Languages: Mandarin (native), German (native), Slovak (fluent), English (fluent), French (advanced, EU C1 level), Russian (elementary proficiency)
 Interests: Meditation, Yoga (certified instructor, 200-hour training)

References

Jurgen Willems (Dissertation Chair) <i>Professor for Public Management and Governance</i> WU Vienna University of Economics and Business +43 1-31336-4313 jurgen.willems@wu.ac.at	Mary K. Feeney <i>Frank and June Sackton Chair and Professor</i> Arizona State University +1 602-496-1432 mkfeeney@asu.edu
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Seulk Lee
Associate Professor
 Sungkyunkwan University
 +82 02-760-0252
seulkilee@skku.edu