

**NORTH WISCONSIN DISTRICT OF
THE LUTHERAN CHURCH - MISSOURI
SYNOD AND SUBSIDIARY**

**CONSOLIDATED FINANCIAL
STATEMENTS WITH INDEPENDENT
AUDITORS' REPORT**

DECEMBER 31, 2024 AND 2023

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
North Wisconsin District of the Lutheran Church - Missouri Synod and Subsidiary
Wausau, Wisconsin

Opinion

We have audited the consolidated financial statements of North Wisconsin District of the Lutheran Church - Missouri Synod and Subsidiary (a nonprofit organization) (the "District"), which comprise the consolidated statements of financial position as of December 31, 2024 and 2023, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the District as of December 31, 2024 and 2023, and the changes in its net assets and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibility for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for one year after the date that the consolidated financial statements are issued.

Auditors' Responsibility for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audits.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits, significant audit findings, and certain internal control-related matters that we identified during the audits.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information included on pages 22 through 25 is presented for additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and related directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Hawkins Ash CPAs, LLP

La Crosse, Wisconsin
April 30, 2025

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH -
MISSOURI SYNOD AND SUBSIDIARY**

CONSOLIDATED FINANCIAL STATEMENTS

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

<u>ASSETS</u>	DECEMBER 31,	
	2024	2023
Cash and cash equivalents	\$ 4,488,665	\$ 4,960,852
Accounts receivable	151,810	182,721
Contributions receivable	207,745	161,048
Promises to give, net	96,324	93,580
Inventory	21,871	35,984
Prepaid expenses	28,059	23,633
Finance lease right-of-use asset	17,471	-
Investments	5,414,466	3,886,668
Beneficial interest in split interest agreements	163,984	185,360
Property and equipment, net	5,917,435	5,483,332
TOTAL ASSETS	\$ 16,507,830	\$ 15,013,178
<u>LIABILITIES AND NET ASSETS</u>		
LIABILITIES		
Accounts payable	\$ 157,454	\$ 80,102
Accrued expenses	144,393	152,538
Deferred revenue	136,417	96,584
Finance lease liability	17,622	-
Grants payable	114,117	120,004
Funds held in trust for others	62,809	62,809
TOTAL LIABILITIES	632,812	512,037
NET ASSETS		
Without Donor Restrictions		
Board designated	960,063	1,080,592
Invested in property and equipment	5,917,435	5,483,332
Undesignated	2,045,885	1,896,391
Total Without Donor Restrictions	8,923,383	8,460,315
With Donor Restrictions	6,951,635	6,040,826
TOTAL NET ASSETS	15,875,018	14,501,141
TOTAL LIABILITIES AND NET ASSETS	\$ 16,507,830	\$ 15,013,178

The accompanying notes are an integral part of these statements.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY
CONSOLIDATED STATEMENTS OF ACTIVITIES**

YEAR ENDED
DECEMBER 31,

	2024			2023		
	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL
REVENUE AND SUPPORT						
Contributions from district congregations	\$ 1,710,401	\$ -	\$ 1,710,401	\$ 1,748,667	\$ -	\$ 1,748,667
Contributions	591,694	1,378,021	1,969,715	848,087	721,742	1,569,829
In-kind contributions	56,502	-	56,502	40,986	-	40,986
Conventions, conferences, workshops	17,749	-	17,749	137,948	-	137,948
Net investment income	132,668	438,421	571,089	104,607	437,456	542,063
Agreements with LCEF	10,398	-	10,398	10,656	-	10,656
Camp registration fees	993,764	-	993,764	906,399	-	906,399
Rental income	93,116	-	93,116	77,207	-	77,207
Other revenue	95,130	-	95,130	156,381	-	156,381
Change in value of split interest agreements	-	(21,376)	(21,376)	-	6,869	6,869
Net assets released from restrictions	884,257	(884,257)	-	676,016	(676,016)	-
TOTAL REVENUE AND SUPPORT	4,585,679	910,809	5,496,488	4,706,954	490,051	5,197,005
EXPENSES						
Program	2,760,623	-	2,760,623	2,434,560	-	2,434,560
Management and general	1,346,063	-	1,346,063	1,508,970	-	1,508,970
Fundraising	15,925	-	15,925	5,250	-	5,250
TOTAL EXPENSES	4,122,611	-	4,122,611	3,948,780	-	3,948,780
CHANGE IN NET ASSETS	463,068	910,809	1,373,877	758,174	490,051	1,248,225
NET ASSETS AT BEGINNING OF YEAR	8,460,315	6,040,826	14,501,141	7,702,141	5,550,775	13,252,916
NET ASSETS AT END OF YEAR	\$ 8,923,383	\$ 6,951,635	\$ 15,875,018	\$ 8,460,315	\$ 6,040,826	\$ 14,501,141

The accompanying notes are an integral part of these statements.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY
CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES
YEAR ENDED DECEMBER 31, 2024**

	PROGRAM ACTIVITIES				SUPPORTING ACTIVITIES					
	WORLD AND NATIONAL MISSIONS	PREPARING CHURCH WORKERS	CONGREGATIONAL SERVICES	CAMP OPERATIONS	TOTAL PROGRAM	SYNOD SUPPORT	MISSION AND MINISTRY SUPPORT SERVICES	ECCLESIASTICAL AND PROGRAM ADMINISTRATION	FUNDRAISING	TOTAL
Synod support	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 598,640	\$ -	\$ -	\$ -	\$ 598,640
Personnel	173,152	-	108,678	680,915	962,745	-	6,218	270,931	-	1,239,894
Taxes and fringe benefits	-	-	-	233,327	233,327	-	203,052	-	-	436,379
Building expenses	8,735	-	-	247,032	255,767	-	8,493	-	-	264,260
Computer and equipment	-	-	-	19,802	19,802	-	10,947	-	-	30,749
Operating expenses	7,861	-	13,306	93,773	114,940	-	100,363	22,630	-	237,933
Contracted services	-	-	-	-	-	-	-	-	15,925	15,925
Administration expenses	8,112	-	2,106	8,948	19,166	-	10,885	5,618	-	35,669
Program and office supplies	8,898	-	9,593	293,537	312,028	-	55,711	3,880	-	371,619
Travel and training	811	-	44,369	36,312	81,492	-	3,426	37,044	-	121,962
Mission support	293,578	-	-	-	293,578	-	-	-	-	293,578
Scholarships	-	169,700	-	-	169,700	-	-	-	-	169,700
Depreciation and amortization	4,558	-	-	289,521	294,079	-	7,896	-	-	301,975
Bad debt expense	-	-	-	3,999	3,999	-	-	-	-	3,999
Training and other	-	-	-	-	-	-	329	-	-	329
TOTAL EXPENSES	\$ 505,705	\$ 169,700	\$ 178,052	\$ 1,907,166	\$ 2,760,623	\$ 598,640	\$ 407,320	\$ 340,103	\$ 15,925	\$ 4,122,611

The accompanying notes are an integral part of these statements.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY
CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES
YEAR ENDED DECEMBER 31, 2023**

	PROGRAM ACTIVITIES				SUPPORTING ACTIVITIES					
	WORLD AND NATIONAL MISSIONS	PREPARING CHURCH WORKERS	CONGREGATIONAL SERVICES	CAMP OPERATIONS	TOTAL PROGRAM	SYNOD SUPPORT	MISSION AND MINISTRY SUPPORT SERVICES	ECCLESIASTICAL AND PROGRAM ADMINISTRATION	FUNDRAISING	TOTAL
Synod support	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 612,033	\$ -	\$ -	\$ -	\$ 612,033
Personnel	165,761	-	106,743	625,512	898,016	-	8,325	256,871	-	1,163,212
Taxes and fringe benefits	-	-	-	201,792	201,792	-	187,137	-	-	388,929
Building expenses	9,131	-	-	215,076	224,207	-	12,608	-	-	236,815
Computer and equipment	-	-	-	17,224	17,224	-	24,940	-	-	42,164
Operating expenses	7,381	-	12,490	68,396	88,267	-	83,502	16,040	-	187,809
Contracted services	-	-	-	-	-	-	-	-	5,250	5,250
Administration expenses	1,346	-	7,944	29,659	38,949	-	5,950	3,417	-	48,316
Program and office supplies	8,374	-	4,042	297,438	309,854	-	64,045	3,234	-	377,133
Travel and training	1,579	-	47,816	25,104	74,499	-	182,462	36,733	-	293,694
Mission support	185,163	-	-	2,768	187,931	-	-	-	-	187,931
Scholarships	-	141,325	-	-	141,325	-	-	-	-	141,325
Depreciation and amortization	2,837	-	-	249,659	252,496	-	11,673	-	-	264,169
Bad debt expense	-	-	-	-	-	-	-	-	-	-
Training and other	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	\$ 381,572	\$ 141,325	\$ 179,035	\$ 1,732,628	\$ 2,434,560	\$ 612,033	\$ 580,642	\$ 316,295	\$ 5,250	\$ 3,948,780

The accompanying notes are an integral part of these statements.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY
CONSOLIDATED STATEMENTS OF CASH FLOWS**

	YEAR ENDED DECEMBER 31,	
	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 1,373,877	\$ 1,248,225
Adjustments to reconcile changes in net assets to net cash provided by (used in) operating activities		
Depreciation	301,975	264,169
Change in value of split interest agreements	21,376	(6,869)
Net realized and unrealized loss (gain) on investments	(207,683)	(253,041)
Contribution of endowment investment	626,530	126,344
Change in NPV discount	(600)	(462)
Contributions of stock	(21,414)	(14,212)
In-kind asset donations	(47,100)	(40,986)
Changes in assets and liabilities		
Decrease (increase) in assets		
Accounts receivable	30,911	(170,744)
Contributions receivable	(46,697)	72,089
Promises to give	(2,144)	73,270
Inventory	14,113	2,525
Prepaid expenses	(4,426)	1,751
Increase (decrease) in liabilities		
Accounts payable	77,352	6,176
Accrued expenses	(8,145)	42,041
Funds held in trust for others	-	-
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	2,141,871	1,346,810
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of investments	(1,324,683)	(223,277)
Proceeds from sale of investments	25,983	10,284
Capital expenditures	(687,345)	(397,214)
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	(1,986,045)	(610,207)
CASH FLOWS FROM FINANCING ACTIVITIES		
Principal payments on finance leases	(1,482)	-
Proceeds from contributions restricted for investment in endowment	(626,530)	(126,344)
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES	(628,012)	(126,344)
 NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	 (472,186)	 610,259
 CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	 4,960,852	 4,350,593
 CASH AND CASH EQUIVALENTS AT END OF YEAR	 \$ 4,488,666	 \$ 4,960,852

The accompanying notes are an integral part of these statements.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
DECEMBER 31, 2024 AND 2023**

NOTE 1 - Nature of Organization and Significant Accounting Policies

Nature of Organization - North Wisconsin District of the Lutheran Church - Missouri Synod and Subsidiary (the "District") a nonprofit organization, is one of 35 geographic Districts of the Lutheran Church - Missouri Synod (the "Synod"), encompassing over 216 congregations in northern Wisconsin and the western portion of the Upper Peninsula of Michigan, one camp ministry center, and Camp Luther located in Three Lakes, Wisconsin. The Synod established its District offices to more effectively achieve its objectives and assist its congregations and their members in conserving and promoting the unity of the faith, and in carrying out their functions of worship, witness, teaching and nurture, services, and support.

A description of the District's programs and supporting service is as follows:

- World and National Missions - World missions include personalized world ministry support. National missions include, but are not limited to, North American new mission work, campus ministries, deaf ministries, ethnic ministries, urban ministries, congregational subsidy, and related conferences and events.
- Preparing Church Workers - Includes financial aid provided to students attending one of the ten colleges/universities or two seminaries of the Synod.
- Congregational Services - Supports District congregational service efforts and includes, but is not limited to, Sunday school activities, confirmation, family life, day care, adult education, outdoor ministry, singles ministry, elementary and secondary education, and related conferences and events.
- Camp Operations - Includes Camp Luther expenses and activities.
- Mission and Ministry Support Services - Includes the District's communication efforts, financial and general service activities, the operation/maintenance of District office facilities, District/Synodical convention expenses, and the District's support of the LCEF efforts.
- Ecclesiastical and Program Administration - Includes activities of the President's office, Vice Presidents, circuit counselors, reconcilers, and related conferences and events, as well as support of the District Board of Directors and its related committees.
- Fundraising - Includes gift planning support of the District.

Basis of Accounting - The consolidated financial statements of the District have been prepared on the accrual basis of accounting and, accordingly, reflect all receivables, payables and other liabilities.

Consolidation - The accompanying consolidated financial statements include the accounts of the North Wisconsin District of the Lutheran Church - Missouri Synod, and its 100 percent owned subsidiary, Camp Luther, Inc. (together the "District"). Significant intercompany accounts and transactions have been eliminated.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
DECEMBER 31, 2024 AND 2023**

NOTE 1 - Nature of Organization and Significant Accounting Policies - Continued

Basis of Presentation - The accompanying consolidated financial statements are prepared in accordance with the accounting principles generally accepted in the United States of America (U.S. GAAP) as codified by the Financial Accounting Standards Board.

The District is required to report information regarding its net assets and its activities based on the existence or absence of donor or grantor imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions - Net assets available for use in general operations and not subject to donor restrictions. The governing board has designated, from net assets without donor restrictions, net assets for board-designated purposes.

Net Assets With Donor Restrictions - Net assets subject to donor imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Cash and Cash Equivalents - The District's cash and cash equivalents consist of cash on deposit with banks and the Lutheran Church Extension Fund. For purposes of the statements of cash flows, the District considers all liquid investments with an initial maturity of three months or less to be cash equivalents. However, the District does not consider cash, money market accounts, or certificates of deposits included as investments to be cash equivalents for the statements of cash flows.

Funds Held in Trust for Others - Included in the District's cash and cash equivalents is funds held for others. The District has little or no discretion in determining the use of the assets and is merely a pass through. Therefore, the District accounts for this as an agency transaction on the statements of financial position.

Accounts Receivable - Receivables are stated at the amount management expects to collect from outstanding balances. Management uses historical loss information based on the aging of receivables as the basis to determine expected credit losses for receivables and believes that the composition of trade receivables at year-end is consistent with historical conditions as credit terms and practices and the customer base has not changed significantly. If the financial condition of the District's customers were to deteriorate, adversely affecting their ability to make payments, additional allowances would be required. Based on management's assessment, the District provides for estimated uncollectible amounts through a charge to earnings and a credit to a valuation allowance. Balances that remain outstanding after the District has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable. Bad debt expense for the years ended December 31, 2024 and 2023 was \$3,999 and \$-0-, respectively. At January 1, 2023, the District's accounts receivable were \$11,977.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
DECEMBER 31, 2024 AND 2023

NOTE 1 - Nature of Organization and Significant Accounting Policies - Continued

Promises to Give and Contributions Receivable - Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows. The discounts on those amounts are computed using a nominal interest rate applicable to the year in which the promise is received. Amortization of the discounts is included in contribution revenue. Conditional promises to give are not included as support until the conditions are substantially met. Management provides for uncollectible amounts through a provision for uncollectible pledge expense from outstanding balances and an adjustment to a valuation allowance based on its assessment of the current status of individual pledges. Balances that are still outstanding after management used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to unconditional promises to give. Management believes all receivables are collectible; accordingly, no allowance has been recorded.

Investments - Investments are reported at cost, if purchased, or at fair value, if donated. Thereafter, investments are reported at their fair values in the statements of financial position. Certificates of deposits are carried at cost, which approximates fair value.

The aggregate of (a) the unrealized appreciation (depreciation) in the fair value of investments during the year (b) the realized gains (losses) on sales of investments during the year (c) dividend income (d) interest income, and (e) investment fees are reflected in investment return on the statements of activities.

Purchases and sales of securities are recorded on a trade-date basis. Gains and losses on sales of securities are based on average cost and are recorded in the statements of activities in the period in which the securities are sold. Dividends are recorded on the ex-dividend date.

Inventory - Inventory is stated at the lower of cost or net realizable value determined by the first-in, first-out method. Inventory consists of clothing, souvenirs, and food and beverage items for sale at Camp Luther.

Property and Equipment - All acquisitions of property and equipment in excess of \$5,000 with useful lives greater than one year are capitalized. Purchased property and equipment are carried at cost. Donated property and equipment are carried at the approximate fair value at the date of donation. Depreciation is computed on the straight-line method based on the following estimated useful lives:

<u>Asset</u>	<u>Life</u>
Equipment and furnishings	5 - 10 years
Vehicles	3 - 5 years
Property and other improvements	10 - 40 years

Construction in progress costs represent cumulative costs of projects not yet placed in service. No depreciation was taken on these capitalized costs.

Valuation of Long-lived Assets - U.S. GAAP requires that long-lived assets and certain identifiable intangible assets be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Management reviews all material assets annually for possible impairment. If such assets are considered to be impaired, the impairment recognized is measured as the amount by which the carrying amount of the assets exceeds the estimated fair value of the assets. No assets are considered to be impaired at December 31, 2024 and 2023.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
DECEMBER 31, 2024 AND 2023

NOTE 1 - Nature of Organization and Significant Accounting Policies - Continued

Deferred Revenue - Payments received during the year for future programs and registration are deferred and recognized as income when the program occurs.

Revenue Recognition - The District records the following exchange transaction revenue in its statements of activities and changes in net assets:

Camp Registration Fees: Program fees consist of revenue from Camp Luther summer youth camps, group retreats, adult retreats, family camps and retreats, and guest groups. The performance obligation is met when an individual attends the camp or retreat. Most camps and retreats are offered as annual events with payment typically required prior to admission to the event or program.

Contribution Recognition - Contributions are recognized when received or unconditionally pledged. Conditional contributions and promises to give, are recognized as revenue when the barriers to entitlement are overcome and either a right of return of assets transferred or a right of release of a promisor's obligation to transfer assets is removed. Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions depending on the existence and/or nature of any donor restrictions.

Contributions restricted by donors are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. Contributions that are not restricted by the donor are reported as an increase in net assets without donor restrictions.

When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

Grant Recognition - Grants are either recorded as contributions or exchange transactions based on criteria contained in the grant award:

Grant awards that are contributions - Grant awards that are contributions are evaluated for conditions and recognized as revenue when conditions in the award are satisfied. Unconditional awards are recognized as revenue when the award is received. Amounts received in which conditions have not been met are reported as a refundable advance liability.

Grant awards that are exchange transactions - Exchange transactions are those in which the resource provider or grantor receives a commensurate value in exchange for goods or services transferred. Revenue is recognized when control of the promised goods or services is transferred to the customer (grantor) in an amount that reflects the consideration to which the District expects to be entitled in exchange for those goods or services. Amounts received in excess of recognized revenue are reflected as a contract liability.

In-Kind Contributions - The District records the value of donated goods when there is an objective basis to measure the value. Donated goods are reflected as in-kind contribution revenue and donated fundraising items are included in contributions in the accompanying statements of activities.

Donated services are recognized as contributions if the services a) create or enhance nonfinancial assets or b) require specialized skills that are performed by people with those skills and would otherwise be purchased by the District. Such amounts, which are based upon information provided by third-party service providers, are recorded at their estimated fair value determined on the date of contribution.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
DECEMBER 31, 2024 AND 2023

NOTE 1 - Nature of Organization and Significant Accounting Policies - Continued

A substantial number of volunteers have made significant contributions of their time to the District's program and supporting services. The value of this contributed time is not reflected in these consolidated financial statements because the criteria for recognition have not been satisfied. No significant contributions of such goods or services were received during the years ended December 31, 2024 and 2023.

Functional Allocation of Expenses - The costs of providing various programs and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the program services and supporting activities benefited. Costs are charged directly to program and supporting services categories as presented. Personnel expenses are allocated based on time and effort. Operating expenses are allocated based on time and materials.

Use of Estimates - Management uses estimates and assumptions in preparing consolidated financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenue and expenses. Actual results could differ from those estimates.

Tax Status - The District is exempt from Federal income tax under Section 501(c)(3) of the Internal Revenue Code (IRC). However, income from certain activities not directly related to the District's tax-exempt purpose is subject to taxation as unrelated business income. In addition, the District qualifies for the charitable contribution deduction and has been classified as an organization other than a private foundation under Section 509(a). The District is also exempt from State taxation.

Accounting for Uncertainty in Income Taxes - U.S. GAAP requires management to evaluate tax positions taken by the District and recognize a tax liability (or asset) if the District has taken an uncertain position that more likely than not would not be sustained upon examination by a taxing authority. Management has analyzed the tax positions taken by the District and has concluded that as of December 31, 2024 and 2023, there are no uncertain positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the consolidated financial statements. The District is subject to routine audits by taxing jurisdictions; however, there are currently no audits in progress for any tax period. The District will recognize future accrued interest and penalties related to unrecognized tax benefits in income tax expense if incurred.

Reclassifications - Certain accounts in the prior year financial statements have been reclassified for comparative purpose to conform to the presentation of the current year's financial statements.

Subsequent Events - The District evaluated subsequent events through April 30, 2025, the date which the consolidated financial statements were available to be issued.

NOTE 2 - Concentration of Cash and Credit Risk

The District may have deposits with a financial institution at times during the year that exceed the Federal Deposit Insurance Corporation (FDIC) insurance threshold of \$250,000. The amount of accounting loss that the District would have incurred had the financial institution not been able to return monies in excess of \$250,000 amounted to \$4,035,487 and \$4,212,031 as of December 31, 2024 and 2023, respectively. The District also holds accounts at the Lutheran Church Extension Fund (LCEF), which are neither insured nor collateralized. The District does not require collateral or other security to support deposits subject to this credit risk.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
DECEMBER 31, 2024 AND 2023

NOTE 3 - Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statements of financial position date comprise the following:

	DECEMBER 31,	
	2024	2023
Cash and cash equivalents	\$ 4,488,665	\$ 4,960,852
Accounts receivable	151,810	182,721
Contributions receivable	207,745	161,048
Investments	5,414,466	3,886,668
Total financial assets available within one year	10,262,686	9,191,289
Less amounts not available for general expenditure within one year:		
Net assets with donor restrictions	(6,787,651)	(5,855,466)
Board designated net assets	(960,063)	(1,080,592)
TOTAL FINANCIAL ASSETS AVAILABLE TO MANAGEMENT FOR GENERAL EXPENDITURE WITHIN ONE YEAR	\$ 2,514,972	\$ 2,255,231

Liquidity Management

The District maintains a policy to maintain two to three months of financial assets, which consist of cash and cash equivalents to cover general expenditures.

To help manage unanticipated liquidity needs, the District has a committed line of credit of \$347,948, which it could draw upon. Additionally, the District has board designated net assets without donor restrictions that, while the District does not intend to spend these for purposes other than those identified, the amounts could be made available for current operations, if necessary.

NOTE 4 - Investments and Split Interest Agreements

The following is a summary of investments:

	DECEMBER 31,	
	2024	2023
Cash and cash equivalents	\$ 1,310	\$ 5,017
Mutual funds	-	3,905
Investments in Foundation	5,413,156	3,877,746
Split interest agreements	163,984	185,360
TOTALS	\$ 5,578,450	\$ 4,072,028

The District holds split interest gift arrangements that are mainly composed of gift annuities and unit trusts in which the District is one of the beneficiaries. These provide that the annuitants will receive payments for life. At the death of the annuitants, all remaining assets, if any, are directed in accordance with the related agreements.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
DECEMBER 31, 2024 AND 2023

NOTE 5 - Fair Value Measurements

The District has determined the fair value of certain assets and liabilities in accordance with the provisions of U.S. GAAP, which provides a framework for measuring fair value under generally accepted accounting principles.

U.S. GAAP defines fair value as the exchange price that would be received for an asset in the principal or most advantageous market for the asset in an orderly transaction between market participants on the measurement date. U.S. GAAP requires that valuation techniques maximize the use of observable inputs and minimize the use of unobservable inputs. U.S. GAAP also establishes a fair value hierarchy, which prioritizes the valuation inputs into three broad levels.

Level 1 inputs consist of quoted prices in active markets for identical assets that the reporting organization has the ability to access at the measurement date. Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the related asset. Level 3 inputs are unobservable inputs related to the asset.

The asset's fair value measurement within the fair value hierarchy is based on the lowest of any input that is significant to the fair value measurement. The following is a description of the valuation methodology used for assets measured at fair value. There have been no changes in the methodology used at December 31, 2024 and 2023.

Investments in Foundation: Valued at the estimated fair value of the underlying assets of the foundation by reference to quoted market prices and other relevant information generated by market transactions that the entity has the right to receive. These funds are invested in fixed income and equity mutual funds which are valued at the daily closing price as reported by the fund.

Beneficial interest in split interest agreements: Valued at the present value based on life expectancies and discount factors.

The methods described above may produce a fair value calculation that may be indicative of net realizable value or reflective of future fair values. Furthermore, while the District believes its valuation methods are appropriate and consistent with other market participants, the use of a different methodology or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table sets forth by level, within the fair value hierarchy, the District's assets at fair value on a recurring basis as of December 31, 2024 and 2023.

	DECEMBER 31, 2024	QUOTED PRICES IN ACTIVE MARKETS FOR IDENTICAL ASSETS (LEVEL 1)	SIGNIFICANT OTHER OBSERVABLE INPUTS (LEVEL 2)	SIGNIFICANT UNOBSERVABLE INPUTS (LEVEL 3)
Cash and cash equivalents	\$ 1,310	\$ 1,310	\$ -	\$ -
Investments in Foundation	5,413,156	-	5,413,156	-
Beneficial interest in split interest agreement	163,984	-	-	163,984
TOTALS	\$ 5,578,450	\$ 1,310	\$ 5,413,156	\$ 163,984

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
DECEMBER 31, 2024 AND 2023

NOTE 5 - Fair Value Measurements - Continued

	DECEMBER 31, 2023	QUOTED PRICES IN ACTIVE MARKETS FOR IDENTICAL ASSETS (LEVEL 1)	SIGNIFICANT OTHER OBSERVABLE INPUTS (LEVEL 2)	SIGNIFICANT UNOBSERVABLE INPUTS (LEVEL 3)
Cash and cash equivalents	\$ 5,017	\$ 5,017	\$ -	\$ -
Mutual funds	3,905	3,905	-	-
Investments in Foundation	3,877,746	-	3,877,746	-
Beneficial interest in split interest agreement	185,360	-	-	185,360
TOTALS	<u>\$ 4,072,028</u>	<u>\$ 8,922</u>	<u>\$ 3,877,746</u>	<u>\$ 185,360</u>

The following is a reconciliation of activity for assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3 inputs):

Beneficial Interest in Trust

	2024	2023
Balance, beginning of year	\$ 185,360	\$ 178,491
Unrealized gain (loss)	(10,364)	6,869
Distributions	(11,012)	-
BALANCE, END OF YEAR	<u>\$ 163,984</u>	<u>\$ 185,360</u>

NOTE 6 - Promises to Give

The District held a capital campaign to raise funds to build a new community center at Camp Luther. They also periodically receive pledges for general operations or other designated purposes that are not part of a capital campaign. Promises to give were restricted to payment of the costs of building the facility. The aggregate collections of promises to give are as follows:

	DECEMBER 31,	
	2024	2023
Receivable in less than one year	\$ 49,228	\$ 51,285
Receivables in one to five years	49,000	44,799
Total unconditional promises to give	98,228	96,084
Less: Discount to net present value	(1,904)	(2,504)
NET UNCONDITIONAL PROMISES TO GIVE	<u>\$ 96,324</u>	<u>\$ 93,580</u>

A discount rate of 2 percent was used at December 31, 2024 and 2023 on unconditional promises to give.

There is no allowance for uncollectible promises to give as management considers all unconditional promises to give to be collectible.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
DECEMBER 31, 2024 AND 2023

NOTE 7 - Property and Equipment

Property and equipment consisted of the following:

	DECEMBER 31,	
	2024	2023
Land	\$ 299,893	\$ 299,893
Office building	349,126	349,126
Building and improvements - Camp Luther	8,745,594	8,284,961
Campus centers	273,381	273,381
Equipment and furnishings	829,101	771,551
Vehicles	61,457	61,457
Construction in process	331,206	114,944
	10,889,758	10,155,313
Less: Accumulated depreciation	(4,972,323)	(4,671,981)
NET PROPERTY AND EQUIPMENT	\$ 5,917,435	\$ 5,483,332

NOTE 8 - Funds Held in Trust for Others

At December 31, 2024 and 2023, "Perpetual Memorial" gifts made to the District totaled \$62,809. The funds are invested with the LCEF, with investment earnings designated by the donors for various Synod related beneficiaries.

NOTE 9 - Line of Credit

The District has an unsecured revolving line of credit from the LCEF that matured on June 30, 2024, and was subsequently renewed through June 30, 2025. Interest is charged at a rate of 5.375 percent. The line of credit allows for an available borrowing limit equal to 5 percent of the District's net assets as of the date of renewal. The available borrowing limit was \$347,948 and \$303,492 as of December 31, 2024 and 2023, respectively. There were no borrowings on the line at December 31, 2024 and 2023.

NOTE 10 - Leases

The District leases certain office equipment for various terms under long-term non-cancelable finance lease agreements. The leases expire at various dates through 2029.

The weighted-average discount rate is based on the discount rate implicit in the lease, or if the implicit rate is not readily determinable from the lease, the District elected the option to use the risk-free rate determined using a period comparable to the lease terms as the discount rate.

Total lease expense is as follows for the year ended December 31, 2024:

Finance lease expense	\$ 1,633
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**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
DECEMBER 31, 2024 AND 2023

NOTE 10 - Leases - Continued

Other lease information is as follows for the year ended December 31, 2024:

Cash paid for amounts included in the measurement of lease liabilities	
Operating cash flows from finance leases	\$ 291
Financing cash flows from finance leases	1,281
Right-of-use assets obtained in exchange for new lease liabilities	
Finance lease liabilities	18,866
Weighted-average remaining lease term in years	
Finance leases	4.64
Weighted-average discount rate	
Finance leases	3.95%

The future minimum lease payments under finance leases are as follows as of December 31, 2024:

2025	\$ 4,152
2026	4,152
2027	4,152
2028	4,152
2029	<u>2,663</u>
Total minimum lease payments	19,271
Less amounts representing interest	<u>(1,649)</u>
TOTAL LEASE LIABILITIES	<u>\$ 17,622</u>

NOTE 11 - Net Assets

Included in net assets without donor restrictions are amounts designated by the Board for the following purposes:

	<u>DECEMBER 31,</u>	
	<u>2024</u>	<u>2023</u>
Synod programs	\$ 566,325	\$ 533,958
Camp Luther contingency fund	30,000	30,000
Camp Luther improvements fund	83,738	336,634
Camp Luther board restricted - operations	<u>280,000</u>	<u>180,000</u>
TOTAL BOARD DESIGNATED NET ASSETS	<u>\$ 960,063</u>	<u>\$ 1,080,592</u>

Net assets with donor restrictions are restricted for the following purposes:

	<u>DECEMBER 31,</u>	
	<u>2024</u>	<u>2023</u>
Subject to expenditure for specified purpose:		
World and national mission	\$ 161,823	\$ 215,072
Congregational services	464,094	471,939
Preparing church workers	1,544,913	974,808
Scholarships	273,090	280,846
Building projects	247,970	461,281
Wishlist	<u>27,905</u>	<u>26,950</u>
	<u>2,719,795</u>	<u>2,430,896</u>
Subject to the passage of time	<u>217,364</u>	<u>420,960</u>

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
DECEMBER 31, 2024 AND 2023

NOTE 11 - Net Assets - Continued

	DECEMBER 31,	
	2024	2023
Endowments		
Amount required to be held in perpetuity	\$ 3,159,719	\$ 2,593,642
Term endowments	512,978	462,151
Investment return on endowment, not yet appropriated for expenditure	341,779	133,177
	<u>4,014,476</u>	<u>3,188,970</u>
TOTAL NET ASSETS WITH DONOR RESTRICTIONS	<u>\$ 6,951,635</u>	<u>\$ 6,040,826</u>

Net assets that were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of the passage of time or other events specified by the donors are as follows:

	YEAR ENDED DECEMBER 31,	
	2024	2023
World and national missions	\$ 123,780	\$ 88,853
Congregational services	50,464	41,281
Preparing church workers	-	3,543
Expiration of time restrictions	196,237	76,065
Scholarships	104,869	74,135
Building project	381,506	264,383
Wishlist	20,143	127,756
Endowment releases	7,258	-
	<u>\$ 884,257</u>	<u>\$ 676,016</u>

NOTE 12 - Endowment Funds

The North Wisconsin District of the Lutheran Church - Missouri Synod's endowment fund consists of donor-restricted endowment funds. As required by U.S. GAAP, net assets associated with endowment funds are classified and reported based on the existence of or absence of donor-imposed restrictions.

Interpretation of the Law - The Board of Directors has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent any explicit donor stipulations to the contrary. As a result of this interpretation, the District classifies as net assets with donor restrictions (a) the original value of gifts donated to the endowment, (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added. Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure by the District in a manner consistent with the standard of prudence prescribed by UPMIFA.

The District considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund
2. The purpose of the District and the donor-restricted endowment fund
3. General economic conditions
4. The possible effect of inflation and deflation
5. The expected total return from income and the appreciation of investments
6. Other resources of the District
7. The investment policies of the District

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
DECEMBER 31, 2024 AND 2023

NOTE 12 - Endowment Funds - Continued

Return Objectives and Risk Parameters - The District has adopted an investment policy that is structured to participate in certificates of deposits and bank demand deposits. Endowment assets include those assets of donor-restricted funds that the District must hold in perpetuity or for a donor-specific period(s). Under this policy, the endowment assets are invested in a manner that attempts to provide consistent real growth of principal. The District expects its endowment funds, over time, to provide average annual rate of return that should meet growth in the consumer price index. Actual returns in any year may vary from this amount.

Strategies Employed for Achieving Objectives - To satisfy its long-term rate-of-return objectives, the District relies on a total return strategy in which investment returns are achieved through current yield. The District places a great emphasis on steady and consistent growth with little to no risk.

Endowment Net Asset Composition by Type of Fund as of December 31, 2024:

	<u>Without Donor Restriction</u>	<u>With Donor Restriction</u>	<u>Total</u>
Donor-restricted endowment funds	\$ -	\$ 3,159,719	\$ 3,159,719
Term endowments	-	512,978	512,978
Accumulated investment gains	-	341,779	341,779
	<u>\$ -</u>	<u>\$ 4,014,476</u>	<u>\$ 4,014,476</u>

Endowment Net Asset Composition by Type of Fund as of December 31, 2023:

	<u>Without Donor Restriction</u>	<u>With Donor Restriction</u>	<u>Total</u>
Donor-restricted endowment funds	\$ -	\$ 2,593,642	\$ 2,593,642
Term endowments	-	462,151	462,151
Accumulated investment gains	-	133,177	133,177
	<u>\$ -</u>	<u>\$ 3,188,970</u>	<u>\$ 3,188,970</u>

Changes in Endowment Net Assets for the Year Ended December 31, 2024

	<u>Without Donor Restriction</u>	<u>With Donor Restriction</u>	<u>Total</u>
Endowment net assets, beginning of year	\$ -	\$ 3,188,970	\$ 3,188,970
Investment return	-	321,715	321,715
Contributions	-	571,352	571,352
Transfers	-	34,023	34,023
Appropriation of endowment assets pursuant to spending-rate policy	-	(101,584)	(101,584)
Endowment net assets, end of year	<u>\$ -</u>	<u>\$ 4,014,476</u>	<u>\$ 4,014,476</u>

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued
DECEMBER 31, 2024 AND 2023

NOTE 12 - Endowment Funds - Continued

Changes in Endowment Net Assets for the Year Ended December 31, 2023

	<u>Without Donor Restriction</u>	<u>With Donor Restriction</u>	<u>Total</u>
Endowment net assets, beginning of year	\$ -	\$ 2,540,419	\$ 2,540,419
Investment return	-	364,579	364,579
Contributions	-	126,344	126,344
Transfers	-	157,628	157,628
Appropriation of endowment assets pursuant to spending-rate policy	-	-	-
Endowment net assets, end of year	<u>\$ -</u>	<u>\$ 3,188,970</u>	<u>\$ 3,188,970</u>

Funds With Deficiencies - From time to time, the fair value of assets associated with donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the District to retain as a fund of perpetual duration (underwater endowments). In accordance with U.S. GAAP, deficiencies of this nature are reported in net assets with donor restrictions. The deficiencies may result from unfavorable market fluctuations that have occurred. The District did not have any such deficiency as of December 31, 2024 and 2023.

NOTE 13 - Pension Plan

The District participates in the Work Benefit Plans of the Synod. Substantially all full-time employees are covered by these retirement and survivor programs. The District contributes 2 percent of each participant's salary to the plans. Employer contributions for the years ended December 31, 2024 and 2023 totaled \$110,074 and \$97,659, respectively.

NOTE 14 - Agreements With the Lutheran Church Extension Fund

In accordance with agreements dated January 2023, July 2023, and July 2024, the LCEF agreed to compensate the District for providing facilities and services to LCEF as well as promotion and coordination activities of the church extension program within the District.

The agreements, which are subject to renegotiation after expiration, require LCEF to pay the District a fixed amount on a monthly basis. The amount received by the District in connection with these agreements during the years ended December 31, 2024 and 2023, totaled \$10,398 and \$10,656, respectively, and is reflected in revenue without donor restrictions in the consolidated statements of activities.

LCEF also reimburses the District for certain other stipulated expenses made on behalf of LCEF, which are recorded in accounts receivable activity during the fiscal year.

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH -
MISSOURI SYNOD AND SUBSIDIARY**

SUPPLEMENTARY INFORMATION

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

**CONSOLIDATING STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2024**

<u>ASSETS</u>	<u>SYNOD</u>	<u>CAMP LUTHER</u>	<u>TOTAL</u>
Cash and cash equivalents	\$ 2,744,924	\$ 1,743,741	\$ 4,488,665
Accounts receivable	1,587	150,223	151,810
Contributions receivable	207,745	-	207,745
Promises to give, net	29,636	66,688	96,324
Inventory	-	21,871	21,871
Prepaid expenses	9,279	18,780	28,059
Finance lease right-of-use asset	17,471	-	17,471
Investments	4,901,079	513,387	5,414,466
Beneficial interest in split interest agreements	163,984	-	163,984
Property and equipment, net	98,256	5,819,179	5,917,435
TOTAL ASSETS	\$ 8,173,961	\$ 8,333,869	\$ 16,507,830
 <u>LIABILITIES AND NET ASSETS</u>			
LIABILITIES			
Accounts payable	\$ 93,882	\$ 63,572	\$ 157,454
Accrued expenses	99,259	45,134	144,393
Deferred revenue	22,940	113,477	136,417
Finance lease liability	17,622	-	17,622
Grants payable	114,117	-	114,117
Funds held in trust for others	62,809	-	62,809
TOTAL LIABILITIES	410,629	222,183	632,812
 NET ASSETS			
Without donor restrictions			
Board designated	566,325	393,738	960,063
Invested in property and equipment	98,256	5,819,179	5,917,435
Undesignated	1,209,059	836,826	2,045,885
Total without donor restrictions	1,873,640	7,049,743	8,923,383
 With donor restrictions			
	5,889,692	1,061,943	6,951,635
TOTAL NET ASSETS	7,763,332	8,111,686	15,875,018
TOTAL LIABILITIES AND NET ASSETS	\$ 8,173,961	\$ 8,333,869	\$ 16,507,830

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY**

**CONSOLIDATING STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2023**

<u>ASSETS</u>	<u>SYNOD</u>	<u>CAMP LUTHER</u>	<u>TOTAL</u>
Cash and cash equivalents	\$ 3,033,152	\$ 1,927,700	\$ 4,960,852
Accounts receivable	31,870	150,851	182,721
Contributions receivable	161,048	-	161,048
Promises to give, net	12,136	81,444	93,580
Inventory	-	35,984	35,984
Prepaid expenses	6,947	16,686	23,633
Finance lease right-of-use asset	-	-	-
Investments	3,415,595	471,073	3,886,668
Beneficial interest in split interest agreements	185,360	-	185,360
Property and equipment, net	104,076	5,379,256	5,483,332
TOTAL ASSETS	\$ 6,950,184	\$ 8,062,994	\$ 15,013,178
 <u>LIABILITIES AND NET ASSETS</u>			
LIABILITIES			
Accounts payable	\$ 31,880	\$ 48,222	\$ 80,102
Accrued expenses	87,157	65,381	152,538
Deferred revenue	-	96,584	96,584
Finance lease liability	-	-	-
Grants payable	120,004	-	120,004
Funds held in trust for others	62,809	-	62,809
TOTAL LIABILITIES	301,850	210,187	512,037
 NET ASSETS			
Without donor restrictions			
Board designated	533,958	546,634	1,080,592
Invested in property and equipment	104,076	5,379,256	5,483,332
Undesignated	1,200,702	695,689	1,896,391
Total without donor restrictions	1,838,736	6,621,579	8,460,315
 With donor restrictions			
	4,809,598	1,231,228	6,040,826
TOTAL NET ASSETS	6,648,334	7,852,807	14,501,141
TOTAL LIABILITIES AND NET ASSETS	\$ 6,950,184	\$ 8,062,994	\$ 15,013,178

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY
CONSOLIDATING STATEMENTS OF ACTIVITIES
YEAR ENDED DECEMBER 31, 2024**

	SYNOD			CAMP LUTHER			ELIMINATIONS	TOTALS
	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL		
REVENUE AND SUPPORT								
Contributions from district congregations	\$ 1,710,401	\$ -	\$ 1,710,401	\$ -	\$ -	\$ -	\$ -	\$ 1,710,401
Contributions	134,727	1,086,340	1,221,067	552,384	291,681	844,065	(95,417)	1,969,715
In-kind contributions	-	-	-	56,502	-	56,502	-	56,502
Conventions, conferences, workshops	17,749	-	17,749	-	-	-	-	17,749
Net investment income	70,870	381,307	452,177	61,798	57,114	118,912	-	571,089
Agreements with LCEF	10,398	-	10,398	-	-	-	-	10,398
Camp registration fees	-	-	-	993,764	-	993,764	-	993,764
Rental income	-	-	-	93,116	-	93,116	-	93,116
Other revenue	35,444	-	35,444	59,686	-	59,686	-	95,130
Change in value of split interest agreements	-	(21,376)	(21,376)	-	-	-	-	(21,376)
Net assets released from restrictions	366,177	(366,177)	-	518,080	(518,080)	-	-	-
TOTAL REVENUE AND SUPPORT	2,345,766	1,080,094	3,425,860	2,335,330	(169,285)	2,166,045	(95,417)	5,496,488
EXPENSES								
Program Services								
World and national missions	601,122	-	601,122	-	-	-	(95,417)	505,705
Preparing church workers	169,700	-	169,700	-	-	-	-	169,700
Congregational services	178,052	-	178,052	-	-	-	-	178,052
Camp operations	-	-	-	1,907,166	-	1,907,166	-	1,907,166
Supporting Activities								
Synod support	598,640	-	598,640	-	-	-	-	598,640
Mission and ministry support services	407,320	-	407,320	-	-	-	-	407,320
Ecclesiastical and program administration	340,103	-	340,103	-	-	-	-	340,103
Fundraising	15,925	-	15,925	-	-	-	-	15,925
TOTAL EXPENSES	2,310,862	-	2,310,862	1,907,166	-	1,907,166	(95,417)	4,122,611
CHANGE IN NET ASSETS	34,904	1,080,094	1,114,998	428,164	(169,285)	258,879	-	1,373,877
NET ASSETS AT BEGINNING OF YEAR	1,838,736	4,809,598	6,648,334	6,621,579	1,231,228	7,852,807	-	14,501,141
NET ASSETS AT END OF YEAR	\$ 1,873,640	\$ 5,889,692	\$ 7,763,332	\$ 7,049,743	\$ 1,061,943	\$ 8,111,686	\$ -	\$ 15,875,018

**NORTH WISCONSIN DISTRICT OF THE LUTHERAN CHURCH - MISSOURI SYNOD
AND SUBSIDIARY
CONSOLIDATING STATEMENTS OF ACTIVITIES
YEAR ENDED DECEMBER 31, 2023**

	SYNOD			CAMP LUTHER			ELIMINATIONS	TOTALS
	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL		
REVENUE AND SUPPORT								
Contributions from district congregations	\$ 1,748,667	\$ -	\$ 1,748,667	\$ -	\$ -	\$ -	\$ -	\$ 1,748,667
Contributions	28,591	481,055	509,646	919,496	240,687	1,160,183	(100,000)	1,569,829
In-kind contributions	-	-	-	40,986	-	40,986	-	40,986
Conventions, conferences, workshops	137,948	-	137,948	-	-	-	-	137,948
Net investment income	73,908	381,160	455,068	30,699	56,296	86,995	-	542,063
Agreements with LCEF	10,656	-	10,656	-	-	-	-	10,656
Camp registration fees	-	-	-	906,399	-	906,399	-	906,399
Rental income	-	-	-	77,207	-	77,207	-	77,207
Other revenue	76,353	-	76,353	80,028	-	80,028	-	156,381
Change in value of split interest agreements	-	6,869	6,869	-	-	-	-	6,869
Net assets released from restrictions	184,275	(184,275)	-	491,741	(491,741)	-	-	-
TOTAL REVENUE AND SUPPORT	<u>2,260,398</u>	<u>684,809</u>	<u>2,945,207</u>	<u>2,546,556</u>	<u>(194,758)</u>	<u>2,351,798</u>	<u>(100,000)</u>	<u>5,197,005</u>
EXPENSES								
Program Services								
World and national missions	481,572	-	481,572	-	-	-	(100,000)	381,572
Preparing church workers	141,325	-	141,325	-	-	-	-	141,325
Congregational services	179,035	-	179,035	-	-	-	-	179,035
Camp operations	-	-	-	1,732,628	-	1,732,628	-	1,732,628
Supporting Activities								
Synod support	612,033	-	612,033	-	-	-	-	612,033
Mission and ministry support services	580,642	-	580,642	-	-	-	-	580,642
Ecclesiastical and program administration	316,295	-	316,295	-	-	-	-	316,295
Fundraising	5,250	-	5,250	-	-	-	-	5,250
TOTAL EXPENSES	<u>2,316,152</u>	<u>-</u>	<u>2,316,152</u>	<u>1,732,628</u>	<u>-</u>	<u>1,732,628</u>	<u>(100,000)</u>	<u>3,948,780</u>
CHANGE IN NET ASSETS	(55,754)	684,809	629,055	813,928	(194,758)	619,170	-	1,248,225
NET ASSETS AT BEGINNING OF YEAR	<u>1,894,490</u>	<u>4,124,789</u>	<u>6,019,279</u>	<u>5,807,651</u>	<u>1,425,986</u>	<u>7,233,637</u>	<u>-</u>	<u>13,252,916</u>
NET ASSETS AT END OF YEAR	<u>\$ 1,838,736</u>	<u>\$ 4,809,598</u>	<u>\$ 6,648,334</u>	<u>\$ 6,621,579</u>	<u>\$ 1,231,228</u>	<u>\$ 7,852,807</u>	<u>\$ -</u>	<u>\$ 14,501,141</u>