

AVANT GARDE

STATEMENT *of* QUALIFICATIONS

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AVANT-GARDE Statement of Green Practices

As a program management and community outreach services firm, one of our duties is to help our clients meet their objectives and promote their messages effectively and responsibly. Our hope is that our clients recognize the value of our promotion of “green” strategies and work concepts. We help our clients craft the right program implementation strategies while also providing a compelling environmental message. There are several ways that AVANT-GARDE contributes to a greener society, from recycling all of our materials to using eco-friendly and environmentally responsible vendors. AVANT-GARDE also provides innovative suggestions to decrease the amount of paper and chemicals being used in outreach and program materials. Technology has played a very important role in providing an ethically responsible, eco-friendly alternative to program implementation and outreach. Thank you for considering our forest, our planet and our future.

Serving Southern California
Including the Counties of
Los Angeles,
Orange,
San Bernadino,
Riverside

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Thank you for the opportunity to introduce AVANT-GARDE and its services and qualifications.

**Innovative solutions.....Successful public agency track record
.....Talented team.....Results oriented.**

We have built a strong reputation for providing innovative and successful solutions for a number of public and private agencies. We have a successful track record with several public agencies, including the Cities of Pasadena, Los Angeles, Montebello, Bell Gardens, Temple City, Hawaiian Gardens, La Mirada, Industry, Rosemead, Lynwood and Perris, as well as Los Angeles County, METRO, and the State of California Department of Public Health. It is our hope to be given the opportunity to provide program management, funding administration, grant funding and community outreach services to your agency.

AVANT-GARDE is incorporated under the laws of the State of California and is a certified SBE, MBE, DBE and WBE. Our staff of 12 include some of the most talented program managers, marketing professionals, and fund administrators in the industry. All are targeted to bring substantial results to our clients.

These are just a few of the reasons why many municipalities and public agencies have chosen to partner with us. We thank you for your consideration and look forward to partnering with your agency to bring innovative and creative solutions to meet your goals and objectives.



The Key to Our Success

Team AVANT-GARDE

ANA MARIE LENOUE, President/CEO

Ana is a versatile, dynamic and results-oriented leader with a strong track record of performance in high-paced and uniquely challenging organizations. Her keen analysis, insights and team approach to drive organizational improvements and implementation of sound practices is unsurpassed. Ana is a strong organizer, motivator and team player with established record of success in identifying new and emerging business opportunities. Highly skilled in developing operational strategies and directing complex community outreach campaigns and service related projects from original concept through implementation. Superior interpersonal skills, capable of resolving multiple and complex issues and motivating staff to peak performance. Extensive administrative, operational, fiscal and program management experience. Excellent understanding of the political culture.

LISSETTE CALLEROS, Vice President

Lissette is responsible for the Municipal Programs team and general company operations. Under her direction, the Municipal Programs team provides Program Management services, Construction Coordination services, Community Development services including labor compliance and housing rehabilitation services, Grant writing and administration. Lissette provides funding administration to ensure that cities develop their projects in accordance with policy and procedural requirements, assists in determining eligible projects, and manages the City's funding programs. Lissette also has experience in public relations coordination, community outreach efforts and community relations, focus group moderation in English and Spanish, business development and event planning.

PRESIDENT

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VICE PRESIDENT

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A Seamless Extension of your team...

AVANT-GARDE was founded on community-based principals and has spent the past decade developing a suite of services tailored to enhance the spirit of public service. The depth of our experience is deep and far reaching. Members of our team have served seamlessly alongside municipal staff members, non-profit volunteers and have worked with elected and appointed members to develop policy, identify fiscal opportunities and sound processes that ultimately lead to an enhanced quality of life for the communities they serve. With this foundation and dedication to the community, AVANT-GARDE ensures that every program, project, and outreach campaign reaches its intended audience and shines a favorable light on our client and the services that they provide.

AVANT-GARDE is uniquely qualified to provide program management, community outreach, strategic planning, fund administration, and grant writing services because our foundation and experience marries our understanding of public service and community culture with the highest quality professional services in the industry. Furthermore, AVANT-GARDE's principals require that all services and projects are developed with the end user in mind. This means that the end product will meet and exceed our clients needs, goals and expectations.

AVANT-GARDE provides a full complement of services including:

- Program Management
- Fund Administration
- Grant Seeking & Writing
- Compliance Management
- Community Outreach

We firmly believe that the whole is greater than the sum of its parts and take that philosophy to every project, program or service that we provide. Our services complement each other providing our clients a full approach to project management and program implementation.

"I love our team - they're a collection of wildly creative and analytical geniuses that never cease to amaze me"

Ana Marie LeNoue,
President/CEO

Program Management

Creative Solutions

Understanding how the complexity of a program affects multiple layers of an organization is the foundation for creating sustainable success. AVANT-GARDE's team of program management experts is a seamless extension of our clients, providing quality logistics and solutions to maximize resources.

The success of a long-term program is based on the quality, policy, procedures and outreach developed. AVANT-GARDE determines these factors through strategic analysis of the organization's goals and visions. We also examine the components of successful past/existing programs, the profile of the targeted beneficiaries, and the fiscal opportunities available. At times, individual projects are identified that will contribute to the overall success of the program. These programs often require specific goals, deadlines, budget management, timely implementation, and monitoring of specific program requirements. AVANT-GARDE can provide all of these services together through one comprehensive management proposal or part of a larger implementation team.

Notable Projects

City of Bell Gardens	<ul style="list-style-type: none"> • Citywide Complete Streets Plan • BG Safe & Healthy Kids Program • Bell Gardens Sports Center
City of Industry	<ul style="list-style-type: none"> • SR-57/60 Confluence Project <ul style="list-style-type: none"> - Grand Ave On-ramp - Grand Ave Off-ramp - Grand Ave at Golden Springs Dr • Lemon Ave Project • Azusa Bridge Repainting Project • Nelson Ave Bridge Replacement Project
City of Temple City	<ul style="list-style-type: none"> • Rosemead Blvd Beautification and Enhancement Project • Las Tunas Dr Improvements

PROGRAM MANAGEMENT SERVICES

- Strategic Planning
- Fiscal Budget Management
- Fund Administration
- Policy & Procedure Development
- Program Implementation
- Staff Augmentation
- Labor Compliance
- Grant Writing, Coordination and Administration
- Construction Coordination
- Housing Production and Management
- CDBG and HOME Program Management

Total Grants Awarded: \$155,099,572

Grants

Securing Funds for the Future

Now, more than ever before, communities are challenged to maintain needed services and programming. Aging infrastructure demands and statewide economic crisis are a constant concern. Seeking, identifying, and implementing alternative funding mechanisms to maintain services and projects is vital to a community's sustained quality of life. AVANT-GARDE specializes in government funding and grant sources with requirements ranging from basic applications and documentation to competitive project submittals. Our team has been instrumental in securing and managing millions of dollars for southern California projects.

AVANT-GARDE staff assist our clients in identifying priority projects and programs in need of grant funding. Continuous research is performed to determine federal, state, and local funding opportunities. Eligible projects are further developed, and our clients are advised of program requirements. Our staff is available to prepare and administer the program as required by the funding agencies.

Additionally, our team provides administrative responsibilities such as assistance with the preparation and monitoring of the operating budget and Capital Improvement Program budget. Analyze the agency's needs and prepare, recommend and administer long-and-short range programs consistent with the economic capabilities of the agency, including information vital to the preparation of the annual improvements budget for the agency. Search for grants, submit applications, and work with various funding agencies in completing State and Federal forms to ensure that our clients are in compliance with grant requirements.

GRANTS SERVICES

- Grant Writing, Coordination and Administration
- Needs Assessment
- Project Funding Development / Identification

GRANTS OBTAINED

Agency	Grant Program	Project	Grant Amt
City of Bell Gardens	Federal Dept. of Transportation	Eastern Ave Resurfacing	\$800,000
	CIWMB	Eastern Ave Resurfacing	\$16,250
	FTA	Ford Park Transit	\$396,000
	Safe Routes To Schools	Bell Gardens HS, Suva ES & IS (State Cycle 7)	\$319,530
	Safe Routes To Schools	Multiple Schools Construction (Federal Cycle 1)	\$337,280
	Safe Routes To Schools	Bell Gardens HS, Garfield ES (State Cycle 9)	\$361,680
	RAC Grant	Various Streets	\$76,860
	Safe Routes To Schools	City Wide Outreach (Non-Infrastructure Federal Cycle 3)	\$170,000
	Economic Development Initiative	Community Center Restrooms	\$198,000
	Highway Safety Improvement	Emergency Vehicle Preemption	\$164,623
	Metro Call for Projects 2013	Eastern & Florence Avenue	\$2,200,182
	Metro Call for Projects Cycle 2015	Intersection Improvements (Florance Ave @ Ira & Jaboneria Rd)	\$992,072
	Active Transportation Program	City Wide Safety Enhancement	\$802,000
	Highway Safety Improvement	Eastern Ave. and Lubec St. (Cycle 8)	\$220,000
	Highway Safety Improvement Caltrans Sustainable	Garfield Ave. and Loveland St. (Cycle 8)	\$220,000
	Transportation Planning Grant	Citywide Complete Streets Plan	\$162,375
	Metro Federal Section 5310	Senior Bus Vehicle Replacement	\$64,000
MSRC Local Govt. Match Program	Heavy-Duty Zero Emission Vehicles	\$50,000	
City of Cudahy	Metro Call for Projects Cycle 2015	Complete Streets Improvements	\$2,134,449
	Highway Safety Improvement	Cudahy Safety Enhancement	\$363,180
	RMC Prop. 1	Water Conservation and Parks Plan	\$293,000
	Active Transportation Program	Atlantic Ave. Bicycle & Ped Enhancement	\$1,784,000
City of Hawaiian Gardens	Safe Routes to School	Ferguson ES, Hawaiian ES, Fedde HS	\$611,000
City of Industry	Highway Bridge Program	Nelson Ave. Bridge Rehabilitation	\$2,149,199
	TIGER Discretionary Grant	SR-57/60 Confluence	\$10,000,000
	Metro Call for Projects	SR-60/Lemon Ave. Interchange	\$2,294,000
	Metro Call for Projects	SR-57/60 Confluence	\$8,750,000
	Metro Call for Projects	Nogales Grade Separation	\$28,848,000
	Caltrans Highway Bridge Program	Azusa Ave. Bridge over Valley Blvd.	\$5,226,422
City of La Mirada	Highway Safety Improvement	Traffic Signal at Valley View/Adoree	\$362,200
City of La Puente	Clean Water State Fund	Sewer Improvements, Phase IV	\$3,000,000
	Safe Routes to School	Various Schools	\$320,148
	Hazard Elimination & Safety	Grant Hacienda, Elliot, And Amar	\$306,900
	Transportation Enhancement	Temple Ave Reconstruction	\$302,000
	AB 2928	Overlay Reconstruction Project	\$301,000
CIWMB	Temple and Willow Resurfacing	\$9,010	

GRANTS CONT...

Agency	Grant Program	Project	Grant Amt
City of Lynwood	Highway Safety Improvement	Firebaugh HS, Will Rogers School	\$347,173
City of Maywood	Safe Routes To School	Heliotrope Improvements	\$340,000
	Safe Routes To School	Loma Vista Elementary	\$226,380
	Green Trees for Golden State	Maywood Urban Forestry Program	\$154,885
	Land and Water Conservation	Aquatics Center	\$200,000
	Federal Appropriation	Slauson Ave. Business Corridor	\$800,000
	Great Clean Air Tree Planting	Randolph Street Tree Planting	95 trees
	Green Trees for Golden State	Urban Forestry	\$164,000
	State Coastal Conservancy	Riverfront Park	\$2,000,000
	Rivers & Mountains Conservancy	Riverfront Park Phase II	\$150,000
	Urban Forestry	Urban Forestry Inventory	\$153,000
	Safetea-Lu Earmark	Atlantic Blvd. North	\$400,000
City of Monrovia	Safe Routes to School	Bradoaks ES, Santa Fe ES	\$731,150
City of Montebello	Highway Safety Improvement	Montebello Way Traffic Signal	\$556,388
	Surface Transportation Program	Washington Blvd. Improvement	\$499,937
	Safe Routes to School	Montebello Intermediate School	\$275,220
	Safe Routes to School	Wilcox ES, La Merced ES & IS	\$824,000
	TEA	Whittier Boulevard, Phase II	\$800,000
	Highway Safety Improvement	Montebello Way @ Montebello Blvd.	\$681,899
	Safe Routes to School	Eastmont ES	\$321,420
	CIWMB	Greenwood & Montebello Resurf.	\$23,642
	Safe Routes to School	Greenwood ES & Washington ES	\$332,448
2017 ATP Augmentation	Montebello Blvd Bike Lane & Sidewalk Improvement	\$4,187,000	
City of Monterey Park	Metro Call for Projects Cycle 2015	Bike Improvements Project	\$1,993,627
City of Perris	Active Transportation Program	Perris Valley Storm Drain Channel Trail	\$1,202,000
	Habitat Conservation Fund	San Jacinto River Trail	\$225,000
	Prop 84	Mercado Park	\$3,492,000
	Green Trees for the Golden State	Urban Forestation Phase I	\$164,016
City of Pico Rivera	Highway Safety Improvement	Various Streets Improvements	\$696,300
City of Rosemead	Metro Call for Projects Cycle 2015	Garvey Ave. Street Improvements	\$2,315,305
	Highway Safety Improvement	Rosemead Safety Enhancement	\$241,300
	CAL FIRE Urban & Community Forestry CA Climate Investments	Grn Rosemead: Trees for Healthy Living	\$285,938
	Caltrans Sustainable Transportation Planning Grant	Citywide Complete Streets Plan	\$159,950
City of San Gabriel	Highway Safety Improvement	San Gabriel Safety Enhancement	\$569,800
	Highway Safety Improvement	San Gabriel Blvd. and Roses Rd. Improv	\$270,200

GRANTS CONT...

Agency	Grant Program	Project	Grant Amt
City of Temple City	Highway Safety Improvement	Temple City Drive/Baldwin Ave.	\$177,180
	Highway Safety Improvement	Rosemead Boulevard	\$340,000
	MTA Call for Projects	Rosemead Boulevard	\$2,249,984
	RAC State Grant	Rosemead Boulevard	\$110,250
	BTA - State Grant	Rosemead Boulevard	\$443,000
	BTA - State Grant	Various Locations	\$479,987
	Highway Safety Improvement	Las Tunas Dr. Signal/Ped Upgrade	\$598,300
	Metro Call for Projects	Las Tunas Dr.— Bike Improvement	\$2,721,868
	Metro Call for Projects	Las Tunas Dr.— Ped Improvement	\$2,810,406
	Metro Call for Projects	Las Tunas Dr.— T.E.A.	\$1,276,060
	Highway Safety Improvement	El Monte Ave.	\$282,900
	Highway Safety Improvement	Temple City Blvd.	\$970,300
	MSRC Local Govt. Match Program	Las Tunas Drive Improvement	\$500,000
City of Vernon	SCAG Sustainability Planning Grant	Transit Route Feasibility Study	\$60,000
Los Angeles Department of Transportation	Active Transportation Program	Liechty MS & Neighborhood ES Safety Improvements	\$29,000,000
	Active Transportation Program	112 th St & Flournoy ES Safety Improvements	\$6,999,999
	Active Transportation Program	Alexandria Ave ES Neighborhood Safety Improvements	\$5,600,000

Funding and Labor Compliance

Partners in Fiscal Responsibility

Funding administration is a key element in financial management and ensuring our clients follow through on procurements. When agencies are appropriated funding, it is their responsibility to work with the administering agency to submit the required documents as well as reimbursement requests. AVANT-GARDE staff is thoroughly familiar with the processes required pursuant to Caltrans Local Assistance Procedures and Metro funding administration procedures. AVANT-GARDE has successfully completed audits with Caltrans, Metro, the Federal Highway Administration and the Los Angeles Community Development Commission.

Our team ensures projects are programmed through Metro's database, conducts pre-bid meeting to discuss requirements including DBE and proper utilization, prepares and submits required packages to obtain E-76 authorizations to proceed with Design (PS&E), Right-of-way (ROW), and Construction (CON) as well as the required submittal packages for Award, Progress Invoicing and Project Close-out.

AVANT-GARDE strives to provide successful prevailing wage labor compliance by educating contractors and monitoring and enforcing prevailing wages on public works contracts of all sizes. Our staff participates in pre-bid and pre-construction meetings to provide necessary information on the requirements of both State and Federal Law requirements, monitors contractor and subcontractor activity for compliance with applicable law requirements including HUD Section 3 and Apprenticeship monitoring and compliance, conducts on-site employee interviews, provides wage and underpayment restitution support services, and participates in close-out audits with funding agency.

FUNDING & LABOR COMPLIANCE SERVICES

- Fiscal Budget Management
- Fund Administration
- Federal & State Prevailing Wage Compliance
- Section 3 Compliance

Listed below are projects whereby Avant-Garde provided labor compliance and funding compliance services.

*Labor Compliance Services only provided

**Funding Administration Services only Provided

LABOR COMPLIANCE

Agency	Project	Completed	Construction Cost
City of Alhambra	**Mission Road Improvement	In Progress	\$3,542,995
	*Emery Park Restroom Rehabilitation	2018	\$38,858
	*Almanson Park Open Space	2018	\$129,122
	*Almanson Park Improvements	2018	\$1,755,944
	*Lindaraxa Park Pillar Reconstruction Project	2018	\$33,600
	*Almanson Park Field Lighting	2018	\$276,108
	*Almanson Park Restroom Refurbishment Project	2017	\$172,039
	*Atlantic Blvd at Main St ADA Improvements	2017	\$53,450
	*Almanson Security Light Replacement	2017	\$67,960
	*Almanson Jogging Trail Reconstruction	2017	\$60,000
	*Almanson Playground Rubberized Resurf.	2017	\$85,600
	*Granada Parking Lot Resurfacing/Pool Locker Rm/ Floor Resurfacing/ Whitney Floor Resurfacing	2015	\$50,000
	*Almanson Gym HVAC/ Granada Gym Flooring & Equipment	2015	\$250,000
	*Almanson ADA Pool Lift/ ADA Improvements	2014	\$18,000
City of Baldwin Park	**Main Avenue Complete Streets Project	In Progress	\$2,245,803
	Ramona Boulevard Phase I and II	2011	\$2,450,000
City of Bell Gardens	Various Intersections HSIP Improvements	In Progress	\$440,000
	Garfield Avenue Improvement	In Progress	\$820,000
	Citywide Safety Enhancements	In Progress	\$997,000
	Suva Street Rehab	2018	\$242,420
	Opticom Emergency Vehicle Preemption	2015	\$247,623
	Safe Routes to School Non-Infrastructure	2015	\$170,000
	Florence Place Improvements	2015	\$190,953
	Foster Bridge	2013	\$163,000
	Federal Safe Routes to School	2012	\$321,000
	State Safe Routes to School	2012	\$210,356
	State Safe Routes to School	2010	\$210,356
	ARRA Phase I Street Improvements	2010	\$714,000
	ARRA Phase II Street Improvements	2009	\$415,000
Eastern Avenue	2008	\$2,000,000	
City of Commerce	Washington Blvd / Yates Ave Project	In Progress	\$800,000
	**Commerce Way: Eastern Ave to Washington Blvd	In Progress	\$1,900,000
	**Interconnect at Various Intersections Project	In Progress	\$935,000
	**Atlantic Blvd Goods Movement	In Progress	\$1,054,000
	**Garfield Ave/ Washington Blvd	In Progress	\$898,564
Committee of Nine	*Water Gate Structure	In Progress	\$719,220

Listed below are projects whereby Avant-Garde provided labor compliance and funding compliance services.

*Labor Compliance Services only provided

**Funding Administration Services only Provided

LABOR COMPLIANCE CONT...

Agency	Project	Completed	Construction Cost
City of Cudahy	*HSIP Cycle 6	In Progress	\$233,033
	*ATP Cycle 1	2017	\$1,003,993
	*Bedwall Hall Roofing Project	2014	\$151,980
City of El Monte	Romona Boulevard Resurfacing Project	In Progress	\$2,484,319
	*Downtown Parking Structure	2018	\$1,197,425
	*CDBG 3567 Palm Ave HOME Rehab	2018	\$69,055
City of Huntington Park	*Pacific Boulevard Improvements	2018	\$871,707
	*Middleton Street ES Safe Routes to School Imp	2017	\$369,740
	*Salt Lake Park Splash Pad	2017	\$719,440
City of Industry	**Lemon Avenue Interchange	In Progress	\$19,000,000
	**Bridge Painting on Azusa Ave Over Valley Blvd	In Progress	\$10,153,530
	**Nelson Ave Bridge Over Puente Creek Project	In Progress	\$2,247,650
	**Grand Avenue On/Off Ramp	In Progress	\$38,805,000
	**Golden Springs	In Progress	\$16,819,000
City of La Mirada	*Neff Historical Site Restoration Project	In Progress	\$446,314
	Traffic Signal—Artesia Blvd Industry Circle	2018	\$206,511
	Traffic Signal –Valley View Blvd. & Adoree St.	2017	\$362,200
	*Foster Park Street Improvements Phase IV	2016	\$1,952,048
	*HVAC City Hall	2014	\$377,388
	*Foster Park Street Improvements Phase III	2012	\$650,121
	*Foster Park Street Improvements Phase II	2012	\$4,700,000
	Alondra/Valley View Improvements	2012	\$2,500,000
	*La Mirada Boulevard Improvements	2010	\$635,000
*Beach Boulevard Improvements	2008	\$635,000	
Los Angeles Metropolitan Transportation Authority	*Westside Purple Line Ext, AUR Section3	In Progress	\$244,000,000
	*Sound Enclosures at Gold Line	In Progress	\$2,649,000
	*MBL & MGL Fire Alarm & Fire Suppression System	In Progress	\$3,258,500
	*Westside Subway Extension	2016	\$20,250,000
	*I-405 & SR 134 Soundwall & Bridge Widening	2014	\$18,973,000
	*CNG Emergency Generators	2014	\$881,145
	*Lighting Upgrade	2013	\$1,662,000
	*Bus Stop Improvement	2013	\$627,000
	*Trash and Vegetation Removal	2013	\$4,800,120
*Division 3 Master Plan	2012	\$4,973,000	

Listed below are projects whereby Avant-Garde provided labor compliance and funding compliance services.

*Labor Compliance Services only provided

**Funding Administration Services only Provided

LABOR COMPLIANCE CONT...

Agency	Project	Completed	Construction Cost
City of La Puente	Handicapped Ramps and Sidewalks Phase II	2009	\$341,043
	Slurry Seal	2009	\$274,087
	Street Overlay	2009	\$224,620
	Hacienda Blvd. Reconstruction	2009	\$741,477
	Main Street	2009	\$400,000
	Local Street Resurfacing Project, Hacienda & Elliot	2009	\$300,000
	Sidewalk Improvements	2008	\$334,000
	Local Street Resurfacing Project, Hacienda & Elliot	2008	\$224,000
	Senior Center	2008	\$91,587
	Local Street Resurfacing Project, Puente & Nelson	2007	\$305,000
	Safe Routes to School Sidewalk Improvements	2005	\$247,000
	City Hall Elevator	2005	\$223,000
	Hacienda Reconstruction	2004	\$320,000
	Community Center ADA Improvements	2004	\$208,000
	Local Street Resurfacing, Sunset, Nelson and Unruh	2003	\$333,000
Local Street Resurfacing, Temple, Orange & Sunset	2002	\$284,000	
City of Lynwood	Citywide Community Linkages Enhancement	In Progress	\$2,891,000
	MLK Jr Blvd HSIP Improvement Project	In Progress	\$396,400
	Long Beach Blvd., Phase 1	In Progress	\$3,589,849
	*Long Beach Blvd., Phase 2	In Progress	\$3,128,899
	HSIP Pedestrian Improvement Project	In Progress	\$412,000
	*Duncan Avenue Street Improvements	In Progress	\$829,000
	*Olanda Street Improvements	In Progress	\$260,976
	*Louise Avenue Street Improvements	In Progress	\$1,553,000
	*Virginia Avenue Street Improvements	2019	\$1,539,949
	*Citywide Slurry Seal	2018	\$510,680
	*Thorson Avenue Waterline Project	2018	\$115,220
	*Emergency Reservoir / Valve Replacement	2018	\$108,145
	*Bateman Hall Roof Replacement	2018	\$370,800
	*Sidewalk Improvements	2018	\$94,820
	*T-Ball Park	2018	\$392,961
	*Birch Street Rehab & Water Main Upgrade	2018	\$1,189,000
	*Beechwood Street Rehab & Water Main Upgrade	2018	\$1,671,000
	*City Hall Annex	2017	\$5,472,000
	*Wisconsin Water Main Improvements	2017	\$644,496
	*Redwood & Walnut Street Improvements	2017	\$410,458
*SCADA Upgrade	2017	\$753,611	
*Emergency Generators	2017	\$2,085,035	
*Street & Water Main Improvement Project - CDBG	2017	\$644,496	
*Street Improvement Project - CDBG	2016	\$410,458	
City of ManhattanBeach	**Various Intersections HSIP Improvements	In Progress	\$531,000
	**SR2S Pedestrian Improvements - State	In Progress	\$497,445
	**Citywide SRTS Improvements Project - Federal	In Progress	\$572,597

Listed below are projects whereby Avant-Garde provided labor compliance and funding compliance services.

*Labor Compliance Services only provided

**Funding Administration Services only Provided

LABOR COMPLIANCE CONT...

Agency	Project	Completed	Construction Cost
City of Maywood	Slauson Avenue	2008	\$827,000
	Sidewalk Improvements Phase II	2007	\$365,000
	Sidewalk Improvements Phase I	2006	\$177,000
City of Montebello	Montebello Boulevard ATP	In Progress	\$4,787,000
	Arroyo Drive Street Improvement Project	In Progress	\$1,063,000
	Traffic Signal Upgrades - Various Intersections	In Progress	\$860,000
	Citwide Bus Stop Improvements	In Progress	\$1,749,549
	Washington Blvd. Improvements	2019	\$812,852
	10th Street Improvements	2017	\$125,909
	Pavement & Skin Patch Project	2017	\$142,673
	Alley Improvement Project - CDBG	2015	\$187,533
	Vail Ave. Improvement Project - CDBG	2015	\$201,150
	Beverly Blvd. Improvements	2014	\$429,381
	Traffic Signal on Montebello Way	2014	\$631,787
	State Safe Routes to School	2013	\$572,703
	Federal Safe Routes to School	2012	\$285,000
	Whittier Boulevard Revitalization Phase II	2011	\$749,000
	Neighborhood Citywide Sidewalk	2010	\$1,600,000
	Garfield Avenue Reconstruction	2010	\$710,738
	Safe Routes to School Greenwood & Washington	2010	\$172,000
	Garfield Avenue Traffic Signal	2009	\$139,000
Whittier Boulevard Revitalization Phase 1	2009	\$8,000,000	
Traffic Signal- Garfield Ave./Via San Clemente	2009	\$138,988	
City of Monterey Park	**Downtown Various Intersections Improvements	In Progress	\$312,160
	**Monterey Pass Road	In Progress	\$3,669,160
City of Perris	**Perris Valley Storm Drain Trail	In Progress	\$3,354,196
City of Pico Rivera	Various Intersections - Traffic Signal Improvements	In Progress	\$696,300
	Traffic Safety Improvements - Citywide	In Progress	\$842,556
	Citywide Roadway Improvements	2016	\$269,213
	Durfee Ave ADA Improvements Various Locations	2018	\$86,750
	Commercial Facade Project - Rosemead Blvd	2018	\$48,140
	Commercial Facade Project - Beverly Blvd	2018	\$126,213
	Commercial Facade Project - Beverly Blvd	2014	\$108,322
	La Cocina Façade Rehab Project	2012	\$37,511
Beverly Boulevard	2012	\$2,400,000	
City of Rosemead	**Safe Routes to School ATP Improvements	In Progress	\$726,640
	**Mission / Ivar Intersection Project	In Progress	\$241,300
	**Hellman & Del Mar	2018	\$593,395
	**ATP Cycle 2	2018	\$680,236
	**Garvey Avenue Project	2017	\$447,915

Listed below are projects whereby Avant-Garde provided labor compliance and funding compliance services.

*Labor Compliance Services only provided

**Funding Administration Services only Provided

LABOR COMPLIANCE CONT...

Agency	Project	Completed	Construction Cost
City of San Jacinto	**Citywide Pedestrian Upgrade	In Progress	\$272,223
City of Santa Monica	**Stewart / Pennsylvania Improvements Project	In Progress	\$2,080,000
City of South El Monte	Various Intersection Improvements	In Progress	\$597,000
	Santa Ana & Fern Elliot Traffic Signal	In Progress	\$325,638
City of South Gate	*Seaborg Historical House Relocation	2019	\$369,000
	*Sidewalk Improvements Phase 5	2018	\$686,538
City of Temple City	Temple City Boulevard	2018	\$314,500
	El Monte Avenue	2018	\$1,078,400
	Rosemead Boulevard	2014	\$18,000,000
	Traffic Signal–Temple City Blvd & Las Tunas	2012	\$176,000
	Traffic Signal – Rosemead, Longden & Broadway	2011	\$236,500
	Freer Street Overlay	2010	\$599,000
City of Ventura	Traffic Signal – Ellis Lane	2010	\$112,000
	**Montalvo SRTS Project	In Progress	\$1,560,000
	**Harmon & Barranca ATP	In Progress	\$507,000
	**Westside Ped & Bike Improvements	2019	\$1,500,000
Women's and Children's Crisis Shelter	*Outreach Center Improvements	2008	\$66,000

Housing

Enhancing Communities

HOME Program and Community Development Block Grant (CDBG)

Ongoing administration of HUD programs is a complicated process to ensure our clients remain in compliance with all applicable federal, state, and local laws, rules, regulations, and policies. Our management team is adept at serving as our clients' liaisons with HUD. AVANT-GARDE updates and/or amends Consolidated Plans, Action Plans, Citizen Participation plans, and Consolidated Annual Performance and Evaluation Reports (CAPERs). Our clients' IDIS database is updated and maintained with project activity information and drawdown requests are processed with supporting documentation and approval. Project and property files are maintained in a way that allows audits to be performed smoothly. AVANT-GARDE is available to respond to any HUD audit findings and/or concerns, take corrective actions, answer questions, and follow up with any other information as requested. Additionally, AVANT-GARDE prepares housing and subrecipient agreements and performs subrecipient monitoring with quarterly reports and reimbursement requests.

AVANT-GARDE administers and implements housing rehabilitation programs which includes review of income documentation for participant eligibility, performing field inspections of potential properties, preparing inspection reports and cost estimates for recommended improvements, preparing loan/grant documents, conducting bid process procedures, conducting progress and final inspections and approving progress payments.

HOUSING SERVICES

- Program Administration
- Compliance Monitoring
- Housing Rehabilitation

Services

CalHOME

Some of our clients participate in the CalHOME Program. Our assistance in its administration consists of processing loans to assist first-time homebuyers or grants to perform home rehabilitation. As with the federal HOME Program, our team is engaged throughout the rehabilitation process, conducting inspections, preparing work write ups and reports, and approving payments until project close out.

Emergency Solutions Grant (ESG)

AVANT-GARDE conducts annual subrecipient monitoring of ESG funded agencies to ensure compliance with federal regulations. Program and financial records are reviewed including budgets, general ledgers, invoices, time cards, job descriptions, written procurement policies and procedures, written ESG policies and procedures for eligibility, applications, proof of match, marketing tactics, and many others. Reports are then generated detailing all findings and their recommended corrective actions.

Notable Projects:

City of Bellflower	• Housing Management Services
City of Cudahy	• CDBG Administration and Housing Rehabilitation Services
City of El Monte	• HOME & CDBG Compliance Monitoring
City of Lynwood	• HUD Program & Compliance Management
City of Montebello	• HOME & CDBG Compliance Mangement
City of Moreno Valley	• HOME & CDBG Funding Compliance Services
City of Pasadena	• Housing Management Services
City of Perris	• Housing Rehabilitation Services
City of Pico Rivera	• CDBG Administration and Management
City of South Gate	• CDBG & HOME Coordination and Management

Community Outreach

Bringing the Pieces Together

Community outreach equals empowerment. More than disseminating information, AVANT-GARDE elicits community dialogue. Through advocacy and inclusion a community is balanced and strengthened. These long lasting benefits are the result of the techniques employed by our staff in communities throughout Southern California. We specialize in serving multi-lingual diverse communities.

Our team develops effective messages and coordinates events that draw attention to the client's continued commitment to the community. AVANT-GARDE provides input and participation which ultimately inspires new growth and increased regional significance. We build communication tools that maximize community input and participation.

COMMUNITY OUTREACH SERVICES

- Community Mobilization
- Public Input Meetings
- PR/Media Relations
- Outreach/POC Materials
- Multilingual Outreach
- Government Affairs
- Research and Analysis
- Special Event Planning

Notable Projects:

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| City of Bell Gardens | <ul style="list-style-type: none"> • Bell Gardens Sports Center • BG Safe & Healthy Kids • Citywide Complete Streets Plan • Street Sweeping Awareness |
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| City of Hawaiian Gardens | <ul style="list-style-type: none"> • Sunrise Newsletter • Programs & Activities Booklet |
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| City of Industry | <ul style="list-style-type: none"> • Nogales Grade Separation • SR-57/60 Confluence |
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| Los Angeles County Health Department | <ul style="list-style-type: none"> • Los Angeles County Tobacco Control and Prevention Program |
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| Los Angeles County | <ul style="list-style-type: none"> • Cities of Carson and Long Beach – Compton Creek and Dominguez Flood Risk Mitigation Alternatives Study |
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| City of Montebello | <ul style="list-style-type: none"> • Whittier Boulevard Revitalization • Safe Routes to School Program • Taylor Ranch Cultural Arts Center |
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| City of Perris | <ul style="list-style-type: none"> • Housing Rehabilitation Program |
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| City of Pasadena | <ul style="list-style-type: none"> • Public Health: Bioterrorism and Emergency Preparedness |
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| City of South El Monte | <ul style="list-style-type: none"> • ICSC Marketing Pamphlets |
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| City of South Gate | <ul style="list-style-type: none"> • Kauffman and Dorothy Street Widening Project |
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| City of Temple City | <ul style="list-style-type: none"> • Energy Efficiency Conservation Fair |
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| City of West Covina | <ul style="list-style-type: none"> • Community Development Commission |
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The Communities We Serve

AVANT-GARDE's Clients

AVANT-GARDE has been privileged to serve a wide range of clients, from public agencies, municipalities to:

- Alhambra
- Bellflower
- Bell Gardens
- Cudahy
- Commerce
- El Monte
- Hawaiian Gardens
- Huntington Park
- Glendora
- Industry
- LADOT
- LADWP
- Lake Forest
- La Mirada
- La Puente
- Los Angeles
- Lynwood
- Manhattan Beach
- Maywood
- METRO
- Montebello
- Monrovia
- Monterey Park
- Moreno Valley
- Orchard Dale Water District
- Pasadena
- Pico Rivera
- Rosemead
- San Gabriel
- South Gate
- La Puente
- South El Monte
- State of California
- Three Valleys Metropolitan Water District
- Temple City
- Torrance
- Ventura
- Victorville
- West Covina

Some of our non-public agency clients include:

- Azusa Chamber of Commerce
- Beverly Hospital Foundation
- Chevron Energy Solutions
- Club Deportivo Chivas USA
- Montebello Chamber of Commerce
- Natural History Museum
- Soroptimist International Montebello
- YMCA Montebello

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