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# BOOK 1

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Reports to the  
Alliance South Central  
3rd District Conference 2022



September 19—21, 2022

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# C&MA President's Report

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Dear Church Leader,

You are reading these words because you are participating in your District Conference, and I want you to hear my “thank you” for that engagement. As a church-planting, church-advancing, mission-mobilizing movement, we believe that we are at our best when we’re functioning in community

... a Christ-centered, Acts 1:8 *family*.

These are challenging days to be a family. Wouldn't you agree? Whether it is our family of origin, our local church family, or denominational family, there are growing temptations to isolate and/ or alienate. In direct contrast are the numerous directives and examples of the Early Church who overcame great obstacles and made Spirit-led efforts to function as the body of Christ in community.

*Make every effort to keep the unity of the Spirit through the bond of peace. —Ephesians 4:3*

*If it is possible, as far as it depends on you, live at peace with everyone. —Romans 12:18*

*Let us spur one another on toward love and good deeds. —Hebrews 10:24*

*Let us not give up meeting together . . . —Hebrews 10:25*

*Let us encourage one another and all the more as you see the Day approaching. —Hebrews 10:25*

I encourage us today to follow the same Spirit of the Early Church who called us to live in a life-giving, grace-showing unity. Engaging in relationship with your district peers can be a practical expression of this value.

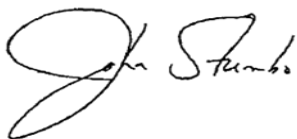
Meanwhile, The Alliance is more effective in advancing the gospel to our nation and world when we band our resources together. Your engagement in C&MA initiatives provides a synergistic effect of mission fulfillment. So, I **Thank you** for your participation in national efforts such as:

*40 Days of Prayer | Great Commission Day  
Church planting Greenhouse | EquippingU  
President's Monthly Video Blogs | Missions Emphasis  
Year-End Offering*

Our redesigned website is loaded with helpful resources to enhance your communication efforts. Alliance Life and the Alliance eNewsletter are effective communication tools. Our restructured Great Commission Fund is proving to engage new mission-minded supporters. The relocation of our National Office (known as Project ReImagine) has the wind of the Spirit giving us ongoing momentum. We're grateful for the numerous evidences of God's kindness as we celebrate dozens of churchplants, thousands of baptisms, and countless acts of love-driven, Spirit-led ministry.

In the pages that follow, Tim Crouch (VP for Alliance Missions) and Terry Smith (VP for Church Ministries) briefly share their hearts. Together, with all of you, we seek to *live a life worthy of the call-ing we've received* (Ephesians 4:1) as we *put on the new self, created to be like God in true righteousness and holiness* (Ephesians 4:24). This is the family you are part of. **We're grateful for—and tThe better for—your engagement.**

Pressing on together with you,



John Stumbo, President

# CyMA Informe del Presidente

Estimado Líder de su Iglesia,

Usted está leyendo estas palabras porque está participando en su Conferencia de Distrito, y quiero agradecerle por hacerlo. Como un movimiento de plantar y adelantar iglesias, y de movilizarlas para las misiones, creemos que funcionamos mejor cuando actuamos en comunidad...una *familia* Cristocéntrica al estilo de Hechos 1:8.

Éstos son tiempos desafiantes para cualquier familia, ¿no le parece? Si pensamos en nuestra familia de origen, la familia de nuestra iglesia local, o la de nuestra denominación, encontramos crecientestentaciones a aislarnos o alienarnos. En contraste directo con esto son las numerosas enseñanzas y ejemplos de la Iglesia Primitiva, que venció grandes obstáculos y realizó esfuerzos dirigidos por el Espíritu Santo para funcionar en comunidad como el Cuerpo de Cristo.

*Esfuércense por mantener la unidad del Espíritu mediante el vínculo de la paz. — Efesios 4:3 (todos NVI)*

*Si es posible, y en cuanto dependa de ustedes, vivan en paz con todos. — Romanos 12:18*

*Preocupémonos los unos por los otros, a fin de estimularnos al amor y a las buenas obras. — Hebreos 10:24*

*No dejemos de congregarnos ... — Hebreos 10:25*

*Animémonos unos a otros, y con mayor razón ahora que vemos que aquel día se acerca. — Hebreos 10:25*

Les animo a todos que hoy sigamos al mismo Espíritu de la Iglesia Primitiva, quien nos llama a vivir en unidad que da vida y demuestra gracia. Participar en relaciones con sus colegas de distrito puede ser una expresión práctica de este valor.

Mientras tanto, La Alianza es más eficaz en adelantar el evangelio a nuestra nación y al mundo cuando juntamos nuestros recursos. La participación de usted en las iniciativas de la ACyM provee un efecto sinérgico en el cumplimiento de la misión. Por eso, le agradezco por su participación en esfuerzos nacionales como:

*Días de Oración | Día de la Gran Comisión*

*Plantación de Iglesias "Greenhouse" | EquippingU*

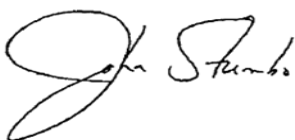
*Los Video Blogs Mensuales del Presidente | El Énfasis Misionero*

*La Ofrenda de Fin de Año*

Nuestro rediseñado sitio web está repleto de recursos útiles para mejorar sus esfuerzos de comunicación. *Alliance Life* y "the Alliance eNewsletter" (carta noticiera por email) son herramientas eficaces de comunicación. Nuestro Fondo de la Gran Comisión reestructurado está atrayendo a nuevos donantes interesados en las misiones. La reubicación de nuestra Sede Nacional (conocida como "Project Reimagine" –Proyecto Reimaginar) nos está dando nuevo ímpetu por el movimiento del Espíritu. Nos sentimos agradecidos por las muchas evidencias de la bondad de Dios, cuando celebramos docenas de iglesias plantadas, miles de bautismos, y hechos innumerables de ministerios motivados por amor y dirigidos por el Espíritu.

En las páginas siguientes, Tim Crouch (vicepresidente de Misiones Aliancistas) y Terry Smith (vice-presidente de Ministerios de las Iglesias) comparten brevemente su corazón. Juntos con todos ustedes, procuramos vivir *de una manera digna del llamamiento que hemos recibido* (Efesios 4:1), mientras que ponemos *el ropaje de la nueva naturaleza, creada a imagen de Dios, en verdadera justicia y santidad* (Efesios 4:24). Ésta es la familia de la cual usted es parte. **Estamos agradecidos—y mejores—por su participación.**

Prosiguiendo adelante junto con usted,



John Stumbo, Presidente

# District Superintendent's Report

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## INTRODUCTION

**“More”.** The mission of disciple making, and multiplication was our first theme in this first year of our existence as a new district. But what leads or moves us to this mission? What leads us to love our neighbors enough to care for them that in some way at some point we might share Christ with them. The Bible tells us that *whoever loves God must also love his brother, for how can one love God whom one does not see, and not love his brother whom he can.* Love for God leads us to love people! When our intimacy with Him and our worship of Him grows, a greater love and care for people multiplies. Missions is the end of our deeper life in Christ.

As an Alliance family, we have long known the deeper life with God as linked to mission. Our founder, A.B. Simpson speaks of his growing heart for world evangelization as he was awakened to the filling of the Holy Spirit, and the Christ life in him. I will admit that we are quite gifted people who can accomplish much, even in ministry, without his presence and power. When the Apostle Paul tell us to be filled with the Spirit, it is a present active imperative that urges us to keep seeking to be filled, moment by moment, day after day. We need more of him that we might do more in him and through him.

So, our theme for 2022-23 is simply MORE! More of Him. More of his presence. More of his power. More of his fruit. More power! More grace! More mission. More disciples. Simply More!

*“...go and make disciples...and lo I am with you until the end of the age.” Matthew 28:19-20*

## ORGANIZATIONAL PROCESSES

**Licensing and Ordination Update.** Over the last year, our LOCC has convened to consider how we can improve our district licensing program that would serve our accredited workers best in accomplishing their licensing and ordination goals. One of the strategic changes has been to begin to implement a six-semester licensing/ordination course work that will cycle every three years. The purpose of this course work schedule is to help keep our accredited workers in our traditional licensing path (non-Lead students), and their mentors, on track to have the ordinand finish their course work on 3-year schedule. On January 13<sup>th</sup>, a Zoom meeting took place with about 30 of our Ordination mentees and mentors to unveil the LOCC approved course work schedule. We believe that this serves both mentor and mentee well, in keeping with their semester goals. Along with this semester schedule, starting this fall, we have approved to ask mentors to give an annual Ordination Progress Report and Licensing Recommendation to LOCC. Currently we have 20 traditional ordination track students. It is our intention to build a strong licensed worker and ordination farm system, per se, in our district, that will help supply our churches with pastors and church planters that will lead our churches to new reflections of effective Gospel mission for coming generations. The LOCC is not only an important gatekeeper for our Alliance ministry in our region, but they are also bridges that prepare and empower the next generation of leaders until Jesus comes.

**Regional Missional Networks (RMN).** Considering the size of our district, a mass of land of over 444,000 square miles with well over 41 million people, it seems reasonable to make an effort to cluster our district into regional networks of churches whom we desire would grow in mission centered chemistry and collaboration to reach their geography for Jesus. Some RMNs seem quite large, like the whole state of Oklahoma, others are focused on a city, like El Paso or Houston, but we are finding that for those pastors engaged, chemistry collaboration is less about miles and more about a shared friendship around Christ and his mission. We just added Austin/San Antonio as our newest region, as Aaron begins a network from scratch. Some of our networks this year have partnered for Deeper Life Conferences. We have also seen new partnerships emerged and explored, like the most recent one, between Pastor John Chaffin and Stillwater Alliance with a new church plant in Muskogee, Oklahoma, led by Kendall Dean. Our Houston RMN is actively working together to support three new launches, two in Spanish and one amongst the Nigerian community in Houston. So, over the first year and a half, we are encouraged that this collaboration and chemistry has been activated among our churches, and anticipate growing partnerships.

## District Superintendent's Report

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**Chaplain Ministry Oversight and Care.** I cannot say enough about how blessed we are to have Rev. Bob Collins on our district team, as District Chaplain Coordinator. Over the last few months, we have worked together with Bob to improve our support for our license workers who work, particularly, in institutional chaplain ministries, like hospitals and workplaces. We have crafted an endorsement letter that also introduces Bob as the one who will oversee their care and support, as well as, an end of the year report that Bob will send to them to be returned on a yearly basis. One of my concerns for our chaplains that we've shared from the beginning is that we have very little oversight and care for these licensed workers. Some of them do not attend one of our churches for geographical reasons, so there is a real challenge to keep the connection. The annual report is meant to be a point of contact, so that Bob in turn can make his rounds to visit and care for them in a personal and more practical way. We are also currently working on giving our district chaplain ministry a clearer vision.

**NAA Partnership Update.** We believe that there is a plentiful harvest among Native American communities within our district. For this harvest, Jesus has called us to pray for workers and with it, I believe, comes a commitment to train them. So, we continue to anticipate a partnership with the Native American Association (NAA) for a ministry training school in Oklahoma City on the premises of the former Lifeline Community Church facility. We have been in process of transferring ownership of the property to an NAA School of ministry once it is formed. This has been in the works for several months now, and we anticipate a final transfer by September 1, 2022. The transfer is contingent on NAA attaining an incorporated status for the new Native American Bible Institute. As of April 30, 2022, Zane Williams, Director of NAA, has communicated to me that their goal is to have this done by June 2022. Alliance South Central and Alliance Church Ministries have invested \$10,000 each over the last year to do some necessary building repairs and maintenance. The NAA has also invested \$7000. The transfer of ownership is a purchase of the property agreement for the principal balance (as of August 1, 2022) plus additional accumulative interests and costs not already covered, and an agreement for the use of the facility perpetually for church planting purposes in the region.

We extend our appreciation also to Monty Winters who has given much needed oversight to the building project over this past year.

### OPERATIONS

**Financial Report.** As a result of the increased district revenue in 2021, we increased our budget in 2022 by 40% to \$579,000, mostly from our anticipated rental income from our Matlock property. Our first quarter revenue for 2022 has been incredibly encouraging. Our two primary sources of revenue, our churches' DMF contributions (\$90,646) and our rental income (\$50,011), were at 106.4% and 149%, respectively, of quarter budget goals. We are grateful to the Lord for his provision and to the faithfulness of our churches for their contributions.

On another front that also reflects the generosity of our district family, I am encouraged to report from Ken Baldes, our Alliance CFO, that, after three quarters of the GCF fiscal year receipts, our district has shown to be the fourth largest in percentage growth from our 25 districts nationally. I praise God that our district families are growing in generosity to the world-wide work of the Alliance as they steward the financial resources God has placed under their care.

The proposed 2023 and 2024 annual budgets to be presented to the district conference finance committee is before you. We have estimated the budgets to be \$577,900 and \$573, 900, respectively. You will notice a slight decline yearly from 2022. The main reason is that we are losing \$20,000 per year from the scaling grant funding the national office initiated in 2020 to bring on a Church Multiplication Director at the start of our new district. Last year, we estimated our DMF income based on 8% of our district churches' reported income in their annual reports to the national office. We finished the 2021 at 83% of DMF. We have done the same for 2022, and are proposing the same for 2023 and 2024. As mentioned earlier, so far, after one quarter, we are at 106% for 2022. We are also projecting a 12% increase in rental revenue for 2023 and 2024.

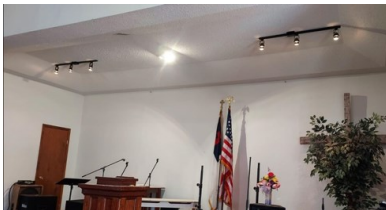
A shout out of appreciation goes out to Norma De Jesus for her on going excellent work in keeping our bills paid and our books in order. Norma is a volunteer that does some heavy lifting in this area for our district.

## District Superintendent's Report

**Staff Addition 2022.** We are pleased to announce that we have added a part-time Church Advance Specialist to our district staff. This role, as The Alliance Church Advance Office is calling it, is a district position whose role is to help churches with equipping, assessing, consulting, transitioning and more. Earlier this year, we were able to bring on board Aaron Foor to fill this role. With him, God also graced us with finding in him, a church planter for Austin, Texas, a city that had been in our priority prayer list since the launching of our new district. Aaron is an Alliance PK, who served in a couple of Alliance Churches in California. Five years ago, he moved to Austin, Texas to be part of the Executive Team of Riverbend Church, as Pastor of Mission and Outreach. He is now seeking to plant a church in Austin, and is a church consultant. He has lead in small churches as well as mega churches. He has replanted and revitalized churches. He comes with a wealth of experience. What is most inviting of this opportunity is that Aaron will be serving us in this important role, as a practitioner, planting a church in one of the most secular cities in our district. His district role is obviously be off-site, since he lives and ministers in Austin. We are fortunate and graced by God to have him as part of our district staff. We encourage you to plug Aaron into your rhythm of counsel as you seek to lead your ministries.

**Property Management.** The district has four properties that is presently managing. All of our current properties represent decades of investment by those who supported Alliance ministry in these communities over many years. The stewardship of these properties should be seen through the lens of a broader Alliance family investment and greatest effort given to use its resource, or resources propagated from their sales to reinvest in Alliance ministry around our district, and if possible, in its immediate community. Three of these properties we are looking to use as church multiplication hubs in their existing communities.

- **Tree Point Dr, Arlington, Tx.** The sale of our former office building on Tree Point Rd is moving along. At the time of this report, Stuart Ashmun, our Foundry Real Estate agent, informed us that that we should be closing by the middle of June.
- **Weslaco, Tx.** Due to some tropical storms in late August, our Weslaco Multiplication Hub property suffered extensive water damage. Recently, the remodeling work finished. Please pray with us as we process to define and search for a Multiplication Hub Director for the RGV region.



- **Matlock.** As mentioned already, our Matlock property has generated 149% of projected income over the first quarter of 2022. On another exciting note, we have added a district church plant to the facility. Pastor Rollie Calugay started meeting there with a group earlier this year on Sunday mornings. We are still looking for this district facility to serve as a Multiplication Hub that will be a catalyst for spurring a church planting network in the DFW region of our district.
- **Oklahoma City.** As mentioned above, this property is in process of being transferred to NAA Ministry Training Institute ownership early this fall.

**Digital Platforms and Social Media.** As the writing of this report, we have produced the majority of the content for our ASC website relaunch. Our website needed updating and a new purpose. We understand that website have a lot of necessary information, but our desire was to create something that would be a bit more engaging. We are also working toward improving our social media communication with an ASC App, Facebook, Instagram and YouTube. With a district with as big as a geography that we cover, it will become increasingly necessary for us to train, empower, and support regional leaders who have a missional footprint on the ground. We want to be able to make their access to data, processes, promotions, registrations, and other resources available as fast as possible. We recognize Aaron Foor who came on board in a timely way and is leading the charge in much of this design work. Look for our new website launch and app in coming weeks.



## District Superintendent's Report

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**Regional Multiplication Hubs.** In an effort to fulfill our call to multiply mission around our district, we are strategically working toward planting a multiplication hub in every one of our regions. For this reason, we have retained ownership of two strategic church properties in the RGV and DFW regions of our district. We have also, for this reason, negotiated the perpetual use of the OKC church building, in the transfer of property ownership to the future NAA ministry school. We are under the conviction that while selling buildings is sometimes necessary, we recognize that losing a physical footprint in a region, can be a much more costly endeavor in the long run. So, when strategically possible we look to do this in the future. While we believe churches plant churches, we are seeing that God has raised unique apostolic leaders for our time, who have the calling, gifting, and passion to develop and deploy other called church leaders within their region. They are not necessarily called to grow a ministry, but a network of multiple ones. We are believing for God to provide such leaders, and the building to serve as a resource to serve that network. We look to make future investments in these fronts. Pray with us.

**Regional Coaches.** In the same line of thinking, concerning the vastness of our geography, and the richness of our diversity, we will continue to find it necessary to equip, support, and empower regional coaches with the resources and tools to meet the Advance and Church Planting needs of each region. This is, no doubt, a sizable task, but for those who have a developing heart and the vigorous capacity, we invite you.

### OUR WORK

Our work collectively as an Alliance district family is quite clear. It is to make disciples, develop leaders, and multiply mission in every one of regional geographies. God is doing some great things to this end around our district. Here are just a few.

- **Redemption Point Alliance Church.** I met with Pastor Lindsey Alcosiba earlier this spring. God has graced his ministry to an ever-expanding community around McKinney. They have been, by far, the fastest growing ministry in our district. Their attendance is 200+. Incredible when you think that they replanted the church in 2018 with 12 people, and grew mostly during covid. Among them is a group of young professionals that meet in a house group north of McKinney in Melissa Texas. It is a good size group of 20-25 adults. His son, Kevin Alcosiba, one of our ordinands, is part of this group, and the vision is for them to launch a church plant under his leadership in the future. The church has a potential of launching multiple church plants in the future as well, through other church leaders who are currently also pursuing ordination, Barry Card and Stanley Samuel. Earlier this spring, the leadership also launched a Spanish service on Sunday evenings, called LINK. It is exciting to see what God is doing there.
- **Un Nuevo Comienzo.** Pastor Julio Monarrez has a passion to empower and release workers in the harvest of El Paso. Their ministry was the initial critical partner for launching Restoration Alliance Church, pastored by Richard Rodriguez that has now grown to 40 plus people in this first half of 2022. Over the last few months, Un Nuevo Comienzo has launched another Spanish plant in las Cruces, New Mexico. New Mexico is not in our district, but I have already discussed this opportunity with David Gilmore, the South Pacific District DS, and he welcomes our effort.
- **Greenhouse Church, Katy Texas.** Rev. Jeff Wheeland is steadily growing a multicultural church to over 100 people. There is tremendous evangelistic opportunity in this growing part of Katy Texas. Jeff is a gifted evangelist who connects well with just about anybody. In their fellowship, they have people that are first- and second-generation immigrants from multiple countries around the world.
- **Houston Regional Missional Network.** I have preached a series called "Small is Better." Where I emphasized the Biblical value of true community that is mostly done in "small church." Not only is genuine community in a small group of believers healthy for relationship, but it is crucial for healthy disciple making and multiplication. It is a model of Jesus and the first century church. I am super encouraged by the growing collaboration of our smaller small ethnic churches in the Houston region that are dreaming together about planting churches.

## District Superintendent's Report

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Pastor Timothy Chang and Herman Sanchez are partnering with other leaders like Femi Sonuga-Oye, Oscar Briones, and Freddy Sepulveda, to launch plants that will reach people of Nigerian and Spanish descent in the Greater Houston vicinity. Disciple making and multiplication is not about the size of a congregation, but about God's heart for lost people.

- **FAAC Greenhouse and Victory Church.** Pastor Jim Golvingo and FAAC took a step of faith risk when they launched Pastor Jeru Francia in the Spring of 2020, to plant Victory Church in The Colony area of Dallas. This was early on during the Covid pandemic, but God has graced and blessed that faith. Today, FAAC continues to experience significant healthy growth in Arlington, and Victory Church has recently been raised to development status, growing into a sound group of over 40 believers.
- **Above and Beyond Leadership.** I want to take a moment to acknowledge some of our colleagues who have gone above and beyond to lean in and serve our district. These are men and women who do it with excellence and sacrifice.
  - **Dr. Paul King**, who has helped care for Sunrise Fellowship Church in Enid, while they go through a transitional time without a pastor. Thank you, Paul, for being available not only to them, but others as our churches have had need.
  - **Paul Marrero**, who served Sinai Alliance Church in McAllen Texas over the last two years as interim pastor. Even at 80, he is still teaching a Lay Leadership training course in the RGV. Thank you, Paul (we have some great Paul's), for your selfless service to God's people.
  - **LEAD Co-hort Directors, Rev. John Chaffin, Rev. Richard Greer, Rev. Angel Garcia, Rev. William Baradi, Rev. Robert "Bob" Collins, Rev. Ramon Cisneros.** Pastors, as we know, already have their plates full of their congregations, but it is inspiring to see these men's passion to develop other servants. Your leadership will impact communities in our district for decades to come. Thank you, men, for your investment.
  - **LOCC and Ordination Mentors.** There are multiple people to name, you know who you are, who give several hours a month to make sure that those God has called are doing all they are required to show themselves approved to serve Christ's church. Thank you for your investment in our future leaders.
  - **Norma De Jesus.** Norma serves as our district bookkeeper as a volunteer. As you can imagine, it is a fulltime job to keep our payroll and payments on track month after month. She does her role with great excellence. Thank you, Norma, for serving all of us.
  - **Yvette Banda.** It has been a slow two years for gatherings, but leadership in with our Alliance Women has not been without. Yvette has assembled a team and is working toward giving our Alliance women a fresh new push. Yvette thank you for allowing yourself to be stretched and serving to move this ministry forward.

There is so much Kingdom advance going on in every one of our churches to name them all. We praise God for every one of our pastors and leaders who lead their churches to advance the Kingdom of our Savior, one life at a time in their communities.

**Pastoral Farm System.** We are facing an ongoing pastoral vacuum where more pastors are retiring or resigning than we are able to replace. Having four churches without a lead pastor, we had three more lead pastors announce their retirement or resignation over the Spring of 2022. Many of these churches are relatively small congregations whose limited income makes it difficult to find a pastor who is willing to serve Co-vocationally. We find it necessary to make every effort to build our own "Pastoral Farm System" within our district. The pool is diminishing so that, in a meeting with National leaders, regarding our candidate licensing and recruiting, we heard, Rev. Terry Smith, our VP to Church ministries, make an appeal for us to be on the lookout for those potential leaders in our pews who may show ministry potential and only need to be challenged and directed to a pathway for license ministry. The following commitments have been made to build a pastoral farm system within our district.

## District Superintendent's Report

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- **LEAD Program.** We are committed to partner with the LEAD program as our primary leadership development and licensing program. In just a short year and a half, we have 24 LEAD students, 8 of whom are currently in the licensing track. I do believe that it is in the district's best interest that we keep making the investment in future license workers a priority. We have \$25,000 set aside for scholarships in our budget, and we are currently investing \$4000 per year. If you have potential vocational ministry leaders among you, and they have no formal ministry education, we encourage you to spur them to look into LEAD as an option for their licensed vocational ministry training. It is fully accredited by the Alliance.
- **Crown Launch Program:** Crown College has established an internship program where they require a six-month ministry internship experience for their Senior Ministry Students. These internships usually take place between the summer to the end of the fall semester of the student's Senior year. This is a great opportunity for our churches to find potential staff and more importantly invest in the development of future Alliance ministry leaders. It gives our churches a six-month non-committal recruiting opportunity as you seek to fill ministry staff. Keep in mind, that with today's on-line programs, not all graduates are young, some may be more mature with young families. Please reach out to Crown early in the school year, while these connections are beginning to be made.
- **Crown College Trustee.** I met, Dr. Richard Denton, the new President of Crown College, earlier this Spring. Dr. Denton has a career history in higher Christian education and seems to be passionate for the work ahead. We were able to connect him with, Dr. Juan Padilla, a neurosurgeon from the Rio Grande Valley, who has a long history with the Alliance, going back to Puerto Rico. Dr. Padilla moved to Texas in 2008, became a member of Rio Life Community Church, from where he launched an international surgical ministry, Heal International Medical Missions, that still serves various countries in Caribbean, Central and South American, and as far as Eastern Europe. Dr. Denton was delighted to have this expertise join the Crown College Trustee team.
- **Scholarships.** We believe that God calls some to lead his Church in every generation. When he does, we are committed to come alongside them by financially investing with them for the training required to answer their call to serve as a licensed worker in the Alliance South Central District. There are several scholarships available from the ASC district as well as other partners that can make this training affordable. Here is a short rundown of each one, you can find further details and links to apply in our ASC website.
  - ◇ ASC Matching Scholarship. Up to \$250 per semester matching scholarship for all Accredited students, pursuing licensing and ordination, no matter the program (i.e. ACLD, LEAD, Traditional Mentoring Program).
  - ◇ ASC Matching Scholarship. Up to \$100 per semester matching scholarship for all non-Accredited church ministry leaders, pursuing further training in the LEAD or ACLD programs.
  - ◇ Relational Weekend Retreat Matching Scholarship. Up to \$400 per couple, Up to \$300 per single person matching scholarship to meet the relational assessment requirement for licensing and ordination.
  - ◇ Dr. Scott Borderud Leadership Scholarship – A scholarship to give financial assistance to licensed pastors pursuing ongoing education and training, or otherwise expressing other financial need.
  - ◇ Robert A. Jaffray Scholarship (for LEAD students only) See link for details <https://www.leadcma.org/scholarships/>
  - ◇ Alliance Student Loan Debt Reduction Program. This scholarship is for Alliance Colleges alumni who serve in an Alliance ministry for up to 3 years, receiving \$4000 per year towards their school loan debt reduction, up to \$12,000. See the link for details <https://cmalliance.org/serve/loan-repayment-program/>

## District Superintendent's Report

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**Pinecrest Camp.** Pinecrest Camp in the Ozarks of Arkansas is our nearly 100-acre retreat camp that continues to serve many as a place to rest, refresh and reignite in the Lord. The camp has value in its region, in the way that it is serving the mission of Christ in some pretty creative ways, like providing a Gospel centered camp for foster teen girls. As an uncle to adopted foster teen girls, I can tell you that God has changed eternity for my nieces as they came into homes that gave them, not just the love of family, but the love of Christ. I believe that the camp, also has great value to us. In a world evermore consumed with business, it can serve us well to keep pursuing the much-neglected rhythms of the deeper life. It can serve for us, young and old, the opportunity to go to the wilderness, as Jesus did, or to Old Orchard, as Simpson and the early Alliance family did. It currently hosts for our district a yearly Labor Day Family Camp, October Man Camp, an April Prayer Retreat and a Summer Youth Camp, called Compelled that will continue on non-Life years.

Some of you may be aware that over the course of the recent pandemic, Pinecrest suffered financial challenges for obvious reasons. Through the leadership of Jake McPeak and the Pinecrest board of directors, though, the camp was able to finish the last year \$64 in the black, nevertheless in the black. We want to thank ABC Waco for spurring a fundraising effort throughout our district this Spring 2022 that helped raise over \$25,000 for Pinecrest. Thank you for all that contributed, and if you feel you missed that opportunity, it is not too late to send your gift, I'm sure.

**Envision Tex/Mex.** Envision Director, Jen Scheppens, informed us that the Alliance Board of Directors has approved for an Envision Site along our Texas-Mexico Border. It is one that looks to disciple and develop future leaders and missionaries while serving in the complexities of a migrating community in crisis. This project is on hold at the moment, but we look forward to merging this a unique opportunity of a church planting network in the Eagle Pass, Uvalde, Del Rio region of Texas.

**In Closing.** The fields are white for the harvest. There is work for us to do. The master has called. Nothing will prevail against the ordained advance of His mission. Without Him, we can do nothing! But, He has promised His presence and power with us until the end of this work. There is MORE!

Press On,



Rev. David Gomez

# District Corporate Secretary's Report— Part A

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## Summary of DEXCOM's Recommendations from Nov, 2021 to Sep, 2022

The following is a summary of DEXCOM recommendations dating from November 2021 to September 2022 to be passed to various conference committees, or the delegates as a whole, for the purpose of both report and/or consideration for legislative action during the Alliance South Central 2022 District Conference.

### **District Budgets**

Whereas it is the responsibility of District Conference to approve each year's annual budget,

Be it Resolved, that: The 2023-2024 Alliance South Central budgets, as presented by the treasurer to the DEXCOM, is sent to the District Finance Committee at the 3rd District Conference for action.

Respectfully submitted,

*Linda South*

District Corporate Secretary

Alliance South Central

# District Corporate Secretary's Report— Part B

## Summary of DEXCOM's Actions from September, 2021— June, 2022

**S**ome issues may be omitted. All significant actions since the 2<sup>nd</sup> Conference of the Alliance South Central have been included. Complete minutes are available at the District Office and may be viewed by members of District Churches after approval through appropriate channels.

### September 30, 2021 Email Vote

Approved recommendation of the D.S. that: we tithe to the GCF from the funds received from the sale of the Dardanelle, Arkansas property.

### October 6, 2021 Email Vote

Approved recommendation of the D.S. that: we approved a love offering of \$2400 for 6 regional trainings [Evangelism Explosion] coming during the next 12 months.

### November 9, 2021 Email Vote

Approved recommendation of the D.S. that: we invest \$1500 toward the creation of the Elder Life program through LEAD [from the Church Health budget].

Approved recommendation of the D.S. that: non-LEAD ordinands in our traditional track receive a matching scholarship from the District that matches the ordinand's church contribution toward meeting these requirements up to \$400 for student/couple, and \$300 for student/single [from the Church Health budget].

### January 18, 2022 DEXCOM Meeting via Zoom

Recommendation 1 – that ASC hire Aaron Foor as part-time Church Advance Specialist. Accepted

Recommendation 2 – that ASC invest \$40,000 from our strategic reserves over two years for the church plant in Austin, Texas. Accepted

Recommendation 3 – that we would approve sales price reduction for Treepoint Drive property at the advice of realty expert in January 2022. Tabled

Recommendation 4 – that as funds are available from our strategic reserves, we would partner with ASC churches by matching their financial commitments toward church planting up to \$20,000 per official church plant with a time limit of three years. Accepted

Recommendation 5 – that we recommend to District Conference to adopt the LEAD Elder Life as require training to qualify elders for service in the local church. Tabled.

### February 17, 2022 Email Vote

R/T Weslaco Church Property storm damage repair. Approved recommendation of the D.S. that: we approve the difference, \$14,134.76, [\$23, 094.18 repair estimate/\$8,959.42 insurance payout] from our reserves, so we can move forward with the repairs and stop any further damage.

### April 30, 2022 DEXCOM Meeting at the District Office

Recommendations 1-6 are related to the 2022 District Conference this fall – all items approved.

Recommendation 7 – that the 2023-2024 Budget be accepted and moved to the Committee on Finance for further action at District Conference. Approved

Recommendation 8 – that HSA contribution for D.S. Health Insurance be pursued. Approved

Recommendation 9 – that Weslaco completion of property update for \$2800 be approved. Approved

Recommendation 10 – that Matlock sanctuary updates/improvements be approved for approximately \$10, 000 (quotes pending). Approved

Recommendation 10a – that Development Status be approved for 1. Victory Church of the C&MA under the ministry of Jeru Francia and 2. Restoration Alliance Church under the ministry of Richard Rodriguez.

Recommendation 11 – the Scott Borderud Scholarship Fund be established as an ASC scholarship to help ASC pastors with ongoing education/training and/or other financial need. Approved [other guidelines for this scholarship are included in this approval]

Recommendation 12 – that a one-time gift of \$10,000 (with \$2000 designated for fundraising consultation), from our reserves, be gifted to Pinecrest Camp based on their report. Approved

## District Corporate Secretary's Report—Part B

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### Summary of DEXCOM's Actions from September, 2021— August, 2022

Recommendation 13 – that a \$100 church-matching scholarship (from the scholarship budget) for non-licensing LEAD students be approved up to \$1000 or 10 students per semester. Approved

Recommendation 14 – to approve the recommendation of Dr. Juan Padilla as a Board of Trustees member for Crown College. Accepted

Recommendation 15 – to approve/endorse Redemption Point Alliance Church's Orchard Alliance Loan application. Accepted

#### May 24, 2022 Email Vote

Approved recommendation of the Treasurer, Justin DuBose that: ASC pay \$167/month, beginning in August 2022, for an HAS plan for David and family. Approved

#### June 2, 2022 Email Vote

Recommendation – that we reclassify New Vision Church, El Paso to development. Approved.

#### June 4, 2022 Email Vote

Approved recommendation of the D.S. that: we reclassify Redeemer Resurrection Church in Houston, Texas to developing status, effective immediately.

#### June 6, 2022 Email Vote

Recommendation 1 – that we suspend Rev. Kim Dang's license with the Christian and Missionary Alliance, and remove him from his ministry, effective immediately, being subject to an investigation and possible disciplinary action. Accepted.

Recommendation 2 – that we close RRC and we exercise the reversion of all property, tangible and intangible, from Redeemer Resurrection Church to the Alliance South Central, in accordance to Article XVI of the Alliance Uniform Constitution, so that the assets can be used for ongoing Alliance ministry in this community in the future. Accepted.

#### June 22, 2022 Email Vote

Recommendations from the attorney Jim Kiser related to processes concerning Redeemer Resurrection Church and Rev. Kim Dang were approved.

#### July 30, 2022 DEXCOM Meeting via Zoom

Recommendation – that Resurgent Church in San Antonio, Texas be closed effective September 1, 2022.

Recommendation – that Plano Chinese Alliance Church be reclassified to development.

#### August 16, 2022 DEXCOM Email Vote

Recommendation – that the recommendations for the Plano Chinese Alliance Church as listed by Aaron Foor (Church Advance Specialist) in consultation with the District Superintendent be confirmed

Respectfully submitted,

*Linda South*

District Corporate Secretary  
Alliance South Central

# District Treasurer's Report

## STATEMENT OF FINANCIAL POSITION

End of the year 2021

### ASSETS:

● <b>CURRENT ASSETS: CHECKING/SAVINGS</b>	
Frost Bank: Checking .....	63,002.70
Frost Bank: Money Market .....	202,147.23
Orchard Alliance: 31094801 .....	503,570.70
<b>TOTAL CHECKING/SAVINGS .....</b>	<b>768,720.63</b>
<b>OTHER CURRENT ASSETS: LOAN AND PREPAID ACCOUNTS</b>	
Prepaid Insurance .....	2,862.25
Redemption Point Alliance Church Loan .....	110,801.76
<b>TOTAL OTHER CURRENT ASSETS: LOAN AND PREPAID ACCOUNTS .....</b>	<b>113,664.01</b>
<b>TOTAL CURRENT ASSETS .....</b>	<b>882,384.64</b>
● <b>FIXED ASSETS: DISTRICT PROPERTIES</b>	
<b>AUTOMOBILES:</b>	
District Automobiles: Honda .....	25,597.05
District Automobiles: Subaru .....	25,333.65
Accum Dep District Automobile .....	-10,577.64
<b>TOTAL AUTOMOBILES .....</b>	<b>40,353.06</b>
<b>DISTRICT OFFICE:</b>	
Office Building: Treepoint .....	553,078.00
Office Building: Accumulated Depreciation .....	-189,016.33
Office Furniture/Equipment .....	50,700.83
Office Furniture/Equipment: Accumulated Depreciation .....	-50,700.83
<b>TOTAL DISTRICT OFFICE.....</b>	<b>364,061.67</b>
<b>OTHER PROPERTY AND LAND:</b>	
Arlington: 7000 Matlock Road .....	1,300,000.00
Weslaco: 207 West 7th .....	429,000.00
OKC: 4231 NW 50th Street .....	1,150,000.00
<b>TOTAL OTHER PROPERTY AND LAND.....</b>	<b>2,879,000.00</b>
<b>TOTAL FIXED ASSETS: DISTRICT PROPERTIES</b>	<b>3,283,414.73</b>
<b>TOTAL ASSETS .....</b>	<b>4,165,799.37</b>



## District Treasurer's Report

### STATEMENT OF FINANCIAL POSITION

End of the year 2021

#### LIABILITIES AND EQUITY

● <b>CURRENT LIABILITIES</b>	
Acc Taxes Payable (copier/land) .....	5,252.81
<b>TOTAL CURRENT LIABILITIES .....</b>	<b>5,252.81</b>
<b>LONG TERM LIABILITIES: LOANS</b>	
Orchard Alliance: 692000 .....	110,801.76
Orchard Alliance: 597700 .....	233,155.69
<b>TOTAL LONG TERM LIABILITIES: LOANS .....</b>	<b>343,957.45</b>
<b>TOTAL LIABILITIES .....</b>	<b>349,210.26</b>
● <b>EQUITY</b>	
<b>DISTRICT DESIGNATED FUNDS: Property Reserves .....</b>	<b>-26,355.98</b>
<b>TEMPORARY RESTRICTED FUNDS:</b>	
Church Advance Fund .....	10,000.00
Church Multiplication Grants .....	85,325.45
Evangelism Expo: N.O. Grant .....	7,412.60
Scott Borderud Memorial Grant .....	10,000.00
<b>TOTAL TEMPORARY RESTRICTED FUNDS .....</b>	<b>112,738.05</b>
<b>DONOR RESTRICTED FUNDS:</b>	
Alliance Men .....	1,140.49
Benevolent Fund .....	1,639.63
Church Plant: Orchard of Praise Fund .....	626.00
Disaster Relief Fund .....	15,277.78
Evangelism Expo: ASC .....	1,550.00
<b>TOTAL DONOR RESTRICTED FUNDS .....</b>	<b>20,233.90</b>
UNRESTRICTED RETAINED EARNINGS .....	2,636,564.10
NET INCOME .....	1,073,409.04
<b>TOTAL EQUITY .....</b>	<b>3,816,589.11</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>4,165,799.37</b>

# District Treasurer's Report

## STATEMENT OF FINANCIAL ACTIVITIES (Budget vs. Actual)

End of the year 2021

INCOME	Jan-Dec 21	Budget	\$ Over Budget	% of Budget
<b>• OPERATIONAL INCOME</b>				
Bank Interest	1,403.53	800.00	603.53	175.44%
District Conference Income	9,904.00	6,500.00	3,404.00	152.37%
District Ministry Fund (DMF)	272,569.57	316,700.00	-44,130.43	86.07%
Donations	9,330.57	0.00	9,330.57	100.0%
Other Income	20,034.50	0.00	20,034.50	100.0%
<b>TOTAL OPERATIONAL INCOME</b>	<b>313,242.17</b>	<b>324,000.00</b>	<b>-10,757.83</b>	<b>96.68%</b>
<b>• NON-OPERATIONAL INCOME</b>				
Benevolence Income	2,372.13	0.00	2,372.13	100.0%
Ethnic Association Income	0.00	0.00	0.00	0.0%
Evangelism Expo Income	9,011.80	0.00	9,011.80	100.0%
Hispanic Ministries Income	0.00	0.00	0.00	0.0%
Missionary Tour Income	633.46	2,500.00	-1,866.54	25.34%
Relief Fund	0.00	0.00	0.00	0.0%
CMA District Transfer	77,109.00	0.00	77,109.00	100.0%
Church Plant: Victory Church Inc	300.00	0.00	300.00	100.0%
Church Plant: Orchard of Praise Inc	630.61			
<b>TOTAL NON-OPERATIONAL INCOME</b>	<b>90,057.00</b>	<b>2,500.00</b>	<b>87,557.00</b>	<b>3,602.28%</b>
<b>• GRANTS:</b>				
Grants— Church Planting	45,679.84	0.00	45,679.84	100.0%
Grants— National Office C&MA	73,636.38	80,000.00	-6,363.62	92.05%
<b>TOTAL GRANTS</b>	<b>119,316.22</b>	<b>80,000.00</b>	<b>39,316.22</b>	<b>149.15%</b>
<b>• PROPERTY INCOME</b>				
Gas Well Income	15,764.51	2,200.00	13,564.51	716.57%
Insurance Claim Income	321,349.30	0.00	321,349.30	100.0%
Interest from Loans	4,931.57	5,800.00	-868.43	85.03%
Property Sale Income	144,682.00	0.00	144,682.00	100.0%
Rental Income	128,244.00	0.00	128,244.00	100.0%
Reversionary Property	923,449.61	0.00	923,449.61	100.0%

## District Treasurer's Report

### STATEMENT OF FINANCIAL ACTIVITIES (Budget vs. Actual)

End of the year 2021

	Jan-Dec 21	Budget	\$ Over Budget	% of Budget
<b>TOTAL PROPERTY INCOME</b>	1,538,420.99	8,000.00	1,530,420.99	19,230.26%
<b>TOTAL INCOME/GROSS PROFIT</b>	<b>2,015,356.54</b>	<b>414,500.00</b>	<b>1,600,856.54</b>	<b>486.21%</b>
<b>EXPENSES:</b>				
• <b>OPERATIONS: District Building</b>				
Building Depreciation Expense	0.00	0.00	0.00	0.0%
Building Maintenance	4,430.79	6,750.00	-2,319.21	65.64%
Utilities	12,152.18	8,500.00	3,652.18	142.97%
Janitorial Services	810.00	400.00	410.00	202.5%
Janitorial Supplies	157.92	650.00	-492.08	24.3%
Lawn Care	3,354.00	3,400.00	-46.00	98.65%
Office Security	1,093.88	1,600.00	-506.12	68.37%
Property Insurance	5,737.39	2,500.00	3,237.39	229.5%
Property Tax	0.00	5,000.00	-5,000.00	0.0%
<b>TOTAL DISTRICT BUILDING</b>	<b>27,736.16</b>	<b>28,800.00</b>	<b>-1,063.84</b>	<b>96.31%</b>
• <b>OFFICE EXPENSE:</b>				
Accounting & Auditor Services	9,403.80	6,000.00	3,403.80	156.73%
Bank / Credit Card Fee	360.30	200.00	160.30	180.15%
Communication Material	685.47	540.00	145.47	126.94%
Computer Maintenance	670.68	300.00	370.68	223.56%
Furniture/Equipment	6,298.60	5,000.00	1,298.60	125.97%
Hospitality	1,353.73	1,300.00	53.73	104.13%
Interest Expense	0.00	0.00	0.00	0.0%
Legal & Professional Services	1,029.00	6,200.00	-5,171.00	16.6%
Membership Fee	628.91	600.00	28.91	104.82%
Office Supplies	1,970.32	1,940.00	30.32	101.56%
Postage	288.20	600.00	-311.80	48.03%
Software	75.76	1,200.00	-1,124.24	6.31%

## District Treasurer's Report

### STATEMENT OF FINANCIAL ACTIVITIES (Budget vs. Actual)

End of the year 2021

	Jan-Dec 21	Budget	\$ Over Budget	% of Budget
Telecommunication	3,510.62	6,000.00	-2,489.38	58.51%
<b>TOTAL OFFICE EXPENSE</b>	<b>26,275.39</b>	<b>29,880.00</b>	<b>-3,604.61</b>	<b>87.94%</b>
• <b>PAYROLL:</b>				
<b>HOUSING ALLOWANCE</b>				
DS Housing Allowance	25,000.08	25,000.00	0.08	100.0%
CAD Housing Allowance	0.00	0.00	0.00	0.0%
CMD Housing Allowance	18,000.00	18,000.00	0.00	100.0%
<b>TOTAL HOUSING ALLOWANCE</b>	<b>43,000.08</b>	<b>43,000.00</b>	<b>0.08</b>	<b>100.0%</b>
<b>SALARY &amp; WAGES</b>				
Office Salaries & Wages	55,184.55	82,400.00	-27,215.45	66.97%
CAD Salary	0.00	0.00	0.00	0.0%
CMD Salary	40,000.08	40,000.00	0.08	100.0%
<b>TOTAL SALARY &amp; WAGES</b>	<b>95,184.63</b>	<b>122,400.00</b>	<b>-27,215.37</b>	<b>77.77%</b>
DS Moving Expenses	0.00	0.00	0.00	0.0%
Payroll Tax	5,084.29	9,364.00	-4,279.71	54.3%
Workman's Compensation	568.17	600.00	-31.83	94.7%
<b>TOTAL PAYROLL EXPENSES</b>	<b>143,837.17</b>	<b>175,364.00</b>	<b>-31,526.83</b>	<b>82.02%</b>
• <b>OTHER OPERATIONAL EXPENSES:</b>				
Alliance Women Point Person	673.59	2,000.00	-1,326.41	33.68%
Benevolence Expense	4,023.20	0.00	4,023.20	100.0%
District Conference	14,293.74	6,500.00	7,793.74	219.9%
D.S. Professional Development	716.75	500.00	216.75	143.35%
Ethnic Associations Expense	0.00	0.00	0.00	0.0%
Evangelism Expo	1,747.40	0.00	1,747.40	100.0%
Great Commission Fund	14,580.00	0.00	14,580.00	100.0%
Hispanic Ministries Expense	107,577.00	0.00	107,577.00	100.0%
Youth Point Person	633.03	2,000.00	-1,366.97	31.65%
Church Plant: Victory Church Exp	300.00	0.00	300.00	100.0%
Church Plant: Orchard of Praise Exp	4.61			

## District Treasurer's Report

### STATEMENT OF FINANCIAL ACTIVITIES (Budget vs. Actual)

End of the year 2021

	Jan-Dec 21	Budget	\$ Over Budget	% of Budget
<b>TOTAL OTHER OPERATIONAL EXPENSES</b>	<b>144,549.32</b>	<b>11,000.00</b>	<b>133,549.32</b>	<b>1,314.09%</b>
• <b>PROPERTY MAINTENANCE</b>				
1027 Friedrich St–LA	4,875.00	0.00	4,875.00	100.0%
203 Dakota–TX	-457.04	0.00	-457.04	100.0%
207 W Seventh–TX	8,341.76	0.00	8,341.76	100.0%
5150 Treepoint Dr–TX	4,494.00	0.00	4,494.00	100.0%
7000 Matlock Rd–TX	103,984.82	0.00	103,984.82	100.0%
Insurance Claim Exp	337,343.01	0.00	337,343.01	100.0%
4231 NW 50–OKC	22,490.42	0.00	22,490.42	100.0%
Interest Due on Loan	11,043.61	0.00	11,043.61	100.0%
Rio Grande City–TX	9.57	0.00	9.57	100.0%
<b>TOTAL PROPERTY MAINTENANCE</b>	<b>492,125.15</b>	<b>0.00</b>	<b>492,125.15</b>	<b>100.0%</b>
• <b>TRAVEL</b>				
Auto Expense	6,280.19	7,700.00	-1,419.81	81.56%
Auto Depreciation Expense	0.00	0.00	0.00	0.0%
Dexcom Travel	2,966.14	5,000.00	-2,033.86	59.32%
D.S. Travel	9,152.05	10,000.00	-847.95	91.52%
<b>TOTAL TRAVEL</b>	<b>18,398.38</b>	<b>22,700.00</b>	<b>-4,301.62</b>	<b>81.05%</b>
<b>TOTAL OPERATIONS</b>	<b>852,921.57</b>	<b>267,744.00</b>	<b>585,177.57</b>	<b>318.56%</b>
• <b>CHURCH ADVANCE:</b>				
Church Advance Initiatives	19,300.04	21,356.00	-2,055.96	90.37%
Committees' Work	0.00	1,500.00	-1,500.00	0.0%
District Worker Development	249.81	1,000.00	-750.19	24.98%
LOCC	787.11	4,400.00	-3,612.89	17.89%
Ordinand's Program	509.00	0.00	509.00	100.0%
Pastoral Care	5,088.47	1,500.00	3,588.47	339.23%
<b>TOTAL CHURCH ADVANCE</b>	<b>25,934.43</b>	<b>29,756.00</b>	<b>-3,821.57</b>	<b>87.16%</b>

## District Treasurer's Report

### STATEMENT OF FINANCIAL ACTIVITIES (Budget vs. Actual)

End of the year 2021

	Jan-Dec 21	Budget	\$ Over Budget	% of Budget
<b>• CHURCH MULTIPLICATION</b>				
CMD Moving Expenses	0.00	0.00	0.00	0.0%
CMD Travel	9,906.74	12,000.00	-2,093.26	82.56%
Church Planting Grants	35,305.39	0.00	35,305.39	100.0%
Church Planting Initiatives	45,590.71	80,000.00	-34,409.29	56.99%
Hubs & Cohorts	0.00	0.00	0.00	0.0%
LEAD Program	11,485.12	20,000.00	-8,514.88	57.43%
<b>TOTAL CHURCH MULTIPLICATION</b>	<b>102,287.96</b>	<b>112,000.00</b>	<b>-9,712.04</b>	<b>91.33%</b>
<b>• MISSION TOUR &amp; MOBILIZATION</b>				
Mission Mobilization	2,497.80	2,500.00	-2.20	99.91%
Mission Tour	3,985.58	2,500.00	1,485.58	159.42%
<b>TOTAL MISSION TOUR &amp; MOBILIZATION</b>	<b>6,483.38</b>	<b>5,000.00</b>	<b>1,483.38</b>	<b>129.67%</b>
<b>OVERALL TOTAL EXPENSES</b>	<b>987,627.34</b>	<b>414,500.00</b>	<b>573,127.34</b>	<b>238.27%</b>
<b>NET INCOME</b>	<b>1,027,729.20</b>	<b>0.00</b>	<b>1,027,729.20</b>	<b>100.0%</b>

# District Treasurer's Report

## DISTRICT MINISTRY FUND

End of the year 2021

CODE	FULL NAME	CITY	%	2020(12MO) Fair Share Amt	2021 Actual DMF Giving	2021 Actual vs FS
<b>ACCREDITED CHURCHES</b>						
4848284	All Nations	White Settlement	8	\$ 8,087.20	\$ 7,845.40	97%
4848141	Alliance Bible	Baytown	8	\$ 14,376.00	\$ 13,890.22	97%
4848705	Alliance Bible- Resurgent	San Antonio	8	\$ 5,168.32	\$ 4,713.30	91%
4848012	Alliance Intl Church**	Pearland	6	\$ 5,318.88	\$ 5,122.30	96%
4840875	<b>Christ Comm Church</b>	Weatherford	8	\$ 4,326.32	\$ -	0%
4805400	Church Burns Park	North Little Rock	8	\$ 4,828.80	\$ 4,074.74	84%
4805600	CMA Russellville	Russellville	8	\$ 5,274.00	\$ 4,543.00	86%
4840800	CMA Stillwater	Stillwater	8	\$ 6,999.20	\$ 6,810.24	97%
4848799	CMA Waco	Waco	8	\$ 20,000.00	\$ 17,852.82	89%
4848114	Companerismo Cristiano	San Juan	8	\$ 4,310.16	\$ 2,653.89	62%
4848518	Faith Church	La Feria	8	\$ 3,800.00	\$ 2,915.00	77%
4848575	Fellowship Community	Midland	8	\$ 22,397.36	\$ 24,760.59	111%
4848055	Filipino American	Arlington	8	\$ 14,238.24	\$ 13,860.64	97%
4848189	Grace Montagnard	Ovilla	8	\$ 1,872.00	\$ 2,181.05	117%
4848376	Greenhouse Community	Katy	8	\$ 15,052.24	\$ 14,403.27	96%
4840012	Higher Life Fellowship	Broken Arrow	8	\$ 3,600.00	\$ 2,700.00	75%
4848423	Hope Fellowship	Longview	8	\$ 13,812.88	\$ 18,578.96	135%
4848119	Igl ACM Buen Pastor	McAllen	8	\$ 6,711.92	\$ 7,808.13	116%
4848118	Igl Alianza Harlingen	Harlingen	8	\$ 2,423.36	\$ 2,504.99	103%
4848820	Igl Alianza Vida	Houston	8	\$ 968.00	\$ 1,210.04	125%
4848175	Igl Cantico Nuevo	Donna	8	\$ 3,393.04	\$ 2,516.44	74%
4848302	Igl Encuentro Con Dios	Yandell	8	\$ 3,790.64	\$ 4,780.27	126%
4848750	Igl La Hermosa	McAllen	8	\$ 2,545.20	\$ 3,146.25	124%
4848640	Igl Sinai de la ACYM	McAllen	8	\$ 2,912.64	\$ 3,057.70	105%
4848015	Igl Un Nuevo Comienzo	El Paso	8	\$ 3,958.64	\$ 4,612.72	117%
4848700	La Capilla del Senor	Pharr	8	\$ 5,096.00	\$ 4,331.00	85%
4848301	La Igl Encuentro	El Paso	8	\$ 3,940.00	\$ 3,610.01	92%

## District Treasurer's Report

### DISTRICT MINISTRY FUND

End of the year 2021

CODE	FULL NAME	CITY	%	2020(12MO) Fair Share Amt	2021 Actual DMF Giving	2021 Actual vs FS
<b>ACCREDITED CHURCHES</b>						
4848013	Lifebridge Ch	Houston	8	\$ 2,494.64	\$ 207.89	8%
4848115	New Hope Alliance	Brownsville	8	\$ 9,865.52	\$ 3,410.12	35%
4848168	New Jerusalem**	Garland	5	\$ 336.45	\$ 1,038.32	309%
4848170	New Vision	El Paso	8	\$ 3,661.68	\$ 1,632.00	45%
4805800	Parkview Alliance Ch	Van Buren	8	\$ 2,290.24	\$ 2,200.00	96%
4848681	Plano Chinese	Plano	8	\$ 50,433.52	\$ 28,001.43	56%
4848379	<b>Redeemer Resurrection</b>	Houston	8	\$ 1,335.04	\$ -	0%
4848580	<b>Redemptioin Point</b>	McKinney	8	\$ 14,240.00	\$ -	0%
4848660	Rio Life Comm Ch	Mercedes	8	\$ 24,193.12	\$ 16,178.02	67%
4848111	Second Chance	San Benito	8	\$ 6,489.84	\$ 6,890.45	106%
4840200	Sonrise Christian Fellowship	Enid	8	\$ 4,000.00	\$ 2,333.31	58%
4848370	Trinity Fellowship	Houston	8	\$ 1,560.88	\$ 2,114.20	135%
4848453	Vietnamese Alliance	Houston	8	\$ 8,366.88	\$ 2,400.00	29%
<b>DEVELOPING CHURCHES</b>						
4848020	All People 4 Christ	Lubbock	8	\$ 4,647.60	\$ 1,439.49	31%
4848110	Casa Firme	Corpus Cristi	8	\$ 1,281.12	\$ 741.27	58%
4848113	Ministerios Fue Por Ti	El Paso	8	\$ 632.00	\$ 551.36	87%
4840480	Lifeline Community	Oklahoma City	8	\$ 5,735.20	\$ 1,113.69	19%
4822499	New Hope Comm	Gretna, LA	8	\$ 6,950.24	\$ 14,200.00	204%
<b>CHURCH PLANTS</b>						
4848035	Hope Fellowship	Longview	8	\$ -	\$ -	
4848028	Restoration Alliance	El Paso	8	\$ -	\$ 318.32	
4848009	Rio Life	Lyford	8	\$ -	\$ -	
4848022	Victory Church	Carrolton	8	\$ 2,189.92	\$ 2,983.73	136%
4840009	Woori Church	Broken Arrow	8	\$ -	\$ -	
<b>OTHER MINISTRIES</b>						
4848008	Big House Church					
4848177	Arab American Alliance					
4848600	Living Hope	North Richland		\$ -	\$ 333.00	
				<b>\$ 339,904.93</b>	<b>\$ 272,569.57</b>	<b>80%</b>



# District Audit/Review of Financial Statements, Fiscal Yr 2021



Accountants & Advisors

## INDEPENDENT ACCOUNTANTS' REVIEW REPORT

To the District Executive Committee of  
Alliance South Central  
Arlington, Texas

We have reviewed the accompanying financial statements of Alliance South Central (the "District"), which comprise the statement of financial position as of December 31, 2021, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of District management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

### **Accountants' Responsibility**

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

We are required to be independent of Alliance South Central and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our review.

### **Accountants' Conclusion**

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

*PSK LLP*

Arlington, Texas  
July 6, 2022

3001 Medlin Drive Suite 100 • Arlington, Texas 76015-2368 • 817-664-3000 • FAX 817-664-3001  
[www.pskcpa.com](http://www.pskcpa.com)

## District Audit/Review of Financial Statements, Fiscal Yr 2021

### ALLIANCE SOUTH CENTRAL Statement of Financial Position December 31, 2021

Assets:	
Cash	\$ 768,721
Other assets	2,862
Note receivable	110,802
Physical properties, net of accumulated depreciation	<u>3,234,157</u>
Total assets	<u>\$ 4,116,542</u>
Liabilities:	
Accounts payable	\$ 5,253
Notes payable	<u>343,957</u>
Total liabilities	<u>349,210</u>
Net Assets:	
Without donor restrictions	3,747,098
With donor restrictions	<u>20,234</u>
Total net assets	<u>3,767,332</u>
Total liabilities and net assets	<u>\$ 4,116,542</u>

*See independent accountants' review report.*

*The accompanying notes are an integral part of these financial statements.*

## District Audit/Review of Financial Statements, Fiscal Yr 2021

### ALLIANCE SOUTH CENTRAL Statement of Activities Year Ended December 31, 2021

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
<b>Revenues and other support:</b>			
Giving income	\$ 368,913	\$ 12,948	\$ 381,861
In-kind contribution	66,152	-	66,152
Rental income	128,244	-	128,244
Grant income	119,316	-	119,316
Interest income	6,335	-	6,335
Loss on disposal of physical properties	(15,313)	-	(15,313)
Contribution of reversionary property	909,263	-	909,263
Other income	49,987	-	49,987
Net assets released from restrictions	<u>16,857</u>	<u>(16,857)</u>	<u>-</u>
Total revenues and other support	<u>1,649,754</u>	<u>(3,909)</u>	<u>1,645,845</u>
<b>Program expenses:</b>			
Properties	262,940	-	262,940
Church planting and projects	68,879	-	68,879
Church health	<u>331,751</u>	<u>-</u>	<u>331,751</u>
Total program expenses	663,570	-	663,570
Supporting services	<u>85,818</u>	<u>-</u>	<u>85,818</u>
Total expenses	<u>749,388</u>	<u>-</u>	<u>749,388</u>
Change in net assets	900,366	(3,909)	896,457
Net assets at beginning of the year	<u>2,846,732</u>	<u>24,143</u>	<u>2,870,875</u>
Net assets at end of the year	<u>\$ 3,747,098</u>	<u>\$ 20,234</u>	<u>\$ 3,767,332</u>

*See independent accountants' review report.*

*The accompanying notes are an integral part of these financial statements.*

## District Audit/Review of Financial Statements, Fiscal Yr 2021

### ALLIANCE SOUTH CENTRAL Statement of Functional Expenses Year Ended December 31, 2021

	Program Expenses				Total
	Properties	Church Planting and Projects	Church Health	Supporting Services	
Personnel	\$ 25,355	\$ 12,678	\$ 164,810	\$ 50,711	\$ 253,554
Support for others	-	56,201	166,941	360	223,502
Supplies and resources	-	-	-	24,561	24,561
Facilities	187,469	-	-	-	187,469
Depreciation	39,072	-	-	10,186	49,258
Interest	11,044	-	-	-	11,044
<b>Totals</b>	<b>\$ 262,940</b>	<b>\$ 68,879</b>	<b>\$ 331,751</b>	<b>\$ 85,818</b>	<b>\$ 749,388</b>

*See independent accountants' review report.*

*The accompanying notes are an integral part of these financial statements.*

## District Audit/Review of Financial Statements, Fiscal Yr 2021

### ALLIANCE SOUTH CENTRAL Statement of Cash Flows Year Ended December 31, 2021

Cash flows from operating activities:	
Change in net assets	\$ 896,457
Adjustments to reconcile change in net assets to net cash provided by operating activities:	
Depreciation	49,258
Loss on disposal of physical properties	15,313
Contribution of reversionary property	(909,263)
(Increase) decrease in assets:	
Other assets	2
Increase (decrease) in liabilities:	
Accounts payable	753
Net cash provided by operating activities	<u>52,520</u>
Cash flows from investing activities:	
Proceeds from disposal of physical properties	<u>144,682</u>
Cash flows from financing activities:	
Principal payments on notes payable	(302,035)
Payments received on note receivable	<u>2,268</u>
Net cash used in financing activities	<u>(299,767)</u>
Change in cash	(102,565)
Cash at beginning of the year	<u>871,286</u>
Cash at end of the year	<u>\$ 768,721</u>
Supplemental disclosures:	
Cash paid for interest	<u>\$ 11,044</u>
Noncash contribution of reversionary property:	
Land received	\$ 1,150,000
Note payable assumed	<u>(240,737)</u>
Contribution of reversionary property	<u>\$ 909,263</u>

*See independent accountants' review report.*

*The accompanying notes are an integral part of these financial statements.*

## District Audit/Review of Financial Statements, Fiscal Yr 2021

### ALLIANCE SOUTH CENTRAL Notes to Financial Statements

#### 1 - Historical Background

Alliance South Central (the "District") is a nonprofit religious organization, exempt from federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code. It functions as a district of the Christian and Missionary Alliance. Each district entity is autonomous and separately managed. The purpose of Alliance South Central is to serve churches and official Alliance workers in its geographical area, which is comprised of Texas, Oklahoma, Arkansas, and Louisiana. The District's office is located in Arlington, Texas.

Prior to August 1, 2020, the District was known as the Southwestern District. Effective August 1, 2020, the District joined with the Spanish Central District and was renamed Alliance South Central.

#### 2 - Significant Accounting Policies

Basis of Accounting - The financial statements of the District have been prepared on the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned and expenses are recorded when the obligation is incurred. The financial statements have been prepared using accounting principles generally accepted in the United States ("U.S. GAAP").

Basis of Presentation - Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified as follows:

Net Assets Without Donor Restrictions - Net assets available for use in general operations and not subject to donor restrictions.

Net Assets With Donor Restrictions - Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions may be perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Revenues and Support - Revenues and support for the District are primarily derived from contributions from churches. The District recognizes contributions when cash, securities, or other assets are received.

Programs - The District pursues its objectives through the execution of the following programs: Properties, Church Planting and Projects, and Church Health.

Functional Allocation of Expenses - The costs of providing the various programs and activities have been summarized on a functional basis in the statement of activities. The statement of functional expenses presents the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited based on estimates of time and effort.

Use of Estimates - Management used estimates and assumptions in preparing these financial statements in accordance with U.S. GAAP. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could vary from the estimates that were used.

*See independent accountants' review report.*

## District Audit/Review of Financial Statements, Fiscal Yr 2021

### ALLIANCE SOUTH CENTRAL

#### Notes to Financial Statements

### 2 - Significant Accounting Policies (continued)

Cash and Cash Equivalents - For purposes of reporting cash flows, the District considers all bank deposits and highly liquid financial instruments with original maturities of three months or less, which are neither held for nor restricted by donors for long-term purposes, to be cash and cash equivalents.

Physical Properties - Property and equipment is recorded at cost, if purchased, and fair market value at date of donation, if contributed. Maintenance, repairs and replacements, which do not improve or extend the lives of the respective assets, are charged to expense when incurred. Additions, improvements, and major renewals are capitalized. Depreciation is calculated using the straight-line method over the estimated useful lives of the respective assets, which range from 5 to 40 years.

Compensated Absences - Employees of the District, administrative and ministerial, are entitled to paid time off depending on length of service and other factors. The District cannot reasonably estimate the amount of compensation for future absences; accordingly, no liability has been recorded in the accompanying financial statements. The District's policy is to recognize the cost of compensated absences when paid to employees.

In-kind Contributions - In-kind contributions are recognized as support and expense in the statement of activities. In-kind contributions are recorded at their estimated fair market value at date of receipt. During the year ended December 31, 2021, in-kind contributions amounted to \$66,152 and reflect compensation for the District Superintendent, paid by the Christian and Missionary Alliance National Office.

Income Taxes - The District follows the Income Taxes topic of the FASB ASC, which prescribes a comprehensive model for the financial statement recognition, measurement, presentation and disclosure of uncertain tax positions taken or expected to be taken in income tax returns. The District is not aware of any activities that would jeopardize its tax-exempt status and is not aware of any activities that are subject to tax on unrelated business income. As of December 31, 2021, the District has no uncertain tax positions that qualify for either recognition or disclosure in the financial statements and does not expect this to change in the next twelve months.

### 3 - Liquidity and Availability of Resources

The District operates under a budget for activities supported by general giving income. Its District Executive Committee (the "Board") is responsible for monitoring the liquidity necessary to meet the District's operating needs and meets periodically throughout the year to evaluate the actual results of financial operations versus the budget. Additionally, the District maintains certain donor-restricted funds purposed for various other activities (see Note 7). District management, in accordance with District policy and/or in collaboration with the Board, appropriates resources from donor-restricted funds as needed.

Financial assets available for general expenditure, that is, without donor restrictions limiting their use or without requiring specific action of the Board, within one year of the date of the statement of financial position, are comprised of the following:

Cash	\$ 768,721
Donor-restricted funds	<u>(20,234)</u>
Financial assets available to meet general expenditure needs within one year	<u>\$ 748,487</u>

*See independent accountants' review report.*

## District Audit/Review of Financial Statements, Fiscal Yr 2021

### ALLIANCE SOUTH CENTRAL Notes to Financial Statements

#### 4 - Physical Properties

Land, buildings, and equipment are comprised of the following at December 31, 2021:

Reversionary church properties:	
Arlington, Texas	\$ 1,300,000
Oklahoma City, Oklahoma	1,150,000
Weslaco, Texas	429,000
Automobiles	50,931
Office equipment	50,701
Office building - Arlington, Texas	553,078
	3,533,710
Less: accumulated depreciation	(299,553)
Net physical properties	\$ 3,234,157

Depreciation expense for the year ended December 31, 2021 amounted to \$49,258.

#### 5 - Note Receivable

The District has an unsecured note receivable from Redemption Point Church (formerly Vintage Church) with a principal balance of \$110,802 at December 31, 2021. The note bears interest at a variable rate (4.35% at December 31, 2021). The District funded this note with proceeds drawn on their line of credit (see Note 6). The District feels the entire balance is collectible at December 31, 2021; therefore, no allowance has been recorded.

#### 6 - Notes Payable

The District has a note payable with Orchard Alliance with a balance of \$233,155 at December 31, 2021. The note was assumed during 2021, in connection with receiving the Oklahoma City, Oklahoma reversionary church property. The loan bears interest at a variable rate (4.36% at December 31, 2021) and requires monthly payments in the amount of \$1,620. The loan matures and is payable in full in December 2038.

Future principal payments on this note payable are scheduled as follows:

Year Ending December 31,	
2022	\$ 9,464
2023	9,885
2024	10,325
2025	10,784
2026	11,264
Thereafter	181,433
	\$ 233,155

The District has a \$200,000 line of credit with Orchard Alliance with a balance of \$110,802 at December 31, 2021. The proceeds were used to fund a note to Redemption Point Church (formerly Vintage Church). The agreement bears interest at a variable rate (4.35% at December 31, 2021). Monthly payments are due equal to the interest that accrued in the preceding month.

*See independent accountants' review report.*



## District Audit/Review of Financial Statements, Fiscal Yr 2021

### ALLIANCE SOUTH CENTRAL

#### Notes to Financial Statements

#### 6 - Notes Payable (continued)

The District had a note payable with Orchard Alliance related to the Arlington, Texas reversionary church property. The note carried an original maturity date of August 2040, however the District paid the note in full during the year ended December 31, 2021. The balance of the note at December 31, 2020 was \$292,184.

#### 7 - Net Assets With Donor Restrictions

The balance of net assets with donor restrictions as of December 31, 2021 relates to certain contributions for which the donors have imposed purpose restrictions. These restrictions require the District to use such funds for expenditures directly related to various activities, as follows:

Disaster Relief Fund	\$ 15,278
Other	<u>4,956</u>
	<u>\$ 20,234</u>

During the year ended December 31, 2021 net assets with donor restrictions in the amount of \$16,857 had been expended in accordance with donor restrictions and have been reclassified to net assets without donor restrictions.

#### 8 - Contingencies and Commitments

The District has guaranteed notes payable issued by the Orchard Alliance for the development of certain churches in the District. The balance of the guaranteed loans at December 31, 2021 is approximately \$2,694,063. These loans are not direct liabilities of the District, and therefore, are not reported on the statement of financial position. The District has a reversionary clause on each property associated with the notes payable, and the notes are secured by deeds of trust.

#### 9 - Subsequent Events

Subsequent events have been evaluated through July 6, 2022, which is the date the financial statements were available to be issued.

Subsequent to year end, the Redemption Point Church assumed the line of credit discussed in Note 6 and effectively retired the note receivable discussed in Note 5. Accordingly, the note payable and associated note receivable were both removed from the District's books.

Subsequent to year end, the District listed their Office Building in Arlington, Texas for sale.

Subsequent to year end, the District initiated the process of transferring the Oklahoma City, Oklahoma property and related note payable to a third party.

*See independent accountants' review report.*

# District Treasurer's Report

## ASC PROPOSED BUDGET

For 2023–2024

INCOME	2022 CURRENT	2023 ESTIMATE	2024 ESTIMATE
<b>• OPERATIONAL INCOME</b>			
Bank Interest	800.00	1,600.00	1,600.00
District Conference Income	6,500.00	6,500.00	6,500.00
District Ministry Fund (DMF)	341,000.00	349,800.00	349,800.00
Donations	3,000.00	4,000.00	5,000.00
Other Income	0.00	5,000.00	5,000.00
<b>TOTAL OPERATIONAL INCOME</b>	<b>351,300.00</b>	<b>366,900.00</b>	<b>367,900.00</b>
<b>• NON-OPERATIONAL INCOME</b>			
Benevolence Income	0.00	0.00	0.00
Ethnic Association Income	0.00	0.00	0.00
Evangelism Expo Income	0.00	0.00	0.00
Hispanic Ministries Income	0.00	0.00	0.00
Missionary Tour Income	5,000.00	5,000.00	5,000.00
Relief Fund	0.00	0.00	0.00
CMA District Transfer	0.00	0.00	0.00
Church Plant: Victory Church Inc	0.00	0.00	0.00
Church Plant: Orchard of Praise Inc	0.00	0.00	0.00
<b>TOTAL NON-OPERATIONAL INCOME</b>	<b>5,000.00</b>	<b>5,000.00</b>	<b>5,000.00</b>
<b>• GRANTS:</b>			
Grants– Church Planting	0.00	0.00	0.00
Grants– National Office C&MA	60,000.00	40,000.00	20,000.00
<b>TOTAL GRANTS</b>	<b>60,000.00</b>	<b>40,000.00</b>	<b>20,000.00</b>
<b>• PROPERTY INCOME</b>			
Gas Well Income	10,800.00	16,000.00	16,000.00
Insurance Claim Income	0.00	0.00	0.00
Interest from Loans	19,200.00	0.00	0.00
Property Sale Income	0.00	0.00	0.00
Rental Income	133,600.00	150,000.00	165,000.00
Reversionary Property	0.00	0.00	0.00

## District Treasurer’s Report

### ASC PROPOSED BUDGET

For 2023–2024

	2022 CURRENT	2023 ESTIMATE	2024 ESTIMATE
<b>TOTAL PROPERTY INCOME</b>	163,600.00	166,000.00	181,000.00
<b>TOTAL INCOME .....</b>	<b>579,900.00</b>	<b>577,900.00</b>	<b>573,900.00</b>
<b>EXPENSES:</b>			
• <b>OPERATIONS: District Building</b>			
Building Maintenance	10,000.00	10,000.00	10,000.00
Utilities	36,000.00	18,000.00	21,000.00
Janitorial Services	1,080.00	1,200.00	1,500.00
Janitorial Supplies	650.00	650.00	650.00
Lawn Care	12,000.00	18,000.00	19,200.00
Office Security	1,600.00	3,250.00	3,500.00
Property Insurance	12,000.00	15,600.00	18,000.00
Property Tax	0.00	700.00	850.00
<b>TOTAL DISTRICT BUILDING</b>	<b>73,330.00</b>	<b>67,400.00</b>	<b>74,700.00</b>
• <b>OFFICE EXPENSE</b>			
Accounting & Auditor Services	8,000.00	12,000.00	12,000.00
Bank / Credit Card Fee	400.00	500.00	600.00
Communication Material	540.00	500.00	500.00
Computer Maintenance	1,000.00	1,000.00	1,200.00
Furniture/Equipment	5,000.00	6,000.00	6,000.00
Hospitality	2,500.00	2,500.00	2,500.00
Legal & Professional Services	6,200.00	4,800.00	4,800.00
Membership Fee	600.00	600.00	600.00
Office Supplies	1,940.00	2,400.00	2,400.00
Postage	600.00	600.00	600.00
Software	1,200.00	1,200.00	1,200.00
Telecommunication	6,000.00	6,000.00	6,000.00
<b>TOTAL OFFICE EXPENSE</b>	<b>33,980.00</b>	<b>38,100.00</b>	<b>38,400.00</b>
• <b>PAYROLL EXPENSES</b>			
DS Housing Allowance	25,000.00	25,000.00	25,000.00
CMD Housing Allowance	18,000.00	18,000.00	18,000.00

## District Treasurer's Report

### ASC PROPOSED BUDGET

For 2023–2024

	2022 CURRENT	2023 ESTIMATE	2024 ESTIMATE
CAD Housing Allowance	18,000.00	18,000.00	18,000.00
<b>TOTAL HOUSING ALLOWANCE</b>	<b>61,000.00</b>	<b>61,000.00</b>	<b>61,000.00</b>
Office Salaries & Wages	74,600.00	70,600.00	70,600.00
CAD Salary	25,000.00	25,000.00	25,000.00
CMD Salary	40,000.00	44,000.00	44,000.00
<b>TOTAL OFFICE SALARIES &amp; WAGES</b>	<b>139,600.00</b>	<b>139,600.00</b>	<b>139,600.00</b>
Payroll Tax	9,364.00	9,800.00	10,200.00
Workman's Compensation	600.00	600.00	600.00
<b>TOTAL PAYROLL EXPENSES</b>	<b>210,564.00</b>	<b>211,000.00</b>	<b>211,400.00</b>
<b>• OTHER OPERATIONAL EXPENSE:</b>			
Alliance Women Point Person	2,000.00	2,000.00	2,000.00
Benevolence Expense	0.00	0.00	0.00
Chaplain Point Person	1,800.00	1,800.00	1,800.00
District Conference	6,500.00	12,000.00	12,000.00
D.S. Professional Development	800.00	1,000.00	1,200.00
Evangelism Expo	0.00	0.00	0.00
Great Commission Fund	0.00	0.00	0.00
Hispanic Ministries Expense	0.00	0.00	0.00
Youth Point Person	2,000.00	2,000.00	2,000.00
Church Plant: Orchard of Praise Exp	0.00	0.00	0.00
Church Plant: Austin CP Exp	0.00	0.00	0.00
<b>TOTAL OTHER OPERATIONAL EXPENSES</b>	<b>13,100.00</b>	<b>18,800.00</b>	<b>19,000.00</b>
<b>• PROPERTY MAINTENANCE</b>			
207 W Seventh–TX	12,800.00	12,800.00	13,000.00
4231 NW 50–OKC	15,600.00	0.00	0.00
Interest Due on Loan	19,200.00	0.00	0.00
<b>TOTAL PROPERTY MAINTENANCE</b>	<b>47,600.00</b>	<b>12,800.00</b>	<b>13,000.00</b>
<b>• TRAVEL</b>			
Auto Expense	7,700.00	8,000.00	8,000.00

## District Treasurer’s Report

### ASC PROPOSED BUDGET

For 2023–2024

	2022 CURRENT	2023 ESTIMATE	2024 ESTIMATE
Dexcom Travel	6,000.00	6,000.00	6,000.00
D.S. Travel	10,000.00	12,000.00	15,000.00
<b>TOTAL TRAVEL</b>	<b>23,700.00</b>	<b>26,000.00</b>	<b>29,000.00</b>
<b>TOTAL OPERATION</b>	<b>402,274.00</b>	<b>374,100.00</b>	<b>385,500.00</b>
<b>• CHURCH ADVANCE</b>			
Church Advance Initiatives	14,156.00	26,400.00	15,000.00
Committees’ Work	1,500.00	1,500.00	1,500.00
District Worker Development	7,200.00	6,000.00	6,000.00
LOCC	4,400.00	4,400.00	4,400.00
Ordinands’ Program	6,000.00	6,000.00	6,000.00
Pastoral Care	5,000.00	5,000.00	5,000.00
Church Advance Director Travel	6,000.00	10,000.00	12,000.00
Church Advance Director Initiatives	7,870.00	9,000.00	10,000.00
<b>TOTAL CHURCH ADVANCE</b>	<b>52,126.00</b>	<b>68,300.00</b>	<b>59,900.00</b>
<b>• CHURCH MULTIPLICATION</b>			
Church Multiplication Director Travel	12,000.00	12,000.00	15,000.00
Church Planting Grants	0.00	0.00	0.00
Church Planting Initiatives	65,000.00	75,000.00	65,000.00
CP Hubs & Cohorts	10,000.00	10,000.00	10,000.00
CP LEAD Program	25,000.00	25,000.00	25,000.00
<b>TOTAL CHURCH MULTIPLICATION</b>	<b>112,000.00</b>	<b>122,000.00</b>	<b>115,000.00</b>
<b>• MISSION TOUR MOBILIZATION</b>			
Mission Mobilization	2,500.00	2,500.00	2,500.00
Mission Tour	5,000.00	5,000.00	5,000.00
MM Stipend	6,000.00	6,000.00	6,000.00
<b>TOTAL MISSION TOUR MOBILIZATION</b>	<b>13,500.00</b>	<b>13,500.00</b>	<b>13,500.00</b>
<b>TOTAL EXPENSES .....</b>	<b>579,900.00</b>	<b>577,900.00</b>	<b>573,900.00</b>
	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

# License Ordination & Consecration Council Report

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The Licensing, Ordination and Consecration Council (LO&CC) included the following: Rev. David Gomez (D.S.), Rev. Mike Sommerfeld (Clerk), Rev. Enrique Miranda (Mentor Coordinator), Rev. Ramon Cisneros, Rev. Bob Collins, Rev. Angel Garcia, Rev. Jim Golingo, and Rev. Esequiel Moreno. The LO&CC held regular meetings in November of 2021, January and October 2022. Several sub-committees met throughout the year to interview candidates.

## **Accreditation Interviews for License (since District Conference 2020):**

- Stanley Samuel — accredited for license
- David Levitt — accredited for license
- Oscar Briones — accredited for license
- Obafemi Sonuga-Oye – accredited for license

## **Ordination/Consecration Interviews:**

- None

## **Business Items:**

- Reviewed and approved Licenses for 2022
- Discussed a 3 year / Semester plan to finish the process. Everyone is working the same material each semester.
- Assigned the ordination papers to be graded by LO&CC members.
- Organized training sessions for those working toward ordination/consecration.
- Dealt with discipline issues
- Dealt with Divorce/Remarriage Appeals for Exception
- Made mentor assignments for all those seeking ordination/consecration and reviewed the progress of those working toward those goals.
- Prayed for district workers and ministries.

Respectfully submitted,

*Rev. Mike Sommerfeld*

LO&CC Clerk

# Church Multiplication Director's Report



*I planted the seed, Apollos watered it, but God has been making it grow. So neither the one who plants nor the one who waters is anything, but only God, who makes things grow.*

## 1 Corinthians 3:6-7

The Christian and Missionary Alliance was founded upon a two prong approach to advance the Gospel by global mission engagement and local church multiplication. The mission of the Alliance is to empower the local church to bring gospel transformation into every community and zip code. In our District if YOU'VE GOT A DREAM, then BUILD IT and WE'LL HELP YOU! Because every community in every Zip code needs a **Christ-centered Acts 1:8 Church** on mission to make disciples who makes disciples that start new ministries and plants new expressions of God Church. But it is not easy doing it alone. We have been encouraging all our accredited churches and potential co-vocational planters to plant a Church with a COLLECTIVE behind you, with assessments, coaching, training and support.

Therefore, the **ASC Church Multiplication Collective's** strategy has been to be a CATALYST for a movement of multiplying churches that will increase their influence to reach EVERY MAN, WOMAN, & CHILD in our **41.6 Million people harvest!** Partnering with and supporting local ASC Alliance pastors and congregations in creating their unique **culture of multiplication** by multiplying disciple-makers, multiplying leadership development who will multiply Churches so that our GROWING capacity will ALWAYS serve our SENDING capacity! We believe that God works through a variety of church models. Whether you live in the city, the suburb, or the country, Jesus wants to work in your community. Stepping out in faith to listen to the voice of Jesus and create healthy expressions of His church is a huge endeavor and we are thankful to partner with all to make this happen.

**Summary of Report:** To encourage and provide updates on progress on actionable items of our District's "**Church Multiplication Collective's**" strategy on disciple making and leadership development process through the LEAD program. Also, on potential and current Greenhouse Church Plant Projects, Launched Church Plants, Development Status Church Plants, Multiplication Coaches, designated Accredited Greenhouse Churches and Multiplication Grants for Greenhouse and New Plant projects from *National Office, South Region and ASC District.*

I am overwhelmed by the grace of God with all the amazing things that God has done in Church Multiplication in our new ASC District in just the last two year.

### I. MULTIPLYING DISCIPLE-MAKING:



**1-PRAYER being our first work** we are inviting our ASC Congregations to **PRAY with** us for good soil for these frail, fragile embryonic church plants to take root and flourish during these troubling times. FAITH FILLED RISKS are needed because all Church planting is a process of starting something from nothing. A simply belief in Jesus, that He deposits in the heart of a planter who now goes out in faith to share the Good News and convince others to join him on this amazing journey to birth a new expressions of Jesus church in a new community, City, zip code near lost people. Our message has been that EVERYONE can participate in church planting. Such as, leading their church to pray for a church planter and his team. Because, **41.6 million people** are living in Arkansas, Louisiana, Texas, Oklahoma and over **500,000 people** alone moved to Texas in 2021, who need Jesus and a faith communi-

## Church Multiplication Director's Report

ty be a part of. We are encouraging every church, no matter the size, can pray, and every church can be involved and can help plant churches either as a Supporting or as Sending Church. Take the first step by choosing a location and commit to pray for a church planter.

### 2- ASC Church planters (*Previous, Present, Potential*):

- a- Following-up ONLINE and CELL, resourcing with church planting materials and books, updates and visit locations individually every quarter as time permits.
- b- Developing training materials for a Church planting working lab called SEND to spur greater participation in our district churches for multiplication

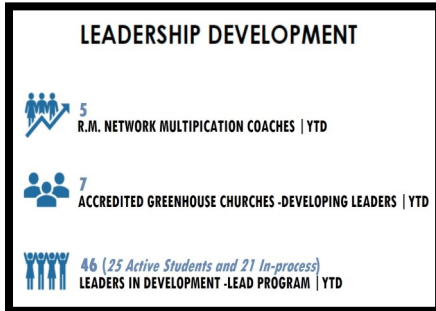
### 3- ASC LEAD Cohort Directors:

- a- Training, updates and follow-up and ZOOM gathering coaching by Rev. Clint Bieri.
- b- Currently we have 25 LEAD Students in 5 Cohorts being coached by Rev. Ramon Cisneros in Mercedes, TX, Rev. John Chaffin in Stillwater OK., Rev. Angel Garcia in McAllen TX., Rev. Baradie & Collins in DFW TX. and Rev. Enrique Miranda in McAllen TX.

### 4- ASC Greenhouse Lead Pastors:

- a- Following-up ONLINE and CELL, resourcing with church planting materials and books, updates and visit locations twice a year as time permits.
- b- 5 pastors sponsored to attend three sessions of the 2021/2022 EXPONENTIAL Multipliers Learning Communities. Pastor Joshua Bencomo, Rev. Rick Greer, Pastor Ben Lin, Pastor Esequiel Moreno, and Rev. Lindsey Alcosiba.

## II. MULTIPLYING LEADERSHIP DEVELOPMENT:



1- Multiplication Coaches, being trained to provide support to local pastors in regions to fuel a culture of multiplication by providing coaching, coordinating and connecting.

- **Rev. Ramon Cisneros** in the RIO GRANDE VALLEY,
- **Rev. Richard D Greer** in ARKANSAS,
- **Rev Lindsey P Alcosiba** in the DFW METROPLEX,
- **Pastor Joshua Bencomo** in EL PASO, and
- **Rev. Dr. Paul King** in OKLAHOMA.

2- **ASC Church Multiplication Collective** providing local pastors and congregations planting pathway that equips local churches within the RM Network to **Discern, Discover, Develop, and Deploy** transformed missionary disciple makers who make disciples that start new ministries and plant new healthy churches. with -assessment tools, ONLINE training and follow-up system for Kingdom deployment of ordinary people, places & ministries Sharing STRATEGIES, Shared VALUES, Shared OUTCOMES

- a- **Dynamic Church Planting International**. Provides **FREE** Online Church Planting Bootcamp: <https://training.dpci.org/p/church-planting-essentials>
- b- **Assessments and Greenhouse Environment Training**
  - i. **Greenhouse FREE ONLINE Training Recording available:** [https://us02web.zoom.us/rec/share/YJQjunRY7mLIR\\_L59qFyd5GTWBnRk9G-TFHzn0X6nknJ5teyNXf68cfw0Mn4yu5X.bN7DZufYqTwyvPz6](https://us02web.zoom.us/rec/share/YJQjunRY7mLIR_L59qFyd5GTWBnRk9G-TFHzn0X6nknJ5teyNXf68cfw0Mn4yu5X.bN7DZufYqTwyvPz6)
  - ii. **FREE Church Multiplication Assessment:** <https://reproducingchurches.org/assessment/>
  - iii. **Potential planters take online assessments:** [www.alliance.churchplanterprofiles.com](http://www.alliance.churchplanterprofiles.com) , [www.fivefoldsurvey.com](http://www.fivefoldsurvey.com)
- c- **Church Planting Assessment Center** in partnership with *Stadia and National Office*



## Church Multiplication Director's Report

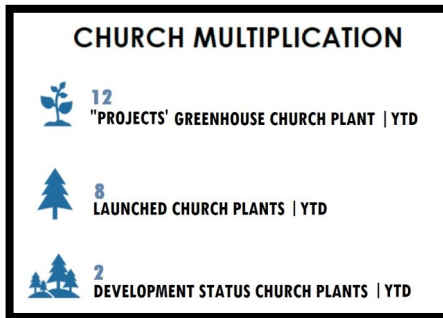
**JUNE 13-16, 2022** (VIRTUAL ASSESSMENT)

**AUGUST 22-25, 2022** (LOCATION TBD)

**NOVEMBER 7-10, 2022** (LOCATION TBD)

**Contact:** Angela Cachero **Email:** [angela.cachero@stadiachurchplanting.org](mailto:angela.cachero@stadiachurchplanting.org)

### III. MULTIPLYING CHURCHES:



1- ASC District properties designated as **GREENHOUSE MULTIPLICATION HUB** in Wesleco TX, Oklahoma City OK, Arlington TX. To leverage our District buildings, to build community, accelerate growth, and improve stewardship to facilitate church multiplication in a geography that ignites a Gospel saturating, disciple making movement.

2- Our **ASC District designated Greenhouse Churches** who accepted the call in to prepare within 1 to 3 years to reproduce and plant a new congregation, believing it is WORTH the RISK to trust God even during a worldwide pandemic!

1- Rio Life Community Church in Mercedes TX, -APPROVED GRANT \$15,000

2- FAAC in Arlington, TX, -APPROVED GRANT \$15,000

3- Hope Fellowship, Longview, TX, -APPROVED GRANT \$15,000

4- Higher Life, Broken Arrow OK, -APPROVED GRANT \$15,000

5- Un Nuevo Comienzo in El Paso TX, -APPROVED GRANT \$15,000

6- All Nations Alliance Church, White Settlement, TX - APPROVED GRANT \$15,000

7-Alliance Bible Church, Baytown TX, -APPROVED GRANT \$15,000

#### 2022 **PROJECT** Church Plant – **12 POTENTIAL** plants this year or next:

1-Alliance Bible Church, Waco, TX, **Deaf Church** -*Richard Larson*

2-Bethel **Ethiopian** Christian Church, Dallas TX -*Pastor Feron Woldeamanuel*

3-Woori **Korean** -Tulsa OK -*Rev Jacob Won*

4-Big House Church-Spring TX, -*Rev. Ty Vanhorn*

5-Alliance Bible Church -Baytown TX -*Pastor David Washington*

6-Trinity Fellowship **Nigerian** -Houston TX -*Pastor Obafemi Sonuga-Oye*

7-Encuentro Con Dios -El Paso TX -(ENGLISH) -*Pastor Joshua Bencomo*

8-The Church at Burns Park **Spanish**, North Little Rock, AR -*Johnny Wilson*

9-Grace **Montagnard** Fellowship, Ovilla, TX -*Pastor Ruk Puih* -**planter Tri Kpuih**

10-Hope Fellowship **Spanish** -Longview TX, -*Angel Nieves*

11-Redemption Point Community Church -Mckinney TX, **1-Barry Card** **2-Kevin Alcosiba**

12-Iglesia Alianza Vida -Houston TX, *Pastor Freddy Sepulveda*

#### 2022 **LAUNCHED** Church Plants – **8 ACTIVE** Plants in **Planning stage**

1- Un Nuevo Comienzo, **Spanish** -El Paso, -*Javier Alarcon Sr.*

2- Austin House Plant -Austin TX, -*Pastor Aaron Foor*

3- Rio Life Willacy -Lyford TX -*Elder Ed Enfante*

4- Orchard of Praise -Arlington TX, -*Pastor Rollie Calugay*

5- True Vine Disciple Makers -North Richland Hills, TX -*Pastor Alfonso Licon*

6- Arabic American Alliance Church, Allen, TX -*Pastor Kamal Eddien*

## Church Multiplication Director's Report

7- Familia de la Fe -Mission TX *Pastor Francisco Lara & Asst Pastor Rev. Angel Garcia*

8- Belong Church Muskogee OK -multi-cultural plant project - *Kendall and Amy Dean*

2022 ACHIEVED Alliance Church Plant Status – 2 DEVELOPING towards **Accreditation**

1- Victory Church -Carrollton TX -*Rev. Jeru Francia*

2- Restoration Alliance -El Paso TX, *Pastor Richard Rodriguez*

### IV. MATCHING FUNDS for PLANT PROJECTS



1- In 2022 (YTD), Church Planting GRANT Funding TOTALS **\$146, 000** for Greenhouse Churches and New Plant projects

2- **\$5,000** each coming from the National Office, South Region and ASC District. - For 7 Greenhouses and 2 Developing Plants

3- TWO types of **\$15,000** grants. One for Greenhouse Churches and another \$15,000 for new **Church plants**.

**FUTURE “ASC Church Multiplication Collective”** endeavors to better Champion, Collaborate, Cross-pollenate, Coach and Care in creating a long-lasting culture of multiplication in the ASC District. The administration is constantly increasing and has been overwhelming at times. Having me play catch up on at times, and due to all the needed traveling. But our pastors and planters have shown me a tremendous amount of grace, which I deeply appreciate!

Your servant in Christ,

*Rev. Eddie DeJesus (aka: Coach)*  
Director of Church Multiplication

# Church Advance Director's Report

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Over the last 4 Months we have had much travel and interaction with many churches in our district who are struggling with moving from survival to thriving. This first quarter has been mostly about assessing the needs of our churches both individually and collectively as a district. We have many churches who are struggling many would point to Covid as a result of that, but I believe Covid may have just opened some areas of growth for all churches in the United States. Our churches in the South Central are no different.

## **We have three broad Goals for church advance:**

- Leadership development
  - Care for our pastors and Churches
    - Practical training for ministry effectiveness

## **Leadership development:**

- Lead program
  - 4x4 leadership training
    - Coaching for pastors on leadership development

The lead program has been a staple for us in training new leaders including churches planters and new workers. I believe there is a gap between those how could possible ne leaders to those how actually become leaders. Two problems I believe we are facing with this. The First reason is, we don't have pastors who are trained in the practical ways to build leaders from within. This has become evident over the last quarter as I have traveled around and begun to build relationships. One pastor told me that the CMA has trained him well to teach the bible, but he and other pastors struggle how to empower and train leaders. With that in mind we would like to create trainings and coaching connections regionally to help our pastors with these kinds of practical issues. The second reason for the gap is accessibility. Unfortunately, our commitment level to the church is not what it used to be. Many times, now it's more important to go to a soccer game than be a part of a church, so this dramatically impacts our ability to empower and retain good lay leaders to help the church grow. After talking with Justin DuBose he has felt this impact in a strong way in his community. Justin has created a great program called 4X4 which we will beta test out the first week in May. The Goal of the 4x4 program is to be a easy entry into Alliance distinctives, with some practical leadership principles, and clear expectations of what it means to be a leader in the church.

The plan in leadership development is to use the Lead program as the anchor to our development for leaders, as we train more pastors to learn how to gather and empower leaders, we hope that things like the 4x4 program will get more on track to engage in the lead program and ultimately create more capable leaders and possible church planters.

## **Care for our Pastors and churches**

- Mentoring Pastors
  - Emotional support
    - Validation for encouragement

Pastoring takes all your life. It has been said that is one of the loneliest professions to do. Its why Eddie says Don't plant alone. I would agree with Eddie and go a step further to say don't Pastor alone. Developing intentional mentoring relationships with our established pastors to help mentor other Pastors is vital to the health of the pastors in our District. Greenhouse is a great program that begins to see this happen but would also like to develop intentional relationships outside the greenhouse model to help our Pastors.

Humans are made of emotional practical and spiritual needs. The church has done a good job of caring for the spiritual needs because it is where we have been trained.

## Church Advance Director's Report

We tend to do Ok with practical needs, but sometimes we neglect the emotional needs because we are trained to just keep working and plowing ahead. In my experience those emotional needs can derail a pastor and a church as quick as anything. If something is off with your family, if you are stressed because of financial issues all these things create a stressful environment emotionally. Unfortunately talking about emotions is not easy and can be swept under the rug. Building relationships with our Pastors and ministry leaders gives us the ability to care for them as we walk beside them in ministry. Creating safe mentoring relationships is key for this. We have a challenge with this because of geography. We would like to create groups that can meet through zoom and in person regionally for connection support and friendship to help curb some of the difficult parts of the emotional toll it takes from being a pastor. Healthy pastors have healthy churches who plant healthy churches. The last quarter I have spent many hours on the phone with pastors just letting them vent and know that they are not alone. To let them know the district is with them the goal here is to create a safe culture among our pastors to support each other.

I have found the last quarter that many of the leadership in churches do not feel their church is valid because maybe they don't have the numbers that other churches do. We have been working to help change the expectations of church leadership to attainable goals within their context to help them have a sense of purpose and pride in what they are doing.

Caring for Pastors and churches is not really a quantifiable thing for us, but I believe it is vital to create this culture as we move forward, and we won't see the fruit of this for years, but it will help sustain the churches in our district.

Developing regional prayer teams to be in prayer for our Pastors and families.

### Practical Training for Ministry effectiveness

- |  |   |
|--|---|
| 1. Pre assessment survey                 | 5. 4 Building blocks of church movement |
| 2. Peak profile training                 | 6. Generosity Movement                  |
| 3. Changing Course for Churches training | 7. Greenhouse Training                  |
| 4. 4x4 Leadership training               |   |

### Churches in Decline

We have a handful of churches in decline. We will take them through a process to help them find a way to thriving and or give them a chance to restart.

- |                                  |                                       |
|----------------------------------|---------------------------------------|
| ● Sonrise in Enid Oklahoma       | ● New Hope Church in Gretna Louisiana |
| ● Parkview in Van Buren Arkansas | ● Stillwater                          |
| ● New vision in El Paso          |                                       |

### All these churches will go through this process

- |                   |                          |                   |
|-------------------|--------------------------|-------------------|
| 1. Assessment     | 3. Structure of ministry | 5. Process        |
| 2. Develop Vision | 4. Strategies            | 6. Implementation |

### Sonrise church Enid.

Sonrise has gone through a pastor change within the last 6 months. The church has about 10 people who are committed. We have done assessment and are in the phase of developing vision.

Here is an example of the plan .....

# Church Advance Director's Report

Name	Subtasks	Owner	Status	Timeline - Start	Timeline - End	Duration
Leadership development	Basics of Church Leadership, Roles and expectations		Working on it	2022-04-10	2022-06-30	82
Subitems	Name	Owner	Status	Due Date		
	Basics of Church Leadership					
	Roles and expectations					
Create Vision short term and long term	Sacred Calling training and development, Develop clear language for Vision of Church		Working on it	2022-04-27	2022-05-11	15
Subitems	Name	Owner	Status	Due Date		
	Sacred Calling training and development					
	Develop clear language for Vision of Church					
Develop Scope and Timeline fro Projects	cost and man ours to accomplish Vision, Job description for volunteers, Create Volunte		Working on it	2022-05-04	2022-05-11	8
Subitems	Name	Owner	Status	Due Date		
	Determine cost and man ours to accomplish Vision					
	Job description for volunteers					
	Create Volunteer capacity					
Develop plan for building from Vision	Determine best use of facility with new vision for Church		Working on it	2022-05-12	2022-05-19	8
Subitems	Name	Owner	Status	Due Date		
	Determine best use of facility with new vision for Church					
				2022-04-10	2022-06-30	113
<b>Execution</b>						
Name	Subtasks	Owner	Status	Timeline - Start	Timeline - End	Duration
Dates to be determine from Vision And scope and Timelink			Future steps			0
<b>Launch</b>						
Name	Subtasks	Owner	Status	Timeline - Start	Timeline - End	Duration
Dates to be Determine From Scope and Timeline Planning			Future steps			9
						9

We are setting goals and timelines for progress on developing visions with tasks for future projects.

## Parkview church in Van Buren Arkansas

Eddie David and I meet with Parkview last week. They have been without a pastor for 2 years. We already jumped into the first session of sacred calling and will begin to zoom working on creating vision and next steps.

## New Vision in El Paso

Ron and Rosie Garrison have decided it is time for them to leave New Vision. They have served in El Paso faithfully for 10 years. Ron just told his leadership Monday Night and I meet with the leadership on Zoom to begin helping them through the transition process. Sunday they will tell the congregation, and we will begin assessment then develop vision for the future.

## New Hope church in Gretna Louisiana

We have not meet yet. My hope is to be with them this next month and begin assessment.

## CMA church of Stillwater

John Chaffin and I met for a day to do assessment in April. John is currently beginning the process to become a greenhouse church. This is going to give his church new purpose to be on mission. I will begin to help John with practical outreach ideas to reach his community.

## Website

We are currently in the process of developing a new website with new a brand and marketing strategy. Right now we are still in Design phase and looking to implementation in the next month.

Respectfully Submitted,  
**Aaron Foor**  
 Church Advance Director

# Mission Mobilization Director's Report

- **W**e benefit greatly when our IWs on home assignment live in our district and sharing what God has done through their ministry. **George and Doris Nuss** arrived in Guinea for a 4-year term after an unexpected delay in their departure due to Covid. The district is grateful for their presence in the district during their home assignment.
- A special thanks to **Jason Linscombe** (IW Tech serving in technical support in France) for his assistance in setting up the ASC Website.
- We are called to partner internationally in coaching our missions' candidates, interns, developing leaders and IW's in the work where they serve. It is a privilege to network with communities and individuals throughout the district to identify and encourage participation in international outreach throughout the four states of the Alliance South Central.
- This year's theme from the national office is **caring well for our workers**. We are also challenged to care for our third culture kids and many of our churches "adopt" the children of IWs (TCKs). It's great to see our churches and leaders caring for each other locally and globally.
- Monthly prayer and digital and in person visits throughout our district have resulted in a 90 plus percent of our churches participating in district tour, Envision short term missions, care for our district missionaries the Nuss', the Wolske's and the the Searing's are some of the wonderful examples of how ASC cares well for International Workers. Summer, fall and winter missions' events are planned for our Missions Mobilization Ministries for the coming year.
- Hope Fellowship in Longview, Texas has explored many international outreach opportunities and will be traveling to Envision Site in Atlanta Georgia in June 2022 with adult leadership following a successful short-term missions' trip there in the Spring of 2021. **Chris Lipp and Pete Brokopp** (who is the director of the site) are interested in assisting in the Development of the C&MA Nationally approved Envision Site along the Texas-Mexico Border.
- Reatha Searing is preparing recruitment and promotion of the Alliance South Central District and C&MA International ministries at the **"Go Missions" week at Letourneau University in Longview, Texas** during the coming year.
- **Gene and Jessie Wolske** are extending their position as **Missionaries in Residence at Simpson College**. They will visit the Waco Church in July to participate in the Summer Kids Camp there with hopes to **visit The Arabic Learning Center run by Eddien, Mr. Ahmad Eddie and his wife Rasha**, in Allen Texas.
- Dates and commitments to speak in district churches by our ethnic church plants are being arranged for the Fall 2022 and Spring 2023 of our ethnic international outreach work in the Alliance South Central District. Churches are encouraged to invite **Zane and Roberta Williams** who represent Native American Ministries in the U.S. and **Kamal and Rasha Eddien** to speak in their churches and share the obstacles and opportunities they face in their ministries with their communities.
- Please review the list following this brief summary. It is a list of International Workers on Home Assignment for the Fall of 2022 and Spring of 2023 calendar year for Missions Tour. Please respond by putting an asterisk on a hard copy or send me a digital note designating the workers you know personally that you think would benefit the district through visits.
- Financial subsidies have been provided for IW tour, and in the attendance of C&MA Global link events of Converge and Global Link.
- Special thanks to our District Superintendent for his generous and supportive attitude.

Respectfully submitted,

*Dr. Reatha Searing*

Alliance South Central Missions Mobilizer  
Cell: 817.899.7991

# District Chaplains Coordinator's Report

## **BACKGROUND AND HISTORY:**

The district Superintendent ask me to think about how the district could better support our Institutional Chaplains. He believed this was an area that needed attention. His experience as a chaplain himself seemed to highlight that concern. After researching plans from other districts and also my own experiences at the National Office, in January 2021, I presented him with a proposed District Chaplain Support Concept. This included the appointment of a District Chaplain Coordinator, proposed activities of that person and an annual budget to support the concept. The coordinator would be a volunteer. The budget would allow that person to travel and provide meals for chaplains and their family members while visiting their facilities.

The District Superintendent approved the concept and ask me to proceed with the plan while preparing a job description and then a policy that could be approved by the district leadership. Much of this has been accomplished.

## **ACTIVITIES TO DATE:**

I have been acting as the Alliance South Central Chaplain Coordinator during this period. During this time the District Superintendent and I have discussed ways to develop, support and encourage the chaplains licensed by the district. We have also discussed the support, recognition, and inclusion of all chaplains, Institutional, Federal and Volunteer Chaplains within the District footprint. Therefore, this includes all full-time, part-time and volunteer chaplains in this district.

Attention has been given to not only licensing these district Institutional Chaplains, but also district endorsement to the chaplain ministries where they serve. The district endorsement would be an annual action similar to the annual license official workers receive. Some of the volunteer or even paid chaplains may be serving in areas where a license is not required. The endorsing process provides the district superintendent an avenue for support and accountability for all district licensed chaplains.

During this period, I have visited four chaplains and have reported those visits to the District Superintendent.

These visits include the following:

1. Visited Full-time Hospice Chaplain and Counselor, Mark Johnson in San Antonio, TX.
2. Visited Chaplain (COL) Ron Huggler and his wife in San Antonio, TX (Retired U. S. Army Chaplain and licensed by the National Office for Specialized Ministries).
3. Visited Full-Time Hospital Chaplain and Clinical Pastoral Educator/Supervisor, Steve Murry, in Tylor, TX
4. Visited Active-Duty Army Chaplain (MAJ) Bill Fry at Fort Hood, TX. (Licensed by the National Office)

## **FUTURE ACTIVITIES:**

1. I have submitted a proposed visitation plan which is in draft form at this time.
2. A list of all recognized chaplains within the district is kept at the District Office and a list is attached to this Annual Report.
3. A District/Federal Chaplain Luncheon is planned during the Annual District Conference.

Submitted by,

Rev. Chaplain (LTC) Bob Collins,  
U.S. Army, Retired

## District Chaplains Coordinator's Report

CHAPLAIN/LOCATION	LICENSED BY:	MINISTRY FOCUS
Rev. CH (MAJ) Efrain Avila Mansfield, TX (Near Ft Worth) 815-985-8924	National Office Licensed Full-Time Reserve Chaplain	U.S. Army Reserve Chaplain (Chaplain Recruiting Command)
Rev. CH (MAJ) Mike Beck Fort Hood, TX 915-203-7857	National Office Licensed Full-Time Military Chaplain	U.S. Army Chaplain (Active Duty) Student – Family Life Training
Rev. Chaplain David Bibel Waxahachie, TX (South of Dallas) 619-876-0855	<b>District Office</b> Licensed Full-Time Institutional Chaplain	Institutional Chaplain (Kindred Hospice)
Rev. CH (LTC) Bob Collins Waco, TX 254-258-0400	<b>District Office</b> Retired License LO&CC/Elder	U.S. Army Chaplain (Retired) Part-time Marketplace Chaplain District Chaplain Coordinator
Rev. CH (MAJ) Justin DuBose Baytown, TX (Near Houston) 678-707-1491	<b>District Office</b> <u>Endorser to the Military Chaplaincy by National Office</u>	Alliance Bible Church Baytown Senior Pastor U.S. Army Reserve Chaplain
Rev. CH (Col) Mark Failing Waco, TX 719-660-6375	District Office Licensed as a Pastor Not serving as a Chaplain	Alliance Bible Church – Waco Senior Pastor U.S. Air Force Chaplain (Retired)
Rev. (MAJ) William "Bill" Fry Fort Hood, TX 850-776-89-56	National Office License Full-time Military Chaplain	U.S. Army Chaplain (Active Duty) DIVARTY Chaplain 1 <sup>st</sup> CAV Division
Rev. Chaplain Mark Johnson San Antonio, TX 610-849-3916	<b>District Office</b> Licensed Full-time Institutional Chaplain	Institutional Chaplain (Hospice Ministry)
Rev. Chaplain Rick Koskela Hewitt, TX (Near Waco) 254-224-0795	<b>District Office</b> Licensed Full-Time Institutional Chaplain	Institutional Chaplain (Hospice Ministry)
Rev. CH (COL) Ron Huggler San Antonio, TX 210-822-2332	National Office Licensed as Specialized Ministry	U.S. Army Chaplain (Retired) Serves on Boards with IAEC and ACCTS – International Trainer
Rev. CH (LtCol) Mark Nevius Abilene, TX 402-590-6611	National Office Licensed Full-Time Military Chaplain	U.S. Air Force (Active Duty) Wing Chaplain
Rev. Chaplain Kevin Osborn San Antonio, TX 522-595-1110	<b>District Office</b> Licensed as a Pastor Institutional Chaplain	Senior Pastor at Fellowship Community Church Chaplain – Methodist Hospital
CH (Capt) Cory Prothero Enid, OK 918-764-5969	National Office Licensed Full-Time Military Chaplain	U.S. Air Force Chaplain (Active Duty)
Rev. Chaplain Larry Spader Houston, TX 501-256-6474	<b>District Office</b> Institutional Chaplain Full-Time	Marketplace Chaplains, USA Full-Time Chaplain



# Alliance Women's Coordinator's Report

## October 2021 Women's Retreat

For 2021-2022, there has been so much "new" introduced in our district women's ministry beginning with the transition among the leadership which physically occurred at our annual retreat. Ms. Renee Sheppard handed over the baton, and I had the opportunity to address the different women's groups that were present. It offered me a moment to share my heart and some of my personal story which allowed the women to get an insight on what I sense the Lord wanting to do in me and in our ministry.

We had 65 women attend, with 11 Alliance Churches, 3 non-Alliance. Jane Rubietta was our guest speaker who delivered messages on Belonging, Be-Loved, and Be-Love. She connected so effectively with the women through storytelling and the Word of God. She provided opportunities for the women to connect not only with their perspective groups but with others in the room. The reflection and application questions allowed everyone to internalize and think deeply about what the Lord was conveying through her messages. Along with Jane, we also had other sessions including Candy Alcosiba and Janice Greenfield.

### District IW's

Doris Nuss, one of our IW's gave an update on her family's journey in their missions work, and a letter was read from Jesse Wolske. Reatha Searing and a few other women led the bomb fire worship time-that was a treat.

***Upcoming Women's Retreat—October 7-9, 2022 at Lakeview Camp and Retreat Center in Waxahachie, Texas.***

### Alliance South Central District Women's Ministry Database

As I have transitioned into this new role, I have made attempts to formulate a database with the women leaders in each of the churches in our district. Although I know a great deal of correspondence is sent on the district end, I feel very strongly that if I am to do an effective job as the director, it is crucial and necessary for me to know who is leading our women's ministries in our local churches so that I am able to better reach and meet their needs. I want to be able to establish healthy and ongoing communication that is received by the women's leader or someone that can relay that info to the person directly involved with women in their church. Our executive team has committed to dividing up the churches to try to make contact with pastors in hopes of developing a database that becomes an active document that enables us to become a true partner in women's local ministries. We will need the help of our pastors as we take this project on.

### Involvement

The South Central District financial overview for this year is as follows. (A complete financial statement is available).

- National Project Funds of \$150.00 were given. District expenses were \$2,409.49.
- We do have a large amount remaining in our IW Fund which is designated for needs of our IW's.
- Giving GCW expenses includes giving to our district IW's, the Jakarta Guesthouse.

Since the National Office has set up an online option, giving continues to be done directly online.

### Moving Forward

Because we know that all churches are unique and have women doing some great things for the Kingdom, we want to be able to highlight what God is doing in and through the lives of our women and the ministries they lead. We are pleased that AW is no longer an ancillary group. Now that ASC is now directly supporting its work, the focus allows churches now to self-define what women in ministry looks like in their unique demographics and have the freedom to do what they deem necessary for the population they are serving.

We hope to be able to create a space where the work that is occurring in our local women's ministries can be highlighted and acknowledged, giving attention to the ways in which the Lord is using the work to carry out the Great Commission. We are aware that there are numerous ways in which the Lord is using the women of our district to be hands and feet of Jesus in practical ways within their communities.

*In Christ's Service, Yvette Banda, ASC Women's Director*

# ASC Youth Point Person's Report

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**W**orking in student ministry has many challenges, and at times it can feel overwhelming. If you serve with teens you know the kind of questions they are facing today. Anxiety, depression, and abuse abound in their world; more than they ever have in my 20 years of working with students.

With all of these challenges comes many resources. As the youth point person, I am here to provide our district churches with the proper resources necessary to minister effectively to students.

If you need resources for curriculum, biblical studies, or how to properly choose and train adult leaders please feel free to contact me.

If you need help navigating difficult situations or topics with students and their families please reach out to me. There is a large network of men and women that I can connect you with to help give you encouragement and hopefully some answers.

If I cannot help with a topic, I am sure that I know someone that can.

My role is to serve you, the church, and those that specifically serve in student ministry.

I am always available via email [srobbins@alliancewaco.org](mailto:srobbins@alliancewaco.org) or you can call me at 254-855-9553

God bless you all for your service to Him and His people

Sincerely,

*Rev. Scott Robbins*

Alliance Bible Church

7201 Country Club Drive

Waco, TX 76710

office: 254-772-5501

# Pinecrest Camp Director's Report

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**T**hank you for your continued prayers for Pinecrest Camp! We just came off a great weekend hosting our annual Prayer Camp. Some great worship went up to our Lord, His Word was taught, and many Kingdom prayers were lifted up. At the last morning session, there were already reports of answered prayer from the weekend! Our District Superintendent asked for a report of Pinecrest Camp's status, needs, and dreams...so here we go.

## Status

All in all, after two years of a large decrease in activity during the pandemic, we feel very blessed to have made it to this side with the doors open for ministry! As you can see from the financial reports, while our income was not great, we largely had two break-even years, a testament to God's faithfulness. We had an increase in donations, two PPP loans of \$14,900 each (which have been forgiven!), and as staff we took a cut in hours and pay to help weather the storm. My prediction for our 2022-23 fiscal year is that we should see around 95% of the income we saw in 2019. And that by next year, we should, Lord willing, be back up to normal (and prayerfully see some growth). God is still using Pinecrest! A testimony was given this weekend of seven young people praying to receive Christ in one week of camp last summer! All praise goes to our Lord and Savior Jesus Christ!!!

## Needs

If you asked my board, they may see things a little differently, but speaking as a Camp Director who recognizes he is tired and looking forward to a sabbatical this fall...

We need your prayers! Always number one. Always will be.

Laborers. Whether it is for this summer, or looking ahead to seeing our ministry expand, we need God to provide the right people in the right positions at the right time. I don't know exactly what that looks like just yet, but I am asking God to send some help.

Sabbatical. I am thankful that our board is allowing me to take a sabbatical this fall. I need fresh perspective and renewal. Pray for me personally to have wisdom as to my local church involvement. The departure of our last pastor was extremely difficult on me.

Finances. We are looking for an increase of monthly donors this year. Not the district, and not even necessarily churches (though we will take their help!), but families and individuals who will partner with us on a monthly basis.

## Dreams

I long to see partnerships form with local churches to pull off some specialty weeks of summer camp. A week of camp to Angel Tree kids (with an incarcerated parent), a week of camp to inner city kids, another week of ministry to foster kids, etc. It would be great if these partnerships were with Alliance churches!

I want to see people in ministry take advantage of getting away to pray, for respite, for time with family in one of our houses we are blessed to steward on a great piece of God's Creation.

I want to see the next generation of people God will raise up to watch Him work at Pinecrest. This weekend I was playing carpet ball with a young man (4 years old). He wants to live at Pinecrest! It made me think of the picture I have of my family and I eating in the old dining hall at Pinecrest around 40 years ago! I would love to see him be the director some day!

His Kingdom Come. His Will be done.

*Mr. Jake MacPeck*  
Camp Director

# Crown College's Report

I am pleased to report that Crown College is flourishing. God is blessing as we prepare leaders who are going forth to serve Jesus Christ in the church and the world.

## Fast Facts:

- Crown College is located just 20 miles west of the Twin Cities in Minnesota.
- Crown College is fully accredited by the Higher Learning Commission.
- Crown on campus has 465 students (all undergraduate baccalaureate).
- Crown online has 624 students, 54% of which are graduate students.
- Crown provides approximately 400 high school students with college credited courses.
- Crown offers more than 35 on campus majors:
  - ◇ 10 in Biblical, Theological & Ministry Studies
  - ◇ 6 in Business (including Accounting, Business Administration, Finance, Sports Management, and Marketing)
  - ◇ 9 in Humanities (including Criminology, Law Enforcement, Psychology, English, and Video & Film Production)
  - ◇ 6 in Teacher Education (including Math Education, Physical, Science Education, Social Studies, and Elementary Ed)
  - ◇ 3 in Science (including Biology, Exercise Science, and Health Sciences/Medical Biology)
  - ◇ Nursing (BSN)
- Crown is excited to announce improvements to enhance our student experience that include renovating our welcome center, dining center, updates to resident halls, and student center (previously our Storm Café). These projects will total \$6.5 million dollars.
- Crown's online MA in Counseling has over 135 students.
- Tuition and Fees for on-campus is \$29,215 per year. The average student aid award from Crown is over \$14,000.
- Tuition online is \$450/hour for undergraduate and \$530/hour for graduate.
- Room and Board for on-campus is \$9,950 per year.
- Since 2014, on campus student retention has increased from 84% to 91%.
- Freshman retention has increased from 68% to 77%.
- Crown College on campus has about 29% non-white student population.
- Crown College participates in NCAA Division III Athletics
  - ◇ Men's sports: Football, soccer, basketball, baseball, golf, cross country, track, tennis
  - ◇ Women's sports: Volleyball, soccer, basketball, softball, golf, cross country, track, tennis
- Appointed between 8/1/2016 and 8/1/2021:
  - ◇ Church Ministries 65
  - ◇ International Ministries - Clergy 8
  - ◇ International Ministries - Vocational 6
  - ◇ TOTAL: 79\*
  - ◇ \*70 current or former Crown College students in the accreditation process.
- All fulltime on-campus students take at least one Bible or Theology course per semester.

Visit [www.crown.edu](http://www.crown.edu) for more information about any of our programs

# Appendices

## STATEMENT OF FINANCIAL POSITION

As of the month ending in April, 2022

### ASSETS:

● <b>CURRENT ASSETS: CHECKING/SAVINGS</b>	
Frost Bank: Checking .....	80,827.04
Frost Bank: Money Market .....	52,127.56
Orchard Alliance: 31094801 .....	704,448.68
<b>TOTAL CHECKING/SAVINGS .....</b>	<b>837,403.28</b>
<b>OTHER CURRENT ASSETS: LOAN AND PREPAID ACCOUNTS</b>	
Prepaid Insurance .....	210.43
Redemption Point Alliance Church Loan .....	110,027.24
<b>TOTAL OTHER CURRENT ASSETS: LOAN AND PREPAID ACCOUNTS .....</b>	<b>110,237.67</b>
<b>TOTAL CURRENT ASSETS .....</b>	<b>947,640.95</b>
● <b>FIXED ASSETS: DISTRICT PROPERTIES</b>	
<b>AUTOMOBILES:</b>	
District Automobiles: Honda .....	25,597.05
District Automobiles: Subaru .....	25,333.65
Accum Dep District Automobile .....	-10,577.64
<b>TOTAL AUTOMOBILES .....</b>	<b>40,353.06</b>
<b>DISTRICT OFFICE:</b>	
Office Building: Treepoint .....	553,078.00
Office Building: Accumulated Depreciation .....	-189,016.33
Office Furniture/Equipment .....	50,700.83
Office Furniture/Equipment: Accumulated Depreciation .....	-50,700.83
<b>TOTAL DISTRICT OFFICE.....</b>	<b>364,061.67</b>
<b>OTHER PROPERTY AND LAND:</b>	
Arlington: 7000 Matlock Road	1,300,000.00
Weslaco: 207 West 7th	429,000.00
OKC: 4231 NW 50th Street	1,150,000.00
<b>TOTAL OTHER PROPERTY AND LAND.....</b>	<b>2,879,000.00</b>
<b>TOTAL FIXED ASSETS: DISTRICT PROPERTIES</b>	<b>3,283,414.73</b>
<b>TOTAL ASSETS .....</b>	<b>4,231,055.68</b>

## Appendix One

### STATEMENT OF FINANCIAL POSITION

As of the month ending in April, 2022

#### LIABILITIES AND EQUITY

●	<b>CURRENT LIABILITIES</b>	
	Acc Taxes Payable (copier/land) .....	1,408.83
	<b>TOTAL CURRENT LIABILITIES .....</b>	<b>1,408.83</b>
	<b>LONG TERM LIABILITIES: LOANS</b>	
	Orchard Alliance: 692000 .....	110,027.24
	Orchard Alliance: 597700 .....	230,046.39
	<b>TOTAL LONG TERM LIABILITIES: LOANS .....</b>	<b>340,073.63</b>
	<b>TOTAL LIABILITIES .....</b>	<b>341,482.46</b>
●	<b>EQUITY</b>	
	<b>DISTRICT DESIGNATED FUNDS: Property Reserves .....</b>	<b>32,255.18</b>
	<b>TEMPORARY RESTRICTED FUNDS:</b>	
	Church Advance Fund .....	11,800.00
	Church Multiplication Grants .....	71,205.03
	Evangelism Expo: N.O. Grant .....	6,512.60
	Scott Borderud Memorial Grant .....	10,000.00
	<b>TOTAL TEMPORARY RESTRICTED FUNDS .....</b>	<b>99,517.63</b>
	<b>DONOR RESTRICTED FUNDS:</b>	
	Alliance Men .....	1,140.49
	Benevolent Fund .....	1,414.63
	Church Plant: Orchard of Praise Fund .....	2,513.29
	Church Plant: Austin CP Fund .....	5,000.00
	Disaster Relief Fund .....	15,277.78
	Evangelism Expo: ASC .....	1,550.00
	<b>TOTAL DONOR RESTRICTED FUNDS .....</b>	<b>26,896.19</b>
	<b>UNRESTRICTED RETAINED EARNINGS .....</b>	<b>3,657,920.11</b>
	<b>NET INCOME .....</b>	<b>72,984.11</b>
	<b>TOTAL EQUITY .....</b>	<b>3,889,573.22</b>
	<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>4,231,055.68</b>

# Appendix One

## STATEMENT OF FINANCIAL ACTIVITIES (Budget vs. Actual)

As of the month ending in April, 2022

INCOME	Jan-Apr 22	Budget	\$ Over Budget	% of Budget
<b>• OPERATIONAL INCOME</b>				
Bank Interest	890.04	266.64	623.40	333.8%
District Conference Income	0.00	2,166.64	-2,166.64	0.0%
District Ministry Fund (DMF)	116,628.25	113,666.64	2,961.61	102.61%
Donations	65.00	1,000.00	-935.00	6.5%
Other Income	18,690.09	0.00	18,690.09	100.0%
<b>TOTAL OPERATIONAL INCOME</b>	<b>136,273.38</b>	<b>117,099.92</b>	<b>19,173.46</b>	<b>116.37%</b>
<b>• NON-OPERATIONAL INCOME</b>				
Evangelism Expo Income	330.00	0.00	330.00	100.0%
Hispanic Ministries Income	2,100.00	0.00	2,100.00	100.0%
Missionary Tour Income	821.40	1,666.64	-845.24	49.29%
Church Plant: Orchard of Praise	2,503.31	0.00	2,503.31	100.0%
Church Plant: Austin CP Exp	5,000.00	0.00	5,000.00	100.0%
<b>TOTAL NON-OPERATIONAL INCOME</b>	<b>10,754.71</b>	<b>1,666.64</b>	<b>9,088.07</b>	<b>645.29%</b>
<b>• GRANTS:</b>				
Grants– Church Planting	424.19	0.00	424.19	100.0%
Grants– National Office C&MA	20,000.00	20,000.00	0.00	100.0%
<b>TOTAL GRANTS</b>	<b>20,424.19</b>	<b>20,000.00</b>	<b>424.19</b>	<b>102.12%</b>
<b>• PROPERTY INCOME</b>				
Gas Well Income	15,764.51	2,200.00	13,564.51	716.57%
Insurance Claim Income	321,349.30	0.00	321,349.30	100.0%
Interest from Loans	4,931.57	5,800.00	-868.43	85.03%
Property Sale Income	144,682.00	0.00	144,682.00	100.0%
Rental Income	128,244.00	0.00	128,244.00	100.0%
<b>TOTAL PROPERTY INCOME</b>	<b>1,538,420.99</b>	<b>8,000.00</b>	<b>1,530,420.99</b>	<b>19,230.26%</b>
<b>TOTAL INCOME/GROSS PROFIT</b>	<b>2,015,356.54</b>	<b>414,500.00</b>	<b>1,600,856.54</b>	<b>486.21%</b>

## Appendix One

### STATEMENT OF FINANCIAL ACTIVITIES (Budget vs. Actual)

As of the month ending in April, 2022

EXPENSES:	Jan-Dec 21	Budget	\$ Over Budget	% of Budget
• <b>OPERATIONS: District Building</b>				
Building Maintenance	6,245.00	3,333.36	2,911.64	187.35%
Utilities	4,641.76	12,000.00	-7,358.24	38.68%
Janitorial Services	350.00	360.00	-10.00	97.22%
Janitorial Supplies	85.22	216.64	-131.42	39.34%
Lawn Care	5,502.00	4,000.00	1,502.00	137.55%
Office Security	895.61	533.36	362.25	167.92%
Property Insurance	5,988.70	4,000.00	1,988.70	149.72%
Property Tax	182.28	0.00	182.28	100.0%
<b>TOTAL DISTRICT BUILDING</b>	<b>23,890.57</b>	<b>24,443.36</b>	<b>-552.79</b>	<b>97.74%</b>
• <b>OFFICE EXPENSE:</b>				
Accounting & Auditor Services	359.60	2,666.64	-2,307.04	13.49%
Bank / Credit Card Fee	174.65	133.36	41.29	130.96%
Communication Material	0.00	180.00	-180.00	0.0%
Computer Maintenance	173.19	333.36	-160.17	51.95%
Furniture/Equipment	1,648.15	1,666.64	-18.49	98.89%
Hospitality	469.10	833.36	-364.26	56.29%
Legal & Professional Services	1,500.00	2,066.64	-566.64	72.58%
Membership Fee	198.82	200.00	-1.18	99.41%
Office Supplies	832.82	646.64	186.18	128.79%
Postage	39.71	200.00	-160.29	19.86%
Software	0.00	400.00	-400.00	0.0%
Telecommunication	1,909.00	2,000.00	-91.00	95.45%
<b>TOTAL OFFICE EXPENSE</b>	<b>7,305.04</b>	<b>11,326.64</b>	<b>-4,021.60</b>	<b>64.49%</b>
• <b>PAYROLL:</b>				
<b>HOUSING ALLOWANCE</b>				
DS Housing Allowance	8,333.36	8,333.36	0.00	100.0%
CAD Housing Allowance	4,500.00	6,000.00	-1,500.00	75.0%



## Appendix One

### STATEMENT OF FINANCIAL ACTIVITIES (Budget vs. Actual)

As of the month ending in April, 2022

	Jan-Apr 22	Budget	\$ Over Budget	% of Budget
CMD Housing Allowance	6,000.00	6,000.00	0.00	100.0%
<b>TOTAL HOUSING ALLOWANCE</b>	<b>18,833.36</b>	<b>20,333.36</b>	<b>-1,500.00</b>	<b>92.62%</b>
<b>SALARY &amp; WAGES</b>				
Office Salaries & Wages	18,171.12	24,866.64	-6,695.52	73.07%
CAD Salary	6,000.00	8,333.36	-2,333.36	72.0%
CMD Salary	13,333.36	13,333.36	0.00	100.0%
<b>TOTAL SALARY &amp; WAGES</b>	<b>37,504.48</b>	<b>46,533.36</b>	<b>-9,028.88</b>	<b>80.6%</b>
Payroll Tax	1,390.09	3,121.36	-1,731.27	44.54%
Workman's Compensation	186.50	200.00	-13.50	93.25%
<b>TOTAL PAYROLL EXPENSES</b>	<b>57,914.43</b>	<b>70,188.08</b>	<b>-12,273.65</b>	<b>82.51%</b>
<b>• OTHER OPERATIONAL EXPENSES:</b>				
Alliance Women Point Person	0.00	666.64	-666.64	0.0%
Benevolence Expense	225.00	0.00	225.00	100.0%
Chaplain Point Person	0.00	600.00	-600.00	0.0%
District Conference	469.70	2,166.64	-1,696.94	21.68%
D.S. Professional Development	475.20	266.64	208.56	178.22%
Evangelism Expo	1,230.00	0.00	1,230.00	100.0%
Great Commission Fund	5,702.26	0.00	5,702.26	100.0%
Hispanic Ministries Expense	2,100.00	0.00	2,100.00	100.0%
Pinecrest Camp Exp	3,900.00	0.00	3,900.00	100.0%
Youth Point Person	0.00	666.64	-666.64	0.0%
Church Plant: Victory Church Exp	616.02	0.00	616.02	100.0%
Church Plant: Orchard of Praise Exp	0.00	0.00	0.00	0.0%
<b>TOTAL OTHER OPERATIONAL EXPENSES</b>	<b>14,718.18</b>	<b>4,366.56</b>	<b>10,351.62</b>	<b>337.07%</b>
<b>• PROPERTY MAINTENANCE</b>				
207 W Seventh—TX	28,570.17	4,266.64	24,303.53	669.62%
5150 Treepoint Dr—TX	1,059.15	0.00	1,059.15	100.0%
7000 Matlock Rd—TX	269.03	0.00	269.03	100.0%
Insurance Claim Exp	0.00	0.00	0.00	0.0%

## Appendix One

### STATEMENT OF FINANCIAL ACTIVITIES (Budget vs. Actual)

As of the month ending in April, 2022

	Jan-Apr 22	Budget	\$ Over Budget	% of Budget
4231 NW 50–OKC	6,503.88	5,200.00	1,303.88	125.08%
Interest Due on Loan	4,997.50	6,400.00	-1,402.50	78.09%
<b>TOTAL PROPERTY MAINTENANCE</b>	<b>41,399.73</b>	<b>15,866.64</b>	<b>25,533.09</b>	<b>260.92%</b>
<b>• TRAVEL</b>				
Auto Expense	2,206.13	2,566.64	-360.51	85.95%
Dexcom Travel	503.77	2,000.00	-1,496.23	25.19%
D.S. Travel	3,558.65	3,333.36	225.29	106.76%
<b>TOTAL TRAVEL</b>	<b>6,268.55</b>	<b>7,900.00</b>	<b>-1,631.45</b>	<b>79.35%</b>
<b>TOTAL OPERATIONS</b>	<b>151,496.50</b>	<b>134,091.28</b>	<b>17,405.22</b>	<b>112.98%</b>
<b>• CHURCH ADVANCE:</b>				
Church Advance Initiatives	4,991.83	4,718.64	273.19	105.79%
Committees' Work	0.00	500.00	-500.00	0.0%
District Worker Development	290.00	2,400.00	-2,110.00	12.08%
LOCC	25.00	1,466.64	-1,441.64	1.71%
Ordinand's Program	305.00	2,000.00	-1,695.00	15.25%
Pastoral Care	86.97	1,666.64	-1,579.67	5.22%
Church Advance Dir Travel	4,008.25	2,000.00	2,008.25	200.41%
Church Advance Dir Initiatives	0.00	2,623.36	-2,623.36	0.0%
<b>TOTAL CHURCH ADVANCE</b>	<b>9,707.05</b>	<b>17,375.28</b>	<b>-7,668.23</b>	<b>55.87%</b>
<b>• CHURCH MULTIPLICATION</b>				
CMD Travel	2,887.88	4,000.00	-1,112.12	72.2%
Church Planting Grants	14,544.61	0.00	14,544.61	100.0%
Church Planting Initiatives	2,428.02	21,666.64	-19,238.62	11.21%
Hubs & Cohorts	0.00	3,333.36	-3,333.36	0.0%
LEAD Program	5,100.00	8,333.36	-3,233.36	61.2%
<b>TOTAL CHURCH MULTIPLICATION</b>	<b>24,960.51</b>	<b>37,333.36</b>	<b>-12,372.85</b>	<b>66.86%</b>

## Appendix One

### STATEMENT OF FINANCIAL ACTIVITIES (Budget vs. Actual)

As of the month ending in April, 2022

	Jan-Apr 22	Budget	\$ Over Budget	% of Budget
• <b>MISSION TOUR &amp; MOBILIZATION</b>				
Mission Mobilization	299.80	833.36	-533.56	35.98%
Mission Tour	0.00	1,666.64	-1,666.64	0.0%
MMD Stipend	2,000.00	2,000.00	0.00	100.0%
<b>TOTAL MISSION TOUR &amp; MOBILIZATION</b>	<b>2,299.80</b>	<b>4,500.00</b>	<b>-2,200.20</b>	<b>51.11%</b>
<b>OVERALL TOTAL EXPENSES</b>	<b>188,463.86</b>	<b>193,299.92</b>	<b>-4,836.06</b>	<b>97.5%</b>
<b>NET INCOME</b>	<b>72,984.11</b>	<b>0.00</b>	<b>72,984.11</b>	<b>100.0%</b>

# Appendix One

## DISTRICT MINISTRY FUND GIVING

As of the month ending in April, 2022

CODE	FULL NAME	CITY	%	2020(5MO) Fair Share Amt	2022 Actual DMF Giving	2021 Actual vs FS
<b>ACCREDITED CHURCHES</b>						
4848284	All Nations	White Settlement	8	\$ 3,255.70	\$ 3,290.01	101%
4848141	Alliance Bible	Baytown	8	\$ 5,143.60	\$ 7,966.46	155%
4848705	Alliance Bible- Resurgent	San Antonio	8	\$ 2,666.67	\$ 2,400.80	90%
4848012	Alliance Intl Church**	Pearland	6	\$ 12,254.37	\$ 10,035.84	82%
4840875	<b>Christ Comm Church</b>	Weatherford	8	\$ 2,234.48	\$ 1,470.00	66%
4805400	Church Burns Park	North Little Rock	8	\$ 0.00	\$ -	0%
4805600	CMA Russellville	Russellville	8	\$ 1,977.40	\$ 2,400.73	121%
4840800	CMA Stillwater	Stillwater	8	\$ 2,170.43	\$ 2,174.00	100%
4848799	CMA Waco	Waco	8	\$ 3,143.23	\$ 2,280.60	73%
4848114	Companerismo Cristiano	San Juan	8	\$ 2,731.87	\$ 503.80	18%
4848518	Faith Church	La Feria	8	\$ 1,500.00	\$ 980.00	65%
4848575	Fellowship Community	Midland	8	\$ 11,552.63	\$ 13,038.11	113%
4848055	Filipino American	Arlington	8	\$ 6,701.70	\$ 5,995.90	89%
4848189	Grace Montagnard	Ovilla	8	\$ 1,248.53	\$ 1,768.78	142%
4848376	Greenhouse Community	Katy	8	\$ 6,419.17	\$ 9,019.37	141%
4840012	Higher Life Fellowship	Broken Arrow	8	\$ 1,333.33	\$ -	0%
4848423	Hope Fellowship	Longview	8	\$ 7,014.60	\$ 6,102.26	87%
4848119	Igl ACM Buen Pastor	McAllen	8	\$ 2,861.43	\$ 2,021.25	71%
4848118	Igl Alianza Harlingen	Harlingen	8	\$ 819.40	\$ 1,428.73	174%
4848820	Igl Alianza Vida	Houston	8	\$ 561.47	\$ -	0%
4848175	Igl Cantico Nuevo	Donna	8	\$ 1,426.83	\$ 1,084.80	76%
4848302	Igl Encuentro Con Dios	Yandell	8	\$ 2,120.90	\$ 1,221.12	58%
4848750	Igl La Hermosa	McAllen	8	\$ 1,669.17	\$ 1,072.52	64%
4848640	Igl Sinai de la ACYM	McAllen	8	\$ 1,210.00	\$ 805.30	67%
4848015	Igl Un Nuevo Comienzo	El Paso	8	\$ 2,177.17	\$ 2,313.55	106%
4848700	La Capilla del Senor	Pharr	8	\$ 2,236.67	\$ 2,874.33	129%
4848301	La Igl Encuentro	El Paso	8	\$ 1,599.77	\$ 667.28	42%

## Appendix One

### DISTRICT MINISTRY FUND

As of the month ending in April, 2022

CODE	FULL NAME	CITY	%	2020(12MO) Fair Share Amt	2021 Actual DMF Giving	2021 Actual vs FS
<b>ACCREDITED CHURCHES</b>						
4848013	Lifebridge Ch	Houston	8	\$ 2,044.90	\$ 13,929.76	681%
4848115	New Hope Alliance	Brownsville	8	\$ 2,706.63	\$ 3,692.70	136%
4848168	New Jerusalem**	Garland	5	\$ 223.33	\$ -	0%
4848170	New Vision	El Paso	8	\$ 975.33	\$ 1,445.00	148%
4805800	Parkview Alliance Ch	Van Buren	8	\$ 914.40	\$ 2,200.00	241%
4848681	Plano Chinese	Plano	8	\$ 16,876.37	\$ 11,212.51	66%
4848379	<b>Redeemer Resurrection</b>	Houston	8	\$ 335.60	\$ 201.36	60%
4848580	<b>Redemptioin Point</b>	McKinney	8	\$ 8,252.37	\$ 4,951.41	60%
4848660	Rio Life Comm Ch	Mercedes	8	\$ 15,115.83	\$ 8,462.69	56%
4848111	Second Chance	San Benito	8	\$ 2,863.57	\$ 3,044.72	106%
4848370	Trinity Fellowship	Enid	8	\$ 830.93	\$ 531.89	64%
4848453	Vietnamese Alliance	Houston	8	\$ 3,107.27	\$ 600.00	19%
<b>DEVELOPING CHURCHES</b>						
4848020	All People 4 Christ	Lubbock	8	\$ 2,117.53	\$ 993.12	47%
4848110	Casa Firme	Corpus Cristi	8	\$ 559.23	\$ 838.84	150%
4848113	Ministerios Fue Por Ti	El Paso	8	\$ 333.33	\$ 206.28	62%
4822499	New Hope Comm	Gretna, LA	8	\$ 3,054.10	\$ 5,000.00	164%
4840200	<b>Sonrise Fellowship</b>	Enid, OK	8	\$ 1,666.67	\$ -	0%
4848022	Victory Church	Gretna, LA	8	\$ 1,809.87	\$ 2,195.77	121%
<b>CHURCH PLANTS</b>						
4848177	Arab American Alliance			\$ -	\$ -	
4848008	<b>Big House Church</b>			\$ 5,145.93	\$ -	
4848035	<b>Hope Fellowship</b>			\$ -	\$ -	
4848028	<b>Restoration Alliance</b>			\$ -	\$ -	
4848009	<b>Rio Life Willacy</b>			\$ -	\$ -	
4840009	<b>Woori Church</b>			\$ -	\$ -	
<b>OTHER MINISTRIES</b>						
	Familias De Fe			\$ -	\$ 291.40	
	Orchard of Praise			\$ -	\$ 250.71	
				<b>\$ 156,963.71</b>	<b>\$ 142,963.70</b>	<b>91%</b>

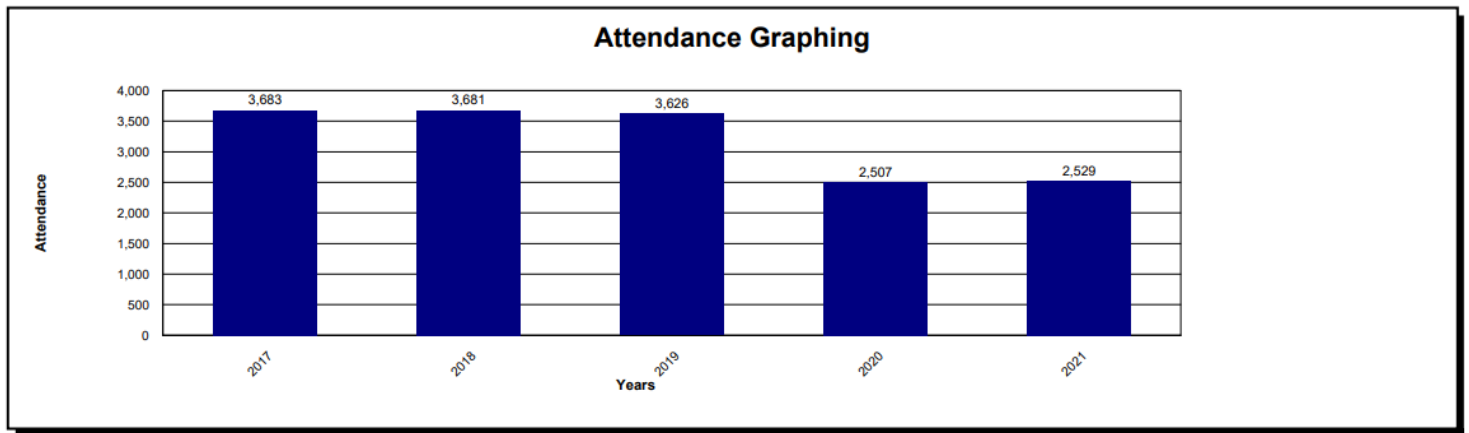
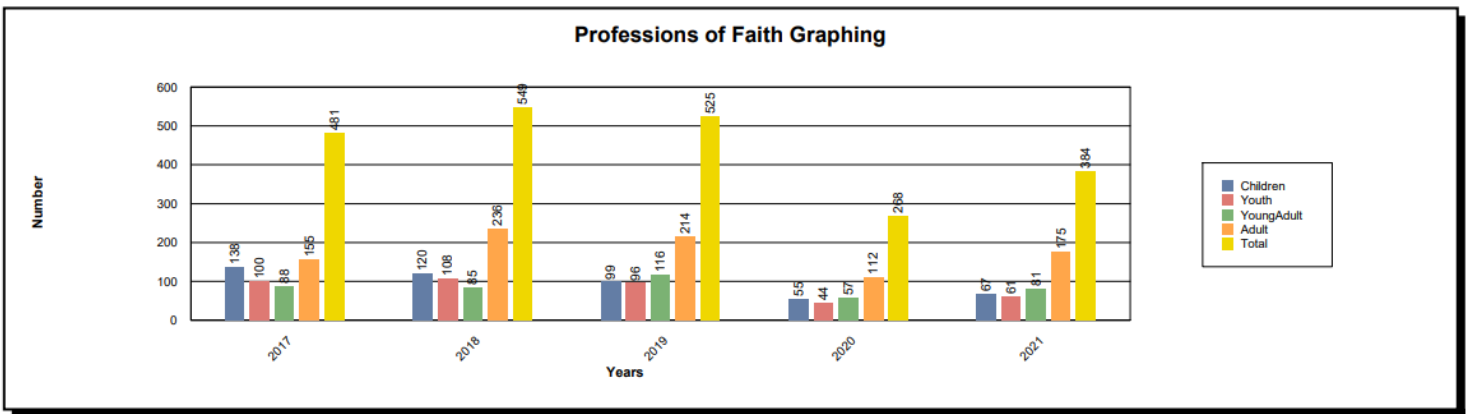
# Appendix Two

## Alliance South Central

### Church Analysis - 2017 to 2021 Page 1 of 3

#### Attendance and Professions of Faith

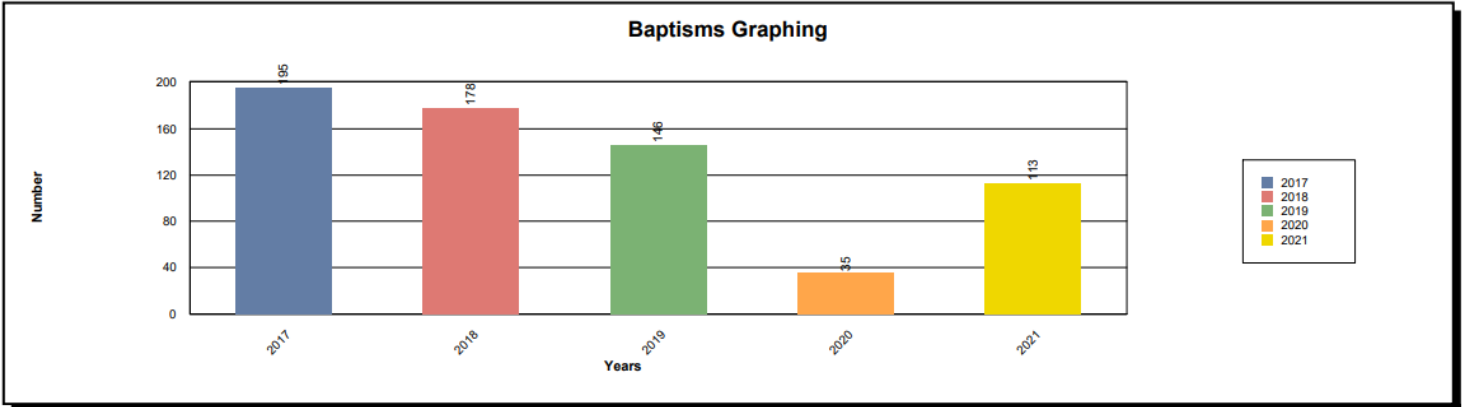
Year	AM Attendance	Prof-FaithChild	Prof-FaithYouth	Prof-FaithYngAdult	Prof-FaithAdult	Prof-FaithTotal
2017	3,683	138	100	88	155	481
2018	3,681	120	108	85	236	549
2019	3,626	99	96	116	214	525
2020	2,507	55	44	57	112	268
2021	2,529	67	61	81	175	384
	16,026	479	409	427	892	2,207



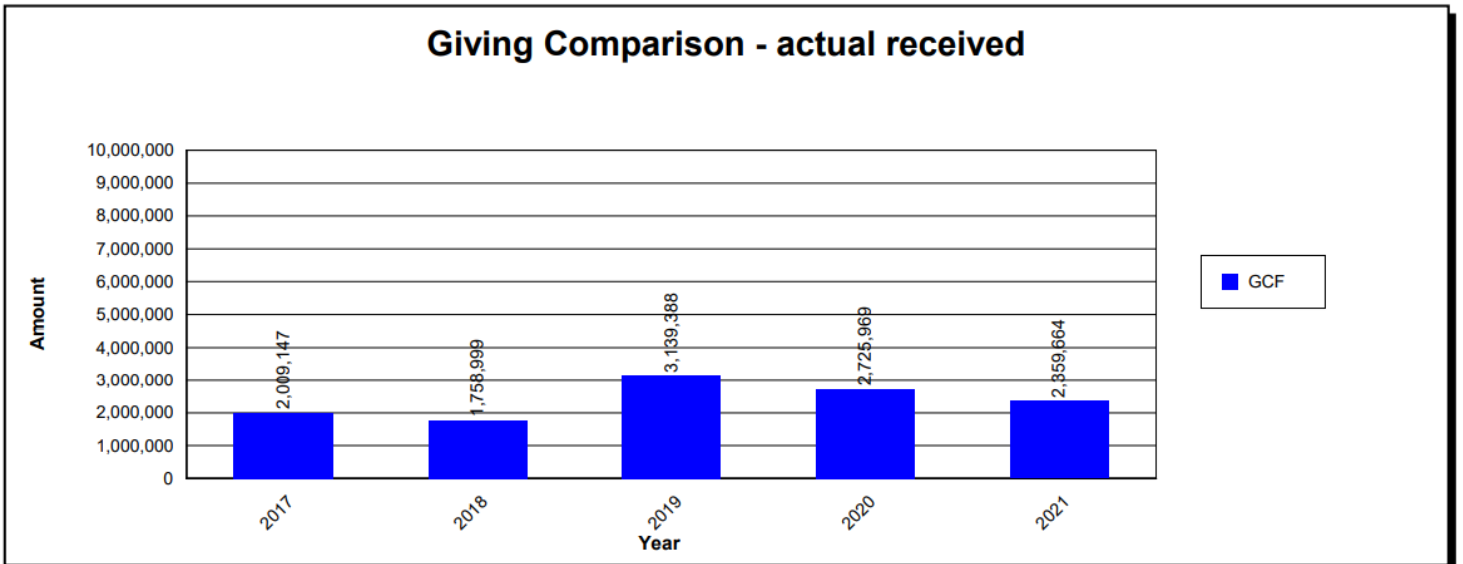
## Appendix Two

### Alliance South Central

#### Church Analysis - 2017 to 2021 Page 2 of 3



BAPTISM YEAR	BAPTISM TOTAL	OPEN CHURCHES	CLOSED CHURCHES
2017	195	0	3
2018	178	0	2
2019	146	0	7
2020	35	0	3
2021	113	0	1
TOTAL.....	667	0	16



# Appendix Two

## General Membership Data 2021

ChCode	Church Name	Mem 2020	Mem Rem	Mem Add	Mem 2021	Adhrnts	TtlInc Mem
4805400	NORTH LITTLE ROCK AR THE CHURCH AT BUR	59	4	0	55	45	100
4805600	RUSSELLVILLE AR C&MA CHURCH	29	2	4	31	21	52
4805800	VAN BUREN AR PARKVIEW ALL CHUR	24	2	1	23	19	42
4822499	NW ORLEANS LA NEW HOPE COMMUNITY CH (	39	12	3	30	0	30
4840012	TULSA OK HIGHER LIFE FELLOWSHIP	14	8	2	8	15	23
4840200	ENID OK SONRISE CHRISTIAN FELL	24	6	1	19	6	25
4840800	STILLWATER OK THE C&MA OF STILLWATER	20	4	2	18	16	34
4848012	PEARLAND TX THE ALLIANCE INTL CH OF PEAF	44	7	0	37	35	72
4848013	HOUSTON TX LIFEBRIDGE CHURCH OF THE C&	61	4	0	57	15	72
4848015	EL PASO TX IGLESIA UN NUEVO COMIENZO	62	23	8	47	21	68
4848020	LUBBOCK TX ALL PEOPLE 4 CHRIST CHURCH	25	5	3	23	15	38
4848055	ARLINGTON TX FILIPINO AMER ALL	113	7	11	117	139	256
4848110	CORPUS CHRISTI TX CASA FIRME OF THE C&M	15	0	0	15	4	19
4848111	BROWNSVILLE TX SECOND CHANCE CHURCH	39	9	3	33	23	56
4848113	EL PASO TX MINISTERIOS FUE POR TI ACYM	80	6	12	86	10	96
4848114	SAN JUAN TX COMPANERISMO CRISTIANO FE	73	3	20	90	35	125
4848115	BROWNSVILLE TX NEW HOPE ALLIANCE CHUR	42	0	6	48	15	63
4848118	HARLINGEN TX IGLESIA ALIANZA	20	5	6	21	16	37
4848119	MCALLEN TX EL BUEN PASTOR	83	22	5	66	30	96
4848141	BAYTOWN TX ALL BIBLE CH	49	0	0	49	30	79
4848168	DALLAS TX NEW JRSLM CEC C&MA	24	4	0	20	0	20
4848170	EL PASO TX NEW VISION CHURCH	34	0	5	39	7	46
4848175	EDINBURG TX IGLESIA CANTICO NUEVO ACYM	32	5	6	33	14	47
4848189	DALLAS TX GRACE MONTAGNARD FELLOWSHI	37	2	3	38	61	99
4848284	FT WORTH TX ALL NATIONS ALLIANCE CHURCI	71	15	13	69	25	94
4848301	EL PASO TX LA IGL ENCUENTRO	109	1	6	114	8	122
4848302	EL PASO TX IGL ACYM ENCUENTRO CON DIOS	82	10	5	77	0	77
4848370	HOUSTON TX TRINITY FELLOWSHIP	22	1	3	24	1	25
4848376	HOUSTON TX GREENHOUSE COMMUNITY CHU	33	10	3	26	99	125
4848379	HOUSTON TX REDEEMER RESURRECTION CHI	17	2	1	16	2	18
4848423	LONGVIEW TX HOPE FELLOWSHIP OF THE C&M	45	0	9	54	110	164
4848453	HOUSTON TX VIETNAMESE ALLIANCE CHURCH	62	9	2	55	5	60
4848518	LA FERIA TX FAITH CHURCH	54	3	5	56	17	73
4848575	MIDLAND TX FELLOWSHIP COMM CH	45	7	6	44	39	83
4848580	MCKINNEY TX REDEMPTION POINT ALLIANCE (	60	0	0	60	50	110
4848640	MCALLEN TX ACYM	66	4	0	62	1	63
4848660	MERCEDES TX LA IGLESIA ALIANZA/RIO LIFE C	210	38	2	174	114	288
4848681	PLANO TX PLANO CHINESE ALL CH	298	6	6	298	150	448
4848700	PHARR TX LA CAPILLA DEL SENOR	91	29	2	64	57	121
4848705	SAN ANTONIO TX RESURGENT	18	4	0	14	8	22
4848750	MC ALLEN TX IGLESIA LA HERMOSA	35	2	4	37	21	58
4848799	WACO TX C&MA CH	85	3	14	96	50	146
4848820	HOUSTON TX IGLESIA ALIANZA VIDA OF THE C	27	1	1	27	21	48
<b>ALLIANCE SOUTH CENTRAL</b>		<b>2,472</b>	<b>285</b>	<b>183</b>	<b>2,370</b>	<b>1,370</b>	<b>3,740</b>



## Appendix Two

### Evangelism Data 2021

ChCode	Church Name	PrfChld	PrfYth	PrfYngAdlt	PrfAdlt	PrfTtl	Prf%	BapTtl
4805400	NORTH LITTLE ROCK AR THE CHURCH AT BURNS	0	0	0	0	0	0.00%	1
4805600	RUSSELLVILLE AR C&MA CHURCH	0	0	0	0	0	0.00%	0
4805800	VAN BUREN AR PARKVIEW ALL CHUR	0	0	0	0	0	0.00%	0
4822499	NW ORLEANS LA NEW HOPE COMMUNITY CH OF T	0	0	0	0	0	0.00%	0
4840012	TULSA OK HIGHER LIFE FELLOWSHIP	0	0	0	1	1	4.35%	0
4840200	ENID OK SONRISE CHRISTIAN FELL	0	0	0	0	0	0.00%	2
4840800	STILLWATER OK THE C&MA OF STILLWATER	0	0	0	0	0	0.00%	0
4848012	PEARLAND TX THE ALLIANCE INTL CH OF PEARLA	0	0	0	0	0	0.00%	0
4848013	HOUSTON TX LIFEBRIDGE CHURCH OF THE C&MA	0	0	1	0	1	2.22%	0
4848015	EL PASO TX IGLESIA UN NUEVO COMIENZO	3	2	6	5	16	30.19%	1
4848020	LUBBOCK TX ALL PEOPLE 4 CHRIST CHURCH	2	2	0	5	9	36.00%	0
4848055	ARLINGTON TX FILIPINO AMER ALL	4	0	0	5	9	8.49%	8
4848110	CORPUS CHRISTI TX CASA FIRME OF THE C&MA C	2	4	1	16	23	153.33%	3
4848111	BROWNSVILLE TX SECOND CHANCE CHURCH OF	0	2	1	1	4	7.14%	4
4848113	EL PASO TX MINISTERIOS FUE POR TI ACYM	3	1	5	2	11	24.44%	6
4848114	SAN JUAN TX COMPANERISMO CRISTIANO FE DE I	0	0	1	8	9	8.57%	12
4848115	BROWNSVILLE TX NEW HOPE ALLIANCE CHURCH	0	2	0	5	7	19.44%	0
4848118	HARLINGEN TX IGLESIA ALIANZA	1	1	0	0	2	5.00%	0
4848119	MCALLEN TX EL BUEN PASTOR	10	2	2	2	16	19.28%	5
4848141	BAYTOWN TX ALL BIBLE CH	0	0	0	0	0	0.00%	2
4848168	DALLAS TX NEW JRSLM CEC C&MA	0	0	0	0	0	0.00%	0
4848170	EL PASO TX NEW VISION CHURCH	0	0	0	1	1	4.76%	0
4848175	EDINBURG TX IGLESIA CANTICO NUEVO ACYM	2	0	2	18	22	88.00%	0
4848189	DALLAS TX GRACE MONTAGNARD FELLOWSHIP C	14	7	16	28	65	103.17%	0
4848284	FT WORTH TX ALL NATIONS ALLIANCE CHURCH	1	5	5	10	21	42.00%	5
4848301	EL PASO TX LA IGL ENCUENTRO	0	0	7	4	11	18.33%	11
4848302	EL PASO TX IGL ACYM ENCUENTRO CON DIOS	0	4	2	3	9	12.00%	8
4848370	HOUSTON TX TRINITY FELLOWSHIP	0	0	0	0	0	0.00%	0
4848376	HOUSTON TX GREENHOUSE COMMUNITY CHURCH	2	3	11	12	28	30.77%	3
4848379	HOUSTON TX REDEEMER RESURRECTION CHURCH	2	1	4	10	17	100.00%	0
4848423	LONGVIEW TX HOPE FELLOWSHIP OF THE C&MA	8	0	0	0	8	7.14%	10
4848453	HOUSTON TX VIETNAMESE ALLIANCE CHURCH	1	0	0	3	4	6.35%	4
4848518	LA FERIA TX FAITH CHURCH	2	7	11	7	27	36.00%	3
4848575	MIDLAND TX FELLOWSHIP COMM CH	0	1	0	0	1	2.08%	1
4848580	MCKINNEY TX REDEMPTION POINT ALLIANCE CHL	1	1	1	0	3	2.73%	12
4848640	MCALLEN TX ACYM	0	0	0	0	0	0.00%	0
4848660	MERCEDES TX LA IGLESIA ALIANZA/RIO LIFE COM	0	7	0	10	17	8.72%	1
4848681	PLANO TX PLANO CHINESE ALL CH	0	0	0	8	8	4.00%	8
4848700	PHARR TX LA CAPILLA DEL SENOR	4	6	4	7	21	17.50%	0
4848705	SAN ANTONIO TX RESURGENT	0	0	0	0	0	0.00%	1
4848750	MC ALLEN TX IGLESIA LA HERMOSA	0	0	0	0	0	0.00%	0
4848799	WACO TX C&MA CH	3	2	1	3	9	8.18%	2
4848820	HOUSTON TX IGLESIA ALIANZA VIDA OF THE C&M	2	1	0	1	4	8.33%	0
	<b>ALLIANCE SOUTH CENTRAL</b>	<b>67</b>	<b>61</b>	<b>81</b>	<b>175</b>	<b>384</b>	<b>15.18%</b>	<b>113</b>

## Appendix Two

### Financial Data 2021

ChCode	Church Name	LclInc	GCF	NonCMA	TtlInc	% GCF
4805400	NORTH LITTLE ROCK AR THE CHURCH AT BL	59,322	11,300	4,350	74,972	15.07%
4805600	RUSSELLVILLE AR C&MA CHURCH	65,113	18,949	0	84,062	22.54%
4805800	VAN BUREN AR PARKVIEW ALL CHUR	27,432	6,124	0	33,556	18.25%
4822499	NW ORLEANS LA NEW HOPE COMMUNITY CH	91,623	7,425	0	99,048	7.50%
4840012	TULSA OK HIGHER LIFE FELLOWSHIP	40,000	0	700	40,700	0.00%
4840200	ENID OK SONRISE CHRISTIAN FELL	50,000	3,080	0	53,080	5.80%
4840800	STILLWATER OK THE C&MA OF STILLWATER	94,297	19,880	0	114,177	17.41%
4848012	PEARLAND TX THE ALLIANCE INTL CH OF PE	89,379	50	0	89,429	0.06%
4848013	HOUSTON TX LIFEBRIDGE CHURCH OF THE C	61,347	0	725	62,072	0.00%
4848015	EL PASO TX IGLESIA UN NUEVO COMIENZO	65,315	1,561	1,500	68,376	2.28%
4848020	LUBBOCK TX ALL PEOPLE 4 CHRIST CHURCH	63,526	1,093	0	64,619	1.69%
4848055	ARLINGTON TX FILIPINO AMER ALL	201,051	12,289	4,420	217,760	5.64%
4848110	CORPUS CHRISTI TX CASA FIRME OF THE C&	16,777	160	0	16,937	0.94%
4848111	BROWNSVILLE TX SECOND CHANCE CHURCH	85,907	2,842	0	88,749	3.20%
4848113	EL PASO TX MINISTERIOS FUE POR TI ACYM	10,000	0	0	10,000	0.00%
4848114	SAN JUAN TX COMPANERISMO CRISTIANO FI	81,956	506	0	82,462	0.61%
4848115	BROWNSVILLE TX NEW HOPE ALLIANCE CHL	81,199	686	150	82,035	0.84%
4848118	HARLINGEN TX IGLESIA ALIANZA	24,582	1,081	0	25,663	4.21%
4848119	MCALLEN TX EL BUEN PASTOR	85,843	7,758	0	93,601	8.29%
4848141	BAYTOWN TX ALL BIBLE CH	154,308	12,083	0	166,391	7.26%
4848168	DALLAS TX NEW JRSLM CEC C&MA	6,700	240	0	6,940	3.46%
4848170	EL PASO TX NEW VISION CHURCH	29,260	600	0	29,860	2.01%
4848175	EDINBURG TX IGLESIA CANTICO NUEVO ACY	42,805	265	0	43,070	0.62%
4848189	DALLAS TX GRACE MONTAGNARD FELLOWS	37,456	1,643	2,996	42,095	3.90%
4848284	FT WORTH TX ALL NATIONS ALLIANCE CHUR	97,671	4,978	0	102,649	4.85%
4848301	EL PASO TX LA IGL ENCUENTRO	47,993	0	0	47,993	0.00%
4848302	EL PASO TX IGL ACYM ENCUENTRO CON DIC	63,627	0	0	63,627	0.00%
4848370	HOUSTON TX TRINITY FELLOWSHIP	24,928	953	0	25,881	3.68%
4848376	HOUSTON TX GREENHOUSE COMMUNITY CH	192,575	40,358	0	232,933	17.33%
4848379	HOUSTON TX REDEEMER RESURRECTION CH	10,068	125	0	10,193	1.23%
4848423	LONGVIEW TX HOPE FELLOWSHIP OF THE CH	210,438	25,700	13,800	249,938	10.28%
4848453	HOUSTON TX VIETNAMESE ALLIANCE CHURCH	93,218	1,100	0	94,318	1.17%
4848518	LA FERIA TX FAITH CHURCH	45,000	800	0	45,800	1.75%
4848575	MIDLAND TX FELLOWSHIP COMM CH	346,579	88,300	39,400	474,279	18.62%
4848580	MCKINNEY TX REDEMPTION POINT ALLIANCE	247,571	2,837	0	250,408	1.13%
4848640	MCALLEN TX ACYM	36,300	3,899	0	40,199	9.70%
4848660	MERCEDES TX LA IGLESIA ALIANZA/RIO LIFE	453,475	6,536	33,560	493,571	1.32%
4848681	PLANO TX PLANO CHINESE ALL CH	506,291	19,790	110,923	637,004	3.11%
4848700	PHARR TX LA CAPILLA DEL SENOR	67,100	2,744	0	69,844	3.93%
4848705	SAN ANTONIO TX RESURGENT	80,000	14,677	0	94,677	15.50%
4848750	MC ALLEN TX IGLESIA LA HERMOSA	50,075	5,006	0	55,081	9.09%
4848799	WACO TX C&MA CH	367,631	61,545	6,000	435,176	14.14%
4848820	HOUSTON TX IGLESIA ALIANZA VIDA OF THE	16,844	2,198	0	19,042	11.54%
	<b>ALLIANCE SOUTH CENTRAL</b>	<b>4,522,582</b>	<b>391,161</b>	<b>218,524</b>	<b>5,132,267</b>	<b>7.62%</b>

## Appendix Two

### Giving by Family Unit 2021

ChCode	Church Name	LclInc	FamLclInc	LclIncPerFam	GCF	FamGCF	GCFPerFam
4805400	NORTH LITTLE ROCK AR THE CHURCH AT BURN	59,322	21	2,824.86	11,300	7	1,614.29
4805600	RUSSELLVILLE AR C&MA CHURCH	65,113	25	2,604.52	18,949	11	1,722.64
4805800	VAN BUREN AR PARKVIEW ALL CHUR	27,432	12	2,286.00	6,124	7	874.86
4822499	NW ORLEANS LA NEW HOPE COMMUNITY CH OF	91,623	4	22,905.75	7,425	1	7,425.00
4840012	TULSA OK HIGHER LIFE FELLOWSHIP	40,000	8	5,000.00	0	3	0.00
4840200	ENID OK SONRISE CHRISTIAN FELL	50,000	9	5,555.56	3,080	3	1,026.67
4840800	STILLWATER OK THE C&MA OF STILLWATER	94,297	15	6,286.47	19,880	19	1,046.32
4848012	PEARLAND TX THE ALLIANCE INTL CH OF PEARL	89,379	48	1,862.06	50	5	10.00
4848013	HOUSTON TX LIFEBRIDGE CHURCH OF THE C&M	61,347	26	2,359.50	0	1	0.00
4848015	EL PASO TX IGLESIA UN NUEVO COMIENZO	65,315	42	1,555.12	1,561	14	111.50
4848020	LUBBOCK TX ALL PEOPLE 4 CHRIST CHURCH	63,526	15	4,235.07	1,093	15	72.87
4848055	ARLINGTON TX FILIPINO AMER ALL	201,051	114	1,763.61	12,289	45	273.09
4848110	CORPUS CHRISTI TX CASA FIRME OF THE C&MA	16,777	5	3,355.40	160	3	53.33
4848111	BROWNSVILLE TX SECOND CHANCE CHURCH OI	85,907	39	2,202.74	2,842	16	177.63
4848113	EL PASO TX MINISTERIOS FUE POR TI ACYM	10,000	5	2,000.00	0	6	0.00
4848114	SAN JUAN TX COMPANERISMO CRISTIANO FE DI	81,956	29	2,826.07	506	13	38.92
4848115	BROWNSVILLE TX NEW HOPE ALLIANCE CHURCI	81,199	30	2,706.63	686	30	22.87
4848118	HARLINGEN TX IGLESIA ALIANZA	24,582	12	2,048.50	1,081	8	135.13
4848119	MCALLEN TX EL BUEN PASTOR	85,843	30	2,861.43	7,758	30	258.60
4848141	BAYTOWN TX ALL BIBLE CH	154,308	35	4,408.80	12,083	11	1,098.45
4848168	DALLAS TX NEW JRSLM CEC C&MA	6,700	3	2,233.33	240	0	0.00
4848170	EL PASO TX NEW VISION CHURCH	29,260	11	2,660.00	600	10	60.00
4848175	EDINBURG TX IGLESIA CANTICO NUEVO ACYM	42,805	13	3,292.69	265	3	88.33
4848189	DALLAS TX GRACE MONTAGNARD FELLOWSHIP	37,456	10	3,745.60	1,643	5	328.60
4848284	FT WORTH TX ALL NATIONS ALLIANCE CHURCH	97,671	42	2,325.50	4,978	42	118.52
4848301	EL PASO TX LA IGL ENCUENTRO	47,993	25	1,919.72	0	0	0.00
4848302	EL PASO TX IGL ACYM ENCUENTRO CON DIOS	63,627	25	2,545.08	0	3	0.00
4848370	HOUSTON TX TRINITY FELLOWSHIP	24,928	19	1,312.00	953	6	158.83
4848376	HOUSTON TX GREENHOUSE COMMUNITY CHUR	192,575	40	4,814.38	40,358	16	2,522.38
4848379	HOUSTON TX REDEEMER RESURRECTION CHUF	10,068	2	5,034.00	125	1	125.00
4848423	LONGVIEW TX HOPE FELLOWSHIP OF THE C&M	210,438	60	3,507.30	25,700	27	951.85
4848453	HOUSTON TX VIETNAMESE ALLIANCE CHURCH	93,218	16	5,826.13	1,100	0	0.00
4848518	LA FERIA TX FAITH CHURCH	45,000	15	3,000.00	800	10	80.00
4848575	MIDLAND TX FELLOWSHIP COMM CH	346,579	45	7,701.76	88,300	19	4,647.37
4848580	MCKINNEY TX REDEMPTION POINT ALLIANCE CH	247,571	35	7,073.46	2,837	3	945.67
4848640	MCALLEN TX ACYM	36,300	25	1,452.00	3,899	25	155.96
4848660	MERCEDES TX LA IGLESIA ALIANZA/RIO LIFE CO	453,475	98	4,627.30	6,536	22	297.09
4848681	PLANO TX PLANO CHINESE ALL CH	506,291	198	2,557.03	19,790	40	494.75
4848700	PHARR TX LA CAPILLA DEL SENOR	67,100	47	1,427.66	2,744	47	58.38
4848705	SAN ANTONIO TX RESURGENT	80,000	10	8,000.00	14,677	10	1,467.70
4848750	MC ALLEN TX IGLESIA LA HERMOSA	50,075	28	1,788.39	5,006	19	263.47
4848799	WACO TX C&MA CH	367,631	68	5,406.34	61,545	27	2,279.44
4848820	HOUSTON TX IGLESIA ALIANZA VIDA OF THE C&I	16,844	23	732.35	2,198	19	115.68
	<b>ALLIANCE SOUTH CENTRAL</b>	<b>4,522,582</b>	<b>1,382</b>	<b>3,272.49</b>	<b>391,161</b>	<b>602</b>	<b>649.77</b>

## Appendix Two

### Church Annual Report – Summary Glossary

Abbreviation	Definition	Abbreviation	Definition
%GCF	The GCF income divided by Total Income	MemYYYY	Members as of 12/31 of the previously reported year, from last year's annual report
		MemYYYY	Members as of 12/31 of the current report year
		MemAdd	Members added in the current report year
		MemRem	Members removed in the current report year
		nonCMA	Total dollars contributed to nonCMA missions
Adhrnts	Number of non-members who regularly attend church services	Prf%	Professions of faith divided by Main Service Attendance
		PrfAdlt	Number of adults that prayed to receive Christ
Attend	Average weekly attendance of main worship service	PrfChld	Number of children that prayed to receive Christ
BapTtl	Number of baptisms	PrfYngAdlt	Number of young adults that prayed to receive Christ
		PrfYth	Number of youth that prayed to receive Christ
ChildrenMin	Average children ministry attendance	PrfTtl	Total number of people that prayed to receive Christ
DigitalAttend	Average weekly attendance on a digital platform	SmGrpMin	Average weekly attendance for small group ministries
		STMCMA Site Domestic/Foreign	Number that participated in a short term missions ministry with a US C&MA mission field project - domestic or foreign
FamLclInc	Number of church families (giving units) supporting local income		
		STMnonCMASite Domestic/Foreign	Number that participated in a short term missions ministry with a non-C&MA mission field project - domestic or foreign
FamGCF	Number of church families (giving units) supporting GCF		
		STMTtlSites	Number that participated in a short term missions ministry with a C&MA and/or nonC&MA mission field project
GCF	Amount received for the Great Commission Fund	STMCMA Dollars Domestic/Foreign	Total dollars contributed to CMA sites – domestic or foreign
GCFPerFam	GCF divided by FamGCF		
		TtlInc	Total church income
LclInc	Total general fund offering received	TtlIncMem	Total inclusive membership from members as of 12/31 of the previous report year minus members removed plus members added plus adherents
LclIncPerFam	Local income divided by FamLclInc	YthGrpMin	Average youth group attendance

# Governing Documents

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## ASC DISTRICT BYLAWS 2020

### ARTICLE I: NAME

This district shall be known as the **Alliance South Central** (hereafter, “the District”). Its geographical boundaries are inclusive of the states of Arkansas, Louisiana, Oklahoma, and Texas.

### ARTICLE II: PURPOSES

The Alliance churches of this district are united in governance, fellowship, and service in order to promote unity of faith in the fullness of Jesus Christ as Savior, Sanctifier, Healer, and Coming King, and to facilitate the spread of the gospel at home and abroad under the guidance and enabling of the Holy Spirit. Mission and Objectives

**Mission.** To support, develop and resource our Christ-centered Acts 1:8 family of churches to live out their Gospel missional purpose to make disciples, develop local church leaders, and multiply their missional work of the Gospel in their cities, our district region, and the world.

**Objectives.** The Alliance South Central will accomplish this by creating a culture that:

1. Coaches and provides pastoral care for our local church leadership teams toward Gospel mission multiplication.
2. Collaborates in regional clusters of churches for Gospel mission multiplication advance.
3. Cross pollinates Gospel mission multiplication best practices among its churches.
4. Champions every local church’s Gospel mission multiplication work in its local context, culture, and capacity.

### ARTICLE III: MEMBERSHIP

The membership of the Alliance South Central is comprised of all officially licensed Alliance workers, active and retired, who reside within the boundaries of the District. The members of the Alliance South Central are entitled to vote at District Conference in accordance with Article II.1.A of the Uniform Constitution for Districts of the C&MA.

### ARTICLE IV: OFFICERS

The officers of the District are enumerated and described in Article II, Section 3 of the Uniform Constitution for Districts of the C&MA. The District Secretary and the District Treasurer shall each be

# Governing Documents

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## ASC DISTRICT BYLAWS 2020

elected by District Conference for a four (4)-year term in alternate election years to maintain continuity. They shall be eligible to serve two consecutive terms. The Vice Chair will be the vice president of the corporation and will be elected by the District Executive Committee from its at-large members.

## ARTICLE V: DISTRICT EXECUTIVE COMMITTEE

**A. Election and Term of Office.** In addition to the District Superintendent, District Secretary, and District Treasurer, the District Executive Committee (DEXCOM) shall consist of six (6) other members to be elected at-large by District Conference. Of these, up to two may be laypersons from within Alliance churches in the District. These six members of the Committee shall be elected for a four (4)-year term, with eligibility for re-election for an additional term. Three of six shall be elected in alternate election years to maintain continuity.

**B. Administrative Committee.** The Administrative Committee shall consist of the District Superintendent, District Treasurer, District Secretary, and the Vice Chair.

**C. Meetings.** The DEXCOM shall meet at least three (3) times annually to conduct the business of the District. Additional meetings may be convened as necessary by the District Superintendent, or at the call of a majority of DEXCOM members, or in the event the District Superintendent's office is vacant, at the call of the acting District Superintendent or acting chairman of the Executive Committee.

**D. Electronic Meetings.** DEXCOM may, when the District Superintendent believes an action cannot wait until the next regular meeting, conduct business through any electronic means in keeping with proper parliamentary procedure. A "Notification of Proposed Action" must be communicated to each member at least two days prior to the meeting and business conducted in the meeting is limited to items included in the Notification.

**E. Vacancies.** The DEXCOM shall have the power to fill any vacancies created within its body or among the officers of the District, with the exception of the District Superintendent until the next District Conference when the unexpired term shall be filled by proper election.

**F. DEXCOM Policies.** The DEXCOM may create and enforce policies needed to accomplish the mission given them by the Christian and Missionary Alliance or the District Conference. Such policies may be reviewed, amended or rescinded by District Conference.

**G. Disciplemaking Ministries.** DEXCOM shall exercise oversight of District Disciple-making outcomes.

**H. Church Health and Multiplication.** DEXCOM shall exercise oversight of Church Health and Church Multiplication. All church planting projects shall be under the supervision of the District Superintendent. DEXCOM shall review church planting projects and approve or reject district and national grants for church planting projects.

**I. Missions Mobilization.** A Missions Mobilization Team shall be established by DEXCOM to raise awareness, commitment and active participation in worldwide evangelism, and to serve as advisors to DEXCOM for such projects.

# Governing Documents

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## ASC DISTRICT BYLAWS 2020

### ARTICLE VI: DISTRICT CONFERENCE

- A. Time and Place.** The time and place for the District Conference shall be determined by the Alliance South Central District Executive Committee (DEXCOM) and announced as early as possible.
- B. Notification of Conference Reports.** Conference reports shall be made available to eligible personnel and District churches at least two (2) weeks prior to the scheduled date of the conference.
- C. Attendance at Conference.** All official workers licensed by the Alliance South Central are expected to attend and actively participate in District Conference. In the event that attendance is impossible, notification requesting absence shall be provided to the District Superintendent, who shall report the same to DEXCOM. Each pastor within the District is also expected to encourage the number of allotted lay representatives from his congregation to attend.
- C. Conference Business.** DEXCOM shall determine the number of committee members each year at its last meeting before District Conference, unless otherwise specified in these bylaws.
1. **Election to Conference Committees.** The Committee on Credentials and Conference Committees and the chairpersons, vice chairs, and secretaries of each conference committee—with the exception of the Committee on Rules and Bylaws, Committee on Nominations, Committee on Agenda, and the Conference Secretaries, who shall be chosen as specified elsewhere in these bylaws—shall be elected annually by District Conference one year prior to their term of office. In the event the person elected is unable to serve, DEXCOM shall have the authority to appoint a replacement.
  2. **Terms of Office.** The term of office for all members of Conference Committees, with the exception of the Committee on Rules and Bylaws and the Committee on Nominations, both of which shall also serve as standing committees of the District, shall be for the duration of the District Conference.
  3. **Committee Agendas.** DEXCOM shall prepare a suggested agenda, which defines the responsibilities of each Conference Committee. These agendas shall be made available to the chairpersons of Conference Committees at the beginning of District Conference.
  4. **Conference Committees.** The following committees shall be established.
    - i. **Committee on Agenda.** The Committee on Agenda shall be appointed by the District Executive Committee at its spring meeting. The committee shall consist of the District Superintendent, the pastor of the church hosting the District Conference, and at least two other members. The term of office shall be from the time of appointment through the duration of the Alliance South Central District Conference. The committee shall plan the public services of the District Conference and arrange the agenda for all business meetings.
    - ii. **Committee on Credentials and Conference Committees**
      - 1) The Committee on Credentials and Conference Committees shall consist of three (3) persons elected annually by the District Conference one year in advance of taking office.

# Governing Documents

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## ASC DISTRICT BYLAWS 2020

- 2) The Committee on Credentials and Conference Committees shall submit the following two reports:
- A. **Report on Conference Committee Nominations.** This report shall nominate members for each Conference Committee. It will be submitted to DEXCOM at least two weeks prior to District Conference. It will be presented to Conference in the first meeting.
  - B. **Report on Delegates to Conference.** This report shall present an alphabetized list of the names accredited and corresponding delegates to Conference. A copy of this report shall be posted in a conspicuous location while conference is in session. A final summary of this report shall be presented to Conference during a business meeting prior to elections.

### iii. Committee on Rules and Bylaws

- 1) **Election and Term of Office.** A committee on Rules and Bylaws shall be elected by District Conference for a term of four (4) years with the possibility of serving an additional term. One of three will be elected in alternate election years to maintain continuity. The chairman of the Committee shall be appointed annually by the District Executive Committee.
- 2) **Composition.** The Committee on Rules and Bylaws shall consist of three (3) members.
- 3) **Responsibilities.** The Committee on Rules and Bylaws shall examine and update existing District Bylaws and statements of policy to reflect the most recent actions of District Conference. It shall complete the work of editing new legislation each year before leaving District Conference. The Committee shall then report the following matters to the District Administration and the District Executive Committee for appropriate action:
  - a. Legislative orders from Conference
  - b. Suggestions from Conference
  - c. Approved changes to the bylaws of the Alliance South Central
  - d. Approved changes to the policies of the Alliance South Central
  - e. Other editorial changes as may be necessary to bring existing documents into conformity with Conference action.
- 4) The Alliance South Central Committee on Rules and Bylaws shall also serve as the Conference Committee of Rules and bylaws. Committee members shall not be eligible to serve on other conference committees of Alliance South Central district conferences.

### Iv. Committee on District Ministries and Church Multiplication.

### V. Committee on National and International Ministries.

### Vi. Committee on Finance

### Vii. Tellers

- Viii. **Conference Secretaries.** Two (2) Conference Secretaries shall be appointed by the District Executive Committee prior to the beginning of District Conference. They shall serve under the oversight of the District Secretary, keeping accurate minutes of all Conference actions and preparing a summary of all public services. Under the supervision of the District Secretary, they shall review and edit the final reports and minutes of District Conference for accuracy and distribution. They may make spelling and grammar changes as necessary and other scribal editorial changes as may be required.



# Governing Documents

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## ASC DISTRICT BYLAWS 2020

**5) Submission of Business.** New business may be introduced to District Conference only through the reports of the District Superintendent and District Secretary, or through the report of any Conference committee. Accredited delegates to District Conference may appear before any Conference committee regarding any matters germane to that committee's responsibilities.

**E. Electronic Meetings.** DEXCOM may direct, when the District Superintendent believes an action cannot wait until the next regular meeting, conduct District Conference business through any electronic means in keeping with proper parliamentary procedure. A "Notification of Proposed Action" must be communicated to each delegate at least one week prior to the meeting and business conducted in the meeting is limited to items included in the Notification. For this purpose, the total count of votes, for, against, or abstaining, shall be considered toward meeting quorum requirements.

## ARTICLE VII: FINANCES

**A. Budget Preparation & Adoption.** Every two (2) years the DEXCOM shall present an annual budget for the next two years to District Conference for adoption.

**B. Church Contributions to District Ministry Fund.** All churches in the Alliance South Central are required to contribute eight (8) percent of their general offering income to the District Ministry Fund monthly, based upon the prior month's income.

**C. Audits.** District financial records shall be audited annually, and the report of audit shall be distributed to DEXCOM for review upon receipt from the auditor. The report of audit shall also be provided to members of District Conference Finance Committee, and electronically to Conference delegates in advance of District Conference. The selection of, or change to, the CPA/Auditor shall be approved by DEXCOM.

## ARTICLE VIII: ELECTIONS

### A. Committee on Nominations

**1. Election and Term of Office.** A Committee on Nominations shall be elected at District Conference for a term of two (2) years, to serve until the next Nominating Committee is elected.

**2. Composition.** The Committee on Nominations shall consist of seven (7) members including the chairperson. Two (2) alternate members shall be elected to serve on the committee when vacancies occur during the two (2)-year term. The District Superintendent is a member *ex officio* of this committee, except when it serves as the District's Search Committee for a new District Superintendent.

**3. Selection of Chairperson.** The individual nominated as the chairperson of the committee shall be clearly indicated on the report presented to Conference.

# Governing Documents

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## ASC DISTRICT BYLAWS 2020

**4. Responsibilities.** The Nominating Committee shall submit names in nomination for various officers and committees to District Conference in keeping with the provisions of the District's bylaws and policies. It shall serve as a standing committee of the District in those years in which an election for District Superintendent is to be conducted. The committee shall also constitute the District's Search Committee, working in cooperation with the District Executive Committee and the Vice President of National Church Ministries to secure a qualified candidate for the office of District Superintendent.

**B. The Ballot.** The Nominating Committee shall place in nomination one (1) name for each vacant, elective position within the District. In the event of only one nominee for an office, not otherwise requiring a ballot, the chairman may declare the nominee elected by acclamation.

**C. Reports to District Conference.** The first reading of the report of the Nominating Committee shall be presented in Conference as early as possible. At the second reading of the report, nominations from the floor may be added, after which the election shall be held.

**D. Eligibility for Elected Positions.** A person is eligible to be nominated, elected, or appointed to serve a term as a member of any District Committee, or a term in any District position of office, only if that person is an official worker of The Christian and Missionary Alliance or is, and continues to be during such term, an active member of an accredited church in the District.

## ARTICLE IX: LICENSE, ORDINATION & CONSECRATION COUNCIL

**A. Purpose.** The License, Ordination, and Consecration Council shall, in cooperation with the District Superintendent, oversee the District license, ordination, and consecration procedures in keeping with the appropriate "Uniform Policies" of The C&MA. LO&CC may create and enforce policies necessary to accomplish the mission assigned to them by the Christian and Missionary Alliance and the District Conference. Such policies may be reviewed, amended or rescinded by District Conference, so long as such changes are in keeping with the Uniform Policies of the C&MA.

**B. Composition, Election, and Term of Office.** The License, Ordination and Consecration Council shall consist of eight (8) members plus the District Superintendent who shall act as Moderator of the Council unless he chooses to delegate this responsibility to another member of the committee. Only those persons who have been ordained by The Christian and Missionary Alliance for a period of three (3) years or more shall be eligible for election to the Council. Members shall serve a four (4) year-term and are eligible for an additional consecutive term. Attention shall be given to fair representation of the various regions of the District on the License, Ordination, and Consecration Council. LOCC shall appoint replacements, with consent of DEXCOM, to fill vacancies in its membership which occur between meetings of District Conference. Such replacements must meet all requirements for office in the Constitution and Bylaws of the District. Replacements so appointed shall serve the remainder of the unexpired term of the person being replaced and is eligible for re-election to a subsequent full term.

**C. Meetings.** The District License, Ordination, and Consecration Council shall meet at least once (1) a year subsequent to District Conference. Additional meetings may be called by the Moderator as necessary to care for the Council's business.

# Governing Documents

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## ASC DISTRICT BYLAWS 2020

**D. Sub-Committees.** A sub-committee composed of at least three (3) members of the Council may interview candidates for accreditation and licensing. The Moderator shall have authority to appoint this sub-committee and to designate a recording secretary for each interview. The minutes of such meetings shall be properly submitted to the council as a whole at its next meeting.

**E. Credentialing of Workers.** The Council shall annually review and authorize the issuing of credentials to District workers. All official workers in the District shall be required to be licensed each calendar year. Consideration shall be given to the individual's compliance with the policies of the District and his or her continuing adherence to the Statement of Faith of The C&MA. Persons desiring to hold credentials within the District must maintain membership in an Alliance Church or an affiliated Alliance Church within the District. Exceptions may be made by the License, Ordination, and Consecration Council.

## ARTICLE X: QUORUM

- A. DEXCOM:** Two-thirds of membership
- B. District Conference:** One-third of Accredited Delegates
- C. LOCC:** Two-thirds of membership
- D. All Other Committees:** A majority of membership

## ARTICLE XI: PROPERTY

The District Executive Committee shall have the authority to acquire, encumber, and sell property in the District, including the District Office, but excluding District Camp sites. The District Superintendent and/or District Treasurer are/is authorized to sign all necessary documents pursuant to such property transactions on order of The District Executive Committee. The District Executive Committee shall report all property transaction to District Conference. The District shall hold all its real and personal property in trust for the C&MA. All the District's real and personal property shall be subject to the applicable property reversion provisions in Article II, Section 9 C of the Uniform Constitution for Districts of the C&MA.

## ARTICLE XII: PARLIAMENTARY AUTHORITY

The rules contained in the current edition of Robert's Rule of Order shall govern the District in all cases to which they are applicable and in which they are not inconsistent with these bylaws and any special rules of order the District may adopt.

## ARTICLE XIII: DISTRICT POLICIES

# Governing Documents

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## **ASC DISTRICT BYLAWS 2020**

District policies binding upon accredited churches, affiliated churches, and other district ministries, and separate from the Bylaws, must be approved by the District Conference. Actions to create, amend, or rescind such policies require advance notice to secretaries and pastors of all churches fifteen (15) days prior to District Conference. All such actions, if proper notification has been given, may be approved by majority vote of accredited delegates.

### **ARTICLE XIV: AMENDMENTS**

These bylaws may be amended at any District Conference by two thirds (2/3) majority vote provided that the proposed amendment was sent to each official worker and church board secretary at least fifteen (15) days prior to the District Conference.

In the event General Council mandates require changes to the bylaws of the Alliance South Central, the DEXCOM will make the appropriate amendments with the advice of the Rules and Bylaws Committee. Such changes must be submitted to the next District Conference for ratification by majority vote of the assembled delegates, with no requirement for notice.

### ***ARTICLE XV: CONFORMANCE WITH APPLICABLE LAW***

This District, a non-profit corporation with registered agent and address in the State of Texas, and with Restated Certificate of Formation filed with the Secretary of State of Texas, shall follow the Texas Business Organization Code, Chapter 22, and other applicable laws of the state of Texas.

# Governing Documents

## DISTRICT POLICIES 2021

### District Administration

#### Section A. District Conference

Missions Rally. The District Conference schedule shall be planned to include a focus on Alliance Missions.

Special Presentations. Any non-Alliance organization or parachurch organization who wants to make a presentation at District Conference must secure approval from the District Executive Committee.

#### Section B. District Personnel Job Descriptions and Annual Review

The performance of all district personnel will be annually reviewed for compliance with DEXCOM approved job descriptions. The District Superintendent will evaluate all district personnel and submit the evaluations to DEXCOM. DEXCOM will evaluate the District Superintendent.

### District Finances

#### Section A. General Financial Policies

1. Annual Advisement Necessary. The District Executive Committee shall annually advise each pastor and church treasurer of all church financial obligations to the District.
2. Loans. The District Superintendent shall negotiate any future loans at a flexible interest rate reviewed annually.
3. District Ministries Fund
  - A. The annually proposed District Ministries Fund shall include projected income by category.
  - B. Each District church shall establish a line item in its annual operating budget (or an equivalent policy) to reflect payment of its "fair share" to the DMF. The "fair share" is defined as 8%. In appropriate circumstances, the District Superintendent and the Governing Board may mutually agree upon a lesser amount for a set period of time, with approval of DEXCOM.
  - C. 12.5% of DMF income received by District will be used to fund church multiplication and church health, with 2/3 designated for multiplication and 1/3 for church health.
4. Reinvestment of Funds from Closed/Reverted Churches
  - A. When the district receives funds from the sale of closed or reverted churches, after reimbursing the District Ministries Fund for direct and indirect expenses of preparing, maintaining, and selling those assets, the balance of funds shall become part of a Church Development Investment Fund, to be utilized for church planting under the direction of the District Superintendent and the District Executive Committee.
  - B. Funds from the Church Development Investment Fund may be transferred to assist church health development by action of District Conference.
  - C. DEXCOM will give consideration to the needs and opportunities in the area in which the funds originated.
  - D. All interest income from funds containing monies designated for church planting and church health, and any income generated from closed or SWD Policies reverted properties (such as rent or royalties) shall be considered income to the Church Development Investment Fund.
5. Assessments for Indirect Expenses and Fund Management
  - A. The proceeds of any sale of closed/reverted properties, after reimbursement for direct expenses of the sale,

# Governing Documents

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## DISTRICT POLICIES 2021

will be assessed an 8% administrative fee for indirect expenses related to the care and disposition of the property. This assessment will be held in reserve to be used on DEXCOM approval. In the event of the sale of property belonging to a church in redevelopment, DEXCOM may choose to set aside the proceeds of such sale for the benefit of the replanted church. In such case, an 8% administrative fee to manage the funds will be assessed.

- B. Interest income to the Church Development Investment Fund will be assessed 8% (or the current church assessment for the District Ministries Fund) to defray administrative expenses in managing these properties, and the assessment placed in the District Ministries Fund.

**Section B. Accounting Practices.** The statement of position 78-10, "Accounting Principles and Reporting Practices for Certain Non-Profit Organizations," or subsequent modifications of this statement issued by the Financial Accounting Standards Board as its underlying standard for accounting and reporting, be accepted.

**Section C. Church Multiplication Fund.** A Church Multiplication Fund shall be established to fund church planting efforts throughout the District. Funds may be restricted toward a specific church or project or given for unrestricted church planting use.

### Section D. District Benevolent Fund

1. Establishment and Income. The District Administration shall establish a benevolent fund for the benefit of licensed personnel of the Alliance South Central. Special benevolent offerings shall be taken following the communion service at the Alliance South Central District Conference and the Team Leadership Conference, and at other times as designated by DEXCOM or a special committee appointed by them for this purpose. The Alliance South Central District welcomes individual contributions to this benevolent fund.
2. Control of Disbursements and Tax Status of Contributions. The administration of the District's benevolent fund, including all disbursements, is subject to the exclusive control of the District Executive Committee or a special committee appointed by them for that purpose. Funds contributed to this fund may be used for any benevolent need as determined by DEXCOM. Donors wishing to make contributions to the benevolent fund subject to these conditions may be able to deduct their contributions on their tax returns. If funds are designated by a donor for a specific benevolent need no tax receipts will be issued. Checks should be made payable to the Alliance South Central, and should indicate that the contribution is intended for the benevolent fund.

### Section E. District Reserve Fund Policy

1. Emergency Funds. The Alliance South Central District shall establish an initial emergency reserve fund of \$100,000. These funds shall be held in reserve for emergency use within Alliance South Central and shall be disbursed only upon approval of the District Executive Committee. Emergency circumstances include, but are not limited to instances of catastrophic loss, natural disaster within the district, unanticipated financial liability resulting from the failure or financial delinquency of a constituent congregation and/or the collapse of giving to the DMF.
2. Replenishing Emergency Reserve Funds. Emergency Reserve Funds may be maintained or supplemented by special appeals to the district churches made with the approval of the District Executive Committee, through direct solicitation to donors, and/or by means of annual offerings established for the purpose of replenishing the funds. The District Executive Committee shall have the power to designate surplus revenues from the District Ministries Fund for this purpose.

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## DISTRICT POLICIES 2021

3. Restricted Funds. Restricted funds may be established by district Conference, by DEXCOM, by denominational initiative (such as the New Church Start Grants, etc.), or by donors, in keeping with the mission and objectives of this district.
  - A. Use. Restricted reserves shall be used in a manner consistent with the restrictions placed upon the reserve account.
  - B. Release of Restriction. The restriction placed upon reserve funds may be released by action of the party placing the restrictions on the fund.

**Section F. Crown College Scholarship Fund.** Alliance South Central Scholarship Fund shall be established at Crown College in keeping with the following:

1. Name: Crown College Scholarship Fund
2. Funding: This scholarship program will be funded by gifts from individuals, by District Conference, or Executive Committee action. Gifts will be tax deductible and are to be sent to the District Office which will forward them to the Treasurer of Crown College. Gifts cannot be designated for individual recipients.
3. Administration: this program is to be administered by the Crown College Scholarship Committee in keeping with the guidelines established by them.
4. Should the scholarship fund reach a level of funding that warrants establishment of a Scholarship Endowment Fund, the District Executive Committee shall be authorized to establish an endowment fund in perpetuity, the earnings there from to be allocated to the scholarship fund.

## Consultation for Purchase/Sale/Structural Change

All local church plans for the purchase or sale of real property, the construction of new facilities, and/or structural changes in existing buildings must be submitted to the District Superintendent and the District Executive Committee for consultation before contractual obligations are incurred. The District Executive Committee shall provide an approval form upon which an application for consultation shall be submitted. The consultation and approval form shall be accompanied by proposed building plans, including floor plans, architects drawings and elevations, and copies of the proposed contracts.

## Camping and Retreat Ministry

**Section A. Philosophy of Camping and Retreat Ministry.** Christian Camping and Retreat Ministry within Alliance South Central is viewed as an integral part of the local congregation's ministry which is accomplished in cooperation with other district churches. Therefore, each congregation's participation is essential to the success of the camping and retreat experience. In cooperation with other district churches, we will seek to provide a variety of camping and retreat experiences for spiritual refreshment, relaxation, recreation, and renewal. Every effort will be made to ensure a safe and secure camping or retreat experience. The various camping and retreat ministries within the district shall be built upon the Word of God for the purposes of winning the lost and discipling believers.

**Section B. Purpose and Objectives of Camping and Retreat Ministry.** The camping and retreat ministry of the Alliance South Central District is designed to enhance the ministry of the local church by providing cooperative programs of biblically based evangelism and discipleship in the context of Christian community surrounded by God's creation.

# Governing Documents

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## DISTRICT POLICIES 2021

### Objectives:

- To develop local church ownership and involvement in camping and retreat ministries throughout Alliance South Central District.
- To promote camping and retreat ministries which are accessible to all churches within the Alliance South Central.
- To secure facilities suitable to the District's camping and retreat philosophy and for the purposes of camping and retreat ministries within the Alliance South Central District.
- To maintain camping and retreat ministries within the Alliance South Central District that are financially self-supporting.
- To identify and train leadership for camping and retreat ministries within the Alliance South Central District.

## Church Development, Growth & Planting

### Section A. Revitalization Policy

#### Characteristics of a Revitalization Church:

1. Several characteristics of churches qualifying for revitalization status clarify the need for the district administration to provide the congregation with assistance. These congregations generally lack a unifying vision for ministry. They are focused inwardly upon their own need for survival. As a result they lack evangelistic zeal and effectiveness. It is often difficult to elect qualified leadership. As the congregation's numbers diminish the church develops persistent financial difficulties. Members live in isolation from the non-Christian community and they tend to focus upon program requirements rather than people oriented ministries.
2. Churches in need of revitalization are frequently at a loss to recognize, let alone implement the changes required to reverse decline. Leadership and initiative must come from outside the congregation. Characteristically, the church no longer has the resources to provide for itself. Often the key to success in revitalization churches is a change in both pastoral and lay leadership. Churches in need of revitalization characteristically resist the very measures required to bring new life to the church's ministry. Outside intervention is often necessary to effect needed change. Of course, persuasion is always the first and preferred course of action. However, these revitalization policies are designed to enable the district administration to enforce the recommendations of consultants and bring about the necessary reorientation of the church's ministry when the long term welfare of the congregation and the future of its ministry in a community seem to warrant such action.
3. Definitions:
  - A. Revitalization Status Defined. The term revitalization refers to the processes involved in district initiated efforts to return a congregation to financial viability and sound, effective ministry. It is applied to those district churches that have once been accredited churches but are not longer able to meet the requirements for accreditation as they appear in the Manual of The Christian and Missionary Alliance. Revitalization churches must be so designated by action of the District Executive Committee upon recommendation of the District Superintendent.
    - a. Four Levels of Church Revitalization
      - (1) Resourcing Churches. The congregation has capable leadership (both pastoral and lay leadership that is strong and decisive. There is positive momentum and vision towards becoming a healthy Great Commission church. These churches are seeing at least ten percent adult conversion growth as they build



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## DISTRICT POLICIES 2021

great Commission balance.

- (2) Restoring Churches. Capable leaders are in the process of restoring Great Commission health and balance to the church. They are personally committed to becoming Great Commission healthy leaders. There is a plan to move towards a ten percent conversion growth rate and to bring health to the growing and equipping aspects of the ministry. The church may still not be on the same page in terms of vision and is in need of vision building and resourcing for healthy Great Commission life.
- (3) Refocusing Churches. Leaders in these churches are not always on the same page and need to be refocused toward Great Commission health. Pastor and leaders may be capable and need to assess the church and community. They may be able to begin transition toward a balanced, healthy Great commission ministry with intentional outside assistance
- (4) Replanting Churches. Leadership struggles (both pastoral and lay leadership) to provide clear direction to the church. There is an overall lack of vision. Church leaders and members entertain honest questions about the congregation's survival. Commitment to the church begins to wane and resources have been, and are, dwindling. This church will not survive without significant change. This is unlikely to take place without intervention, consultation, and replanting the church.

#### 4. General Policies

- A. Revitalization returns the formerly accredited congregation to developing church status
- B. Accredited churches of The Christian and Missionary Alliance are committed to "remain subject to and abide by the purposes, usage's doctrines, and teachings of The Christian and Missionary Alliance."
- C. When a church experiences two or more of the following conditions, the local church Governing Board may take initiative or the District Executive Committee may take initiative in consultation with the local Governing Board, to place the church in Refocus/Replant status.
  - (1) There is less than 10% annual assimilated conversion growth rate over period of 3-5 years and the leadership has no deliberate plan to address the lack of adequate conversion growth.
  - (2) The congregation has experienced three or more years of declining attendance with an average attendance of less than 20 adults who are regularly involved in the life and ministry of the church.
  - (3) Persistent financial problems (e.g. inability to provide adequate pastoral support, bills are in arrears on a regular basis, declining giving to the church and Great Commission Fund, misuse of designated funds, etc.).
  - (4) Inability to meet constitutional standards for governance (e.g. less than five qualified persons willing to serve on the Governing Board, ongoing conflict in leadership, etc.).
  - (5) The occurrence of a reversionary event as spelled out in Article XV Reversion of Property, page A5-9 of the Manual of the Christian and Missionary Alliance.
  - (6) The church is no longer able to meet the requirements for accreditation as they appear in the Manual of the Christian and Missionary Alliance.
  - (7) Internal problems and/or conflict which cannot be resolved and which requires the intervention of an outside party.

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## DISTRICT POLICIES 2021

- 5. Replanting Status Defined.** When a church is officially placed on Replant Status, the following steps are taken:
- A. The constitution and bylaws of the local church will be suspended and it will be governed under the Guidelines for Developing Churches published by the Division of National Church Ministries of the Christian and Missionary Alliance.
  - B. The membership of the local church will be suspended. Former members and attendees will be invited to participate in the replanting effort. Individual members will be notified of this change. Membership status as defined in the Guidelines for Developing Churches will function until the church is returned to accredited status as defined in the Manual of the Christian and Missionary Alliance.
  - C. Properties belonging to churches determined to be on replant status will revert to the ownership of the district in which the church resides as spelled out in Article XV Reversion of Property, page E11-6, Section 9-C1-3 of the 2021 edition of the Manual of the Christian and Missionary Alliance. The district shall hold it in trust until such time as the church is returned to accredited status or the church is closed according to district policy.
  - D. In the event of a replant effort, all properties and monies shall be reinvested in the replanting ministry at the discretion of the District Executive Committee.
6. Church Closure. Should the revitalization effort prove to be unsuccessful, it may be necessary to close the church. The following guidelines shall be used to make that determination.
- A. The District Executive Committee may close a church if any of the following conditions persist. This decision is at the discretion of the District Executive Committee in consultation with the District Superintendent. The decision is binding.
  - B. The church has been in refocus/replant status for 9-12 months with no significant change, as determined by the District Executive Committee.
  - C. An effort to replant the church has failed to result in significant development of the congregation within a reasonable amount of time.
  - D. It has been determined that a further expenditure of funds is not wise.
  - E. Attendance and support for the church continues to decline over a sustained period of time.
  - F. An atmosphere of ongoing conflict is continuing and efforts to resolve the difficulty have failed.
  - G. No significant new ministry is taking place.
  - H. There is a continuing lack of adequate, qualified leadership.
7. Revitalization is always a radical step in the life of a congregation. It becomes necessary when the very health, witness, and future of the congregation are at risk. Serious efforts to restore a healthy Great Commission balance to the church are necessary. It cannot be done without the cooperation of everyone concerned. Even then, there is not guarantee that the revitalization effort will succeed.
8. Closure is never easy but it need not be an entirely negative experience. If a strong effort to refocus and/or replant the church has been made the congregation can celebrate the ministry that has been accomplished. It takes courage to admit that further effort is unlikely to reverse the church's fortunes. Closure brings freedom to pursue new directions in ministry for everyone concerned. People need to be reminded and reassured of God's continuing faithfulness. As a result of their own efforts a spiritual heritage has been passed down to others. The resources

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## DISTRICT POLICIES 2021

they invested in ministry will be recovered to be reinvested in new church planting.

**Definition of Adherents.** The term "adherent" means anyone of any age who attends at least one church service per week in any seven weeks of the last calendar quarter covered by the report prepared.

## Licensing, Ordination, & Consecration Council

### Special and Electronic Meetings

Whenever feasible, LO&CC will conduct accreditation interviews through regional subcommittees. The recommendation of this subcommittee can be presented for approval to the entire committee through electronic means.

Special meetings of the LO&CC may be held by electronic means. Quorum for such meetings is identical to quorum for the same meeting if held in person.

Adopted by LO&CC November 5, 2014

## Missions Conference

Conferences Planned Independent of the Annual district-sponsored Tour

Churches intending to conduct a mission conference independent of the district-sponsored tour shall:

1. Request an exemption from the regular district missionary tour no later than October 1 of the preceding year.
2. Be responsible for the costs of the conference.
3. Continue to support the costs of the district-sponsored missionary tour.
4. Draw their featured missionaries from the C&MA missionary force.
5. Give an opportunity to make a faith promise to the Great Commission fund using materials prepared by the National Office.
6. File a summary report of the conference, response to the Faith Promise to the Great commission Fund, and other outcomes to the district office.

## District Recommendations

### Vacation Guidelines

All District churches are encouraged to implement the following suggested guidelines for pastors' vacations, based upon years of pastoral service in the C&MA.

Years of Service	Recommended Vacation
0-2 years	2 weeks
3-10 years	3 weeks
Over 10 years	4 weeks

# Governing Documents

## POLICY FOR THE GOVERNANCE OF DEVELOPING CHURCH

### PURPOSE

The following document contains governance and operational provisions that shall apply at any time in which a congregation is determined to be a “Developing Church” by the district of the C&MA having jurisdiction over the Church (the “District”). Its purpose is to provide operational policies that prepare the developing congregation to become an accredited church. A congregation becomes an accredited church of The Christian and Missionary Alliance when the District Executive Committee determines the Church meets the established criteria and the Church formally adopts the Uniform Constitution for Accredited Churches of the C&MA and other resolutions as required by the District. This policy encourages the Developing Church to pursue accredited status; demonstrating its ability to govern itself, support its ministries and effectively multiply disciples.

### PREAMBLE

The Church is organized and shall be operated exclusively as a member church of The Christian and Missionary Alliance, a church denomination which operates legally as a Colorado nonprofit corporation (the “C&MA”). Accordingly, the Church shall operate solely under the ecclesiastical authority of, and be subject to the usages, doctrines and teachings of, the C&MA as set forth in the Manual of The Christian and Missionary Alliance as such manual may be amended from time to time by the C&MA (the “Manual”).

The ecclesiastical authority of the C&MA shall be exercised through the District Executive Committee. Without limiting the foregoing, the District Executive Committee shall at all times have the responsibility to determine the status of the Church as either a “Developing Church” or an “Accredited Church” in accordance with and subject to the requirements of the Manual.

### ARTICLE I NAME AND LEGAL STRUCTURE

The Church shall be known as the \_\_\_\_\_ Church of The Christian and Missionary Alliance.

### ARTICLE II MEMBERSHIP

**Section 2.1. Ecclesiastical Member.** The District Executive Committee, acting through the District Superintendent, shall be the Ecclesiastical Member of the Church. The Ecclesiastical Member shall have the responsibility to appoint and remove all persons on the Advisory Committee.

**Section 2.2. General Members.** Qualifications for General Members in the Church shall consist of the following:

- Confession of faith in Jesus Christ and evidence of regeneration.
- Belief in God the Father, Son, and Holy Spirit; in the verbal inspiration of the Holy Scriptures as originally given; in the vicarious atonement of the Lord Jesus Christ; in the eternal salvation of all who believe in Him and the eternal punishment of all who reject Him.
- Acceptance of the doctrines of the Lord Jesus Christ as Savior, Sanctifier, Healer, and Coming King as defined in relevant C&MA materials.
- Full sympathy with the principles and objectives of The Christian and Missionary Alliance, and co-operation by systematic support of its local, district, national, and worldwide work.

# Governing Documents

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## POLICY FOR THE GOVERNANCE OF DEVELOPING CHURCH

- A personal commitment to this fellowship which shall be demonstrated by such outward signs as regular attendance at its functions, regular giving of tithes and offerings in support of the local program as well as C&MA Missions, availability for local ministry assignments, and maintaining unity through the practice of speaking well of the Church and its leaders as well as that of settling differences quickly in the spirit of Matthew 5:23–24 and 6:14–15.
- Agreement to abide by the *Uniform Policy on Discipline, Restoration, and Appeal of The Christian and Missionary Alliance* (see *Manual*).

**Section 2.3. Approval and Voting Rights of General Members.** Individuals shall be approved by and/or removed from membership by the Elders, or if there are no Elders, the District Executive Committee in consultation with the Advisory Committee. The General Members shall not have voting rights.

**Section 2.4. Meetings.** There shall be a general church informational meeting held annually, at which time reports of all departments shall be presented, including audited reports of the treasurer. Other meetings may be held as determined by the Advisory Committee.

Notice of those serving on the Advisory Committee shall be given at this meeting.

### ARTICLE III

#### GOVERNING BODIES

**Section 3.1. Governance Authority.** The District Executive Committee, acting through the District Superintendent, shall have governance authority of the Church as described in the Manual, as the board of directors as used in corporation law, and as the trustees if required by state law. As such the District Executive Committee shall exercise all legal rights and authority for the Church.

**Section 3.2. Advisory Committee.** An Advisory Committee shall be appointed by the Governance Authority. It shall consist of a secretary, treasurer, assistant treasurer, and elders as qualified along with the appointed pastor. The Advisory Committee shall be amenable to the Governance Authority, shall hold monthly meetings for prayer and business, and shall report to the Governance Authority monthly or as the Governance Authority may otherwise direct.

Where there is a mother church or a cluster of sponsoring churches, the Governance Authority may choose to form the Advisory Committee in conjunction with the sponsoring church or churches.

The Advisory Committee shall determine where funds of the Church shall be kept. It shall provide for proper archiving of all Church records: legal, financial, minutes, and annual reports. The Advisory Committee shall present an annual budget, approved by the Governance Authority, at the annual business meeting.

**Section 3.3. Elders.** Provided there are men meeting the biblical requirements for eldership, a committee of no less than two lay elders may be appointed by the Governance Authority. The Governance Authority may in its sole discretion remove any elder at any time.

## Governing Documents

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### POLICY FOR THE GOVERNANCE OF DEVELOPING CHURCH

The elders shall assist the pastor in leadership and oversight of the spiritual ministries of the Church.

**Section 3.4. Committee on Discipline.** The Elders shall, with the pastor and the district superintendent, constitute the Committee on Discipline, in accordance with the *Uniform Policy on Discipline, Restoration, and Appeal of The Christian and Missionary Alliance* (see *Manual*), and the Committee on Membership.

**Section 3.5. Representation at District Conference.** This developing church may select a lay delegate from among its general membership to represent the congregation at District Conference as provided in the Uniform Constitution for Districts, Article II, Section A, 3, (c).

### ARTICLE IV

**Section 4.1. General.** The officers of the Church shall consist of the following who, with the exception of the pastor, shall be appointed annually by the Governance Authority.

- Pastor
- Secretary
- Treasurer
- Assistant Treasurer

All officers shall meet biblical standards of leadership as determined by the Governance Authority. The Governance Authority may in its sole discretion remove any officer at any time.

**Section 4.2. Pastor.** The pastor of the Church shall be appointed by the District Executive Committee in consultation with the Advisory Committee.

He shall report regularly to and consult with the District.

The pastor shall have general oversight of the work of the Church and shall be responsible for its day-to-day operations.

He shall be chairman of an annual church business meeting, the Advisory Committee, and a member ex officio of all committees.

When the Church has no pastor, the district superintendent or another individual designated by him shall have the oversight of the work. The Governance Authority shall appoint an interim chairman of the Advisory Committee who shall preside at the annual business meetings.

The pastor may resign from the Church by giving one month notice of his intentions to the district superintendent. The district superintendent in consultation with the District Executive Committee may remove the pastor.

The Governance Authority, in consultation with the Advisory Committee, shall determine the pastor's support within the context of the Church's annual budget.

**Section 4.3. Secretary.** The secretary shall keep the minutes of the Advisory Committee meetings, the business meeting of members, and the general membership roll. Copies shall be given to the pastor and the District Superintendent.

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### POLICY FOR THE GOVERNANCE OF DEVELOPING CHURCH

**Section 4.4. Treasurer.** The treasurer shall be responsible for safeguarding Church assets and analyzing Church programs that have financial ramifications.

The treasurer shall be responsible for overseeing the deposit of all counted moneys of the Church and for the payment of all bills on order of the Advisory Committee.

The treasurer shall be responsible to ensure proper records of all transactions are kept and a record of receipts is maintained. He shall be responsible for the preparation of a monthly and annual report showing all income, expenditures, and account balances and distribute this report to the Advisory Committee, Governance Authority, and the District Superintendent.

The treasurer shall be responsible for the disbursement of missionary and district moneys to the treasurers of the C&MA at the National Office and District Office on or before the 10<sup>th</sup> of the following month.

**Section 4.5. Assistant Treasurer.** An assistant treasurer shall be appointed who shall ensure that all moneys of the Church are counted. This should be done together with members appointed by the Advisory Committee.

The assistant treasurer shall keep a separate record of all income and shall prepare and present individual receipts to donors.

The assistant treasurer shall have the authority to carry out the responsibilities delegated to him/her.

#### ARTICLE V ECCLESIASTICAL MATTERS

##### **Section 5.1. Ordinances.**

Baptism by immersion based upon personal profession of saving faith in Jesus Christ is recognized as a scriptural ordinance.

The Lord's Supper shall be administered regularly.

**Section 5.2. Missions.** A Missions Conference shall be held annually for the promotion and support of the worldwide work of The Christian and Missionary Alliance. The Church shall from inception participate in the worldwide missions of The Christian and Missionary Alliance and the support of the Great Commission Fund. Gifts shall each month be forwarded to the Treasurer of The Christian and Missionary Alliance at the National Office.

**Section 5.3. Committees and Organizations.** Committees and organizations may be established by the Advisory Committee as the need arises. Such committees and organizations shall not have authority to act on behalf of the Church, except to the extent expressly provided for by action of the Advisory Committee.

**Section 5.4. District Support.** The Church shall from inception give to the District operating budget in accordance with the established formula as stated in the District bylaws.

**Section 5.5. Accreditation.** A Developing Church which meets the standards of accreditation as defined in the Manual may, through its Advisory Committee, petition the District Executive Committee to become an Accredited Church.

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## POLICY FOR THE GOVERNANCE OF DEVELOPING CHURCH

**Section 5.5. Accreditation.** A Developing Church which meets the standards of accreditation as defined in the Manual may, through its Advisory Committee, petition the District Executive Committee to become an Accredited Church.

Readiness for accreditation shall be determined by the District Executive Committee through the district superintendent in accordance with the criteria defined in the Manual, district bylaws, and District Executive Committee policy.

### ARTICLE VI MISCELLANEOUS MATTERS

**Section 6.1. Records.** The official records of all offices of the Church and all its departments are the property of the District. Copies of the official records shall be given to the District upon request. In the event of the death or resignation of an officer, or upon the appointment of a successor, the records shall be passed on to the newly appointed officer. All records shall be kept in a secure repository selected by the Advisory Committee.

**Section 6.2. Audit.** All financial records shall be examined annually or at more frequent intervals on order of either the Advisory Committee or Governance Authority. At least two persons, none of whom is a financial officer or a Church staff member, shall be appointed by the Advisory Committee to conduct the examination. They shall follow procedures set forth in the current edition of the *Finance Manual for Alliance Church Treasurers (and Pastors)*. The Advisory Committee shall authorize actions to conform to additional audit standards that may be required by the jurisdiction in which the Church is located.

**Section 6.3. Property.** The Church shall hold all of its real and personal property in trust for the District and the C&MA. All of the Church's real and personal property shall be subject to the applicable property reversion provisions in the Manual. The Church shall not encumber any of its property or incur any debt without the prior written consent of the District Executive Committee.

**Section 6.4. Supplemental Provisions.** The Ecclesiastical Member may adopt and amend supplemental provisions (or bylaws) for the governance and operation of the Church not in conflict with established C&MA policy.

**Section 6.5. Amendments.** This Policy may be amended only by the Board of Directors of the C&MA.



# Governing Documents

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## POLICY FOR RECLASSIFYING ACCREDITED CHURCHES TO DEVELOPING CHURCHES

The Christian and Missionary Alliance is committed to planting, developing, and sustaining healthy Great Commission churches. Reclassification of an accredited congregation to developing church status enables the district to provide the guidance and assistance necessary for a church to be restored to vibrant congregational health and ministry. This Policy outlines the conditions under which an orderly transition is made from accredited to developing church status.

A transition from accredited status to developing church status may be requested by either the church governance authority or the District Superintendent when either determines that any two of the following conditions are present and that reclassification is a helpful strategy for restoration of vitality:

1. There have been three or more years of declining attendance.
2. There are persistent financial problems (e.g., inadequate pastoral support, bills in arrears on a regular basis, declining giving to church budget and Great Commission Fund, etc.)
3. The congregation is no longer able to meet constitutional standards for governance (e.g., less than five qualified persons willing to serve on the governance authority, ongoing conflict in leadership, etc.).
4. The congregation is no longer able to meet the requirements for accreditation as they appear in the *Manual of The Christian and Missionary Alliance*.
5. The occurrence of a reversionary event as spelled out in the Uniform Constitution for Accredited Churches, Article XVI, Reversion of Property, in the *Manual of The Christian and Missionary Alliance*.
6. There are internal problems or conflicts which require the intervention of an outside party for resolution.

The District Superintendent will give a 30-day notice of intention to reclassify to the District Executive Committee and the Church Governance Authority.

Upon receiving a reclassification request from the District Superintendent or the Church Governance Authority, if the District Executive Committee confirms that two or more of the foregoing conditions exist and that it is advisable to reclassify the church to restore vitality; the District Executive Committee may then vote to reclassify the church.

The Governance Authority may, within 14 days of receipt of written notice of reclassification, appeal the decision to the vice president for Church Ministries. Only the Governance Authority has standing to file the appeal.

The vice president shall then appoint a panel of 2 to 3 people to review the reclassification. The panel shall consult with the governance authority, the pastor, the district superintendent, the District Executive Committee and any other individuals as it determines appropriate. The panel may affirm or reverse the reclassification in light of the overall mission of the C&MA. The panel's decision shall be final, not subject to appeal, and effective on the date of the panel's decision.

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### **POLICY FOR RECLASSIFYING ACCREDITED CHURCHES TO DEVELOPING CHURCHES**

#### STEPS FOLLOWING RECLASSIFICATION TO DEVELOPING CHURCH STATUS:

When a church is officially reclassified into Developing Church status, the following will happen:

1. The church will be governed under the Policy for the Governance of Developing Churches ("Governance Policy"). The Governance Policy shall take priority over the bylaws of the church.
2. Membership rights shall be as defined in the Governance Policy.
3. The District Superintendent shall appoint an advisory board which shall serve as the board of directors of the nonprofit corporation of the church under applicable state law, in accordance with the Governance Policy. The District Superintendent shall appoint officers and may also appoint or remove elders.

The District Superintendent may appoint a new pastor.