



January 8, 2020

Dear Selection Committee:

It is with great enthusiasm that I recommend Sarah Grunblatt for your program of study. Ms. Grunblatt was in my Strategic Health Care Marketing course, which is a class offered through the Master of Science Health Care Management degree program at the University of New Orleans. As a student in my class, Ms. Grunblatt exemplified strong critical thinking and communication skills as well as exceptional scholastic ability.

Ms. Grunblatt displayed an innate inquisitiveness and conscientiousness about her work. She was particularly known for enhancing classroom discussion by asking thought-provoking questions and providing insightful commentary. In addition, outside of the classroom and professionally, Ms. Grunblatt demonstrates a strong work ethic. She has a natural ability for working with others and rises to the occasion when placed in leadership roles. Subsequently, Ms. Grunblatt is a pleasure to work with on many levels.

Important qualities that Ms. Grunblatt possesses that will prove to be an asset to her in her educational journey include her ability to persevere and her resourcefulness. It is because of this that I unequivocally recommend her for your program of study. Should you have any additional questions, please contact me at [ekemp@uno.edu](mailto:ekemp@uno.edu) or 504.280.6483.

Sincerely,

Elyria Kemp, PhD  
Associate Professor of Marketing  
Edward G. Schlieder Chair in Higher Education and Health Initiatives  
Bank One Endowed Professorship in Minority & Emerging Business  
University of New Orleans