



December 1st, 2023

Dear valued partner,

At Coca-Cola Canada Bottling, we pride ourselves in providing world-class products, marketing, customer service, and client support to grow your business. As a course of business, we will need to implement a cost change that will be effective on all shipments and scan allowances as of January 1<sup>st</sup>, 2024. This cost change is reflective of, but not bound to, a multitude of factors.

Thank you,

A handwritten signature in black ink, appearing to read "M. Landriault", with a horizontal line extending to the right.

Marc Landriault  
Route-to-Market Executive  
Coca-Cola Canada Bottling Limited

A handwritten signature in black ink, appearing to read "Andrew Sinclair", with a horizontal line extending to the right.

Andrew Sinclair  
Director, Route-to-Market  
Coca-Cola Canada Bottling Limited