Supplemental Bio for Jerry Brown P.E. Consolidations, Knowledge Transfer, and Capacity Building Experience

Throughout his career, Mr. Brown has led or assisted in several consolidations between water and wastewater systems. The circumstances involved consolidations of necessity and consolidations of convenience which is an important consideration in the success of the consolidation. The consolidations under Mr. Brown's direction involved public agencies and investor owned utilities. Mr. Brown conducted analysis of the technical, managerial and financial elements of the acquiring and the acquired systems. Mr. Brown was responsible for preparing and presenting proposals, developing contracts, transition plans and Mr. Brown had responsibility and oversight of successful transition of the consolidated systems. All of the systems involved California utilities.

Since 2009 Mr. Brown has been involved in International Capacity Building and Knowledge Transfer areas. During this time, Mr. Brown has led large successful capacity development projects, he has performed specific activities and trainings related to these endeavors, and he has served in a policy making role as part of an international board of directors serving the United Nations Human Settlement Program.

From 2009 through 2017 Mr. Brown was instrumental in forming and leading an extremely successful global twinning (i.e. water operator partnership) between the CCWD in California USA and the Belize Water Services located in Belize. In many ways, the deliverables from this project, which Mr. Brown was involved in preparing and he had final approval authority over, set the gold standard for twinning partnership organization and documentation. Many of the work products were used as models and the partnership itself was a successful case study within the BEWOP project (https://bewop.un-ihe.org/home). He managed the team of individuals within CCWD which served as the mentors and he worked closely with the leadership of the Belize team to ensure success was achieved for all participants and that post partnership actions plans were developed and followed through occurred. Mr. Brown has served on several panel sessions and other speaking engagements to communicate the long tenured success of the project with audiences around the globe. Mr. Brown was instrumental in raising the needed funds for this project and has written and presented successful funding proposals to potential donor organizations. Project reports and other documentation are available upon request.

Mr. Brown has worked tirelessly to solicit USA water utility involvement as mentors in global operator partnerships. He has authored many writings directed at USA water utilities on this subject, including an American Water Works Association peer reviewed journal article reflecting CCWD's experience and making the business case for USA water utility involvement in twinning opportunities. Copy available upon request. Mr. Brown has engaged with utilities in Miami, Washington DC, San Francisco, San Diego, Seattle, Las Vegas and Louisville to secure their involvement in operator partnerships through the years.

Since 2013 Mr. Brown has served as the USA delegate to the steering committee of the Global Water Operator Partnerships Alliance. This is an elected position. This group serves to advise and guide policy making of the GWOPA's activities which is an active program within the United Nations Human Settlements Program structure. In this capacity he works closely with the

GWOPA Executive Director, the other committee delegates, and the UN Habitat Executive Director who chairs the committee. One of the key roles of the steering committee is to set the policy direction of the organization through the adoption of the 5-year strategic plan. The Committee also plays a key role in coordinating with other regional twinning initiatives such as the activities of the Caribbean Development Bank, the Water Operator Partnerships of Latin American Countries, and Asia's WaterLinks program.

On January 1, 2020 Mr. Brown started a new consulting firm, Waterology Consulting which is based on California. A key focus of the firm is applying the principles of global twinnings to problems within his home state of California where more than 1M people do not have access to safe drinking water. Mr. Brown is advocating for the larger urban water utilities within the State to play the role of mentor to under-performing systems requiring technical, managerial and financial support to improve their capabilities to an acceptable level. Mr. Brown is also providing service on a consultative basis to the State of California regarding system specific issues.