

## Editorial

Welcome to the third issue of the *Engineering Project Organization Journal* (EPOJ). With this issue, the journal takes a significant step forward from the initial publication phase into the defining phase. The journal is now able to focus on its core strengths to define its position within the engineering research community. In an era where many publication outlets exist, this placement is essential to expanding the core constituency including both the readers and the contributors. Many options exist for both contributors and readers to publish and obtain the latest research data. The Editorial Board of EPOJ is committed to ensuring that the journal retains its focus on publishing quality papers that reflect the core interests of the engineering project organization research community. I am excited to see the number of manuscripts being submitted on these core areas and I encourage contributors to continue working with the journal to develop into the primary outlet for research in the engineering project organization domain.

The three technical papers and the Pathfinder paper in this issue emphasize one area of core interest to the EPOJ community, the role and influence of teams in the successful completion of projects. The first technical paper by Whyte addresses how digital models are influencing coordination between engineers and architects during the design process. The paper emphasizes how different elements of the team utilize models in different ways during the design process and the challenge of coordinating these views in traditional project settings. The paper brings forward the emerging challenge of appropriately utilizing electronic perspectives in diverse design teams.

The second paper by Chi and Levitt continues the emphasis on teams by focusing on the specific context of international teams in China and Taiwan working on high-speed railways. The paper highlights the complexity of teams that incorporate freelance expatriates as knowledge experts including the cultural and language barriers that accompany these international experts. The third technical paper in this issue by Budayan, Dikmen and Birgonul completes the focus on teams by addressing teams at an inter-organization level. Through an analysis of the Turkish construction industry, the authors describe a new approach to analysing the strategic grouping of firms and the relationship to industry success.

The final paper in this issue is the second Pathfinder paper presented by the EPOS community. The Pathfinder papers provide a perspective on the future of engineering project organization research specifically and in the project research community in general. In this paper, Levitt provides an overall perspective on the move to the next generation of Project Management professionals and requirements (PM 2.0). In this pathfinding paper, Levitt provides a foundation for how industry and academia needs to reassess traditional beliefs about project management to recognize the next generation of management influences.

On behalf of the Editors and Editorial Board, thank you for your continued support of EPOJ and please contact me or the Editorial Board with any comments regarding this issue.

Paul S. Chinowsky  
Editor