

Editorial

Welcome to the fourth issue of Volume 3 of the *Engineering Project Organization Journal* (EPOJ). This issue highlights the past and present of the engineering project organization community. The issue presents four papers that explore the influence of past projects on project operations as well as the trends emerging in where the field is moving. I hope you find that the papers rekindle your interest in how the past influences the future as well as providing a starting point for your continued focus in the field.

The first paper by Kärnä, Junnonen, Manninen, and Julin addresses the key question of how project stakeholders view the performance of infrastructure projects. Through a detailed examination of over 200 projects, the paper addresses the need to examine the satisfaction of stakeholders with infrastructure projects. The paper takes a quantitative perspective to evaluation that brings satisfaction to the forefront of project success criteria. The second paper by Lehtiranta continues the overall focus on project success by emphasizing the role of risk management in a collaborative Finnish shopping centre project. Of particular interest in the paper is how risk is identified across organizations. Rather than looking at risk from a single perspective, the paper challenges readers to consider the need address the complexity of risk across multiple organization participants.

The third paper in this issue by Holt changes the discussion from current issues to a discussion on past projects informing the project organization professionals of today. In the paper, Holt utilizes the construction of the Elan Valley dams to illustrate how an early twentieth century project brought together the same organization challenges that are seen today. This paper encourages researchers to consider that past projects not only created the essential infrastructure of today, but also established the organization approaches that are the cornerstone of today's project management. Finally, the fourth paper in this issue by Sha and Hua concludes the issue by continuing the emphasis on time and evolution through the lens of construction business systems. The paper highlights how strategy and systems evolve over time as a critical component of organization success.

On behalf of the Editors and Editorial Board, thank you for your continued support of EPOJ and we look forward to bringing you additional works that challenge accepted principles. As always, please contact me or the Editorial Board with any comments regarding this issue.

Paul S. Chinowsky
Editor