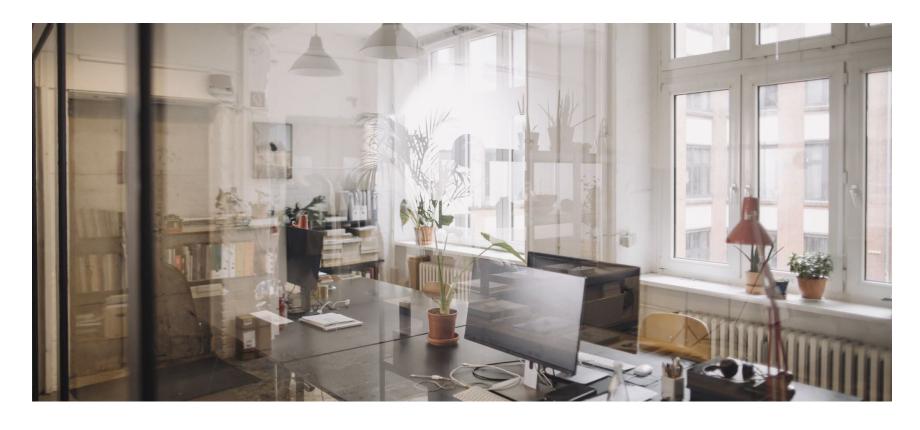


### Tammy Middleton

Human Resources Risk Manager

Bachelor of Science In Psychology, SHRM-CP, CIWCS, CPHR

Respectful Workplace and Beyond



# What is a respectful workplace? And why should you care?

TRAINING BY ICRMP

# We want an energized, engaged, and empowered workforce, right?

#### How do we ruin it?

- Taking employees off their passion path
- Overworking high performers
- Making management a reward for skilled labor
- Avoiding hard conversations
- Fail to follow through coaching, evaluations, rewards
- Favoritism / hiring friends
- Wearing excessive work and sacrifice of personal life as a badge of honor YIKES

**Did you know -** 40% of workers are actively looking for another job? Compensation, work-life balance, career growth, and flexible work arrangements





# So how do we get them to want to stay?

- Supportive feedback
- Recognition
- Opportunities for advancement
- Competitive compensation packages
- Work-life balance
- Engaged leaders

# Did you know?

74% of companies plan to implement hybrid work

22% of Americans will be working remotely by 2025

- 37% by 2030
- 70% by 2035

77% of young workers are willing to learn new skills or retrain to stay employable

Only 23% of millennials say training programs are actually relevant

69% of employees would work harder if their work was generously appreciated

### Tips on an employeefocused environment

Treat employees fairly NOT equally

Practice accountability – make it safe to make mistakes

Be willing to update your processes, policies, and practices

Focus on mental health

#### Love languages

Boomers – Respect

Gen X - trust

Millennials - rewards

Gen Z – attention

Constantly move the ball forward. Relentlessly incremental change.









### Types of Diversity

Inherent diversity Includes a person's born
characteristics, like
disability, sexual
orientation, race, age, etc.

Acquired diversity Includes a person's lived
experiences, like, religion,
poverty, discrimination,
education, sexual assault,
traumatic injuries, etc.



### **Equity**

Pay, Promotion, Opportunity

Pay, Promotion, Opportunity





# Respectful Workplace

CIVILITY



# A few things to think about

- Eliminate tolerance for comments that minimize mental health.
  - My ADHD kicked in, my PTSD, my OCD marginalizes mental health issues.
- Mandatory PTO TRY this rather than encouraging the opposite.
- Pay Equity –STOP telling folks not to talk about it.
   You can't enforce it anyway.
- Communicate with candor.
- Remind managers not to start diagnosing employees.
  - This employee's name is plaintive!



# Creating a Respectful Workplace Program

**TRAINING** 

#### **Tiers**

- 1. In-person, specific to your organization
- 2. In-person, vendor
- 3. Webinar
- 4. Video

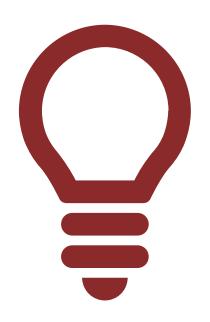
### Components

#### Length

- 1. 2 hours
- 2. 1 hour

#### Frequency

- 1. New hire, promotions, incident, annually
- 2. New hire, annually
- 3. Annually



### **Topics**

- 1. Harassment
- 2. Discrimination
- 3. Retaliation
- 4.Examples
- 5.Interactive
- 6.Policy
- 7.Legal definitions
- 8. Consequences
- 9. What to do if...



# Let's take a look at an example



### Respectful Workplace

HARASSMENT, DISCRIMINATION & RETALIATION PREVENTION

### **Vision Statement**





# Agenda or learning objectives

Creating a Respectful Workplace

Laws

**Bad Behaviors** 

Your Responsibilities

Roles In Harassment, Discrimination & Retaliation



# The Benefits of a Respectful Workplace

Talk about why it is important to you and your organization

- Retension
- Creative problem solving

### What does it look like in practice?

being polite

List specific behaviors you want such as



# Every employee is entitled to a workplace free of:

- Harassment
- Discrimination
- Retaliation



### Laws

Title VII of the Civil Rights Act of 1964

Age Discrimination in Employment Act of 1967, (ADEA)

The Americans with Disabilities Act of 1990, (ADA)

Idaho Statue 67-5909

Pregnancy Discrimination Act of 1978

Enforcement: EEOC, Idaho Human Rights Commission, Court System, the County/City

### Protected Characteristics

- Race
- Sex/gender
- Religion
- Disability (ADA)
- Sexual Orientation
- Gender Identity
- Age
- Pregnancy
- Engaging in a Protected Activity

#### **Define Terms**

#### Discrimination

Treating someone differently because of a protected characteristic.

#### Retaliation

Retaliation occurs when an employer takes any type of adverse action against an employee for engaging in a protected activity.

#### Harassment

Any conduct or action based on a protected characteristic that is severe or pervasive enough to create a hostile, abusive, or intimidating work environment.

May be sexual or non-sexual.





### Unlawful Harassment

Quid Pro Quo



Hostile Work Environment

### Categories of Behaviors

- Psychological
- Bullying
- Physical
- Verbal
- Written
- Cyber







## Psychological





- Excluding
- Ignoring
- Isolating
- Ostracizing
- Gossiping



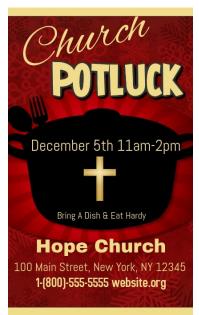
### Let's Practice

CREATE SCENARIOS AND EXAMPLES THAT ARE INTERACTIVE

### **Bad Behaviors**











### Harassment - Discrimination - Retaliation

Make a statement regarding how seriously you take this.

Cover the consequences



# Give examples of unacceptable and problematic behaviors

Sharing sexual content

Sexual comments, jokes, questions

Touching, gestures, invading personal space

Sharing personal or embarrassing things on social media

Spread lies or gossip about the target

Send harassing messages, memes, etc. directly to the target





Prevention



# Who does it apply to?



### Target

- Don't ignore it
- Tell them to stop
- Report it
- Document



### Accused



- Stop when asked
- Take it seriously
- Apologize
- Tell your side
- Don't retaliate





### Bystander Intervention

- Stand
- Distract
- Speak-up
- Acknowledge
- Report

### Supervisors, Only

- Expectations for conduct
- Expectations for responding to complaints what constitutes a complaint
- Reporting and documentation requirements
- Training on how to address it when they see it, no acceptations
- Opportunities to practices skill or quiz



### Thank you!

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