

WSDOT Megaprograms Diversity Partners Meeting: January 2021

Online Virtual Meeting via Zoom

January 27, 2020

Julie Meredith, P.E.

Assistant Secretary, WSDOT – Office of Urban Mobility and Access

Regina Glenn

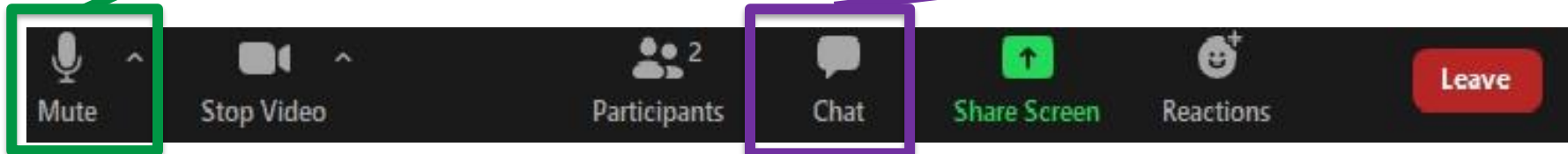
Diversity and Inclusion Manager, WSDOT Megaprograms, Meeting Emcee

Meeting format overview



To adjust your audio settings during the meeting, click here.

You can submit questions in the chat, or share them verbally during our discussion and Q&A time



The Chat function is available.
Please feel free to provide general comments or thoughts.
Note: All attendees can see your chats.

Today's agenda (part 1)

- Welcome, meeting logistics, agenda review (Regina Glenn)
- Roundtable introductions (Regina Glenn / All)
- Thank you for being a Partner! (Regina Glenn)
- WSDOT agency updates (Julie Meredith)
 - Overview of Urban Mobility and Access (UMA) and Megaprograms
 - WSDOT agency goals: Inclusion, Workforce Development, Practical Solutions
 - Projects currently on contracting pause and projects moving forward
- Updates from Megaprogram Administrators
 - SR 520 (Dawn Yankauskas)
 - AWV (Dawn Yankauskas)
 - I-405/SR 167 (Lisa Hodgson)
 - Puget Sound Gateway (John White)
- Questions about the Megaprograms? (All)

Today's agenda (part 2)

- Resources for working with WSDOT
 - Tips and resources provided. Links to folios and newsletters.
 - Are these helpful to you?
- Participating in contactor networking events (virtual for time being)
 - Note: We will be requesting gender and ethnicity information at future outreach sessions for Title VI reporting (voluntary to share)
 - What are best ways to share information with your membership?
- Additional discussion and Q&A time (All, facilitated by Regina Glenn)
- Evaluation of today's meeting (All, facilitated by Regina Glenn)
- Next steps (next meeting time) (Regina Glenn)
- Thank you & Adjourn (All)

Roundtable introductions

Please say your:

1. Full name, title
2. Organization you're representing
3. Role there
4. And finally, one thing you're interested in discussing related to diversity and inclusion

hello
my name is

The Tacoma/Pierce County Black Collective

THE PIERCE COUNTY BLACK COLLECTIVE

- Arising out of Tacoma, Washington's civil rights struggle in the 1960s, the Black Collective is a volunteer leadership organization engaged in addressing issues affecting the black community of Tacoma and Pierce County.

Please say your:

1. Full name, title
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4. And finally, one thing you're interested in discussing related to diversity and inclusion

Tabor 100



- Tabor 100 is an association of entrepreneurs and business advocates who are committed to economic power, educational excellence and social equity for African-Americans and the community at large.

Please say your:

1. Full name, title
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Construction Design Entrepreneurs (CDE)



- Leaders from the private and public sectors come together to announce upcoming projects and network with the business community. The CDE comes together to promote the economic development of ethnic minorities, women and small businesses in the Puget Sound.

Please say your:

1. Full name, title
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3. Role there
4. And finally, one thing you're interested in discussing related to diversity and inclusion

GSBA (Greater Seattle Business Association)



- Established in 1981, GSBA is Washington State's LGBTQ and allied chamber of commerce and is the largest of its kind in North America. We represent over 1,300 small business, corporate, and nonprofit members who share the values of promoting equality and diversity in the workplace.

Please say your:

1. Full name, title
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Puget Sound Latino Chamber of Commerce

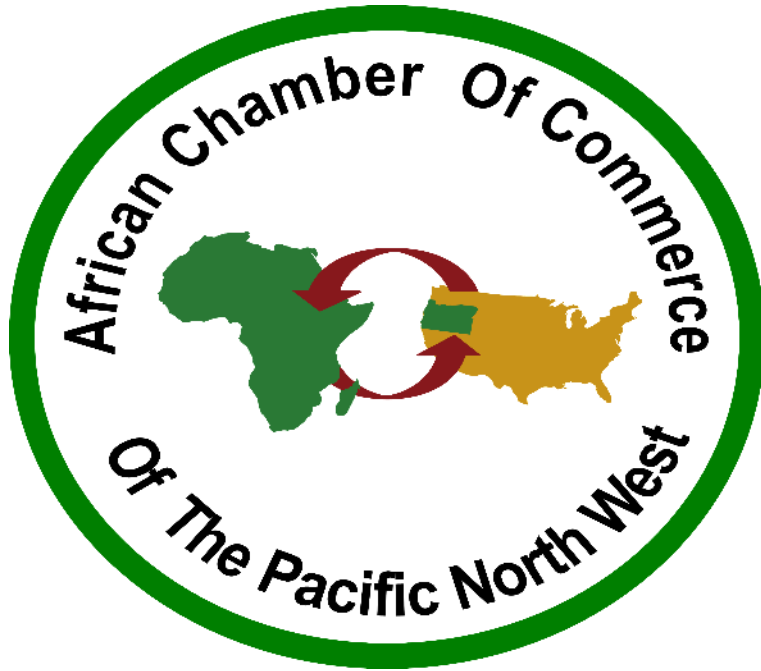


- Puget Sound Latino Chamber Of Commerce "PSLCC believes it is our role, as the Latino Chamber of Commerce, to create, increase, and promote economic sustainability for our members, for our partners, and for our communities."

Please say your:

1. Full name, title
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4. And finally, one thing you're interested in discussing related to diversity and inclusion

African Chamber of Commerce of the Pacific Northwest



- When you need experienced assistance developing import/export or investment opportunities with Africa, the African Chamber of Commerce of the Pacific Northwest is the best place to start. We help you efficiently get to the right plan for successful ventures. And that means Profit

Please say your:

1. Full name, title
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3. Role there
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Northwest Mountain Minority Supplier Development Council



- Our Mission: Foster an environment that creates opportunity and builds economic value. Our Vision: Be recognized as the leading supplier diversity organization

Please say your:

1. Full name, title
2. Organization you're representing
3. Role there
4. And finally, one thing you're interested in discussing related to diversity and inclusion

Minority Business Development Agency (MBDA) Tacoma Business Center



Please say your:

1. Full name, title
2. Organization you're representing
3. Role there
4. And finally, one thing you're interested in discussing related to diversity and inclusion

- The MBDA Business Center located in Tacoma, Washington is operated by the City of Tacoma. The center is part of a national network of funded centers located in major cities throughout the United States. The center works with minority business enterprises to generate increased financing and contract opportunities and to create and retain jobs.
- The program's objective is to provide ongoing, quality assistance to minority businesses with rapid growth potential so that they can achieve greater participation in the development of the nation's commerce.

Seattle Latino Metropolitan Chamber of Commerce



- Our Mission: To grow Latino business and help owners and independent professional advance through their organizations

Please say your:

1. Full name, title
2. Organization you're representing
3. Role there
4. And finally, one thing you're interested in discussing related to diversity and inclusion

USDOT Small Business Transportation Resource Center



- The Economic Alliance of Snohomish County (EASC) is a grantee of the U.S. Department of Transportation and hosts the Northwest Small Business Transportation Resource Center (SBTRC). The Northwest SBTRC serves the states of Alaska, Idaho, Montana, Oregon and Washington.
- Economic Alliance Snohomish County is a non-profit serving as a combined economic development organization and countywide chamber of commerce. We bring together private-public partners to create a unified voice for Snohomish County. Economic Alliance Snohomish County is a catalyst for economic vitality resulting in stronger communities, increased job creation, expanded educational opportunities, and improved infrastructure.

Please say your:

1. Full name, title
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- The mission of ACEC Washington is to further the overall business environment of the consulting engineering, land surveying, and affiliate members firms in private practice.
- ACEC is Working for Washington's Engineering Community!

Please say your:

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3. Role there
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Associated General Contractors, Washington State (AGC-WA)



- AGC of Washington is the premier professional association of contractors in the state of Washington, committed to enhancing the performance of our members, representing their interests, and building a better climate for construction.

Please say your:

1. Full name, title
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NAMC (National Association of Minority Contractors, Washington Chapter)



Please say your:

1. Full name, title
2. Organization you're representing
3. Role there
4. And finally, one thing you're interested in discussing related to diversity and inclusion

Our Mission:

- Provide education and training to minority contractors in construction.
- Promote the economic and legal interest of minority contracting firms.
- Advocate law and government actions for minority contractors.
- Bring about wider procurement and business opportunities for minority contractors.
- Reduce and remove barriers to full equality for minority contractors.
- Create a forum for sharing information and mutual support.
- Build bridges between minority contractors and the entities they work.

Procurement Technical Assistance Center, Washington State (PTAC-WA)



Please say your:

1. Full name, title
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3. Role there
4. And finally, one thing you're interested in discussing related to diversity and inclusion

- A Procurement Technical Assistance Center (PTAC) advises businesses on bid reviews, marketing assistance, contract performance, small business designations, and more. PTAC hosts procurement training classes and seminars, and helps businesses register with the correct databases in order to compete for government contracts.
- The Washington State PTAC assists businesses through the government-contracting marketplace. Washington PTAC's mission is to increase the number of government contracts awarded to Washington firms so that those firms can grow. We provide no cost, confidential, one-on-one technical assistance in all aspects of selling to federal, state, and local governments

Conference of Minority Transportation Officials, Washington Chapter (COMTO-WA)



- COMTO's mission is to ensure a level playing field and maximum participation in the transportation industry for minority individuals, businesses and people with disabilities through transportation advocacy, professional development, growth and retention, and diversity and inclusion.

Please say your:

1. Full name, title
2. Organization you're representing
3. Role there
4. And finally, one thing you're interested in discussing related to diversity and inclusion

Additional diversity partner organizations



Thank you for being a Partner!



Introducing our WSDOT participants

Please say your:

1. Full name
 2. Role with WSDOT
- **Amy Scarton**, Deputy Secretary of Transportation, WSDOT
 - **Yolonda Brooks**, WSDOT Office of Equal Opportunity (OEO)
 - **Steve McKerney**, WSDOT Internal Audit Office
 - **Julie Meredith**, WSDOT Office of Urban Mobility and Access (and Megaprograms)
 - **Bobby Forch**, WSDOT Megaprograms
 - **Regina Glenn**, WSDOT Megaprograms
 - **Usman Naushab**, WSDOT Megaprograms
 - **Dawn Yankauskas**, SR 520 & AWW Program
 - **Ethan Bancroft**, SR 520 & AWW Program
 - **Alejandro Falcon**, SR 520 & AWW Program
 - **Sulley Schuster**, SR 520 & AWW Program
 - **Diana McCreery**, SR 520 & AWW Program
 - **Lisa Hodgson**, I-405/SR 167 Corridor Program
 - **Dawn McIntosh**, I-405/SR 167 Corridor Program
 - **Samantha DeMars-Hanson**, I-405/SR 167 Corridor Program
 - **John White**, Puget Sound Gateway Program
 - **Dewayne Matlock**, Puget Sound Gateway Program
 - **Chris Hoffman**, Puget Sound Gateway Program
 - **John Vezina**, Washington State Ferries



WSDOT Urban Mobility and Access and the Megaprograms

Complex projects move the region forward

- WSDOT manages a series of **Urban Mobility and Access** programs and efforts, including:
 - WSDOT Toll Division
 - Regional Transit Coordination
 - Management of Mobility
- WSDOT is also building several large-scale **Puget Sound Megaprograms** to help meet the transportation needs of our rapidly growing region.
- This includes the following programs:
 - SR 520 Bridge Replacement and HOV Program
 - Alaskan Way Viaduct Replacement Program
 - I-405/SR 167 Corridor Program
 - Puget Sound Gateway Program



Julie Meredith, P.E.
*Assistant Secretary, WSDOT –
Office of Urban Mobility and Access*



Stay in touch:

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Phone: 206-465-4989

WSDOT Agencywide Strategic & Voluntary Goals



WSDOT projects currently paused for contract advertisement as of OFM direction, Jan. 11, 2021

Title and Work Description
SR 9/SR 204 Intersection - Improvements (Stage 2) - Construct an additional northbound lane on SR 9 & other improvements
SR 9/South Lake Stevens Road - Intersection Improvements
SR 99/Tunnel Alternative, South Access Surface Street Connections - South Access
I-405/NE 132nd Street Interchange Improvements - Construct Half-Diamond I/C and Seismic Retrofit Br 405/059E & 405/059W
SR 501/I-5 to Port of Vancouver - Intersection Improvements & ADA - Construct roadway improvements for economic development
SR 520/148th Ave NE Interchange - Overlake Access Ramp - Widen Off-ramp and Add New Structure
SR 520/I-5 Interchange - Improvement - New Reversible HOV Ramp connection with I-5
SR 167/I-5 to SR 509 - Corridor Construction - Construct new alignment
I-5/NB Marine View Dr to SR 529 - Corridor & Interchange Improvements - NB Corridor & SR 529 Interchange Improvements

WSDOT Megaprograms Overview

I-405/SR 167 Corridor Program

The I-405/SR 167 Corridor Program consists of a series of long-term improvements guided by the I-405 Master Plan and SR 167 Corridor Plan. For two decades, WSDOT has worked with cities, counties, federal agencies, transit agencies and community groups to develop consensus on a long-term vision for the multimodal redevelopment of this highway. The Master Plan incorporates more than 150 individual but coordinated projects between SR 512 in Auburn and I-5 in Lynnwood. Total funding for the program is \$2.8 billion.

Dawn McIntosh, P.E.
Project Engineer
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SR 520 Bridge Replacement and HOV Program

The SR 520 Bridge Replacement and HOV Program is enhancing public safety and mobility by replacing the highway's aging, vulnerable bridges and making significant transit and roadway improvements throughout the corridor. Planned improvements extend from I-5 in Seattle to I-405 in Bellevue, at a total budget of \$4.51 billion. The Program is focused on completing the remaining SR 520 improvements from Lake Washington to I-5. Construction of the first stage, the Montlake Project, began in spring 2019.

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SR 99 Alaskan Way Viaduct Replacement Program

The SR 99 Alaskan Way Viaduct Replacement Program has wrapped up demolition of the aged, seismically vulnerable elevated viaduct. Decommissioning of the Battery Street Tunnel is underway. At the north end, the Program is rebuilding streets to reconnect neighborhoods separated by SR 99 since the 1950s. The City of Seattle is rebuilding Alaskan Way, work that is partially funded by the AWV Program. Total program funding is \$3.3 billion.

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Project Engineer
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Puget Sound Gateway Program

The Puget Sound Gateway Program is composed of the SR 167 Project in Pierce County and the SR 509 Project in King County. Both projects provide essential connections to the ports of Tacoma and Seattle and will help ensure people and goods move more reliably through the region. Total funding is \$1.88 billion. The SR 167 Stage 1a design-build team began construction on the 70th Avenue East bridge in early 2020 and expects to complete the project in the fall of 2021. The SR 509 Stage 1b contract is scheduled for award in late 2020, with construction starting in spring 2021.

John White, P.E.
Program Administrator
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SR 520 & Alaskan Way Viaduct Replacement Programs

- A combined program to improve safety and mobility by:
 - Replacing the SR 520 corridor from the Eastside, across Lake Washington, and to I-5.
 - Replacing the Alaskan Way Viaduct with a deep-bored tunnel with improved surface street connections to the north and south.

To learn more:

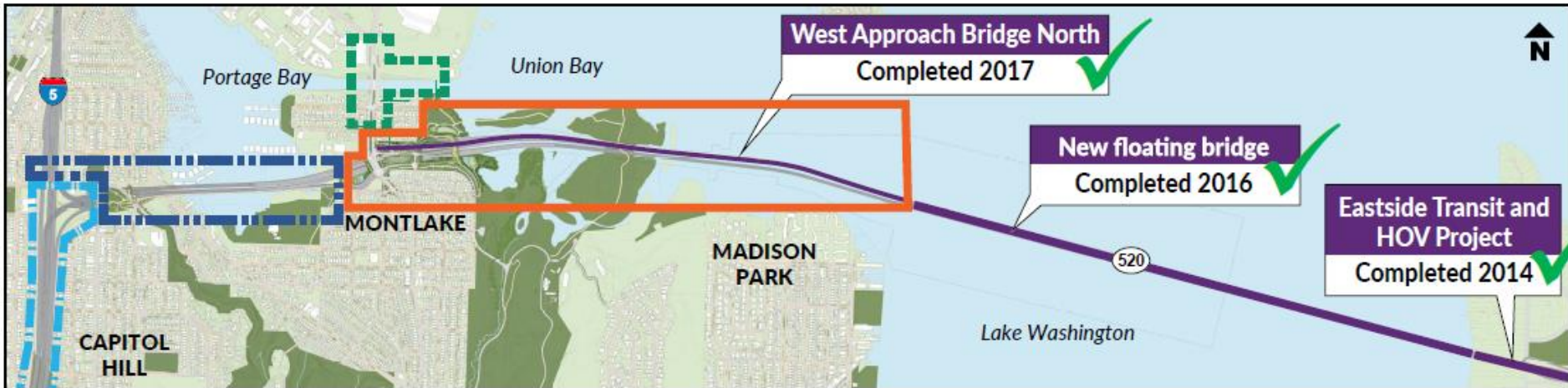
- **Web:**
 - **SR 520:** www.wsdot.wa.gov/project/sr520bridge
 - **AWV:** www.wsdot.wa.gov/projects/viaduct
- **Email:** yankadr@wsdot.wa.gov
- **Phone:** 206-770-3514



Dawn Yankauskas
*Deputy Program Administrator
SR 520 & AWV Program*



SR 520 “Rest of the West” Projects Overview



Remaining SR 520 improvements in Seattle:

SR 520/I-5 Express Lanes Connection Project

Construction estimated start: 2021*
Estimated duration: 3 years

* Note: this project is currently paused

Portage Bay Bridge and Roanoke Lid Project

Construction estimated start: 2023
Estimated duration: 6 years

Montlake Cut Bascule Bridge Project

WSDOT will begin additional coordination with community stakeholders and agency partners regarding project scope

Montlake Project


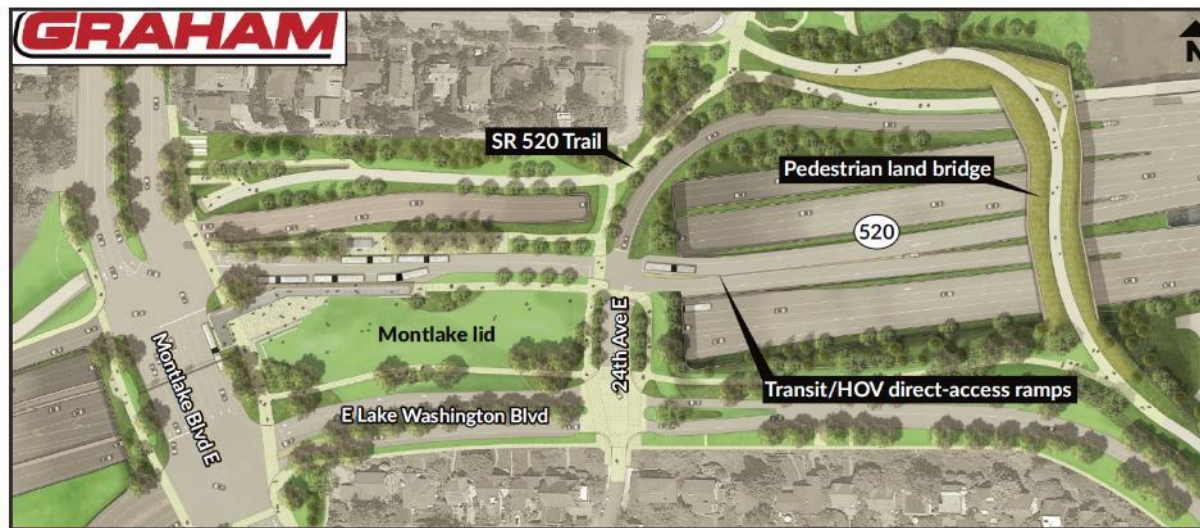
Construction start: 2019 
Estimated duration: 4-5 years



Photo of old, hollow concrete columns for original SR 520 bridge structure.

Montlake Project (in construction)

Design-Build Project



Montlake Project contacts:

Tom McMillan, Graham
Procurement Manager
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425-410-0993

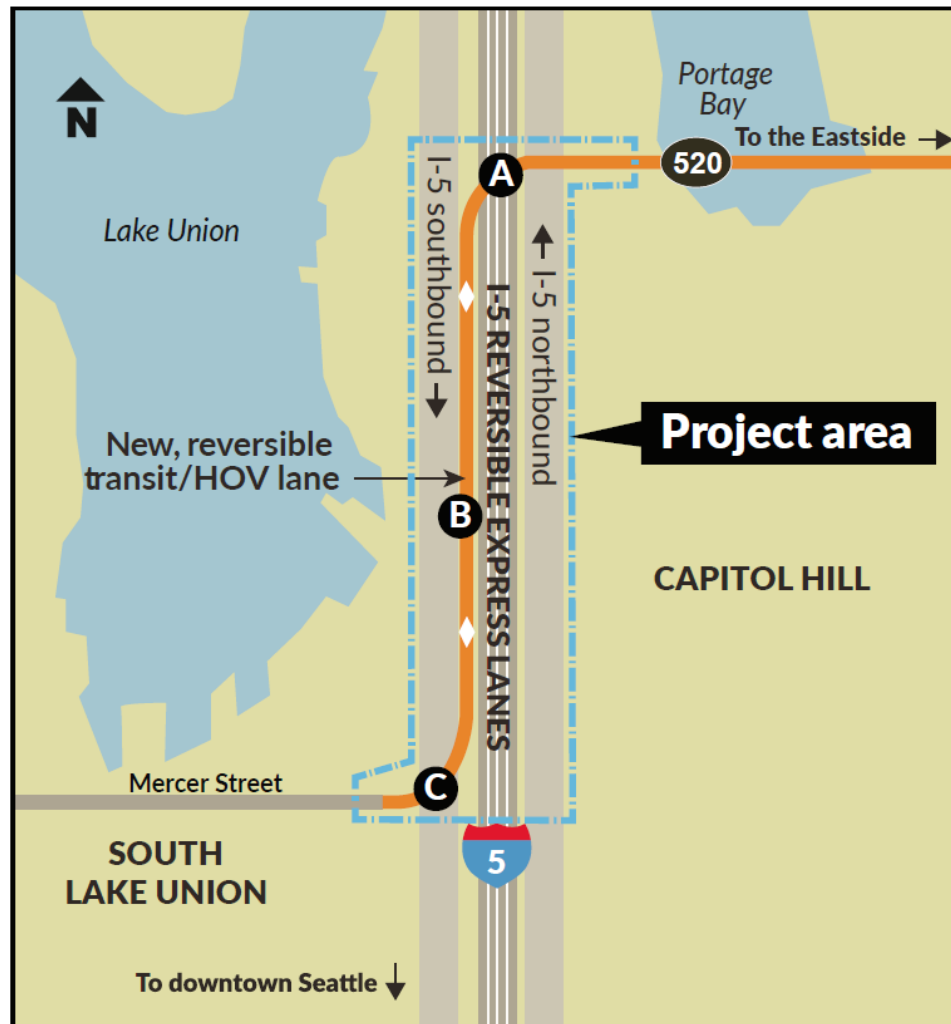
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SR 520/I-5 Express Lanes Connection Project

Design-Bid-Build Project

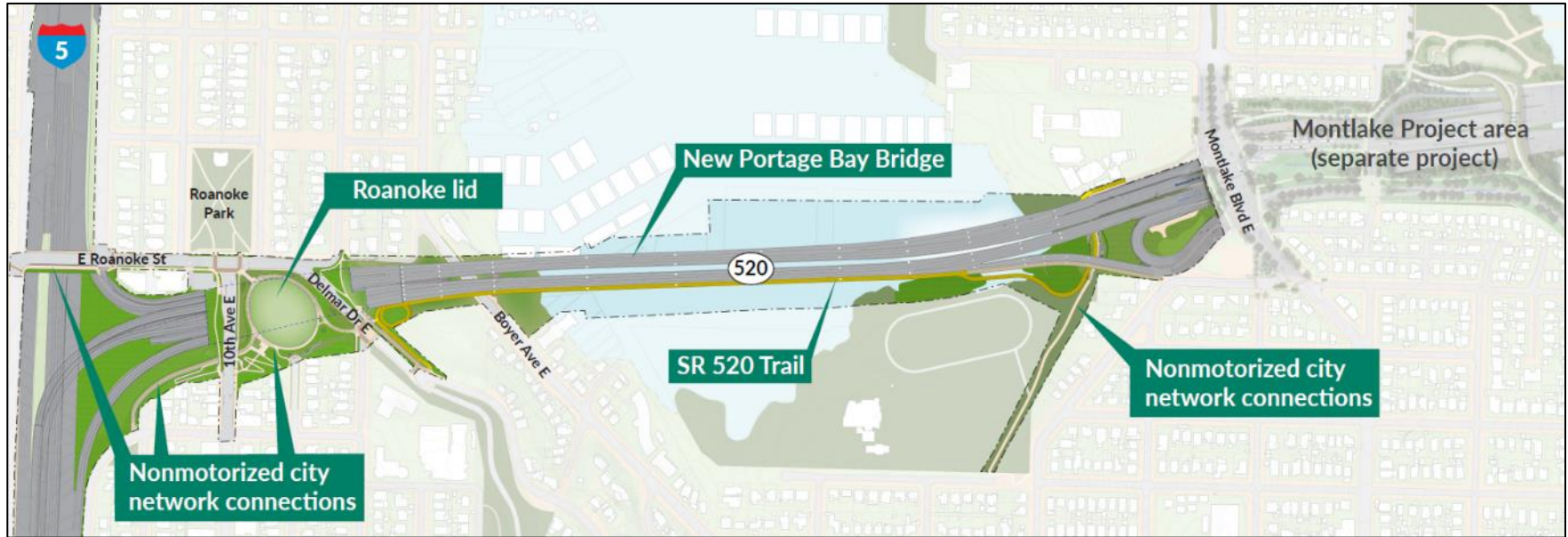


Rendering: View of SR 520/I-5 interchange with new ramp (looking east)



Note: concepts and materials shown are draft ideas for discussion purposes only, and are subject to change.

Portage Bay Bridge and Roanoke Lid Project Design-Build Project



Future Roanoke lid. Note: concepts under refinement, subject to change.



Community members attend a July 2019 design workshop.

AWV Program Overview



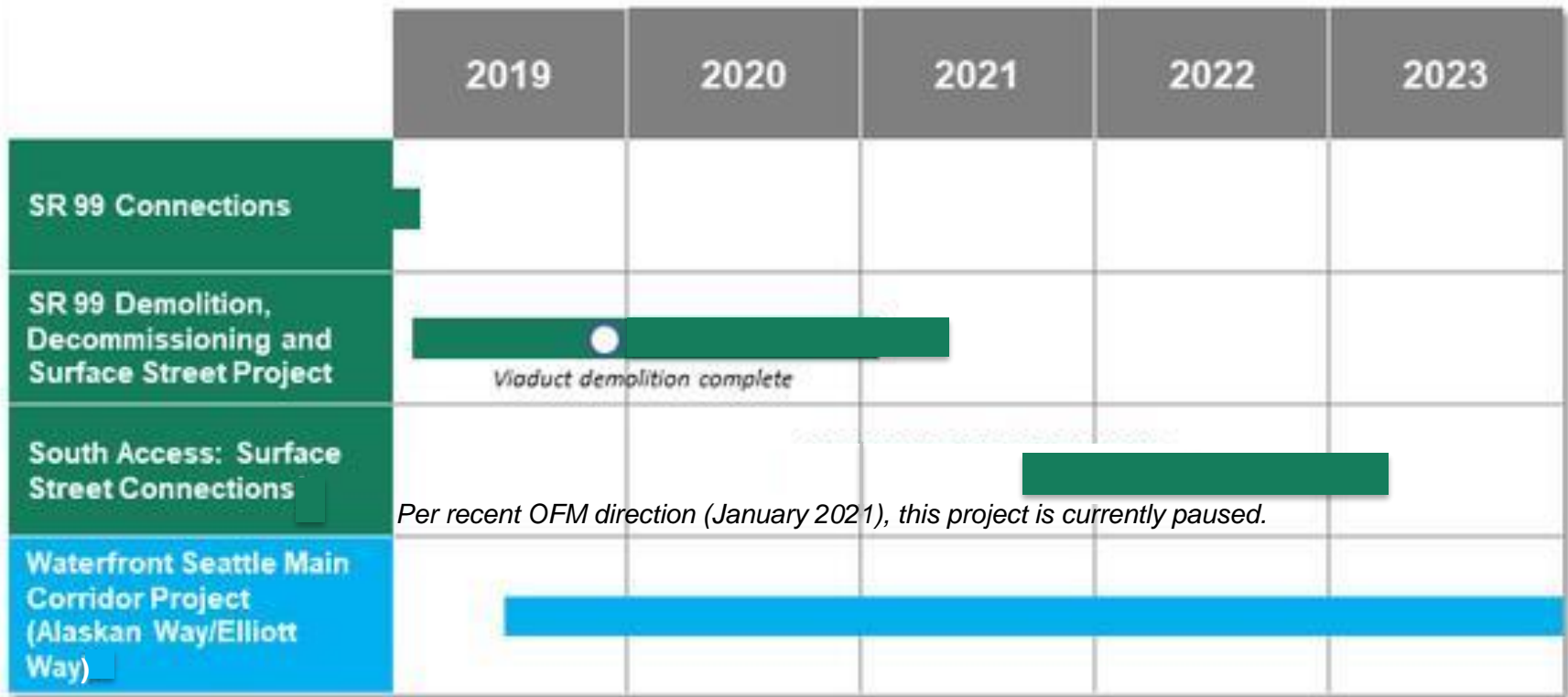
Early Works projects necessary to support final alternative included:

- ✓ Electrical Relocations
- ✓ ITS/Communications fiber optics installs
- ✓ Holgate to King, Phase 1
- ✓ Holgate to King, Phase 2
- ✓ Holgate to King, Phase 3

SR 99 Bored Tunnel Alternative phased projects

- ✓ North Access Connection
- ✓ SR 99 Bored Tunnel
- ✓ South Access Phase 1
 - Viaduct Demo, Decommissioning & Surface Streets Restoration
- South Access Phase 2
- Alaskan Way Reconstruction (by city of Seattle)

Remaining AWW Program Schedule



SR 99 Demolition, Decommissioning and Surface Street Project Design-Build Project

Diversity and inclusive contracting:

- Substantially complete – Spring 2021
- MSVWBE Goal Attainment

Status through 12/31/2020

Category	Goal	Current	# Firms
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- | | | | |
|-----|-----|-------|----|
| • M | 10% | 8.8% | 24 |
| • S | 5% | 15.4% | 14 |
| • V | 5% | 0.01% | 1 |
| • W | 6% | 2.73% | 4 |

- Apprenticeship
 - 15% Labor Requirement
 - 19.0% attainment, thru 1/13/2021



AWV South Access Surface Street Connections Project Preview

Design-Bid-Build Project



Project area

- Final of 30 projects in the viaduct program
- Connects south tunnel portal to new waterfront
- Project design complete



I-405/SR 167 Corridor Program

- A long-term, multi-agency multimodal program to bring increased reliability and mobility to the Interstate 405 and State Route 167 corridor

Design Projects:

- SR 522 Vicinity to SR 527 Express Toll Lanes Improvement Project
- Brickyard Inline Bus Rapid Transit (BRT) Station (Sound Transit funded)
- NE 85th St Interchange and Inline BRT Station Project (Sound Transit funded)
- Ripley Lane Stream Connection Project (Design-Bid-Build)
- SR 167 Toll Upgrade
- SR 167 SB Auxiliary Lane Project
- SR 167/SR 516 to S 277th St – Southbound Aux Lane



Lisa Hodgson
I-405/SR 167 Program
Administrator
HodgsoL@wsdot.wa.gov



Wendy Taylor
I-405/SR 167 GEC Manager
TaylorW@consultant.wsdot.wa.gov



To learn more: www.wsdot.wa.gov/Projects/I405/

Under Construction: Renton to Bellevue Widening & Express Toll Lane (ETLs)

Design-Build Project overview

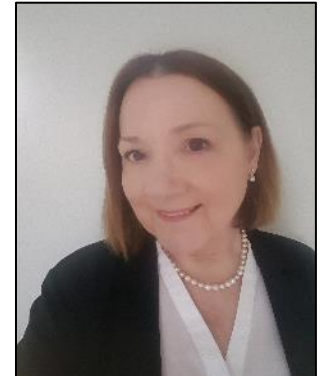
- New dual ETLs and BRT infrastructure to complete the missing link between SR 167 in Renton and NE 6th Street in Bellevue; improves key interchanges.
- Builds two new southbound auxiliary lanes at Coal Creek and Kenndale Hill.

Upcoming opportunities

- Security services pre-bid meeting on **Thursday, Jan. 28 at 2 p.m.**
- Quarterly outreach event for subcontracting opportunities on **Thursday, Feb. 11.**
- Targeted pre-bid outreach event for waterproofing subcontracting opportunity on **Thursday, Feb. 18.**
- Register for these upcoming events at <https://fljvwa405project.com>.



George Frost
Flatiron-Lane Joint Venture
Inclusion Manager
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Dawn McIntosh, P.E.
I-405/SR 167 Diversity
and Inclusion Manager
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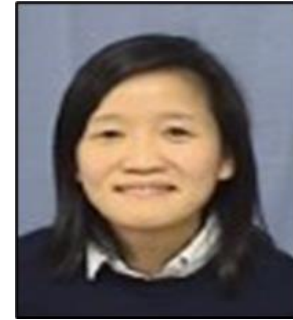
Ready for Ad: NE 132nd St Interchange Project

Project overview

- Builds a new half-diamond interchange.
- Replaces signals with roundabouts optimizing movement and reducing long-term maintenance.
- Adds ped/bike infrastructure through the interchange.
- Corrects fish barrier creating over 3,000 feet of upstream habitat gain.
- Improves water quality and addresses seismic retrofit.

Upcoming opportunities

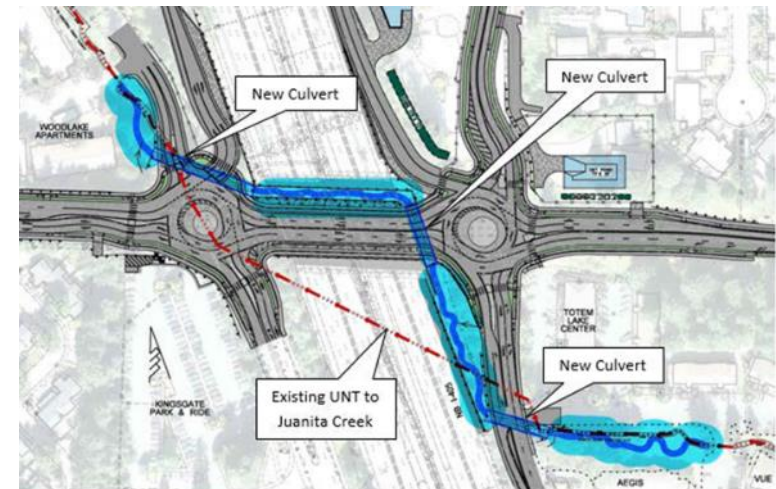
- Recently shortlisted 3 firms and awaiting direction from Legislature about when to issue Request for Proposals.
- Upcoming voluntary proposers meeting to provide an opportunity for interested MSVWBE firms to discuss potential business opportunities with each of the shortlisted firms (date to be determined).



Evelyn Pao, P.E.

I-405/SR 167 Project Engineer

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Puget Sound Gateway Program

- One program to deliver both the SR 167 and SR 509 Corridor Completion Projects
- The program is projected to be completed in two stages, over approximately 13 years. It is currently comprised of 6 design-build contracts, one of which is led by Sound Transit performing work for WSDOT
- Owner's team MSVWBE subcontracting opportunities through the GEC contracts



John White, P.E.
Program Administrator
Puget Sound Gateway Program

To learn more:

- **Web:** www.wsdot.wa.gov/Projects/Gateway
- **Email:** WhiteJH@wsdot.wa.gov
- **Phone:** 206-310-4838

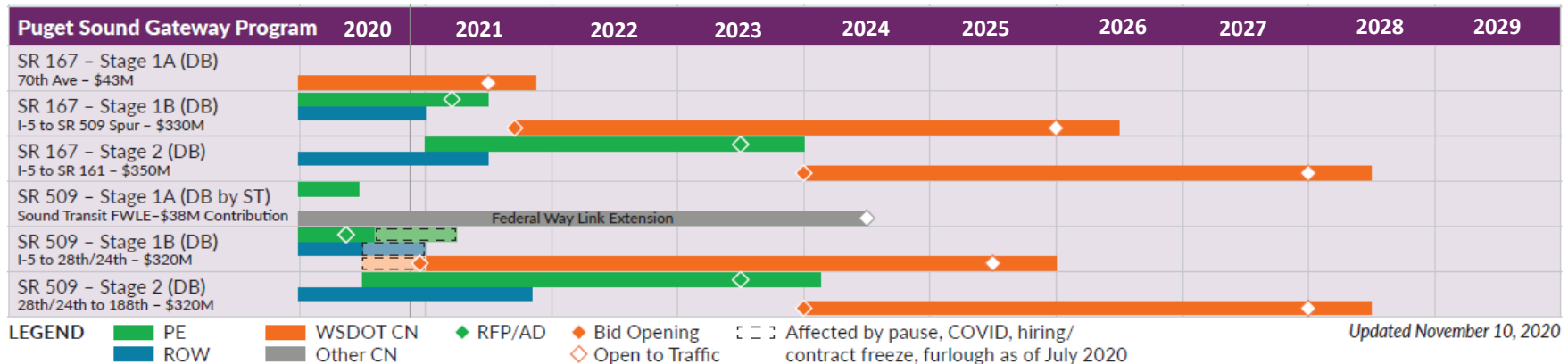


Puget Sound Gateway Program

The Gateway Program completes the “last mile” for \$9 billion in annual freight exports arriving from eastern Washington and northern tier states.

Key benefits

- Essential connections to the ports of Tacoma and Seattle
- Allows direct access to Sea-Tac International Airport from the south
- Ensures people and goods move more reliably through the Puget Sound region
- Enhances the state's economic competitiveness



Under Construction: SR 167 70th Avenue East Bridge Replacement Project

Project overview

- Atkinson construction is building this \$41M state funded project
- Replaces existing two-lane bridge with four-lane bridge with 12-foot-wide shared use path
- Builds two-lane roundabout designed to accommodate large trucks
- Builds new Interurban trail parking lot and several hundred feet of new trail

Project status

- Completing bridge deck
- Northbound lanes of roundabout opening to traffic in February
- Project completion: Summer 2021



Inclusion Manager: Geoff Shook
Geoff.shook@atkn.com
425-255-7325

Executed: SR 509 I-5 to 24th Avenue South New Expressway Project

Project Overview

- Atkinson construction is the design-builder, with Jacobs Engineering as lead designer
- Reconstructs the I-5/SR 516 interchange
- Builds a new roadway that connects SR 509 to Veterans Drive
- Builds a new South 216th Street bridge
- Builds new and extends existing noise walls
- Constructs new ramps that connect I-5 and SR 509
- Constructs a new interchange at 24th Avenue South



Upcoming Opportunities

- The \$264M federally funded contract has UDBE and FSBE requirements for design and construction:
 - UDBE Design 8%, Construction 10%
 - FSBE Design 8%, Construction 13%
- Atkinson is required to hold an initial DBE/SBE outreach meeting in spring 2021



DBE Program Administrator: Geoff Shook

Geoff.shook@atkn.com

425-255-7325

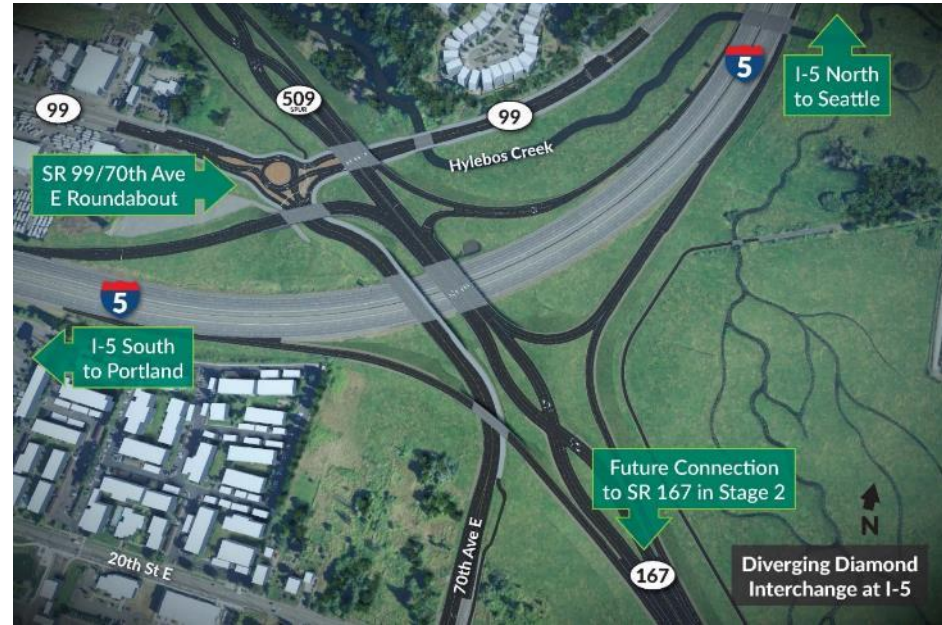
In procurement: SR 167 I-5 to SR 509 New Expressway Project

Project Overview

- Constructs new SR 167/I-5 Diverging Diamond Interchange
- Constructs two miles of new highway between I-5 and SR 509
- Builds 149-acre Riparian Restoration Program
- Constructs 54th Avenue East Half Interchange and Roundabout
- Constructs Half Interchange at SR 509
- Demolishes existing 70th Avenue East Bridge

Upcoming Opportunities

- This federally funded contract is valued between \$325M and \$375M, and includes DBE participation goals: 15% for design and 21% for construction



Project Status

Statement of Qualifications were submitted on January 12 by:

- Atkinson
- Graham
- Kiewit
- Lane
- Walsh

Questions about the Megaprograms?



Resources for your members

1. Visit the **WSDOT Contract Ad and Award website**:
<https://www.wsdot.wa.gov/biz/contaa/>
 - **Sign up** for email alerts regarding WSDOT contracting opportunities
2. Visit the **WSDOT Consultant Services Office website**:
<https://www.wsdot.wa.gov/Business/Consulting/>
 - **Learn about** A&E consulting opportunities
3. Visit the **WSDOT Office of Equal Opportunity (OEO) website**:
<https://www.wsdot.wa.gov/EqualOpportunity/default.htm>
 - **Find resources** such as OEO's newsletters, policies, announcements and our Megaprogram diversity and inclusion quarterly reports.
4. Visit the **WSDOT SR 520 Diversity and Inclusion website**:
<https://www.wsdot.wa.gov/Projects/SR520Bridge/About/DBE.htm>
 - **Learn about** SR 520 diversity details

Additional resources

5. Contracting Tips and Tools newsletters

- [Small business self-identification vs. OMWBE certification](#)
- [Design-bid-build vs. design-build](#)

6. Veterans Folio

- [How to register as a veteran business owner on WEBS to work with state](#)

7. Quarterly Diversity Reports

- <https://wsdot.wa.gov/equalopportunity/news-reports-studies>

8. Design Build information

- <https://wsdot.wa.gov/construction-planning/project-delivery/design-build>

OMWBE Tools for Equity in Public Spending



Planning & Forecasting

Master Contracts

Internal Processes

Outreach

Inclusion Plans

Supplier Diversity
Partner Resources

- There are a series of meetings for contract specialists to attend throughout this year to assist in the successful implementation of these tools.
- Visit www.omwbe.wa.gov to learn more.

Participating in contactor networking events (virtual for the time being)

- We are developing a diversity and inclusive contracting events calendar which we will share with you.



What are best ways to share information with your membership? (Open discussion)



Meeting Evaluation and Next Steps

Meeting Evaluation

- How was the meeting today? Did you find it helpful?
- Are there any topics you'd like to cover next time?
- Any other suggestions?

Next Steps

- We'll provide an update on our next Diversity Partners Meeting (after the 2021 legislative session concludes)
- We typically meet annually.
- We will continue to meet one-on-one and in small groups to support your organizations.

Stay in touch – WSDOT Contacts



Julie Meredith, P.E.

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Mobility and Access

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Dawn Yankauskas

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Lisa Hodgson

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Adjourn

- Have a wonderful rest of your day!

