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To Whom It May Concern,

I am writing to highly recommend Kerrie Crimmins with Fitzpatrick Design Construction Services. We engaged Ms. Crimmins at the outset of the design and renovation project for our Fire Station #2, and her contributions have been nothing short of exceptional.

Ms. Crimmins played a pivotal role in the bid process, from identifying and selecting the architect to securing a reliable construction company. She ensured that all meeting notes were meticulously maintained and managed the bid process with a high degree of professionalism. Additionally, she kept a detailed ledger of construction costs, which provided invaluable transparency throughout the project.

Throughout the construction phase, Ms. Crimmins demonstrated exceptional collaboration skills, particularly in coordinating finishes and ensuring that all aspects of the project aligned with our vision. Her attention to detail and dedication to the project were instrumental in its success.

I have no hesitation in recommending Kerrie Crimmins for any future projects. Her expertise, professionalism, and commitment to excellence are truly commendable.

Thank you for considering this recommendation.

Sincerely,

John Denison

Battalion Chief, "B" Shift Cedar Hill Fire Department





• Rafael Reyes, Interim Fire Chief • Mike Harrison, Assistant Fire Chief Operations

• Jason O'Neill, *Assistant Fire Chief EMS* • Reginald J. Alexander, *Fire Marshal* 

• Tammie Cooper, Fire Inspector • Sarah Smith, Public Safety Executive Assistant