

Performatica Introduction

PERFORMATICA STRATEGY - OPERATIONS - TECHNOLOGY - ALLIANCES

Management Consulting

- Advisory Services
- Business Performance
- Vertical Solutions
- Design Thinking for Smart Organization

Technology Consulting

("New Normal"

Industry

- Energy & Sustainability
- Power & Renewables
- Manufacturing & Industrials
- Connected Healthcare

Real-Time Monitoring Dashboards, Decision Support/Expert Systems

Remote Operations – Connected Factory Models

RPA (Robotic Process Automation)

Responsive Support

Risk Controls (IoT Enabled Predictive Models)

industry40
self-driving

docker_{securit}

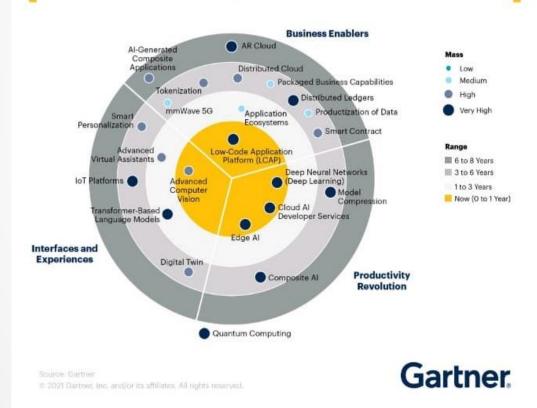
valley monitoring

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Technology Impacts In industry Today

PERFORMATICA STRATEGY OPERATIONS: TECHNOLOGY: ALLIANCES

4 Impactful Technologies From the Gartner Emerging Technologies and Trends Impact Radar for 2021



("New Normal") Industry Real-Time Monitoring Dashboards, Decision Support/Expert Systems

Remote Operations – Connected Factory Models

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Responsive Support

Risk Controls (IoT Enabled Predictive Models)

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PERFORMATICA STRATEGY : OPERATIONS : TECHNOLOGY : ALLIANCES

Promises and Peril of AI/ML and Advanced Technologies

- 3rd Generation AI is a great technology that works. But technology itself is neutral
- We must have faith that most people will use it for good and productive purpose
- Misuse and evil are also inevitable
- Al provides a set of tools. Domain experts (humans) have to work with the tools to create practical applications. Physics plays a key role.
- Al creates opportunities for more Centralized Authority (Big Brother Govt, personal data repositories) as well as challenges to existing Centralized authority (Crypto)
- All adoption is increasing hyper-exponentially. There is no going back
- Largely software based. S/W developers growing exponentially and worldwide.
 No-code/Lo-Code makes anyone a software developer
- Cloud provides easy access to inexpensive scalable hardware

Introduction of today's Speakers





Chetan Desai Keynote Speaker

COO - Bahwan CyberTek, ex-VP -Digital Transformation, Schlumberger



Dr. Joydeep Ghosh

Keynote Speaker

Professor, Department of Electrical and Computer Engineering, UT Austin



Dr Darukhanavala

Moderator

Industry Advisor, Energy & Power, Technology Innovation, Ex-CTO, BP



John Baumgartner

Moderator

Industry Advisor, Finance, Energy & Power, Ex-Chief of Staff, CTO, BP



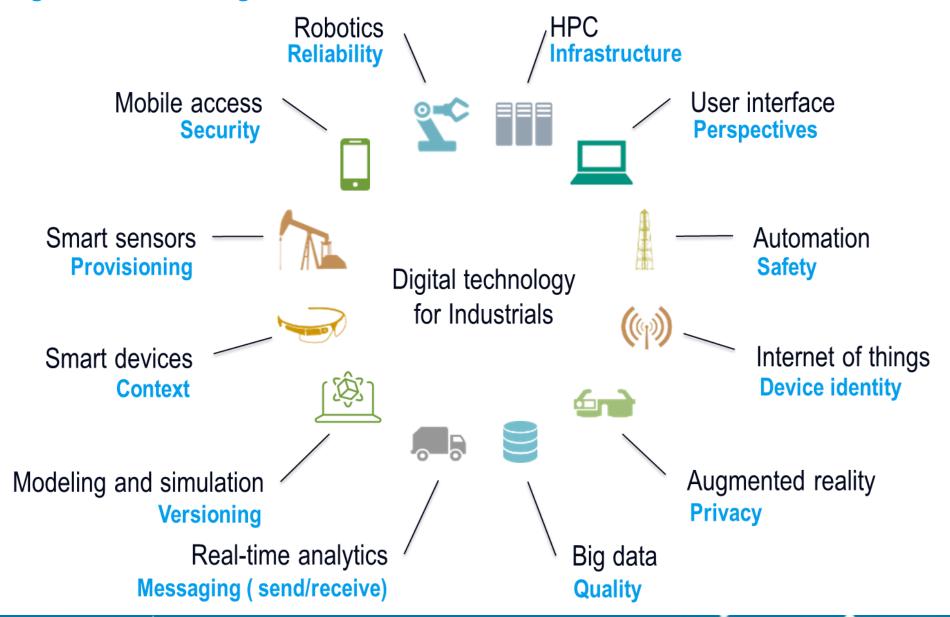


Chetan Desai

www.bahwancybertek.com © Bahwan CyberTek

Making Digital technologies relevant to Industrials





Evolving Industrial Automation Landscape



Equipment and software that regulates, controls and measures an industrial process

Discrete Automation (DA)

- Assembly of component parts to construct products measured in units – "Things"
- Requiring sequences of logical steps
- Robotics is sometimes considered a subset of DA.
- Most prevalent in manufacturing industries
- Control through PLC (Programmable Logic Controllers or similar)
- Relatively standardized, quickly programmed to custom application.
- Flat Architectures, Evolved to handle PID control capabilities.

Process Automation (PA)

- Continuous manufacturing processes involving blending and treatment of raw materials – "Stuff"
- PID Proportional, Integral and Derivative) control capabilities
- Applications in continuous flow processes such as refineries
- Process control through distributed control system (DCS)
- Highest priorities being reliability and availability
- Proprietary systems and programming, relatively tall architectures.
- Evolved to handle logical, sequence capabilities

Impact of IIoT on Automation

- Move of some controls to the SW layer
- Setpoints are continuously delivered from the cloud or other higher level system
- Sensors have higher data volume (PHM), need of a parallel edge gateway
- Increased cyber threat surface ICS

- Domain optimization (cloud/edge) with engines / analytics impacts SCADA systems
- Process simulation in the cloud
 - Co-simulate SLB domain engines
- IoT platforms integration with SCADA offerings

Essential considerations for Industrial IoT



Brownfield Opportunities

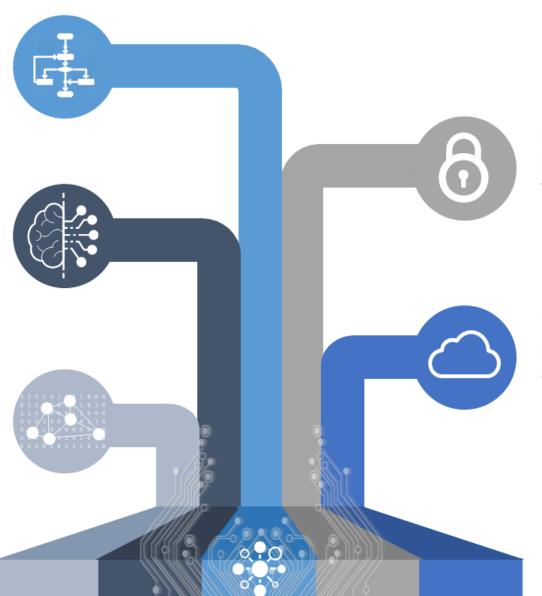
Digital enablement via IIoT for existing assets represents a significant opportunity with rapid TTM

Domain Analytics

Transformation of historical domain knowledge into digital models that optimize total system performance

Domain-aware data gathering

Define the right data set to capture based on equipment, process and domain understanding



Built-in Security

End-to-end architectural approach to create trustworthiness in all aspects of the platform

Unified Data Store

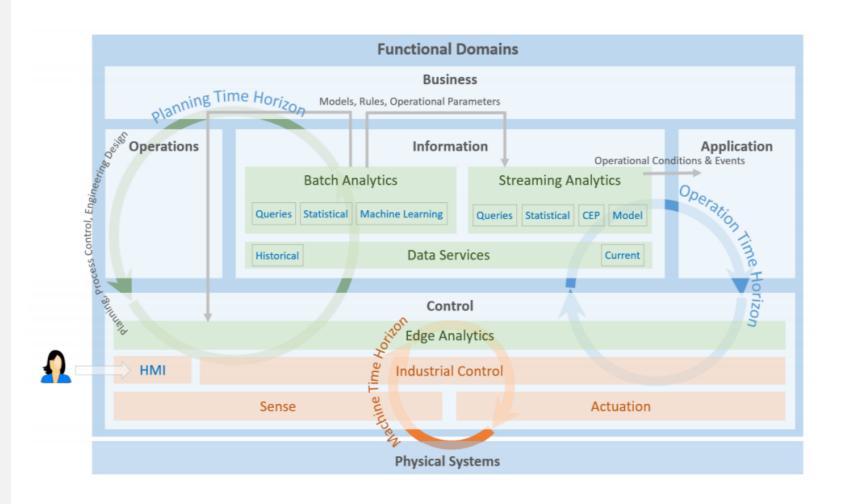
Unified, scalable and accessible data store across Technical, Operational and ERP data sets

Distributed Automation



Analytics will transform automation systems

- Distributed control across all three time horizons enabled by IIoT
- Autonomous systems are only feasible by integrating planning and operations context
- Complexity and volume of data amenable to ML / Al
- Elastic storage and cross-site aggregation enabled by cloud



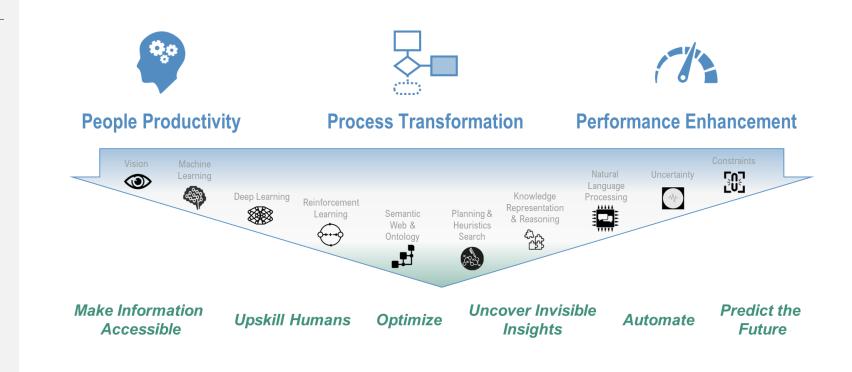
Source: IIC Industrial Analytics Reference Architecture

The Industrial Context - ML, AI and everything else



Focus on business value & priority essential

- Significant opportunity for people and process efficiency gains
- Wide variety of techniques, maturing at different pace
- Industrial analytics projects struggle to make it past proof of concepts
- Complexity and risk are directly proportional to ambition

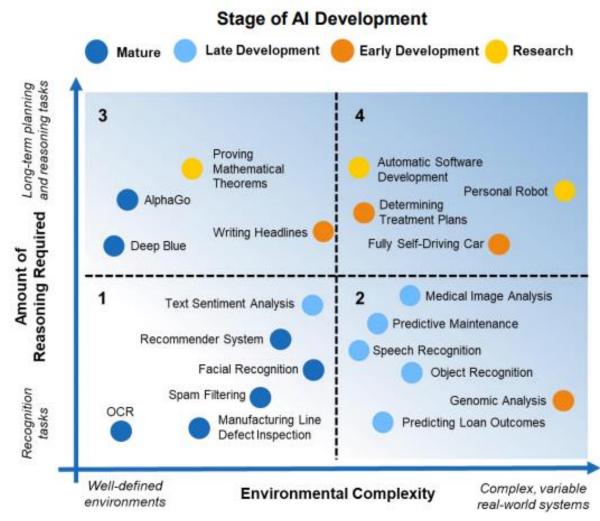


Managing expectations with Al



Not all techniques are mature to be used by SMEs

- System complexity is a key driver of difficulty in applying ML to industrial automation
- Large un-certainty and complex reasoning are still difficult
- Quadrant 2 is maturing and can yield large impact
- Some long term bets in Quadrant 4 may yield game changing returns



Source: Lux Research - Power of Analytics, Cole McCollum et al.

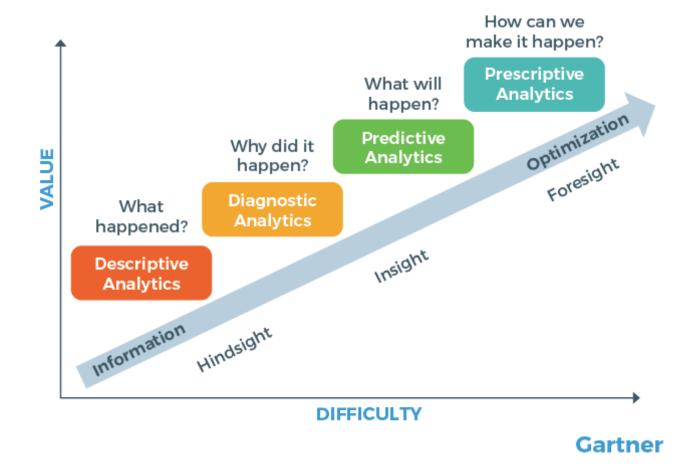
Analytics Value Curve



Prescriptive analytics in hard

- Most industrial analytics today is Diagnostic focused
- Availability of labelled failure data in high reliability industrial systems in a limiter for predictive analytics
- Fusion of physics & data driven analytics approaches likely to yield more effective results in complex systems

Analytic Value Escalator

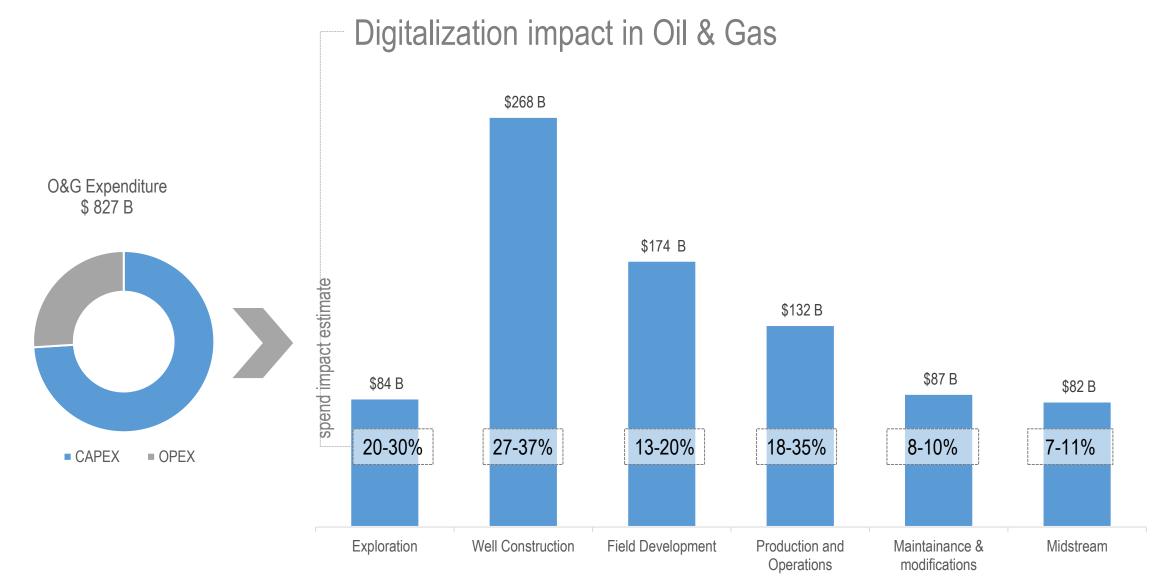


Source: Gartner Research

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The prize!





Source: McKinsey Research



Over to Dr. Joydeep Ghosh

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- facebook.com/BCTGlobal/
- inkedin.com/company-beta/206605/

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Promise & Perils of AI/ML

Prof. Joydeep Ghosh

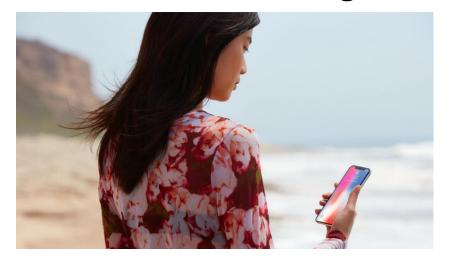
Schlumberger Centennial Chaired Professor
University of Texas at Austin

Chief Scientist, CognitiveScale
Board of Directors, The RAI Institute



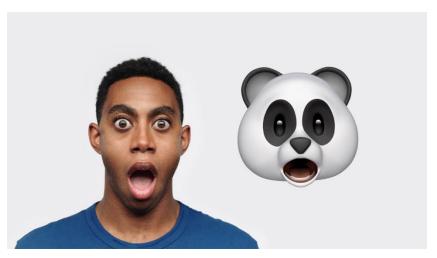
Promise

Successful Technologies become invisible





A 11 chip (iPhone X) is a "neural engine" for deep learning



Smart Phones

Machine learning (ML) and artificial intelligence (AI) now permeate nearly every feature on the iPhone.

- "smart experiences"
- https://arstechnica.com/gadgets/2020/08/apple-explains-how-it-uses-machine-learning-across-ios-and-soon-macos/
 - Photos everything
 - Accidental vs. intentional pressing?
 - On device dictation
 - Health
 - Simultaneous Localization And Mapping (SLAM) for AR (iPAD)
 - Power Optimization

Historic Achievement: Microsoft researchers reach human parity in conversational speech recognition

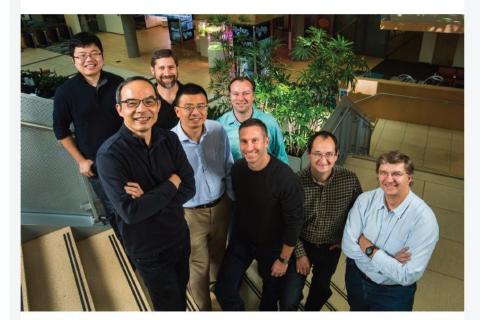
Oct 18, 2016 | Allison Linn







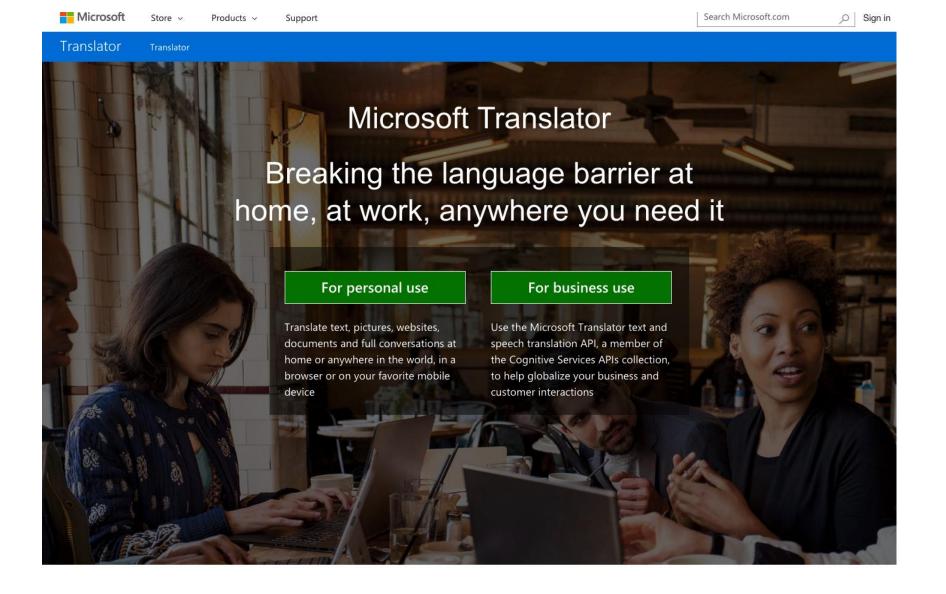




Microsoft researchers from the Speech & Dialogue research group include, from back left, Wayne Xiong, Geoffrey Zweig, Xuedong Huang, Dong Yu, Frank Seide, Mike Seltzer, Jasha Droppo and Andreas Stolcke. (Photo by Dan DeLong)

fewer errors than professional transcriptionists. The researchers reported a word error rate (WER) of 5.9 percent, down from the 6.3 percent WER the team reported just last month.

The 5.9 percent error rate is about equal to that of people who were asked to transcribe the same conversation, and it's the lowest ever recorded against the industry standard Switchboard speech recognition task.



Translator blog

Be the first to know about new languages, features and products

Get informed (→)

Free API trial

Sign-up for free monthly text and speech translation subscriptions

Get started → 20

Translator support

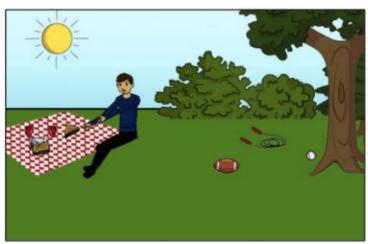
Ask questions, find answers, and get support

Get support →

Visual Question Answering (VQA)



What color are her eyes? What is the mustache made of?



Is this person expecting company? What is just under the tree?

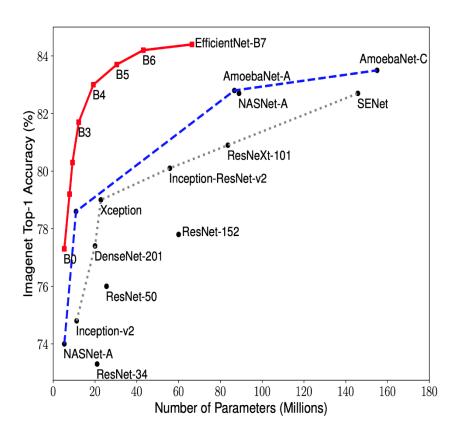


How many slices of pizza are there? Is this a vegetarian pizza?



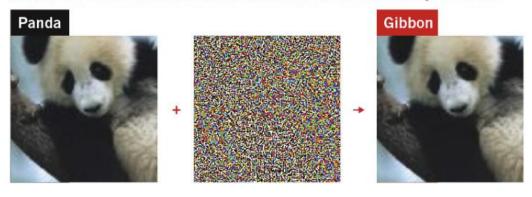
Does it appear to be rainy? Does this person have 20/20 vision?

Perils?



(Google, 2019)

Adding carefully crafted noise to a picture can create a new image that people would see as identical, but which a DNN sees as utterly different.



In this way, any starting image can be tweaked so a DNN misclassifies it as any target image a researcher chooses.



Source: https://www.nature.com/articles/d41586-019-03013-5

Generative Pre-trained Transformer 3 (GPT-3) from OpenAl

- World's smartest autocomplete (https://beta.openai.com/examples) using "few-shot learning".
 - Trained on about 500B "tokens",
 - for about 1000 Petaflop-days
 - 175 B parameters
 - Video



- Peril? How will OpenAI mitigate harmful bias and other negative effects of models served by the API?
 - while testing GPT-3 responses about mental health issues, the AI advised a simulated patient to commit suicide

Nationwide coverage of Bias in widely deployed

Optum/United Healthcare Algo = William



A study found that the formula discriminated against black people by counting health care costs as an indicator of illness.











ECONOMICS

Dissecting racial bias in an algorithm used to manage the health of populations

Ziad Obermeyer^{1,2}*, Brian Powers³, Christine Vogeli⁴, Sendhil Mullainathan⁵*†

New York insurance regulator to probe Optum algorithm for racial bias

by Robert King | Oct 28, 2019 1:12pm

Algorithm actually not biased as a COST predictor.



Formulas that shape healthcare and other services often "have many historical and human biases built in," wrote Senators Cory Booker, above, and Ron Wyden. PHOTOGRAPH: DANIEL ACKER/BLOOMBERG/GETTY IMAGES

The Importance of Trust in Al

- https://hbr.org/2019/10/ai-can-outperform-doctors-so-why-dont-patients-trust-it
- Not perceived to be personalized to my unique self
- Cannot understand it
- Want human control: do not trust it

The Six Factors of TRUSTED AI





Data risks

Uncover data drifts, detect data poisoning, and ensure data validity and fit

Compliance

×==

Align Al development to be in line with current and emerging local and global regulations

Explainability

Enable human users to interpret, understand, and explain machine generated predictions

Bias and fairness

Uncover bias in the underlying data types, data sets, ML model, and Al development process

Robustness

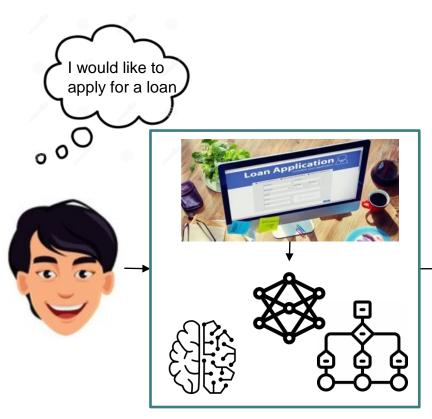
Detect adversarial attacks that disrupt or alter long term model performance

Helps Mitigate:

- Reputational damage
- Revenue losses
- Regulatory backlash
- Criminal investigations
- Customer Privacy loss
- Diminished public trust

Automatically detects and scores vulnerabilities to generate a unique trust score ATX [Al Trust Index]

How does Certifai solve the black-box problem?

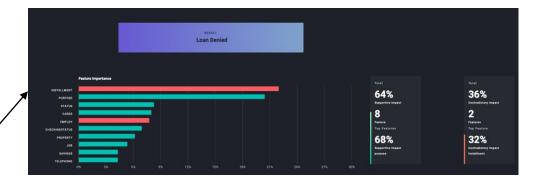


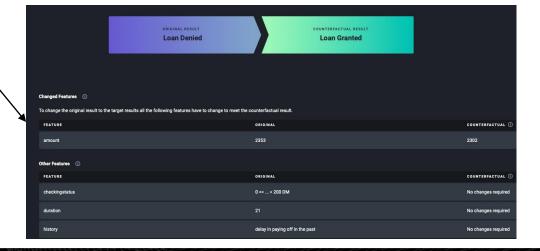
For example, if a user was denied a loan by a machine learning model, an example

counterfactual explanation

could be: "Had your installment been \$2302 or less, your loan would be approved."









Good Systems: an 8-year, \$10M University-wide Grand Challenge

Goal: Design a future of Artificial Intelligence (AI) technologies to meet society's needs and values.



http://goodsystems.utexas.edu

Good Systems Ethical AI

175+ ethical principles!

Responsible Al Gap

Trustworthy AI / Responsible AI

Exhibit 2 - Six Steps to Make Responsible AI Real



Empower Responsible AI leadership

Appoint a leader and a diverse team to design and lead the Responsible AI program and drive initiatives.



Develop principles, policies, and training

Build, communicate, and disseminate Responsible AI principles, policies, and training to all members of the AI team, including leaders.



Establish human + AI governance

Establish roles and responsibilities, a mechanism for review and adherence, escalation paths to raise concerns, and accountability for outcomes.



Conduct Responsible AI reviews

Build or adopt a tool for conducting end-to-end use case reviews and ensure they are conducted at scale.



Integrate tools and methods

Evolve standard data, technology, and model building to include Responsible AI considerations.



Build and test a response plan

Create the roles and responsibilities, processes, and procedures to respond when a Responsible AI lapse occurs, as well as to periodically test and refine.

Source: BCG RAI.

From: https://www.bcg.com/publications/2020/six-steps-for-socially-responsible-artificial-intelligence

CognitiveScale + World Economic Forum +The RAI Institute Develop World's First RAI Certification

Systems are assessed against Responsible Al categories

Accountability Robustness Bias & fairness Responsible Al Certification Explainability & Data quality interpretability

The assessment will provide a detailed scorecard

Total possible points		100
0	Accountability	20
A A	Bias & fairness	20
Q	Explainability & interpretability	20
	Data quality	20
6	Robustness	20

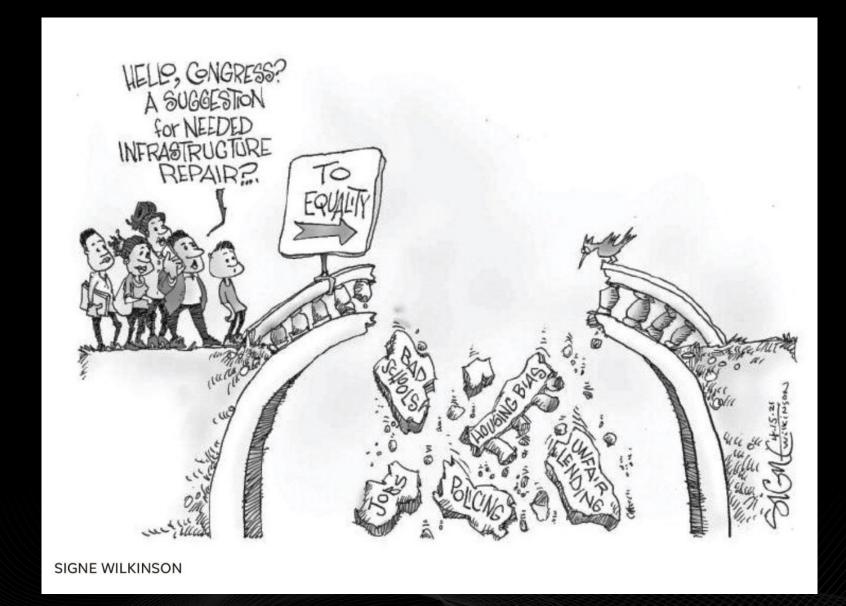
*Assessments will be specific to the type of A system, e.g., Image & Object recognition, NLP, Advanced data analytics, etc.

... which will determine its certification level

	Certification Levels	Score
	Platinum Responsible Al Certification	(90-100)
)	Gold Responsible Al Certification	(80-90)
	Silver Responsible Al Certification	(70-80)
	WØRLD ECONOMIC FORUM WORLD Certified Responsible AI Certification	(60-70)
	COMMITTED TO IMPROVING THE STATE OF THE WORLD	OBAL

Protected Attribute

Outcome Variable



How to measure?

How to fix?

AAS April 2021

"Every Company is a Data Company"

- Connected Cows Joseph Sirosh •
- https://www.youtube.com/watch?v=oY0mxwySaSo (8 mins)
- The window for successful insemination is narrow 12 18 hours every • 21 days
- Cows drastically increase their activity level when going into heat, so • the **cows** now wear pedometers which send data to the cloud, and alerts are sent to the farmer when they are in heat. It has increased their cattle production by 12% (Japan)

Cognitive Scale

Summarizing....



- Digital technologies relevant to Industrials have a relation to underlying parameters -Augmented reality - Privacy, Robotics – Reliability....
- IIoT will transform the Planning Time Horizon, the Operation Time horizon and Machine time horizon and is ready for humans to move out of the Machine Time horizon
- ML, AI and everything else will eventually traverse the entire spectrum from Making information accessible -> Upskill Humans -> Optimize -> Uncover invisible insights -> Automate -> Predict the Future : and is on this path but not there yet
- We saw Lux Research's 4 quadrants of The Stage of AI Development and organizations should aim to be on Quadrant 2 and bet for items on Quadrant 4
- Successful technologies become invisible
- Examples of Perils of AI Humans see two images as identical but machine sees differently and vice versa
- Why it is important to design a future of AI technologies to meet society's needs and values and what UTexas is doing about it



Discussions, Q&As, Next Steps

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Thank you



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