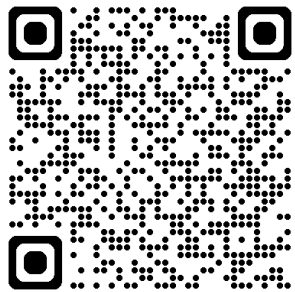




Pershing Middle School Foundation

February Meeting



**(EVERYONE!)
PLEASE CLICK
HERE OR SCAN
TO SIGN IN!**

- Quorum Check (5 of 9)
- Sound Check
- Start Transcription



Agenda

- **Thank You**
- **Meeting Logistics**
- **New to Pershing?**
- **Sign-in reminder**
- **Approve February Minutes**
- **Principal Updates**
- **Board Updates**
 - Impactful Leadership Opportunities
 - 6th Grade Camp
 - Dine-outs
 - Sponsorship Update
- **Treasurer Updates**
- **Old Business / New Business**





Firstly..... Thank You!

SIGN IN:



- CAMP COORDINATORS
 - Amy and Jessica
 - Challenge Course
 - Theatre
- Allison \$2500+ in Dine outs
- OUR AMAZING PERSHING STAFF!
- MELANIE – COMMS! PULSE!
- Corporate Sponsors
- Foundation Board
- At-large Board Members
- Graphic Design – Brad Cawley-Hamm
- Our community
 - Pledges (\$27K),
 - 6th Grade Camp
 - Dine-outs (\$nearly 2K)
 - Challenge course!





Welcome! Meeting Logistics

Thank you for joining us!

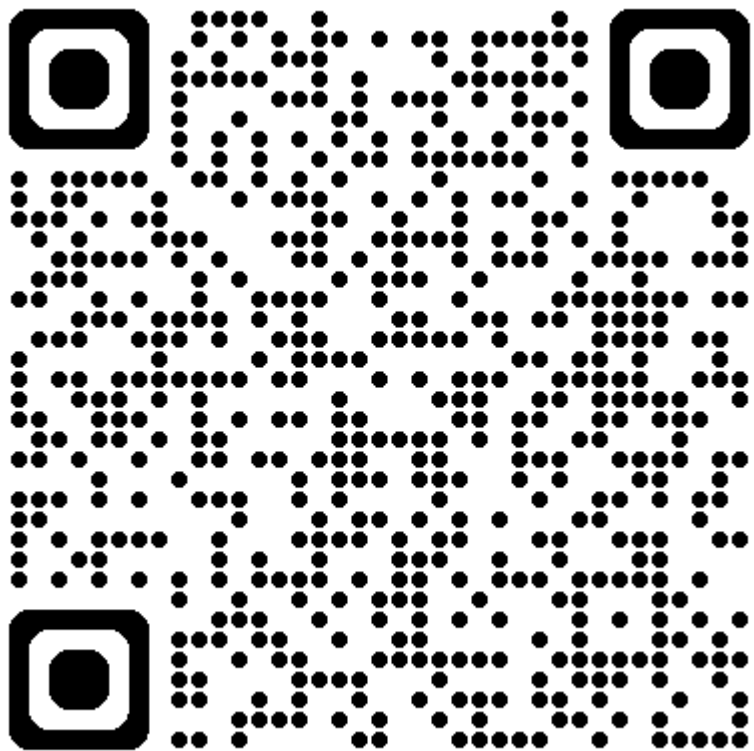
- Remote vs In-Person – It all counts!!!! THANK YOU FOR BEING HERE!
- (Everyone) [Please Sign-in!](#) (You can also express interest for volunteering whilst signing in!)
 - Staff
 - Parents / Guardians / Students
 - Anyone attending - Remote / In-person
- We normally keep to **60 minutes** or less!
- Teams is **automatically transcribing** notes
- Please be aware side conversations make it **REALLY** difficult for remote folks to hear!
- Questions asked in the room should be repeated so everyone in the room and online can hear – Everyone please help with this!
- We invite and welcome **ALL** discussion / opinions / feedback / questions!
- Board Members and At Large Board Members will motion and vote on decisions – A motion is made, seconded, discussed, and voted on.
- Meetings will normally be the **2nd Wednesday** each month
- **Each month we will have a Principal, Board and Treasurer's Report!**

**Please
scan to
sign-in**





New here / to Pershing?



New To Pershing

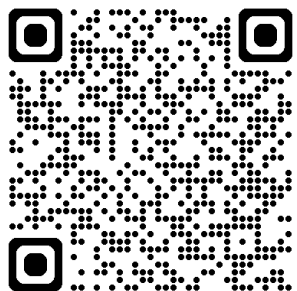
- **Donations**
- **Corporate Sponsorship**
- **Volunteer Interest**
- **6th Grade Camp**
- **Parents Facebook Group**
- **Foundation Facebook Page**
- **Foundation Instagram**
- **Challenge Course Prizes**



Sign in form special plug!

- 1. Sign-in**
- 2. Provide Feedback**
- 3. Volunteer Interest**

<https://forms.cloud.microsoft/r/BmpgXeUeCJ>





Pershing Middle School Foundation

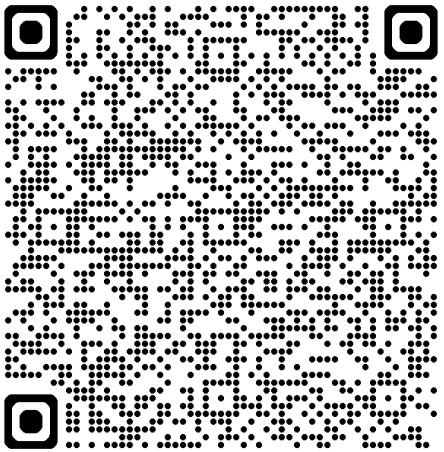
February Minutes Approval





February Minutes Approval

- Thank you, Ann, for recording and writing up minutes
- Last meeting was February 2026
- Approval of February Minutes



[FEBRUARY
MINUTES](#)

REQUIRED ACTION: Motion from a Board Member / At-large Board Member to move to approve the minutes as written, Second, Any discussion, and then vote.



Pershing Middle School Foundation

Principal Report





Principal Report

- **Thank you to our Principal team for all you do for Pershing Middle School and the Foundation!**





Pershing Middle School Foundation

Board Updates





Springfest

Foundation table coverage

Setup and 5-530	Antoni
530-600	Jessica/Amy
600-630	Cate
630-700	Ann/Antoni
Take-Down	Antoni

Food Trucks



Pershing Middle School
PANTHER PRIDE

Spring Fest
2026

March 12th
5:30pm - 7:00pm

Please join us for our 2026 Spring Fest & Open House. Come Tour our campus, meet our teachers & staff and see our students' work!

ACTIVITIES

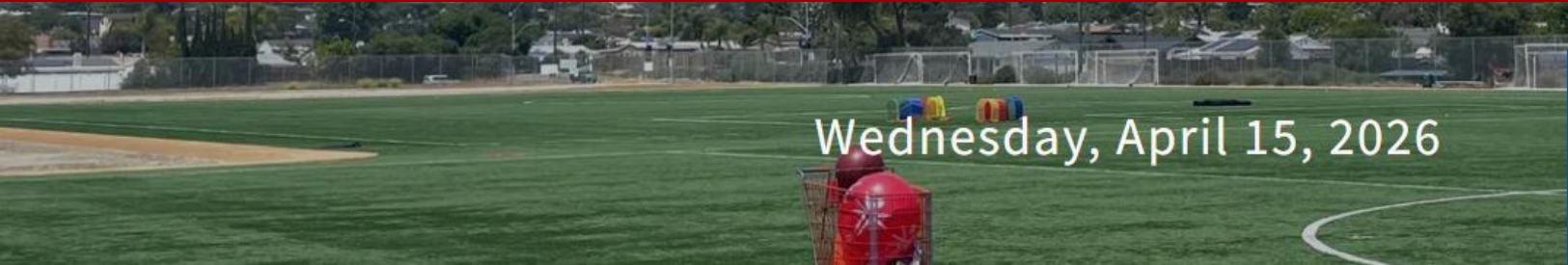
- * Food Trucks
- * Scholastic Book Fair
- * Student Showcases
- * ASB Activities
- * Carnival Games
- * Music

CURRENT & FUTURE PANTHER FAMILIES WELCOME!

PERSHING PANTHERS
8204 San Carlos Drive,
San Diego, CA 92119



Challenge Course



Wednesday, April 15, 2026

- THANK YOU AMY & JESSICA!
- Prizes
- Logistics
- Budget
- T-shirt Contest



T-SHIRT DESIGN CONTEST



Calling all Panthers! Would you like to see your original art design on our Challenge Course Event t-shirts this year?

The Pershing Panther Challenge Course is coming soon! The Challenge Course is an all-school fundraiser for the Pershing Foundation with a fun field event on Wednesday, April 15. The artwork featured on the front of the t-shirts will be designed by one of YOU, our students!

- *1st place winners' art will be printed on the event t-shirts. These t-shirts may be earned by all students who raise at least \$50 in donations.
- *2nd place winners' art will be transformed into a water bottle sticker. These will be earned by students who raise any amount in donations!

Winners will be determined by a vote of your peers and will be announced shortly after March 13th.

CONTEST GUIDELINES

To be considered, design MUST:

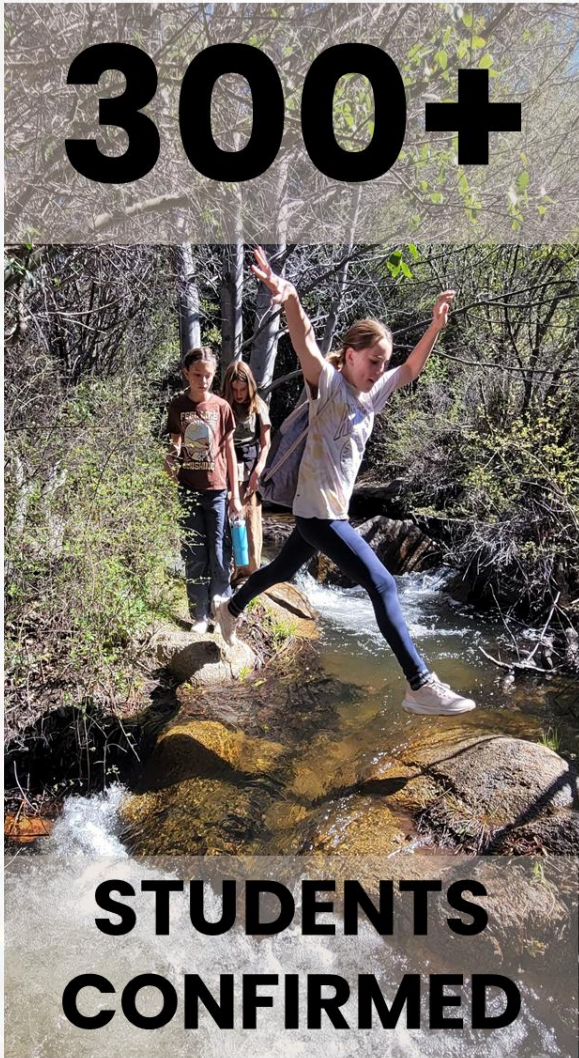
- 1 Be the student's own original artwork (no tracing of an existing picture or AI generation)
- 2 Include the words "Pershing Panther Challenge Course 2026" and a depiction of our mascot, a panther
- 3 Be tasteful, respectful, and school-appropriate

HOW TO ENTER:

- 1 Create an original design - can be either on plain, blank paper (no lines) -or- digitally designed
- 2 Submit design to your First Period teacher. If submitting via email make sure the subject line is "T-shirt Design Contest"
- 3 **Deadline to submit: WEDNESDAY, MARCH 11, BY 9:00 AM**



IMPACTFUL leadership Opportunities





Leadership Opportunities



Leadership Opportunity:
Foundation
President or
Vice President
Needed!

The Pershing Middle School Foundation is looking for engaged, enthusiastic parents to step into an **immediate opening** for **President or Vice President!**

Make a difference & support our students and staff!

Process

Submit Interest

Nominate

Motion / Second Motion

Vote to Approve

- Positions are subject to nomination / election etc.
- Guidance provided as need to President from Vice-President.
- If interested in Vice-President but not President, please let us know
- Opportunity to join as a President / Vice-President Team.
- If you're not interested but you know someone who might be, or might be a great fit, please also let me know!

Other Opportunities:

- Challenge Course Organization (lots of info from last year)
- Social Media (Instagram and Facebook)
- Ongoing website updates
- Teacher Appreciation Week (Allison + HELP!!)
- Dia del Niño

Please contact Antoni on

Antoni@pershingmiddleschoolfoundation.org or
PershingFoundation@outlook.com to discuss any of these opportunities if interested or to learn more!



FUN FACT:

March 17th (during Pershing's 2026 week) marks the **80th** Anniversary of **6th Grade Camp** at Cuyamaca Outdoor School



6th Grade Camp

300+

	March	Feb	Jan	Dec	Nov	Oct
Attending- Yes	303	311	303	282	270	138
Attending - No	74	63	62	34	22	2
Attending - Unsure	7	9	14	26	23	8
Attending - No reply	4	5	5	42	69	
Payment - In Full	299	179	177	168	162	80
Payment - Plan	3	79	44	46	48	40
Scholarships requested	52	53	50	45	42	18
Scholarship \$ need	\$16805	\$17,155	\$16,250	\$14,700	\$13,740	\$5,682



pershingmiddleschoolfoundation.org/6th-grade-camp



STUDENTS CONFIRMED



Dine-Outs / Group Events

COMPLETED

8/27/25



Pizza the Way it oughta be!

\$1032.49 Total Sales
\$237.36 (25% back)

9/3/25



\$1018.95 Total Sales
\$203.80 (20% back)

8/28
Back to
School
Night



\$42.50



\$70



\$70

\$182.50



10/15/25
\$132.23



CHIPOTLE
MEXICAN GRILL

11/5/25
\$148.23



8/19/25
\$340



12/11/25
\$500

DEL'S HIDEOUT
FOOD + DRINK

1/6/26
\$323.32



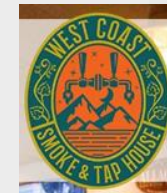
1/16/26
\$125



1/24/26
\$0



2/11/26
\$197



2/25/26
\$150

ONGOING

20% back to Pershing

PAPA JOHN'S

\$642.56 (20% back)

All our dine-outs can be found on Facebook and under ['Fundraising Events'](#) on our website

TOTAL SO FAR
THIS YEAR:

\$2539.44

6+ CAMP SCHOLARSHIPS



Dine-Outs / Group Events – Coming up

Springfest

3/12



[Filipino Spot on Instagram](#)



MOBILE BAR
PIZZA AND CATERING
★ SERVICE ★

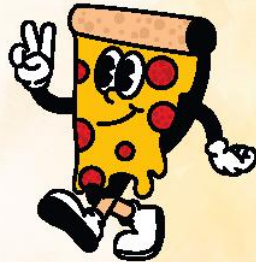


All our dine-outs can be found on Facebook and under [‘Fundraising Events’](#) on our website

Filippi's

3/14-3/15

Pershing Middle School
Dine & Donate Fundraiser



All Weekend Long!!

Dine In or Carry Out

MARCH 14-15 10AM - 10PM

Filippi's Pizza Grotto - Mission Valley
10330 Friar's Rd.

Our friends at Filippi's Pizza Grotto Mission Valley will donate **25%** of food and beverage sales to Pershing Foundation!

Soapy Joes

3/20-3/22

FUNDRAISE AT SOAPY JOE'S

SOAPY JOE'S GIVES 40% BACK TO:

Organization:
Pershing Middle School Foundation

Date:
March 20 - March 22, 2026

HOW TO PURCHASE:

Rain or shine!

Step 1: During your selected three-day fundraiser window, visit soapyjoescarwash.com/buy-a-wash/.

Step 2: Purchase a single wash, monthly membership, annual, or bundle.

Step 3: Use code **PERSHINGMIDDLESCHOOL** at checkout.

Rev your engine and head to any Soapy Joe's location to redeem your purchase - whenever and wherever you like.

soapyjoescarwash.com/about

Purchase must be made online on specified date(s) to participate, but may be redeemed at any time while valid. Only approved non-profit organizations and tax-exempt organizations are eligible to participate in the fundraising program. Soapy Joe's will donate 40% of sales to the organization. Offer void if flyer is distributed in or near the location. For more information about fundraising visit <https://soapyjoescarwash.force4good.com>.

Papa Johns

Ongoing

ONGOING

20% back to Pershing

PAPAJOHNS

\$642.56 (20% back)

4/7 Board & Brew
4/30 (Dia del Nino)

- Churro Addict
- The Empanada Maker
- Arteseno Taco
- Big Smash Burger?



Sponsorship Update



Mentions

Wal-Mart (\$1000)

Neighborhood market la mesa

Qualcomm (\$2000 for board service)

Mariachi clothing co ~\$500 discount

Filippi's (Club Pizza Party Sponsorship)

\$2000 – Generous Anonymous donor

AND ALL OUR CORPORATE MATCHERS!!

2 Black Panther Sponsors + Drama

- Garver Real Estate (\$3000+\$500)
- Crusaders Soccer (\$3000+\$500)

2 Jungle Panther Sponsors

- Kai Solutions (\$1000)
- Marine Street (\$1000)

5 Panther Claw Sponsors

- San Carlos Jewelers (\$500)
- Pulse Performance (\$500)
- InMotion Events (\$500)
- Saint Orthodontics (\$500)
- Emily Hill Realtor (\$500)
- West Coast Smoke and Tap House (\$500)

3 In-kind Sponsors

- Mac Printing
- Filippi's Pizza
- Mariachi Clothing Co

3 Drama Sponsors (+ 2 above)

- New View Optometric (\$250)
- **Chris Schaefer Insurance (NEW!) \$500**
- **Labrie French-Asaro LMFT (NEW!) \$100**

\$7500 Mariachi Grant

- Las Patronas



\$25,850

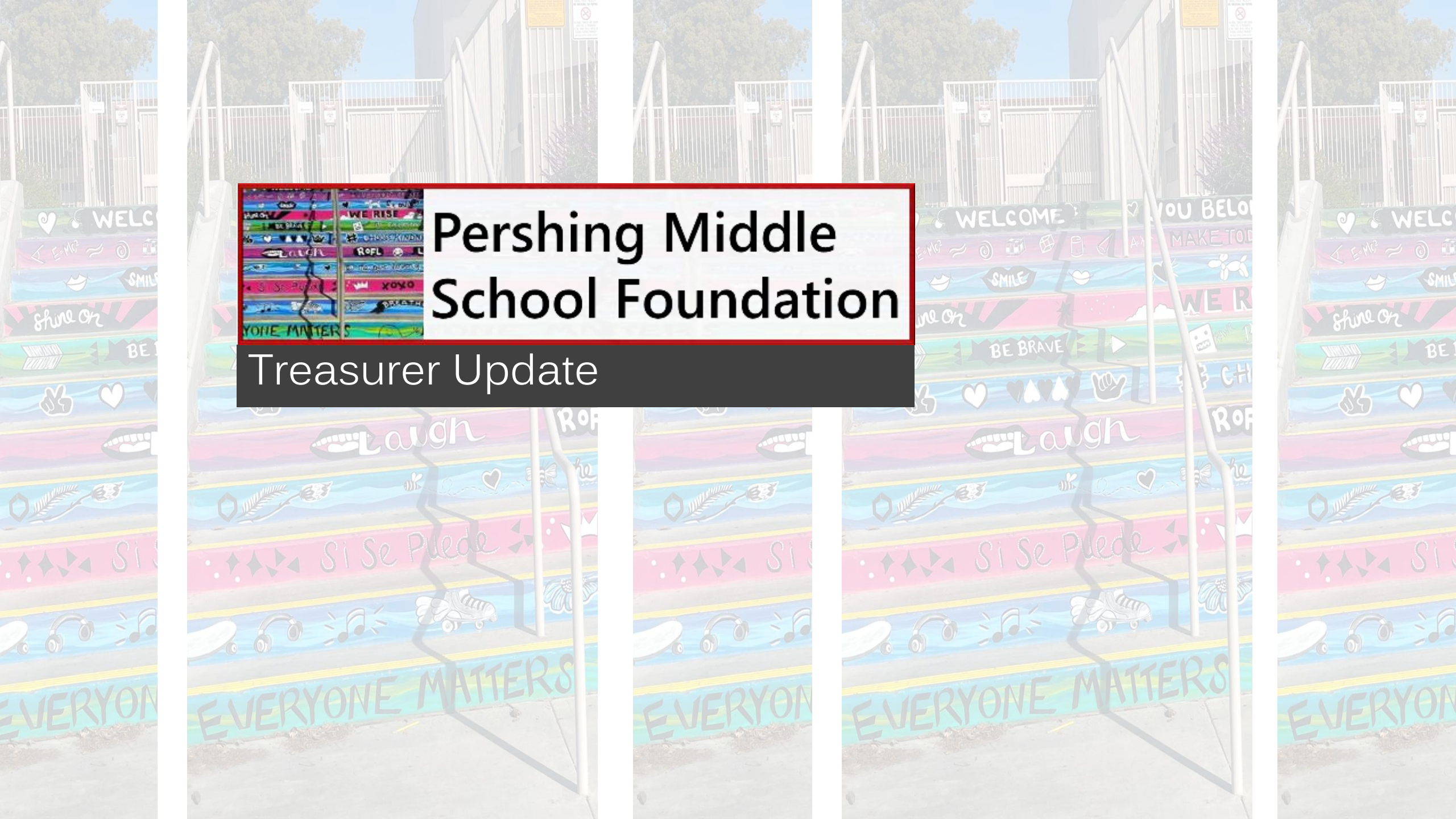
Corporate Sponsorship

First 2026 -2027 sponsor – Braces!!!



Pershing Middle School Foundation

Treasurer Update





Treasurer's Report – March

Summary and Highlights

Account Balances - As of 3/10/2026

Account	3/10/2026 Balance
Bank Accounts	
Certificate of Deposit #1385	40,873.53
Drama Checking #1712	20,748.59
Pershing Checking #6022	181,680.33
TOTAL Bank Accounts	243,302.45
Cash Accounts	
Petty Cash	175.00
TOTAL Cash Accounts	175.00
Credit Card Accounts	
Credit Card #2632	-1,715.10
TOTAL Credit Card Accounts	-1,715.10
OVERALL TOTAL	241,762.35

- Established a Petty Cash account within Quicken to help track cash on hand.
- Made cash register available to Librarian for Book Fair.
- Higher use of the credit card by Drama for production materials.



Treasurer's Report – March

Transactions between 2/11/26 thru 3/10/26

Banking Summary 2/11/2026 through 3/10/2026

Category	2/11/2026- 3/10/2026	% of Total
INCOME		
6th Grade Camp	3,528.30	67.14 %
6th Grade Camp Excess	10.00	0.19 %
Corporate Matching	125.62	2.39 %
Dine Out	370.62	7.05 %
Misc. Donation	1,120.00	21.31 %
US Bank Account Interest	0.71	0.01 %
US Bank CD Interest	100.21	1.91 %
TOTAL INCOME	5,255.46	100 %
EXPENSES		
6th Grade Camp Costs	30.03	0.35 %
6th Grade Camp Transportation	7,484.40	88.32 %
Drama SLEF Est. 2023	78.73	0.93 %
Marketing & Signage	329.42	3.89 %
Misc. Expense - Special Approval	500.00	5.90 %
Teacher Stipends	51.37	0.61 %
TOTAL EXPENSES	8,473.95	100 %
OVERALL TOTAL	-3,218.49	100 %

- Antoni's application for donation from Walmart came through in the amount of \$1,000.
- Remaining camp payments processed with refunds included.
- Camp transportation paid after motion to increase budget line was approved.
- PHHS breakfast request paid per approved motion.



Treasurer's Report - March

Transactions between 2/11/26 thru 3/10/26

Drama Itemized
2/11/2026 through 3/10/2026

3/9/2026

Page 1

Date	Account	Num	Description	Memo	Clr	Amount
INCOME						675.00
Drama SLEF Funds						675.00
2/17/2026	Drama Checking #1712		Deposit	PayPal	R	75.00
2/20/2026	Drama Checking #1712		Labrie French-Asaro ...	Drama Sponsorship	R	500.00
3/9/2026	Drama Checking #1712		Deposit	PayPa		100.00
EXPENSES						-4,790.55
Drama SLEF Est. 2023						-4,790.55
2/19/2026	Drama Checking #1712		Jessica Couto	Invoice dtd 2/16/26	R	-7.50
2/19/2026	Drama Checking #1712		Jessica Couto	Invoice dtd 2/16/26	R	-2,940.00
3/7/2026	Pershing Checking #6022	4278	Tracy Carson	Drama Production Materials		-78.73
2/25/2026	Credit Card #2632		Amazon	Drama Production Material	R	-49.22
2/27/2026	Credit Card #2632		Amazon	Drama Production Material		-1,245.78
3/2/2026	Credit Card #2632		Amazon	Drama Production Material		-36.50
3/4/2026	Credit Card #2632		Amazon	Drama Production Material		-139.98
3/4/2026	Credit Card #2632		Amazon	Drama Production Material		-38.21
3/4/2026	Credit Card #2632		Amazon	Drama Production Material		-15.70
3/4/2026	Credit Card #2632		Amazon	Drama Production Material		-67.86
3/5/2026	Credit Card #2632		Amazon	Drama Production Material		-65.47
3/9/2026	Credit Card #2632	TXFR	MAC Printing Inc.	Invoice #10899 WOZ		-105.60
OVERALL TOT...						-4,115.55



Treasurer's Report – March

Income & Expenses To Date

Banking Summary 8/1/2025 through 3/10/2026

Category	8/1/2025- 3/10/2026
INCOME	
6th Grade Camp	98,380.53
6th Grade Camp Excess	826.79
Box Tops	38.20
Challenge Course	38.71
Corporate Matching	2,092.09
Corporate Sponsorship	10,500.00
Dine Out	2,849.83
Misc. Donation	17,110.58
Panther Pledge	27,937.54
US Bank Account Interest	4.56
TOTAL INCOME	159,778.83

EXPENSES

6th Grade Camp Costs	30.03
6th Grade Camp Transportation	7,484.40
8th Grade Promotion Enrichment	5,249.98
Book Fair Invoice	2,240.59
Department Stipends	4,325.47
Domain & Software Fees	77.88
Equity & Inclusion Education	623.60
Foundation Operating Costs	518.33
Marketing & Signage	518.42
Misc. Expense - Special Approval	1,480.76
Panther Clubs	182.58
Sports Equipment	697.67
Staff Wellness	225.48
Taxes	50.00
Teacher Special Events	1,768.69
Teacher Stipends	12,267.75
Treasurer Expenses	40.48
TOTAL EXPENSES	37,782.11

OVERALL TOTAL **121,996.72**



Treasurer's Report – March

Budget Line Items To Date

Current Budget - Expenses Only
8/1/2025 through 3/10/2026 Using Foundation 2025-2026

3/10/2026

Category	8/1/2025 Actual	- Budget	3/10/2026 Difference
EXPENSES	43,973.36	201,393.59	157,420.23
6th Grade Camp Costs	529.49	110,979.00	110,449.51
6th Grade Camp Scholarships	0.00	15,000.00	15,000.00
6th Grade Camp Transportation	7,484.40	7,484.40	0.00
7th Grade Enrichment	514.00	8,500.00	7,986.00
8th Grade Promotion Enrichment	5,249.98	7,000.00	1,750.02
Campus Facilities & Improvements	0.00	1,000.00	1,000.00
Challenge Course Costs	0.00	5,500.00	5,500.00
Department Stipends	7,978.27	12,000.00	4,021.73
Domain & Software Fees	77.88	600.00	522.12
Equity & Inclusion Education	623.60	1,000.00	376.40
Field Trip Transportation	0.00	2,500.00	2,500.00
Foundation Operating Costs	518.33	600.00	81.67
Insurance - General Liability	0.00	750.00	750.00
Marketing & Signage	2,587.96	3,000.00	412.04
Misc. Expense - Special Approval	2,628.52	4,817.42	2,188.90
Panther Clubs	182.58	182.58	0.00
Panther Recognition	0.00	200.00	200.00
Sports Equipment	697.67	800.00	102.33
Staff Wellness	225.48	1,000.00	774.52
Taxes	507.14	900.00	392.86
Teacher Appreciation Week	0.00	2,500.00	2,500.00
Teacher Special Events	1,768.69	2,000.00	231.31
Teacher Stipends	12,331.56	12,780.19	448.63
Treasurer Expenses	67.81	300.00	232.19
Net Difference:	-43,973.36	-201,393.59	157,420.23

- FIELD TRIP TRANSPORTATION**

- ASB Bus Transportation approved in the amount of \$930

- MISC. EXPENSE – SPECIAL APPROVAL**

- Mural approved in the amount of \$800
- Musical Instruments approved in the amount of \$1,000
- Pershing Sports approved in the amount of \$1,000
- PHHS Breakfast approved in the amount of \$500

- SPORTS EQUIPMENT**

- Increased from \$500 by \$300 to \$800 to capture the Smart & Final donation



Treasurer's Report – March

Stipends To Date

DEPARTMENT	STIPEND	SPENT YTD	BALANCE (\$)	BALANCE (%)
Advanced Engineering	\$ 2,000.00	\$ (545.92)	\$ 1,454.08	73%
English	\$ 1,000.00	\$ -	\$ 1,000.00	100%
History	\$ 1,000.00	\$(1,000.00)	\$ -	0%
Math	\$ 1,000.00	\$ -	\$ 1,000.00	100%
PE	\$ 1,000.00	\$ (993.76)	\$ 6.24	1%
Science	\$ 5,000.00	\$(4,654.66)	\$ 345.34	7%
SLIM	\$ 1,000.00	\$ (783.93)	\$ 216.07	22%
	\$12,000.00	\$(7,978.27)	\$ 4,021.73	34%

- As of 03/10/26, 49 out of 57 staff members submitted reimbursement. Utilization rate of 86%.
- Department stipends remain available for certain subjects. No activity in the last 4 weeks.



Treasurer's Report - March

Checks / Charges between 2/11/26 thru 3/10/26

3/9/2026	Date	Account	Num	Category	Memo	Amount	Page 1
INCOME						-770.00	
PayPal						-770.00	
	3/9/2026	Pershing Checking #6022		6th Grade Camp	Refund Requests	-770.00	
EXPENSES						-13,185.77	
Amazon						-1,658.72	
	2/25/2026	Credit Card #2632		Drama SLEF Est. 2023	Drama Production Material	-49.22	
	2/27/2026	Credit Card #2632		Drama SLEF Est. 2023	Drama Production Material	-1,245.78	
	3/2/2026	Credit Card #2632		Drama SLEF Est. 2023	Drama Production Material	-36.50	
	3/4/2026	Credit Card #2632		Drama SLEF Est. 2023	Drama Production Material	-139.98	
	3/4/2026	Credit Card #2632		Drama SLEF Est. 2023	Drama Production Material	-38.21	
	3/4/2026	Credit Card #2632		Drama SLEF Est. 2023	Drama Production Material	-15.70	
	3/4/2026	Credit Card #2632		Drama SLEF Est. 2023	Drama Production Material	-67.86	
	3/5/2026	Credit Card #2632		Drama SLEF Est. 2023	Drama Production Material	-65.47	
Andrew Jensen						-51.37	
	3/7/2026	Pershing Checking #6022	4279	Teacher Stipends	House Project	-51.37	
Jessica Couto						-2,947.50	
	2/19/2026	Drama Checking #1712		Drama SLEF Est. 2023	Invoice dtd 2/16/26	-7.50	
	2/19/2026	Drama Checking #1712		Drama SLEF Est. 2023	Invoice dtd 2/16/26	-2,940.00	
Jessica Olson						-329.42	
	2/26/2026	Pershing Checking #6022	4274	Marketing & Signage	Stickers - Mariachi & Pershing	-329.42	
MAC Printing Inc.						-105.60	
	3/9/2026	Credit Card #2632	TXFR	Drama SLEF Est. 2023	Invoice #10899 WOZ	-105.60	
Melanie Kray						-500.00	
	2/27/2026	Pershing Checking #6022	4275	Misc. Expense - Special Appr...	PHHS Breakfast	-500.00	
Pershing Middle School						-7,484.40	
	3/7/2026	Pershing Checking #6022	4277	6th Grade Camp Transportation	Field Trip #66353 - 7 Buses, 1 Luggage Truck	-7,484.40	
Ruth Bustamante						-30.03	
	3/3/2026	Pershing Checking #6022	4276	6th Grade Camp Costs	6th Grade Camp Certified Mail	-30.03	
Tracy Carson						-78.73	
	3/7/2026	Pershing Checking #6022	4278	Drama SLEF Est. 2023	Drama Production Materials	-78.73	



Treasurer's Report – March

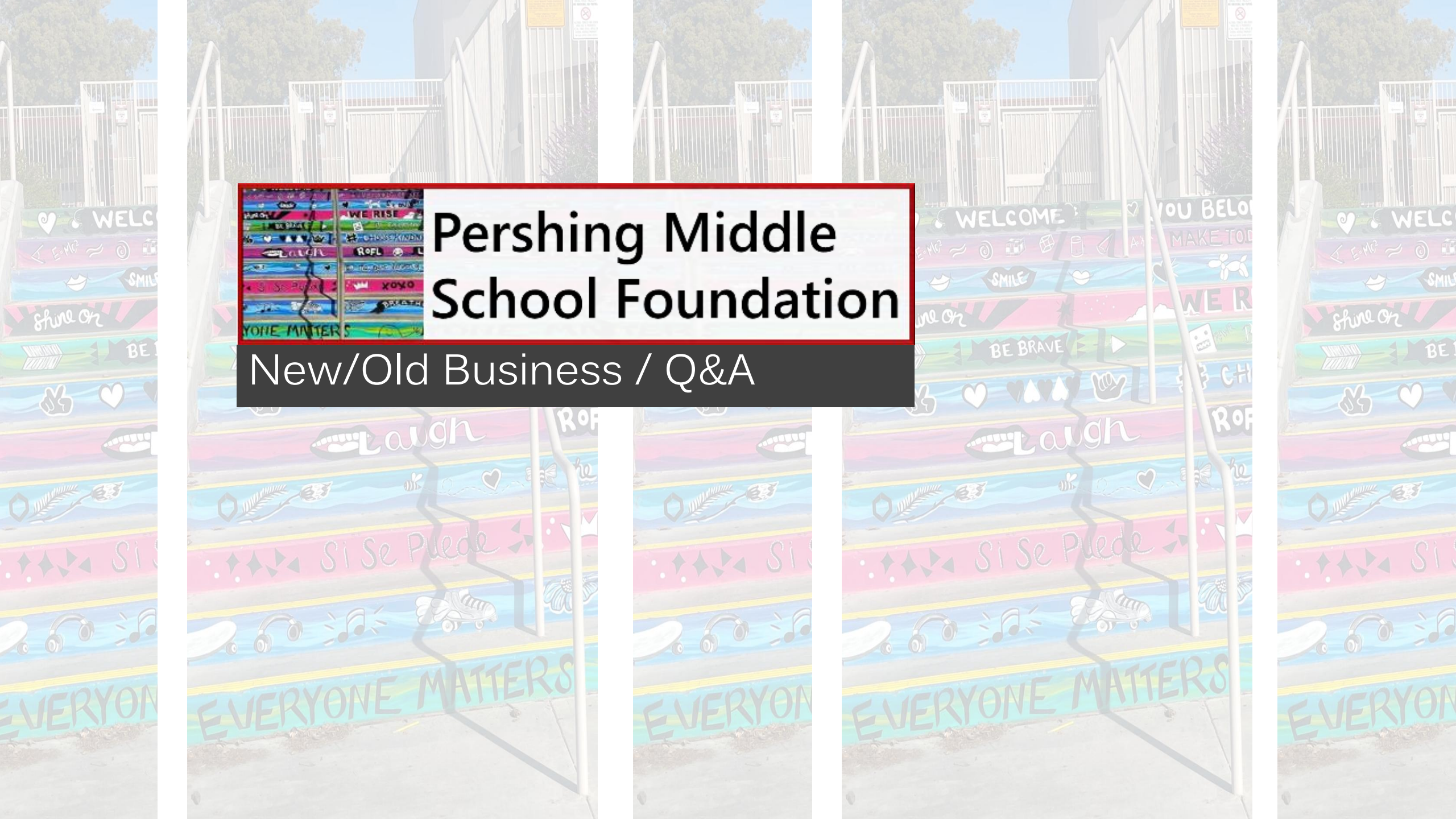
Checks / Charges between 2/11/26 thru 3/10/26

TRANSFERS					-844.88
Amazon					-241.69
2/27/2026	Drama Checking #1712	Credit Card #2632	Drama Production Material		-49.22
2/27/2026	Pershing Checking #6022	Credit Card #2632	History		-63.13
2/27/2026	Pershing Checking #6022	Credit Card #2632	History		-34.24
2/27/2026	Pershing Checking #6022	Credit Card #2632	History		-14.00
2/27/2026	Pershing Checking #6022	Credit Card #2632	History		-81.10
Customlanyard					-499.46
2/27/2026	Pershing Checking #6022	Credit Card #2632	6th Grade Camp Lanyards		-499.46
Tracy Carson					-78.73
3/7/2026	Drama Checking #1712	TXFR Pershing Checking #6022	Drama Production Materials		-78.73
Withdrawal					-25.00
3/3/2026	Pershing Checking #6022	Petty Cash	Book Fair Spring 2026		-25.00
				OVERALL TOT...	-14,800.65



Pershing Middle School Foundation

New/Old Business / Q&A





Old/Ongoing/New Business/Dates/Q&A

Old Business:

- Graphic Design
 - 5x20 banner for front fence

Ongoing Business:

- Need a 2026-27 Treasurer
- Dia del Nino Festival

New Business:

- Teacher Appreciation
- Bylaws
- Approvals over email (Merch, Camp expenses)
- Diversity & Inclusion Fund – consider changes for next year
- Emailed questions to Rascha / Ms. Wynn on RB Walk
- Proposal Governance
- Stipend Funds / New needs > Misc Requests



Upcoming Dates:

- Spring Fest – 3/12
- Filippi's Dine Out – 3/14-3/15
- 6th Grade Camp – 3/16 – 3/20
- Soapy Joes's Fundraiser – 3/20-3/22
- Challenge Course – 4/15
- Dia del Nino – 4/30



Pershing Middle School Foundation

THANK YOU!!



Treasurer's Report – March

5-Day Camp Estimate

5-Day Camp Estimate			
Fee/Credit	Details	Students	Total
Fee/Credit	Details	303	
Base Fee	\$380/student		\$ 115,140.00
Equity Credit	Percent x student x \$80	36%	\$ (8,726.40)
		Estimated Total	\$ 106,413.60
		Per Student	\$ 351.20
		Total Amount Received	\$ 99,207.32
		Balance Needed	\$ 7,206.28

scholarships

+ Transportation \$7484.40

= TOTAL ESTIMATED TOTAL \$113,898

TOTAL BALANCE NEEDED = \$113,898 – \$99,207.32

= \$14690.68