



## Letter of Reference

September 13, 2024

Shoreline Alaska  
P.O. Box 2779  
Homer, AK 99603

In the fall of 2023, Alaska Marine Excavation LLC (AKMX) hired Tyson Alward of Shoreline Alaska to manage and oversee an extensive interior remodel project on our vessel, the Polar Bear landing craft. Throughout our project, Tyson openly communicated with AKMX, USCG, ABS, and subcontractors. He obtained quotes for materials and services. He ensured that the proper materials were utilized on the vessel and approved for use. He ensured that personnel had the proper certifications to work on the vessel for the purpose of both quality and compliance. He communicated between the subcontractors for all phases of work, and he managed the schedule to maintain productive flow of work.

Mr. Alward met our deadlines, our expectations, and fulfilled all of the responsibilities and duties that were asked of him. He was a consistent and communicative manager.

Respectfully,  
Matt Rauh, project manager  
Alaska Marine Excavation LLC