#### Case Study

# Regular Price Optimization and Competitor Price Management System Selection

Client

The U.S. division of a multi-billion-dollar international discount grocer



## Challenge

- The client relied on Excel-based pricing tools, making it difficult to keep pace in a highly competitive market
- Competitor pricing data was inconsistent, difficult to track, and manually managed, leading to delays and inaccuracies in pricing decisions.
- The company struggled to keep pace as competitors adopted advanced pricing systems
- Pricing responsibilities were split between divisional offices and central buying teams, creating misalignment
- The lack of a scalable, integrated pricing solution limited the company's ability to react to market trends and competitive shifts

## **Approach**

- Assessed current pricing processes and identified inefficiencies in competitor data management
- Benchmarked against industry best practices to define future-state pricing strategies
- Vetted software providers, issued an RFP, and evaluated responses for business and technical fit
- Documented system requirements and provided guidance on non-system success factors, such as process changes, governance improvements, and stakeholder alignment
- Recommended software provider

### **Impact**

- ✓ Successfully selected an advanced pricing system tailored to the client's needs
- ✓ Improved competitor price tracking for more informed, strategic pricing decisions
- ✓ Stronger alignment between divisional and central pricing teams
- Client engaged our team to support the subsequent implementation to ensure longterm success.

