



37th Annual ISoF Conference, June 12-14, 2024 Babson College (Boston, Massachusetts, USA)

Wednesday June 12th, 2024

10am-10:30am: Welcome from ISoF and Babson

10:30am-11:30am: Social Impact and Franchising with Babson College's Institute for Social Innovation Executive Director, Cheryl Kiser | Moderated by Babson College Associate Professor, Leslie Garbarino

I 1:30am-I 2:30pm: Law and Franchising led by Panel Francine Lafontaine, William Davidson Professor of Business Economics and Public Policy, Ross School of Business, University of Michigan

Panelists: Robert Emerson, Huber Hurst Professor, Warrington College of Business, University of Florida Thomas Ayres, Litigation Attorney, Warner, Federico & Ryan

12:30pm-1:30pm: Lunch

1:30-2:15pm: Academic Keynote, Dr. Patrick Kaufmann, Professor Emeritus, Boston University

2:15-3:00pm: Franchising Industry Keynote, Matt Haller, President, IFA

3:00pm-4:00pm: Private Equity and Franchising Panel led by Ab Igram, The Tariq Farid Franchise Institute, Babson College

Panelists: Satya Paonnuru, General Partner, New Spring Franchise
Omar Simmons, Managing Partner, Exaltare Capital Management

4:00pm-5:00pm: ISoF Board Meeting (Board Members Only – Ist Floor Conference Room)

5pm-7pm: Opening Reception, Welcome President Stephen Spinelli, Jr. Babson College

Thursday June 13th, 2024

8:30am - 10:00am: Session Chair - Audhesh Paswan, University of North Texas, (USA)

 Have Plain Language Laws Kept Up with the Al Revolution? The Case of Franchising Uri Benoliel, College of Law & Business (Israel) The franchise marketing funds piggy bank! A comparison between Australian and Swedish law Anders Fernlund, Stockholm University, Stockholm Centre for Commercial Law (Sweden)
 Jenny Buchan, University of New South Wales (Australia)

• Franchise Noncompetes: Their Legal Effect, Practical Impact and Superior Alternatives Robert Emerson, University of Florida (USA)

10:30-12:00pm: Session Chair - Renata Kosova, Imperial College London, (UK)

How Do Firms Protect Competitively Sensitive Information? The Case of Franchising
Francine Lafontaine, University of Michigan (USA)
Lorenzo Luisetto, University of Michigan (USA)

lj Prescott, University of Michigan (USA)

• The role of the human in the loop: The case of franchisee agency costs in product assortment planning with predictive analytics

Jen Choi, University of Michigan (USA) Ewelina Forker, University of Wisconsin (USA) Isabella Grabner, WU Vienna (Austria) Karen Sedatole, Emory University (USA)

 Managerial Overconfidence, Firm Performance, and the Mediating Role of Organizational Structure: Evidence from Franchising

> Liwu Hsu, University of Alabama in Huntsville (USA) Erik Markin, Mississippi State University (USA) Jennifer Sexton, Mississippi State University (USA)

12:00pm-1:00pm: Lunch - On Premise

1:00pm-2:30pm: Session Chair - Manish Kacker, McMaster University (Canada)

 How do entrepreneurial tensions impact franchisee emotional exhaustion? A personorganization fit analysis

Anna Watson, Edinburgh Napier University (UK)

Christof Backhaus, Technische Universität Braunschweig (Germany)

Assâad El Akremi, University of Toulouse Capitole (France)

Karim Mignonac, University of Toulouse Capitole (France)

Rozenn Perrigot, University of Rennes (France)

• Laurels or Thorns of Trust? How Embeddedness Moderates the Relationship between Exchange and Satisfaction in Franchising

Matthias Glaser, University of Salzburg (Austria)

Josef Windsperger, University of Vienna (Austria)

Evelien Croonen, University of Groningen (Netherlands)

 Does Gibrat's Law apply to chain organizations? The case of Franchising Steve Michael, University of Wisconsin Milwaukee, (USA)
 Antonio Porto, University of Wisconsin Milwaukee, (USA)

3:00pm-5:00pm: Session Chair - Anders Fernlund, Stockholm University (Sweden)

Why Entrepreneurs Become Franchisees? The Role of Personal and Institutional Traits

Manuel González-Díaz, University of Oviedo (Spain) Vanesa Solís-Rodríguez, University of Oviedo (Spain) Susana López-Bayón, University of Oviedo (Spain)

 Murky Practices and Unsustainable Performance Focused Control Mechanisms in the Australian Automotive Industry

> Adiba Fattah, University Sunshine Coast (Australia) Anthony Grace, University Sunshine Coast (Australia) Lorelle Frazer, University Sunshine Coast (Australia) Wayne Graham, University Sunshine Coast (Australia)

- Speak for Yourself: Franchises, Advertising, and Speech Robert Emerson, University of Florida (USA)
- Multi-Unit Franchising: Alternative Approaches to Protect Vulnerable Franchisees
 Jason Parnell, Winston & Strawn LLP (USA)
 Robert Emerson, University of Florida (USA)

6pm-9pm: Dinner - Maggiano's Little Italy (4 Columbus Ave., Boston, Massachusetts, 02116-3910)

Friday June 14th, 2024

9:00am -10:30am: Research Session 5 - Session Chair, Evelien Croonen, University of Groningen (Netherlands)

- ESG Orientation of Collaborative Franchising System Sinan Erzurumlu, Babson College (USA)
 Phil Kim, Babson College (USA)
- Capital Structure and the Franchise Decision: A Knightian View
 Ariel Viale, Palm Beach Atlantic University (USA)
 Christos Kelepouris, Palm Beach Atlantic University (USA)
- The art of growing with franchising: the case of Swedish franchising and financing for SMEs
 Martin Ludvigsson-Wallette, Kristianstad University (Sweden)
- Franchise Education Bootcamp: Initial Results of Evaluation
 Denise Cumberland, University of Louisville (USA)
 Gary Jones, U.S. Army (USA)

I1:00-12:30pm: Research Session 6 - Session Chair - Martin Ludvigsson-Wallette,Kristianstad University (Sweden)

Franchising as a Bridge between Large and Small Businesses
 Audhesh Paswan, University of North Texas (USA)

Linda McKeiver, University of North Texas (USA) Cornelius Foote, University of North Texas (USA)

International Franchising, Drivers and Performance
 Farhad Sadeh, Eastern Illinois University (USA)

 David Boggs, Eastern Illinois University (USA)

Knowledge Management and Generative AI in franchising networks
 Agustin Palao Mendizabal, University of North Texas (USA)
 Pamela Scott-Bracey, University of North Texas (USA)

12:30pm-1:30pm: Lunch - On Premise

I:30pm-2:15 pm: Research Session 7 – Session Chair, Farhad Sadeh, Eastern Illinois University (USA)

Shareholder Returns to International Market Entry by U.S. Franchisors
 Anna Sadovnikova, Monmouth University (USA)
 Saurabh Mishra, George Mason University (USA)
 Manish Kacker, McMaster University (Canada)

The role of franchisee-ambassadors in franchise chain development
 Corentin Le Bot, University of Rennes (France)
 Rozenn Perrigot, University of Rennes (France)
 Anna Watson, Edinburgh Napier University (UK)

2:30 pm-4:00pm: Conference Awards, Conference Closure & Business Meeting 6pm-10pm: Dinner Cruise (Boat Boards at 6pm leaves at 7pm)