1 wing 9 – The Optimist

People with 1w9 tend to be judicial and rational in their behavior, but are generally more calm and balanced than other Type Ones. They usually have a desire for justice and equality and can see both sides of an issue easily. They are motivated by a strong sense of right and wrong.

Basic Fear

1w9s have a basic fear of being unethical and corrupt. They avoid making morally wrong choices and can be objective and emotionally reserved.

Basic Desire

They have a basic desire to be morally good. They advocate for rights of others through teaching and discussion. Optimists tend to respond to negativity by either redirecting their emotions or by avoiding them entirely. They may push themselves deeper into their work, their Type One defense mechanism, or they may withdraw from it altogether, their Type Nine defense mechanism.

In summary, 1w9 tend to...

Advocate for change and justice through teaching Pursue what they believe is right Make rational and objective choices Desire love and admiration from others Seek awareness and understanding of the world

Strengths associated with 1w9 include... Highly focused attention to details Calmly defending the rights of others Caring for the community around them Consistently abiding by personal values Imaginative yet logical world-view

Weaknesses associated with 1w9 include... Tendency to seem detached or impersonal Difficulty tolerating negativity in the world Criticizing themselves and others Becoming stubborn when challenged

How 1w9 personalities like to work

Communicating with 1w9 - Understanding their motivation to do what is right, listen to what they have to say and engage in peaceful discussion.

Meeting with 1w9 - Create and abide by a schedule; focus on being clear and concise.

Giving feedback to 1w9 - Be specific and constructive with feedback; frame it in a direct, but encouraging way.

Resolving conflict with 1w9 - Encourage them to clarify their perspective; share your own, as well, but be sure to acknowledge your mistakes.

Motivated and energized by...

1w9s tend to be motivated and energized by... Peacefully advocating for social justice issues Helping those less fortunate by volunteering locally Creatively solving complex problems Finding personal peace and growth

Stressed and drained by...

1w9s tend to be stressed and drained by... Being overlooked, interrupted, or ignored Receiving criticism from the people around them Others perceiving them as inflexible or weak Feeling like they aren't making a difference Being reminded of corruption or evil in the world

1 wing 2 - The Activist

People with 1w2 tend to be principled and empathetic in their behavior. Consistent with Type Ones, they usually have a desire for justice and equality. However, those with w2 are generally warmer and more interpersonally aware than other Type Ones.

Basic Fear

1w2s generally have a basic fear of being immoral and making impure choices. They avoid this by making a conscious effort to make ethical choices.

Basic Desire

They also have a natural desire to be upstanding and humane. They try to fight for the rights of those less fortunate and love being hands-on in making a difference by volunteering in their community.

Activists tend to respond to negativity by redirecting their emotions in order to gain a sense of control. In 1w2s, this may lead to sudden outbursts or breaking points, as they work through their emotions more externally.

In summary, 1w2 tend to...

Be aware of the needs of others Passionately follow what they believe to be right Make principled, ethical choices Advocate for social change and justice Seek love, affection, and time around people

Strengths associated with 1w2 include... Defending and standing up for those around them Sensitivity to the wishes and needs of others Ability to serve and improve their community Sharing creative ideas and solutions to problems Willingness to make personal sacrifices for other people

Weaknesses associated with 1w2 include... Easily growing frustrated with other people Tendency to be image-focused or obsessive Possibility of becoming self-righteous and controlling Criticizing themselves and others

How 1w2 personalities like to work

Communicating with $1w^2$ - Take them seriously and listen; work to build personal and emotional connections with them.

Meeting with 1w2 - Focus on addressing and communicating the message clearly; encourage them to share their ideas.

Giving feedback to 1w2 - Express feedback constructively; be gentle and explain specific ways to improve.

Resolving conflict with 1w2 - Connect emotionally by sharing how you feel; be honest about your own contributions to the conflict, and allow them to share their perspective.

Motivated and energized by...

1w2s tend to be motivated and energized by... Fighting for change and reform Volunteering to serve the less fortunate Helping to solve difficult societal problems Working closely with other people

Stressed and drained by...

1w2s tend to be stressed and drained by... Being perceived negatively by others Receiving criticism or objections from those they respect Feeling as though they aren't meeting people's needs Others not meeting or living up to their expectation https://www.crystalknows.com/enneagram/type-1-wing-2

2 wing 1 – The Companion

People with 2w1 tend to be altruistic and purposeful in their behavior. They have the will to alleviate human suffering and are generally more quiet and reserved than other twos.

Basic Fear

2w1s fear being unwanted by those they love. They tend to take on a caretaker role to serve others and avoid feelings of insecurity.

Basic Desire

They desire love and acceptance above all else. They are serviceoriented and humble, seeking to help better the lives of those in their community.

Companions tend to stifle and repress their negative emotions and personal desires. They may feel internally conflicted as they work to meet everyone else's needs but their own.

In summary, 2w1 tend to...

Recognize the feelings and needs of others Desire love and acceptance Serve those around them Repress negative emotions and desires Fear being unloved or unworthy

Strengths associated with 2w1 include... Recognizing the needs of others Awareness of their own growth areas Focusing and giving attention to present tasks Offering support and encouragement

Weaknesses associated with 2w1 include... Being highly self-critical or insecure in trying times Seeking praise from others Ignoring and sacrificing their own personal needs Difficulty facing criticism from other people

How 2w1 personalities like to work

Communicating with 2w1 Help them see their own value by showing appreciation for their contributions; listen attentively and create personal connections.

Meeting with 2w1 Keep meetings minimal; allow them to help solve any problems.

Giving feedback to 2w1 Recognize their accomplishments and hard work, while sensitively sharing constructive and specific growth areas.

Resolving conflict with 2w1 Address conflict directly, listening closely when they share their perspective; express your own point-of-view and work toward a compromise.

Motivated and energized by...

2w1s tend to be motivated and energized by... Solving problems and accomplishing goals Personal time to recharge Feeling needed and accepted Volunteering and serving others

Stressed and drained by...

2w1s tend to be stressed and drained by... Harsh criticism from others Ignoring their own personal needs Feeling unhelpful and unwanted Self-induced guilt and shame

2 wing 3 – The Host

People with 2w3 tend to be ambitious, altruistic, and sociable in their behavior. They love building connections with others and helping to make a difference in the world.

Basic Fear

2w3s fear being unwanted or worthless. They usually avoid this by building personal connections with others and working hard to meet the needs of the community.

Basic Desire

Their most basic desire is to be loved and accepted. They may express this by being extremely attentive and attached to other people. Hosts tend to suppress their own negative emotions, which, when done frequently, can lead to high levels of stress or unexpected outbursts.

In summary, 2w3 tend to...

Understand and attend to the needs of others Seek acceptance and accomplishment Enjoy group settings and meeting new people Repress their own negative emotions Avoid being disliked or undervalued

Strengths associated with 2w3 include... Optimistic world-view and upbeat attitude Building deep, personal connections Being adaptable in stressful situations Communicating clearly and effectively Passion for serving others

Weaknesses associated with 2w3 include... Tendency to be overly competitive or obsessive Not acknowledging their own needs Taking criticism personally Criticizing themselves and others when under pressure

How 2w3 personalities like to work

Communicating with 2w3 Listen attentively and engage them in lively conversation; be clear and expressive.

Meeting with 2w3 Encourage them to help solve issues; direct them toward tasks and give them specific ways to help.

Giving feedback to 2w3 Recognize their contributions and sensitively share any concerns.

Resolving conflict with 2w3 Be clear and expressive, allowing them to be open with their feelings and perspective, as well.

Motivated and energized by...

Making a measurable difference Taking time to care for themselves Organizing and leading groups Meeting and getting to know new people

Stressed and drained by...

Neglecting their own needs Being criticized or rejected Failing to accomplish goals Feeling unloved in relationships

<u>3 wing 2 – The Enchanter</u>

People with 3w2 tend to be ambitious, charming, and enthusiastic in their behavior. They are driven and love to achieve. They tend to adapt their attitude to their environment, which can make them very effective communicators.

Basic Fear

3w2s are afraid of failing and being unworthy of love. They avoid this by setting and accomplishing goals, in order to feel successful and worthy.

Basic Desire

Their basic desire is to be admired and accepted. They seek value through accomplishment, which may push them deeper into their work. Enchanters tend to adjust their persona to their audience, in order to feel as though they are easily liked, which may lead to playing a character rather than being themselves.

In summary, 3w2 tend to...

Be encouraging and vivacious Enjoy setting ambitious goals Seek success and accomplishment Focus on their social appearance Fear being rejected or unworthy of love

Strengths associated with 3w2 include... Dedication to achieving their goals Naturally self-confident and self-aware Ability to easily connect with others Caring deeply for their community Being efficient in the workplace

Weaknesses associated with 3w2 include... Heavily focusing on social image Struggling to accept failure from others Being overly competitive or possessive Tendency to be unintentionally manipulative

How 3w2 personalities like to work

Communicating with 3w2 Be direct and clearly communicate your needs and expectations.

Meeting with 3w2 Build personal connections through discussion and help them set specific goals.

Giving feedback to 3w2 Express appreciation for their accomplishments, while sharing specific and constructive feedback.

Resolving conflict with 3w2 Be forward about disagreement and allow room for discussion; work together toward mutual understanding.

Motivated and energized by...

Achieving goals or winning competitions Building new friendships Being the life of the party Effectively serving other people

Stressed and drained by...

Failing or disappointing loved ones Having a bad image or reputation Feeling like they have to constantly entertain Struggling to balance personal and professional lives

3 wing 4 – The Expert

People with 3w4 tend to be ambitious, focused, and serious in their behavior. They are very career-oriented and are more introverted than other threes. They tend to find much of their identity in their work and are very task-focused.

Basic Fear

3w4s are afraid of failure. They tend to throw themselves into their careers and do anything it takes to succeed.

Basic Desire

Their most basic desire is to succeed and feel valued. They may show this by seeking validation of their hard work and successes. Experts defend themselves by adapting or changing their personalities to fit their environment. This makes them great communicators, but may also lead them to being misunderstood or feeling fraudulent.

In summary, 3w4 tend to...

Be more restrained and controlled than other 3s Have a basic fear of being unworthy Desire success and affirmation Think and process internally Focus on their professional development

Strengths associated with 3w4 include... Being attentive to specific tasks Ability to recognize personal growth areas Connecting with those around them Thinking practically and working efficiently Striving to continually improve

Weaknesses associated with 3w4 include... Focusing too heavily on professional success Tendency to face self-doubt in stressful circumstances Difficulty accepting loss or disappointment Being perceived as overly confident or moody

How 3w4 personalities like to work

Communicating with 3w4 Focus on directly conveying the message and helping them to understand the expectations.

Meeting with 3w4 Keep meetings minimal; designate specific tasks or assignments.

Giving feedback to 3w4 Share areas in which they have room to improve, while validating and affirming their past successes.

Resolving conflict with 3w4 Be forward about your own perspective; clearly communicate the root of the issue and allow them to share ideas for solutions.

Motivated and energized by...

Personal and professional growth Accomplishments and achievements in the workplace Feeling validated and accepted Forming a deeper understanding of themselves

Stressed and drained by...

Self-doubt and self-consciousness Repetitive failure or disappointment Negative professional or personal image Feeling disconnected from others

4 wing 3 – The Enthusiast

People with 4w3 are creative, energetic, and productive in their behavior. They are generally more sociable than other four types. They want to be unique and expressive, hoping to make a lasting impact on society.

Basic Fear

4w3s' deepest fear is that they have no significance in the world. They tend to express this by frequently distinguishing themselves from the rest of the world.

Basic Desire

They desire uniqueness and personal identity. They long to be authentically different, which may lead them to intense bouts of creativity and self-expression. Enthusiasts may defend themselves by unconsciously adapting characteristics of others to seem more authentic.

In summary, 4w3 tend to...

Be energetic, distinctive, and driven Desire significance and legacy Seek uniqueness and individuality Fear having no impact on the world Engage with those around them

Strengths associated with 4w3 include... Being deeply in tune with themselves Understanding the feelings and motivations of others Thinking creatively and efficiently Consistently being genuine and authentic

Weaknesses associated with 4w3 include... Reacting emotionally in difficult times Focusing too heavily on image Facing self-doubt and insecurity Tendency to seek approval from others

How 4w3 personalities like to work

Communicating with 4w3 Focus on communicating your thoughts and feelings; work to build a personal connection.

Meeting with 4w3 Encourage discussion and allow 4w3s to share their own thoughts or ideas on the matter.

Giving feedback to 4w3 Convey feedback sensitively, focusing on encouragements and specific ways to improve.

Resolving conflict with 4w3 Be open and honest; communicate clearly and work to find a solution.

Motivated and energized by...

Achieving personal or professional goals Feeling accepted and affirmed by others Understanding their own emotions Expressing themselves artistically

Stressed and drained by...

Personal failure and disappointment Spending too much time alone Feeling unable to express themselves Facing and solving interpersonal conflict

<u>4 wing 5 – The Free Spirit</u>

People with 4w5 are introspective, creative, and perceptive in their behavior. They want to form a deeper understanding of themselves and the world around them. They tend to be much less concerned with public image than other fours.

Basic Fear

4w5s fear having no impact on the world. They may be reserved, but they seek recognition and admiration.

Basic Desire

They desire their own personal identity, and may retreat within themselves to discover who they really are. Free Spirits tend to defend themselves either by withdrawing from others or adapting characteristics of loved ones.

In summary, 4w5 tend to...

Be creative, intellectual, and objective Seem reserved and withdrawn from others Want to understand the world Seek personal impact and identity Fear having little knowledge or significance

Strengths associated with 4w5 include... Staying true to who they are Deeply-rooted curiosity and passion for knowledge Ability to connect deeply with themselves Objective and creative problem-solving

Weaknesses associated with 4w5 include... Withdrawing from those around them Difficulty focusing on real-world problems Tendency to think too much about themselves Struggling to follow rules or orders

How 4w5 personalities like to work

Communicating with 4w5 Find a balance between logical and emotional expression; be honest and direct, while remaining sensitive to the thoughts and feelings of a 4w5.

Meeting with 4w5 Keep meetings to a minimum; be concise and honest, allowing them personal time to think and reflect, if necessary.

Giving feedback to 4w5 Share feedback in an honest, encouraging way; allow them to reflect and share ideas for personal improvement.

Resolving conflict with 4w5 Address the issue directly, encouraging them to share their own thoughts on the matter; work together toward a solution.

Motivated and energized by...

Taking time alone to reconnect and reflect Deepening their understanding of the world Artistically expressing their thoughts and emotions Feeling accepted and appreciated by others

Stressed and drained by...

Lack of understanding or self-expression Too much time spent around others Chit-chat and casual conversation Feeling isolated or rejected

5 wing 4 – The Philosopher

People with 5w4 are curious, creative, and reserved in their behavior. They prefer to be alone to reflect and recharge. They tend to be more emotional and self-expressive than other fives.

Basic Fear

5w4 are afraid of being helpless and incompetent. They tend to overcompensate for this by spending their time developing new knowledge and skills to feel useful and worthy.

Basic Desire

Their basic desire is to feel helpful and able. They express this by passionately pursuing knowledge and understanding of the world. Philosopher tend to guard themselves by withdrawing from others, which may lead to loneliness.

In summary, 5w4 tend to...

Be guarded or withdrawn from others Seek new skills and knowledge Curiously explore new environments Prefer being by themselves Fear being helpless or incapable

Strengths associated with 5w4 include... Creative thinking and expression Ability to work well independently Observing and understanding small details Deep level of focus and attentiveness

Weaknesses associated with 5w4 include... Tendency to be overly sensitive Focusing too much on themselves Distancing themselves from other people Struggling to think practically or realistically

How 5w4 personalities like to work

Communicating with 5w4 Address issues clearly; avoid overcrowding them by giving them space to process.

Meeting with 5w4 Avoid unnecessary meetings; communicate directly and allow 5w4s to share ideas.

Giving feedback to 5w4 Be sensitive to the feelings of 5w4s; share constructive criticism, while also recognizing the contributions they've made.

Resolving conflict with 5w4 Utilize both logical and emotional expressions; be open and allow them space to reflect on and consider your side.

Motivated and energized by... Learning a valuable new skill Developing their understanding of the world Time to reflect and think on their own Feeling appreciated and admired

Stressed and drained by... Spending too much time around others Feeling overwhelmed and incompetent Being unable to adequately express thems

Being unable to adequately express themselves Criticism from those around them

5 wing 6 – The Troubleshooter

People with 5w6 tend to be practical, independent, and logical in their behavior. They are much more cooperative than other five types and have a passion for using their knowledge to solve real-world problems.

Basic Fear

5w6s fear being useless or incapable. They seek to improve the world around them in order to feel worthy.

Basic Desire

Their basic desire is to be competent and useful. They usually show this by picking up new skills and pieces of knowledge that can be of benefit. Troubleshooters may withdraw from others to cope with stressful situations, which can tend to make them feel lonely.

In summary, 5w6 tend to...

Be hard-working and analytical problem-solvers Withdraw from others when stressed Prefer to spend time thinking alone Fear being incapable or incompetent Make practical and logical decisions

Strengths

Being focused and well-organized Passion for learning and growing Solving difficult or complex problems Remaining calm in times of crisis

Weaknesses

Struggling to relate to and understand others Tendency to be private and defensive Being perceived as cold or aloof Difficulty taking action when uninspired

How 5w6 personalities like to work

Communicating with 5w6 Avoid emotional expressions and allow 5w6s space to think and process.

Meeting with 5w6 Keep meetings short and sweet; focus on clearly addressing the purpose.

Giving feedback to 5w6 Offer constructive criticism and honest feedback; give specific areas for improvement.

Resolving conflict with 5w6 Focus on logically expressing your perspective; work toward a mutual understanding, allowing them time to think privately, if needed.

Motivated and energized by...

Solving or preventing problems Spending time alone to gather their thoughts Feeling like they're contributing to society Pursuing knowledge in the specific area that sparks their personal interest

Stressed and drained by...

Spending too much time around others Needing to be emotionally vulnerable Feeling unwanted or rejected by others Self-doubt and insecurity

<u>6 wing 5 – The Guardian</u>

People with 6w5 tend to be intellectual, hard-working, and cautious in their behavior. They are independent, but are very loyal to those they support. They are usually more serious and focused than other sixes.

Basic Fear

Sixes with five wings are afraid of losing their guidance and stability. This is often expressed through their skepticism of the world.

Basic Desire

They have a strong desire for security, which they tend to show by protecting themselves and others. They seek close and stable relationships. Guardians tend to defend themselves by projecting their own feelings onto others, which can often enhance their distrust of the world.

In summary, 6w5 tend to...

Seek support and guidance Be hard-working and intellectual Fear losing their stability Project their feelings onto others Think logically and analytically

Strengths associated with 6w5 include... Solving problems practically and efficiently Focusing on specifics and details Ability to work well independently Passion for pursuing knowledge

Weaknesses associated with 6w5 include... Struggling to control negative thinking Tendency to withdraw from others Difficulty expressing their own emotions Being perceived as cold or aloof

How 6w5 personalities like to work

Communicating with 6w5 Give them space to recharge and concentrate, while offering them support when needed.

Meeting with 6w5 Focus on conveying the message clearly and succinctly; listen to any suggestions and ideas.

Giving feedback to 6w5 Share feedback constructively; help them feel secure, while giving them specific ways to improve.

Resolving conflict with 6w5 Focus on expressing yourself logically, while offering six wing fives assurance; work together to problem-solve and compromise.

Motivated and energized by...

Reliable relationships and jobs Feeling valued and appreciated by others Advocating for the underdog Finding a good solution to a complex problem

Stressed and drained by...

Inconsistency or unexpected change Feeling rejected or useless Making an unhelpful or misguided decision Needing to express themselves emotionally

<u>6 wing 7 – The Confidant</u>

People with 6w7 tend to be engaging, hard-working, and personable in their behavior. They are much more sociable than other six types and love to make new friends.

Basic Fear

Six wing sevens' fear losing their support system. This may be expressed through self-deprecating humor, in which they seek affirmation and assurance from other people.

Basic Desire

Their basic desire is to feel safe and supported. They show this by being loving and supportive to others. They honor their commitments and are very loyal to their friends. Like other sixes, Confidants defend themselves by projecting their feelings, which may lead them to misunderstanding themselves and their relationships.

In summary, 6w7 tend to...

Love being around people Be afraid of losing their security Make jokes to deflect and project feelings Seek support and assurance from others Value reliability and trust in relationships

Strengths associated with 6w7 include... Dedicating themselves to a cause Caring deeply for other people Honoring promises and commitments Being naturally sociable and spirited

Weaknesses associated with 6w7 include... Difficulty reconciling negative emotions Struggling to make life decisions Tendency to doubt themselves and others Caring too much about material possessions

How 6w7 personalities like to work

Communicating with 6w7 Listen to and engage with 6w7s; help them to feel supported and valued.

Meeting with 6w7 Focus on being encouraging and building a personal relationship; designate specific problems for them to solve.

Giving feedback to 6w7 Be gentle and allow them to feel safe when giving constructive feedback.

Resolving conflict with 6w7 Express your perspective clearly, while encouraging a six wing seven to share how they're feeling; offer them support and assurance, while working toward a solution.

Motivated and energized by...

New and entertaining experiences Meeting and building relationships with new people Maintaining close relationships with friends and family Helping to solve difficult problems

Stressed and drained by...

Losing trust in people they love Negativity from those around them Reconciling their internal conflicts Feeling unaccepted or rejected

<u> 7 wing 6 – The Pathfinder</u>

People with 7w6 are usually enthusiastic, responsible, and adventurous in their behavior. They enjoy pursuing new experiences, but are much more able to stick to prior commitments than other seven types.

Basic Fear

7w6 have a deeply-rooted fear of missing out. They want to be trustworthy and honor commitments, but they also want to leave room to allow for last-minute opportunities.

Basic Desire

Their basic desire is to feel fulfilled and happy. They express this by searching for joy in every small thing that comes their way. Pathfinders defend themselves by rationalizing away negative feelings. They unconsciously convince themselves that they are happy, even when they are not.

In summary, 7w6 tend to...

Justify the actions of others to avoid being upset Value happiness and optimism Fear missing an exciting opportunity Seek satisfaction and gratification Pursue relationships with others

Strengths associated with 7w6 include... Being productive and cooperative Sensitivity to the feelings of others Remaining optimistic even in stressful situations Thinking thoroughly and quickly

Weaknesses associated with 7w6 include... Being easily affected by others opinions Doubting themselves and feeling anxious Tendency to become bored in a job or relationship Difficulty focusing or remaining organized when stressed

How 7w6 personalities like to work

Communicating with 7w6 Remain upbeat and optimistic when communicating with a seven; listen to and appreciate their ideas.

Meeting with 7w6 Clearly communicate what you need from them, while trying to keep meetings lighthearted.

Giving feedback to 7w6 While expressing honest and constructive feedback, remain supportive and encouraging.

Resolving conflict with 7w6 Help them to express difficult feelings; compromise and come up with multiple solutions.

Motivated and energized by...

New ideas and experiences Creative or trendy aesthetics Multiple choices or options Meeting and getting to know new people Parties, concerts, and other large gatherings

Stressed and drained by...

Schedules, rules, and limits Negativity from those around them Too much time alone Unnecessary and boring routine Lack of choice or freedom

7 wing 8 – The Opportunist

People with 7w8 tend to be enthusiastic, determined, and protective in their behavior. They are generally more tough and work-oriented than other seven types.

Basic Fear

7w8s fear being deprived. They want to pursue new opportunities and avoid being controlled by schedules.

Basic Desire

Their basic desire is to content and satisfied. They love experiencing the world by traveling and going to parties. Opportunists defend themselves by justifying others' negative actions and rationalizing away bad feelings.

In summary, 7w8 tend to...

Prioritize optimism and gratification Seek opportunity and experience Be afraid of missing out Love the company of others Justify negative actions and feelings

Strengths associated with 7w8 include... Staying high-energy and positive Natural self-confidence and charisma Ability to assert themselves Remaining calm in situations of crisis

Weaknesses associated with 7w8 include... Being perceived as impatient and blunt Focusing too heavily on career Difficulty following through on plans Tendency to focus on material items

How 7w8 personalities like to work

Communicating with 7w8 Listen intently and allow 7w8 to feel free to express themselves; engage in conversation or debate.

Meeting with 7w8 Keep meetings upbeat and energetic while clearly communicating the purpose.

Giving feedback to 7w8 Be direct when sharing feedback; give them specific ways to improve.

Resolving conflict with 7w8 Honestly express your perspective and listen closely to theirs; discuss and work together toward a compromise.

Motivated and energized by...

Experiencing new things in life Being the center of attention Accomplishing a goal at work Parties, traveling, concerts, celebrations, etc. Having strong, thriving relationships with others

Stressed and drained by...

Strict schedules or limits Spending too much time by themselves Feeling restrained or controlled Exerting energy in too many directions Unnecessary routine and pattern

8 wing 7 - The Nonconformist

People with 8w7 tend to be self-confident, sociable, and pragmatic in their behavior. They are ambitious and independent, preferring to follow their own path. They are generally more comfortable with conflict than eights with a nine wing.

Basic Fear

8w7s fear being controlled by others. They dislike authority and prefer to work alone.

Basic Desire

Their basic desire is to remain in control of their own lives. They also want other people to be free, and are often advocates for those less able. Nonconformists defend themselves by denying vulnerability. They don't want to appear weak and therefore avoid situations that may leave them exposed or defenseless.

In summary, 8w7 tend to...

Advocate for the rights of others Think practically and creatively Be afraid of losing their autonomy Dream big and be idealistic Struggle to be emotionally honest or vulnerable

Strengths associated with 8w7 include... Making logical and fair decisions Forming connections with others Creating optimistic and innovative plans Leading others inspirationally and effectively Ability to share their thoughts and opinions openly

Weaknesses associated with 8w7 include... Struggling to remain patient Tendency to overindulge themselves Difficulty listening to authority figures Lacking sensitivity to the feelings of others

How 8w7 personalities like to work

Communicating with type 8w7 Be logical, balanced, and direct; listen and engage in dialogue.

Meeting with type 8w7 Allow eights to share new ideas while logically addressing the purpose of the meeting.

Giving feedback to type 8w7 Be respectful and encouraging when sharing feedback.

Resolving conflict with type 8w7 Express your perspective clearly and logically; listen to their side and discuss the conflict until you reach an agreement.

Motivated and energized by...

Spending time around groups of people Freedom and opportunity from work Making practical but optimistic decisions Exercising or exerting pent-up energy

Stressed and drained by... Feeling out of control and insignificant Reconciling with their own emotions Being perceived as bossy or controlling Others' self-pity or lack of action

8 wing 9 – The Diplomat

People with Type Eight wing nine tend to identify more with the Type Eight, but share several traits with the nine type as well. They are confident, patient, and protective in their behavior. They are generally more gentle and subdued than other eight types.

Basic Fear

Eights with a nine wing fear being hurt by others. They avoid situations in which they have less control, generally preferring to be in positions of leadership.

Basic Desire

Their basic desire is to guard themselves against threats and control their own destiny. They may express this by asserting independence at a young age. Diplomats defend themselves by building emotional walls and denying vulnerability. They seek to appear strong, subconsciously believing that being too emotional will make them seem weak.

In summary, 8w9 tend to...

Dislike taking orders from other people Be more calm and laid-back than 8w7s Struggle to openly share emotions Fear being controlled by others Seek autonomy and independence

Strengths associated with 8w9 include... Ability to see different perspectives Naturally energetic and confident Leading others through support and guidance Protecting those they care about Giving attention to the needs of others

Weaknesses associated with 8w9 include... Struggling to control their temper Tendency to be stubborn or rigid Disliking rules or orders from authority figures Seeming overly confident or emotionally detached

How 8w9 like to work

Communicating with type 8w9 Be direct and straightforward, while encouraging them to share their ideas.

Meeting with type 8w9 Listen to suggestions from eight wing nines; remain logical and levelheaded when discussing the purpose of the meeting.

Giving feedback to type 8w9 Be constructive with feedback and share encouragements, as well.

Resolving conflict with type 8w9 Address conflict directly and logically; discuss and work together toward the best solution.

Motivated and energized by...

Leading others effectively Making their own decisions Spending time with loved ones Empowering and advocating for others

Stressed and drained by...

Excessive conflict or disagreement Rejection and dismissal from others Facing emotionally vulnerable situations Feeling as though they lack control

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9 wing 8 – The Advisor

People with 9w8 tend to be social, independent, and routine in their behavior. They are generally more assertive and adventurous than other Type Nines.

Basic Fear

Nine wing eights are afraid of being separated from the world. They avoid this by preventing conflict; however, their eight wing also encourages them to be assertive, which can create an internal tension.

Basic Desire

Their basic desire is to be internally balanced. They seek to be at peace with themselves and others.

Advisors defend themselves by numbing their negative emotions through routine and repetitive patterns. They avoid facing their own internal struggles by distracting themselves in this way.

In summary, 9w8 tend to...

Be afraid of loss and separation Avoid personal confrontation and conflict Be social and adaptable Seek balance and peace in life Use routine to ignore their problems

Strengths associated with 9w8 include... Encouraging and supporting other people Ability to assert themselves in professional settings Adapting to new ideas or circumstances Connecting with and effectively leading others Seeing multiple perspectives in a situation

Weaknesses associated with 9w8 include... Struggling to balance assertiveness and passiveness Tendency to avoid difficult situations Minimizing emotional issues or problems Being perceived as blunt or stubborn

How 9w8 personalities like to work

Communicating with 9w8 Allow them to share openly; listen intently and engage in dialogue.

Meeting with 9w8 Share the objective openly and allow them to give feedback and share their thoughts.

Giving feedback to 9w8 Avoid being overly negative or critical; express growth areas as opportunities rather than flaws.

Resolving conflict with 9w8 Encourage them to share their perspective and logically share your own; offer them support and discuss the conflict until you reach a mutual solution.

Motivated and energized by...

Routine and stability in their personal life Helping others' sort through their conflicts Effectively leading others to success Feeling understood, heard, and at peace

Stressed and drained by...

Ignoring personal tensions and conflict Making major personal decisions Feeling controlled or restricted by others Being overlooked and disregarded

<u>9 wing 1 – The Negotiator</u>

People with 9w1are hardworking, creative, and friendly in their behavior. They are generally more idealistic and serious than other nines.

Basic Fear

Nines with a one wing are afraid of being separated from the rest of the world and losing what matters to them.

Basic Desire

They desire peace, both internally and externally. Their Type One wing encourages them to make their idealized, peaceful world a reality. Negotiators defend themselves by participating heavily in routine to distract themselves and avoid negative emotions.

In summary, 9w1 tend to...

Seek routine and moral action Fear misfortune and isolation Be optimistic and orderly Avoid disturbing peace and balance Try to numb themselves to their problems

Strengths associated with 9w1 include... Easily seeing many sides to a situation Desire to help and improve the lives of others Strong work ethic and focus Deeply rooted motivation and purpose Ability to remain open-minded

Weaknesses associated with 9w1 include... Overlooking their own needs Tendency to be overly critical of themselves Being perceived as cold or aloof when stressed Difficulty facing conflict head-on

How 9w1 personalities like to work

Communicating with 9w1 Help them to feel safe to express their thoughts and feelings; offer encouragements as they do a good job.

Meeting with 9w1 Be attentive and communicate the purpose of the meeting clearly.

Giving feedback to 9w1 Help highlight their contributions, sharing constructive criticism with care.

Resolving conflict with 9w1 Express your perspective clearly and support them in sharing their own.

Motivated and energized by...

Consistency and routine in their lives Helping bring positive change to their community Uniting two groups of people Support and acceptance from peers

Stressed and drained by...

Making the wrong choice or disappointing others Feeling overlooked and unacknowledged Ignoring their own personal needs Being unable to accomplish a particular goal