RNG MODEL LEARNINGS & EVOLUTION OF RENEWABLE TRANSPORTATION FUEL



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PAGEL FAMILY BUSINESSES

INTRODUCTION

- 1. My Background
 - Energy Industry
 - o Credit/Risk Management
 - Trading/Asset Management
 - o Compressed Natural Gas (CNG) Market
 - o Renewable Credit Markets
- 2. PFB RNG Projects
 - Pagel's Ponderosa 5,500 milk cows
 - Dairy Dreams 3,000 milk cows
 - o Virtual Pipeline projects retrofitted from legacy digesters producing power
 - \circ Operating since mid-2019



OUTLINE

RNG Model Learnings

- 1. What is RNG and how is it made
- 2. RNG Pathways
 - Physical Pathway
 - Contractual Pathway
- 3. RNG Credit Markets
 - California Market
 - US Market
- 4. Where the money is made
 - o Physical gas
 - o RIN (Federal) credit
 - o LCFS (State) credit

Evolution of Renewable Fuel

- EV cannibalization of CNG
 - Transit
 - o Refuse
- Changing of the Guard
 - Renewable Diesel (soybeans)
 - o Ethanol (corn)
 - o Hydrogen?
- 3. What does it all mean?
 - o Future of RNG
 - LCFS/RIN Credit Prices
 - o Biofuel crops



WHAT IS RNG & HOW IS IT MADE

- What is Renewable Natural Gas (RNG)
 - o RNG is biomethane produced from a renewable source and sold as transportation fuel (CNG)
 - o Landfills
 - o Anaerobic Digesters (AD)
 - Manure
 - Food Waste
 - Wastewater Treatment Plants
- How is RNG made
 - Landfill or AD project produces Biogas (~50% CO₂ + ~50% methane)
 - o Gas cleanup facility scrubs out impurities to produce biomethane
 - Compressed Natural Gas (CNG) fueling station compresses biomethane and dispenses it as vehicle fuel (RNG)



RNG PATHWAYS

Current Value Chain (RNG to CNG)

- 1. Physical Pathway
 - o Gas Interconnect
 - o Interstate Pipeline
 - CNG Fueling Station
 - Credit Generation
- 2. Contractual Pathway
 - Producer (Digester Project)
 - Gas Marketer
 - CNG Off-Taker
 - Credit Broker

Future Value Chain (RNG to EV)

- Physical Pathway
 - Gas Interconnect
 - o Interstate Pipeline
 - Nat Gas Power Plant
 - o EV Charging Station
 - Credit Generation
- 2. Contractual Pathway
 - o Producer (Digester Project)
 - Gas Marketer
 - Utility or EV Charging Station
 - Credit Broker



RNG CREDIT MARKETS

- California Low Carbon Fuel Standard (LCFS) Market
 - RNG ~10% of overall market
 - CNG demand approximately 165M gallons in 2020 but down 10% from 2019
 - o 98% of CA CNG capacity receiving RNG
 - 1 milk cow = approximately 150 gallons of fuel per year
 - o 10-15% of US milk cow herd
 - Market potential ~250 RNG Projects @ average project size of 5,000 cows
- Federal Renewable Fuel Standard (RFS) Market
 - Expect strong support from President Biden (for D3 at least)
 - D3 RINs are ~2% of overall market (500M out of 20B gallons of biofuel)
 - o RNG value much lower if sold outside California



WHERE THE MONEY IS MADE

- 1 milk cow = approximately 20 MMBtu per year
 - Physical (brown) gas = \$5/MMBtu * 20 = \$100
 - o RIN (federal) credit = \$2.50/RIN = \$29/MMBtu * 20 = \$580
 - LCFS (California) credit = 4 MT/cow * \$170/MT = \$680
 - o Total RNG value/cow/year = \$1360
- That does not mean farmer gets \$1360/cow!
 - o Every step in the value chain (contractual pathway) takes a cut
 - o Producer > Gas Marketer > CNG Fueling Station > RNG Credit Broker
 - o Farmer share will depend on level of project participation
 - o Project owner (Producer) will get lions share



EV CANNIBALIZATION OF CNG

- CNG Market Penetration
 - o Light Duty Passenger Vehicles none
 - Transit significant
 - Refuse significant
 - Heavy Duty OTR (Semi-Trucks) limited due to payload constraints
- EV structural advantages to CNG
 - o Fuel more readily available
 - Easier to handle (no fuel quality issues)
 - o Lower O&M expense both from fueling station and vehicle perspective
 - Cost per mile (fuel economy)



EV CANNIBALIZATION OF CNG

- L.A. Metro deploys first 60-foot zero-emission electric bus for revenue service on the G Line | Mass Transit (masstransitmag.com)
- Commercial EV company Arrival to build electric buses for Anaheim | TechCrunch
- NYC Beer Distributor Spikes CNG Fleet With Electric Trucks (cleantechnica.com)
- LA Sanitation Commits to 100% Electric Refuse Truck Fleet (waste360.com)
- NFI, Schneider deploy 100 electric trucks in CA, ACT Expo 2021

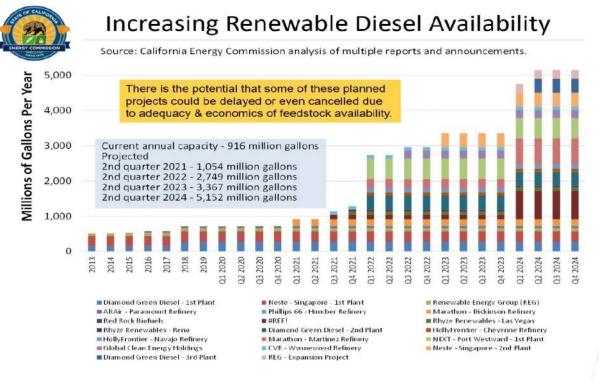


CHANGING OF THE GUARD

- Ethanol
 - o Rapid growth in 2000s to 15B gallon market today
 - o Demand will be negatively affected by declining gasoline market
 - Highest average CI score compared to other renewable fuels
- Renewable Diesel
 - o Different than biodiesel which can only be blended up to 20%
 - o Chemical composition identical to crude-derived diesel
 - o 100% drop-in replacement
 - o Refineries being retrofitted to process renewable feedstocks vs crude oil
 - o Production capacity expected to grow from 1B gallons to 5B by 2025
 - o Enough to supply 100% of CA diesel market



RAPID RENEWABLE DIESEL GROWTH



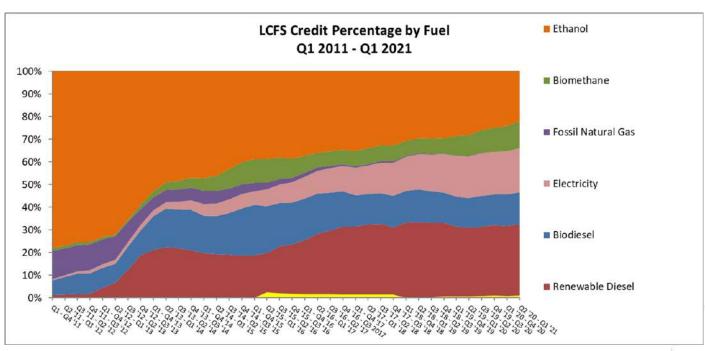


WHY CAN'T WE BE FRIENDS

- BigAg and BigOil, fierce opponents on ethanol, now forming partnerships on renewable diesel
 - o ADM & Marathon Petroleum
 - o https://www.adm.com/news/news-releases/marathon-petroleum-corp-adm-announce-feedstock-partnership-to-support-renewable-diesel-production
 - o Bunge & Chevron
 - o https://www.bunge.com/news/chevron-bunge-announce-proposed-joint-venture-create-renewable-fuel-feedstocks
- RD feedstock will be limiting factor to growth trajectory
 - 1 acre corn = 490 gallons ethanol
 - 1 acre soybeans = 70 gallons RD



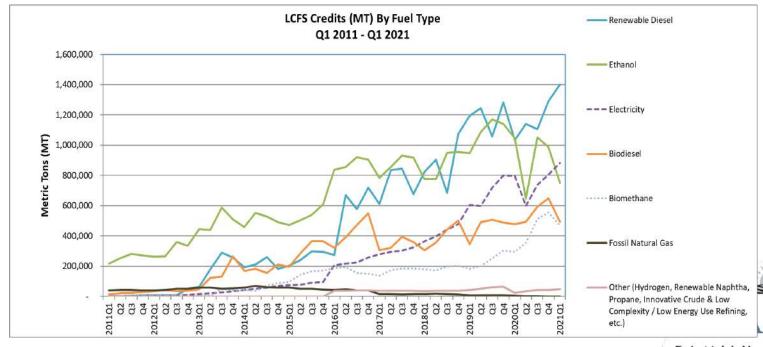
EVOLUTION OF RENEWABLE TRANSPORTATION FUEL





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FAMILY BUSINESSES

WHAT ABOUT HYDROGEN?

- Lot of believers, but significant hurdles to overcome
 - o Lack of existing infrastructure to piggyback off
 - Very inefficient processes to produce (stripping H off H₂0 or CH₄ consumes a lot of energy)
 - Very expensive to transport and store
 - Even proponents acknowledge drawbacks
 - o Excerpt from Wall Street Journal article: Paul Bogers, Shell's vice president of hydrogen. "For green hydrogen, the core belief is that you almost have to get to a world where the electrons are free."
 - o Value chain similarities to CNG which puts it at disadvantage vs EV or RD



HYDROGEN VALUE CHAIN

HYDROGEN AND ELECTRIC DRIVE

Efficiency rates in comparison using eco-friendly energy





WHAT DOES IT ALL MEAN?

- Future of RNG?
 - Anaerobic digesters are here to stay
 - o Essential component to reducing carbon footprint and getting to net zero
 - o RNG more likely to be used as a feedstock for EV than as a transportation fuel
- Future Credit Prices?
 - Market dynamics have bearish implications for LCFS prices in CA
 - o 600M gallons of RD in CA is going to turn into 2B gallons very quickly
 - o EV adoption is going to be faster than people are anticipating
 - o 50%+ drop to under \$100/MT in 2 years very possible
 - o Position your participation in RNG project to insulate your dairy from LCFS risk
 - o Fixed royalty or compensated on a \$/head or \$/gallon of manure basis
 - o Reconsider putting capital at risk for greenfield project with COD post 2024



WHAT DOES IT ALL MEAN?

- Future Transportation Fuel Mix?
 - Gasoline to EV
 - o EVs will displace legacy gasoline vehicles
 - o Diesel to Renewable Diesel
 - Heavy duty vehicles can achieve carbon reduction goals without any changes to their operation or capital investments
 - o Avoid payload constraints that EV, RNG, and Hydrogen have
 - Transition will take decades, not years



WHAT DOES IT ALL MEAN?

- Future Acres Planted Mix?
 - o More soybeans, more canola, less corn
 - o Oil content will drive future biofuel crops
 - o Soybeans (20% oil content @ 50 BPA): 70 gallons RD per acre
 - o Canola (45% oil content @ 40 BPA): 125 gallons RD per acre



QUESTIONS?

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