

Empowering leaders to reach their highest goals

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Chat Transcript from

Leading When There Is No Roadmap: Reinvigorating Your Mission in Uncertain Times

Webinar with Judy Lubin April 30, 2020 4pm CDT

- 00:16:13 Terry Bowman: Terry Bowman Executive Director of ReadWorks (roadworks.org)
- 00:16:15 Chetta: Hi everyone! Please let us know who you are and what organization you're representing today!
- 00:16:27 Julia Parzen's iPhone: Júlia Parzen, HPNC, Chicago
- 00:16:31 Kendra Mirasol: Hi, I'm Kendra. CEO of VitalTalk, nonprofit who trains clinicians to have competent compassionate conversations with seriously ill patients. www.vitaltalk.org
- 00:16:45 Nancy Cowles: Nancy Cowles, Executive Director of Kids In Danger in Chicago -- working on children's product safety.
- 00:16:48 Susan Kane: Susan Kane, Blessings in a Backpack, I'm in Chicago, we are in 45 states
- 00:16:58 Cara Ladd: Hi everyone, Cara Ladd, Teach For America in Chicago.
- 00:17:00 Maria Hibbs: Maria Hibbs, Chicago Learning Exchange.
- 00:17:02 Kendra Mirasol: Seattle
- 00:17:03 Rohbi Yow: Rohbi Yow, Lead Instructor Corrections, HopeWorks Adult Education Memphis
- 00:18:56 Rohbi Yow: The population of folks my org represents is in intense survival mode.
- 00:19:03 Angela Habr: Angela Habr-Paranjape, Executive Director HPNC, Chicago

- 00:19:12 Susan Kane: Delivery of food for the weekend to kids through schools has been disrupted with so many school closures. Plus supply chain issues to get food.
- 00:19:25 Julia Parzen's iPhone: trying to figure out how to plan under such uncertainty and changing conditions
- 00:19:50 Kendra Mirasol: We have had to do an entire pivot in strategy, which requires totally different skill sets in our team.
- 00:20:01 Rohbi Yow: Our incarcerated students are at a serious loss, as is our organization in this regard.
- 00:20:02 Chetta: Thanks everyone for your responses! It is so much going on and learning how to pivot is so critical.
- 00:20:35 Terry Bowman: ReadWorks has online reading passages and supports so our usage has exploded (300,000 new users in 4 weeks), so onboarding them and helping them (over 50,000 in webinars) has been a huge challenge. Also, so many of our teachers and students are in traditionally underserved communities so we've been doing a lot of thinking about how to solve for the fact that many of them do not have robust computers or broadband access.
- 00:20:39 Chetta: Hi everyone for the people just joining! Please let us know who you are and what organization you're representing today!
- 00:21:23 Kelsey Galante: Hi Everyone! I'm Kelsey Galante from McMaster-Carr. Thanks for hosting this, Judy!
- 00:22:24 Chetta: And the question we've already answered is: how has the current uncertainty been affecting you and your organization?
- 00:24:07 Natasha Smith-Walker: Natasha Smith-Walker, Project Exploration
- 00:24:28 Natasha Smith-Walker: Thank you Judy! Couldn't have done it without you.
- 00:27:22 Chetta: Stability Flexibility Connection
- 00:31:20 Chetta: For those who may have trickled in after Judy posted...
- 00:33:42 Chetta: We need perspective

Working with Project Exploration

PE didn't set performance goals

They had meetings - lots of them - to get perspectives from all stakeholders to receive information on whether our road map is right for us and whether or not we're going in the right direction.

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00:36:14
         Chetta:
                      As we know,
Mission - what we want to achieve
Vision - what the world will look like when we get there
Purpose -what value we provide for the people we serve
That's where we want to center ourselves - in purpose
The heart - stability
What part of our purpose is stable?
00:41:31
           Julia Parzen's iPhone: flexibility
00:41:32
           Terry Bowman:
                            Stability
00:41:32
           Cara Ladd: Stability! But learning to be flexible...
00:41:33
           Kelsey Galante: Stability
00:41:35
           Alex Cornwell:
                            Stability
00:41:39
           Nancy Cowles:
                            flexibility
00:41:41
           Maria Hibbs:
                            Flexibility...but did I have to choose one?
00:41:42
           Rohbi Yow: flexibly provide stability
00:41:49
           Angela Habr:
                            self-flexibility; org-stability
00:41:54
           Eric Carlton:
                            stability
00:42:17
           Kendra Mirasol: Same as @Angela Habr
00:42:42
                      That's good! Thanks everyone! I Love that Angela
           Chetta:
Habr
00:43:34
           Angela Habr:
                            creative, responsive, open, bright, dynamic
00:43:35
           Chetta:
                      How do you and your org experience the benefits of
flexibility?
00:43:36
           Lisa T:
                       able to meet immediate needs
00:43:38
           Kendra Mirasol: Able to deal with ambiguity without wigging
out
00:43:40
           Julia Parzen's iPhone: strong learning and improvement
00:43:40
           Susan Kane: Can still achieve mission
00:43:44
           Rohbi Yow: reach more students with flexibility
00:43:48
           Terry Bowman:
                            Responding quickly to changing situations
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can pivot if a new issue arises

00:43:53

Nancy Cowles:

- 00:44:14 Chetta: Benefits to stability?
- 00:44:21 Kendra Mirasol: Form, measurement, structure, all rowing in the same direction
- 00:44:22 Julia Parzen's iPhone: have built knowledge
- 00:44:22 Nancy Cowles: safe and give others a feeling of trust
- 00:44:24 Terry Bowman: Steady steering in crisis
- 00:44:24 Lisa T: keep on our purpose; help staff deal with uncertainty
- 00:44:25 Rohbi Yow: students know what to expect
- 00:44:25 Maria Hibbs: avoiding mission creep
- 00:44:33 Eric Carlton: keeps us grounded
- 00:45:47 Chetta: @Maria, avoiding mission creep...so important! These are all good! Thank you everyone!
- 00:53:56 Kendra Mirasol: collaborators
- 00:53:58 Nancy Cowles: collaborators
- 00:54:02 Rohbi Yow: compete
- 00:54:10 Julia Parzen's iPhone: could be both
- 00:54:54 Chetta: Great Julia!
- 01:02:03 Kendra Mirasol: Thank you! Appreciate the support!
- 01:02:14 Julia Parzen's iPhone: could you give an example case of all 3 parts
- 01:02:17 Terry Bowman: This has been great!
- 01:02:34 Terry Bowman: I loved the idea of getting "way way up in the balcony."
- 01:02:42 Julia Parzen's iPhone: yes. in one organization
- 01:06:08 Julia Parzen's iPhone: thanks
- 01:06:27 Chetta: Any more questions or comments?
- 01:07:16 Maria Hibbs: Thanks, Judy. Appreciate your insights!
- 01:07:44 Angela Habr: This has been very useful! Thank you!

01:08:09 Chetta: Thanks for joining everyone! Happy Friday Eve!

01:08:18 Nancy Cowles: Thanks

01:08:22 Kelsey Galante: Thanks Judy, have a great day!

01:08:23 Natasha Smith-Walker: v