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| **LEVER OF INFLUENCE 🡪**  | **A logo with a circle  Description automatically generatedDirect control -** Ensuring your council’s own activities (own buildings, staff practices and travel policies, directly provided services) are net zero and you are prioritising investment and spending using a zero-carbon decision-making framework |
| **CHANGE TARGET â** | **ACTION(S)** | **Time Frame**Short (3-6 months)Medium (6-18 months)Long 18 months+ | **Co-Benefit(s)** | **Immediate next step** |
| Hugely reduced energy demand from buildings, including heritage assets  |  |  |  |  |
| Smarter & more flexible management of energy demand, including storage  |  |  |  |  |
| Decarbonised power generation |  |  |  |  |
| Decarbonised heat delivery |  |  |  |  |
| Reduced private car travel and a comparable increase in active and public transport |  |  |  |  |
| A complete shift to electric vehicles for remaining cars and vans (hydrogen likely for heavy freight) |  |  |  |  |
| Massively reduced air travel, particularly among frequent flyers |  |  |  |  |
| New buildings and developments that achieve net zero emissions, including associated transport  |  |  |  |  |
| Hugely altered consumption patterns, buying less and re-using/repairing more |  |  |  |  |
| Greatly increased recycling rates to achieve a circular economy model, taking plastics out of the waste stream |  |  |  |  |
| Altered dietary patterns & reduced food waste  |  |  |  |  |
| Widely adopted agricultural practices that reduce emissions & increase soil carbon |  |  |  |  |
| Widespread, actively managed and planned carbon storage strategies  |  |  |  |  |
| **LEVER OF INFLUENCE 🡪**  | **A logo with a circle  Description automatically generatedProcurement & Commissioning** - Using procurement and commissioning to require non-council suppliers of equipment and services to provide services and products that are net zero |
| **CHANGE TARGET â** | **ACTION(S)** | **Time Frame**Short (3-6 months)Medium (6-18 months)Long 18 months+ | **Co-Benefit(s)** | **Immediate next step** |
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| Widely adopted agricultural practices that reduce emissions & increase soil carbon |  |  |  |  |
| Widespread, actively managed and planned carbon storage strategies  |  |  |  |  |
| **LEVER OF INFLUENCE 🡪**  | **A logo with a circle  Description automatically generatedPlace Shaping -** Applying existing powers and designing and applying policies to determine and control quality and style of new developments and to direct purpose and nature of regeneration, infrastructure investment and economic development to create net zero outcomes |
| **CHANGE TARGET â** | **ACTION(S)** | **Time Frame**Short (3-6 months)Medium (6-18 months)Long 18 months+ | **Co-Benefit(s)** | **Immediate next step** |
| Hugely reduced energy demand from buildings, including heritage assets  |  |  |  |  |
| Smarter & more flexible management of energy demand, including storage  |  |  |  |  |
| Decarbonised power generation |  |  |  |  |
| Decarbonised heat delivery |  |  |  |  |
| Reduced private car travel and a comparable increase in active and public transport |  |  |  |  |
| A complete shift to electric vehicles for remaining cars and vans (hydrogen likely for heavy freight) |  |  |  |  |
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| **LEVER OF INFLUENCE 🡪**  | **A logo with a circle  Description automatically generatedEngaging -** Communicating, potentially in partnership with others, to make national and global issues locally relevant and to motivate effective individual and collective responses, and Providing civic leadership within communities, encouraging behavioural change, promoting community wellbeing and leading by example. |
| **CHANGE TARGET â** | **ACTION(S)** | **Time Frame**Short (3-6 months)Medium (6-18 months)Long 18 months+ | **Co-Benefit(s)** | **Immediate next step** |
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| Widespread, actively managed and planned carbon storage strategies  |  |  |  |  |
| **LEVER OF INFLUENCE 🡪**  | **A logo with a circle  Description automatically generatedConvening -** Bringing people together to create and support effective partnerships across sectors to develop shared purpose and co-ordinated efforts and communications |
| **CHANGE TARGET â** | **ACTION(S)** | **Time Frame**Short (3-6 months)Medium (6-18 months)Long 18 months+ | **Co-Benefit(s)** | **Immediate next step** |
| Hugely reduced energy demand from buildings, including heritage assets  |  |  |  |  |
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| **LEVER OF INFLUENCE 🡪**  | **A logo with a circle  Description automatically generatedShowcasing** - Demonstrating, promoting and rewarding good practice (e.g. flagship initiatives, open days and study tours, awards programmes etc) |
| **CHANGE TARGET â** | **ACTION(S)** | **Time Frame**Short (3-6 months)Medium (6-18 months)Long 18 months+ | **Co-Benefit(s)** | **Immediate next step** |
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