



RESEARCH  
AND ENGINEERING

## THE DEPUTY UNDER SECRETARY OF DEFENSE

3030 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3030

### MEMORANDUM

TO: DR. WADE PULLIAM, PULLIAM INNOVATIONS

FROM: Mark J. Lewis, Acting Deputy Under Secretary

SUBJECT: Thank you for your work on behalf of the Director of Defense Research and Engineering for Modernization

As the Acting Deputy Undersecretary of Defense for Research and Engineering, as well as the Director of Defense Research and Engineering, I am writing to acknowledge the outstanding advice and support that you have been providing to our Principal Director of Artificial Intelligence, Dr. Jill Crisman.

You have displayed a deep understanding not only of military technologies and strategies, but also in DOD policies and program formation. You have also been an excellent technology interpreter, helping the Principal Director understand the myriad of terms and implications of military operations.

The Principal Director for Artificial Intelligence has a truly challenging task. She is building a department-wide roadmap to guide the DOD to best utilize and scale AI's foundational capabilities to military applications and missions to achieve the greatest and broadest effect. Your work in support of that mission has been critical to its success.

Thank you for all that you have done for OUSD(R&E), our Department's entire S&T enterprise, and our nation as a whole.

A handwritten signature in blue ink, likely of Mark J. Lewis, is located at the bottom right of the page.