

## MEMO

To: Audience of AirAssetInvestments.com

From: Max B. Fuller

Date: May 1, 2026

RE: What's on the schedule for Summer 2026!

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I share with tremendous enthusiasm, my excitement to join the team at Azorra in their Fort Lauderdale, Florida office this summer as a Treasury Intern. I cannot wait to gain real hands-on experience alongside industry veterans in the commercial aircraft leasing industry. Thank you to numerous Azorra team members including, Damon D'Agostino, Claudia Ziemer, Laura Henderson, Alan Stanford, Ron Baur, and John Evans who made the opportunity possible. I look forward to the opportunity to impact and influence the organization.

Most recently, in April, I found myself able to attend two heavy-weight industry conferences for the first time, the ISTAT Freighter Forum and MRO Americas. The ISTAT Freighter Forum hosted in Miami, FL featured meaningful presentations and panels from leading industry professionals such as Tom Crabtree (Transport Research Advisory), Jep Thornton (Aerolease), Doug Kelly (Avitas), Dan Hall (Cirium), Jeff Lewis (Hanwha), and many more. At any given time, roughly 10 percent of the commercial aircraft fleet is active as a freighter aircraft and continues to play an important role in timely global logistics. A special thank you to David Sandri and Commercial Jet MRO for hosting an aircraft display at Miami International Airport.

Wow, MRO Americas was on another level as far as scale is concerned. The 30<sup>th</sup> anniversary of the show had around 1,000 exhibitors and roughly 15,000 attendees throughout the week. While I only attended the show on day one (Tuesday), I learned a great deal about CFM56 shop visits (SVs), engine performance testing, and practical economic considerations of aircraft teardowns for USM.

Coming up, I will be exhibiting with Wings Leasing at the AeroSummit conference hosted by Stratus Financial in Aventura, Florida. My goal: Develop and maintain new meaningful relationships with OEMs, Independent Flight Schools, and University Programs. We are really looking forward to this show, it will be the first time Wings Leasing (WL) plans to attend this event.

I look forward to the future of our industry and positively impacting it.

Please feel free to reach out as I find great joy in connecting with others whether you're in aviation, real estate, finance, construction, plumbing, etc., it doesn't matter. - Max B. Fuller