

## MEMORANDUM

TO: Audience

FROM: Max B. Fuller

DATE: March 9, 2026

RE: Exciting Start to 2026

### SUMMARY

Recently, to begin 2026, I had the privilege of attending numerous events and conferences. Both aviation related and non-aviation related (Real Estate). I continue to be strategically focused on aircraft finance and airline economics. Through my role with WingsLeasing, LLC, I can achieve hands on experience in the world of asset (aircraft) finance. Simultaneously, I am learning the economics that exist in operating a flight training provider.

On February 9, 2026, I traveled to Tampa, FL to attend the *AeroEngines Americas* Conference hosted by *Aviation Week*. The conference was a very successful trip which outlined the current state of the Commercial Aviation Engine and MRO (Maintenance Repair Overhaul) market. Outlined was the availability of commercial jet engines, further, the durability issues of new tech engines (CFM LEAP and PW GTF) was a common conference discussion.

Furthermore, I had the opportunity to connect with industry professionals who graciously shared their time with the younger generation of aviation professionals. Thank you to the following individuals, and many others who are not immediately mentioned on herein.

- Shannon Ackert (Jackson Square Aviation)
- Rohan Mahajan (Aero Capital Solutions)
- Jack Tharrington (Regional One)
- Chris Arras (Beautech)
- Jeff Lewis (Hanwha Aviation)
- Ashwini Krishnan (Avitas)
- Oko Nelson (Halo AirFinance)

Further, on February 25-27, I attended FSANA (Flight Schools Association of North America) conference in San Deigo, CA as a first-time exhibitor. Representing my employer, WingsLeasing, I tackled lead generation and business development opportunities for the company.

Looking forward, I am exploring ways to attend MRO Americas in April. Further, in May I am preparing to attend *Stratus Financial* in Aventura FL on behalf of WingsLeasing.

Audience – Please browse my site, read publications, and consider reaching out. Thank you for your time on my site.

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