

DATUK MD ARIF BIN MAHMOOD

Former EVP & CEO, PETRONAS Downstream Business



Datuk Md Arif bin Mahmood is a highly experienced corporate leader with more than 37 years with PETRONAS, spanning corporate strategy, operations, business transformation, mergers & acquisitions, risk management and senior leadership.

He currently serves as an Independent Non-Executive Board Director of HSBC Amanah Bank, a position he has held since September 2023.

From 2015 to 2021, Datuk Md Arif served as Executive Vice President & CEO of PETRONAS Downstream Business, where he led the strategy, performance and growth of PETRONAS' global downstream portfolio, including refining, petrochemicals, trading, marketing, retail and lubricants. His role supported a global workforce of approximately 15,000 employees.

Prior to this, he held senior leadership positions in Corporate Strategy & Risk, overseeing PETRONAS Group strategy, portfolio management, enterprise risk and corporate M&A.

Throughout his career, Datuk Md Arif has played a key role in major strategic investments and partnerships, including PETRONAS' acquisition of Progress Energy in Canada and negotiations with Saudi Aramco for its 50% participation in the Pengerang refining and petrochemical venture.

He has also held chairmanships and directorships across major PETRONAS subsidiaries and joint ventures and previously served as Non-Independent Non-Executive Chairman of KPJ Healthcare Berhad.

With extensive experience in corporate strategy, transformation, innovation, operational excellence, governance and large-scale investment, Datuk Md Arif brings valuable perspectives on leading complex organisations, navigating change and building sustainable long-term growth.

KEY AREAS OF EXPERTISE

Corporate Strategy • Business Transformation • Governance • Operational Excellence • M&A