

Using the RIR Protocol® CYCLE OF INFERENCE

To help us debias decision making , challenge assumptions, or cultivate a growth mindset, we can apply the RIR Protocol to our cognitive process by:

- Recognizing our initial reactions and emotions
- Interrupting our narrative with critical questioning
- Repairing by engaging in Compassionate Dialogue to clarify the situation

ACTION

What follow-up is needed? What questions will I ask? What impact or perspectives will I share?

OBSERVE

How is my body reacting? What emotions do I feel? How do I behave when I feel this way? Where am I on the cycle?





BELIEF

What conclusion am

I drawing? What evidence is it based on? Does it describe the whole picture?

Cycle of Inference



SELECT

What am I focusing on? What else do I know about the person or situation? What information have I filtered out?

INTERPRET

How does this reflect my personal experiences? How does this reflect socialhistorical stereotypes? What are the other ways to interpret this?

Adapted from Chris Argyris' Ladder of Inference