Optimize Your Bottom Line

Seattle Hill Efficiency Assessment (EA)

Chronic Care Management Business - 2026 Projection

Comprehensive - Base

August 19, 2025

Telephone: 570-951-7152 Email: jim21.shv@gmail.com

The information included in this report is deemed confidential and is provided solely for use by the customer noted above

The number of similar organizations you were compared against: 1,039



We hope this information is helpful as you continue to build your business.

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Section One - Your Numbers and Areas of Focus and/or Opportunities

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Comprehensive - Base	Score	% to Optimum
General Business	45.00	62.50%
Competitive Positioning	17.00	78.16%
Marketing Capability	19.00	108.57%
Product Positioning	29.00	110.48%
Financial	208.53	399.72%
Efficiency	70.51	56.95%
Overall Seattle Hill Efficiency Score	101.65	125.78%
Efficiency of Resources	121.81	163.36%
Effectiveness of Operating Infrastructure	60.71	64.94%

Optimal Efficiency Improvement Assessment (OEIA)

Seattle Hill Ventures Optimal Efficiency Improvement opportunity was not assessed.

Likelihood of Success:	% to Optimum	
Excellent - (Between)	70.0%	130.0%
Very Good - (Between)	130.0%	160.0%
Very Good - (Between)	40.0%	70.0%
Good - There appear to be opportunities to improve - (Between)	10.0%	40.0%
Good - There appear to be opportunities to improve - (Between)	160.0%	190.0%
Improvement is necessary - (Less Than / Greater Than)	10.0%	190.0%

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Comprehensive - Base		<u>\$\$ Th</u>	ousan	<u>ıds</u>
Balance Sh	<u>eet</u>			
Cash Accounts Receivable	\$ \$	7,561.74 -		
Inventory	\$	570.16		
Prepaid Expense	\$	-		
Other Assets				
Total Assets	Total Assets			14,358.18
Accounts payable	\$	_		
Accrued Expense	\$	406.47		
Debt	\$	112.02		
Total Liabilities			\$	518.49
Owners Equity			\$	13,839.69
Income State	nent			
Revenue	\$	34,711.13		
Cost of Goods	\$	9,140.60		
Gross Margin		•	\$	25,570.53
Salaries and Wages	\$	4,398.48		
Advertising	\$	1,359.52		
Employee benefits	\$	966.13		
Information Technology	\$	1,943.82		
Sales Commissions	\$	1,735.56		
Loan Payment Interest	\$	551.91		
Other Expense	\$	4,891.96		
Total Expense			\$	15,847.37
Income Before Depreciation and/or Amortization			\$	9,723.17
Depreciation and/or Amortization			\$	1,347.95
Operating Income			\$	8,375.22
Number of Full Time Staff Equivalent		98.87		
Customer Reso	nanc	<u>:e</u>		
Customer Satisfaction		90.0%		
Repeat Customers		75.0%		
Sales Close Ratio		10.0%		
Estimated Valu	ıatior	1		

Represents the Balance Sheet, Income Statement and Customer Resonance results that support the Optimal Efficiency Score (from page 4a / 21) related to your peer group.

Best Estimate \$

71,951

Optimize Your Bottom Line

The number of similar organizations you were compared against:

1,039

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areas of Focus and/or Opportunity	OES Score	Relative Importance 27.8%	
Cash Management Enhancement	10.0		
Revenue Enhancement	6.0	16.7%	
Equity Improvement	5.0	13.9%	
Cost of Goods Enhancement	4.0	11.1%	
Operating Expense Enhancement	2.7	7.4%	
Debt Management	2.3	6.3%	
Receivable Management	2.0	5.6%	
People Management	2.0	5.6%	
Customer Satisfaction Improvement	1.0	2.8%	
Customer Retention	1.0	2.8%	
Inventory Management	0.0	0.0%	
Sales Close Ratio Improvement	0.0	0.0%	
Market/Marketing Focus	0.0	0.0%	
Product Positioning	0.0	0.0%	
Ability to Raise Capital	0.0	0.0%	
Strategic Focus	0.0	0.0%	
Customer Resonance	0.0	0.0%	
Management Experience	0.0	0.0%	
Talent Management	0.0	0.0%	
Business Focus	0.0	0.0%	
Competitive Position	0.0	0.0%	
Product Portfolio	0.0	0.0%	
Product Resonance	0.0	0.0%	
Talent Acquisition	0.0	0.0%	
Employee Awareness	0.0	0.0%	
Rework / Customer Focus Enhancement	0.0	0.0%	

Utilizing the information you provided, overall it appears you have an excellent chance of being successful. Please review the information in this report for areas to focus on and/or enhance.

This information highlights the areas of focus and opportunity that may provide you the best chance to enhance your business.

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Section Two - Your Detailed Analysis

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Based upon the information received from you, we highlight the following:

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Strategic:

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You represented that you are in business with the desire to meet customer needs.

You indicate your business has been in existence for some time. This is the most important time to re-evaluate your effectiveness and efficiencies since you may be missing potential growth opportunities.

You seem to have a lot of people counting on your success. It will be critically important to be operating at maximum effectiveness.

You seem to have ventured into this business after much thought. Thoughtful strategic development and operational focus are critical to your success.

Your competitive position may not be as strong as you would like it to be. Understanding the competition is critical to your business success.

It appears that your location will facilitate the customer attention that is important in growing a business.

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Based upon the information received from you, we highlight the following:

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Operational:

Your marketing approach appears to be strong. Understanding how to market your products and services and attracting new customers is critical to business success.

Your product portfolio appears to be well suited to meet your customers needs. Knowing what your customers want and/or need and fulfilling they want/need is critical to business success.

You appear to be managing your resources efficiently. Continue to monitor since there may be opportunities to improve your operating infrastructure which could lead to lower cost and increased growth.

It appears you may have opportunities to utilize the operational infrastructure to improve your earnings power.

It appears you are doing a good job meeting the service and quality needs of your customers. This is often the most critical component of success since it leads to positive word of mouth and repeat customers.

It is evident that by improving the business environment for your people you may improve your earnings position.

You appear to have satisfied customers. This is important as you work to grow and improve your earnings.

It appears your ability to monetize staff toward customer retention is in good shape. That said, there are always opportunities to improve this item and, in turn, improve growth.

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Financial:

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Your financial resources are not being invested in the business as well as they could be. Improving your financial strength is critical in order for your business to sustain itself.

The finding/suggestion noted above should be an immediate focus.

There is evidence you appear to be effectively maximizing your assets toward generating revenue.

It appears that you may be having difficulty managing your cash, in an optimal manner, vis-à-vis your bills.

The finding/suggestion noted above should be an immediate focus.

You seem to be utilizing your debt in a manner that is optimal.

It appears you are utilizing your short-term debt in an effective manner. This should help in supporting your growth plans.

You appear to be effectively managing your inventory and accounts receivables. Effective management of these assets can lead to a better cash position and increased earnings power.

It appears you are effectively managing your non-sales related expenses. Effective management of these items is critical for better cashflow and earnings growth.

It appears your business is generating an appropriate return on your equity.

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Based upon the information received from you, we highlight the following:

The following represents important metrics that could impact your likelihood of success.

Product & Service Quality:

The quality of your products appears to be good. No immediate improvement opportunity is noted, but continue to monitor.

Market Conditions and the Impact on The Business:

You appear to understand the critical conditions that impact your business. No immediate improvement opportunity is noted, but continue to monitor.

Advertising Effectiveness:

Your advertising approach appears to be reasonable. No immediate improvement opportunity is noted, but continue to monitor.

Product Resonance - Tailored to Customer:

Your products and services appear to meet your customers' needs. No immediate improvement opportunity is noted, but continue to monitor.

Product Resonance - Accessible:

You appear to be accessible to your customers. No immediate improvement opportunity is noted, but continue to monitor.

Cash Available to Pay Current Bills:

You may have difficulty meeting your short-term payment requirements. Correcting this situation will improve your growth opportunities and will enhance your earnings. You may want to consider raising additional funds.

Revenue Receipt Management:

You should work more aggressively at collecting monies owed by your customers. This is critical to allow continued investment in your business and to optimize your cashflow.

Capital Management

You do not appear to be utilizing debt in an effective manner. Better balancing your debt could enhance your cashflow and investment opportunities.

The finding/suggestion noted above should be an immediate focus.

Sales and Distribution Effectiveness:

You seem to be effective closing on your sales opportunities. No improvement opportunity is noted, but continue to monitor.

Staff Effectiveness:

You appear to have a good balance of human resources relative to the revenue generated. No immediate improvement opportunity is noted, but continue to monitor.

Quality of Products and Services:

The level of rework and/or returns is not optimal. Improving your quality assurance procedures will help improve your sales and earnings. You should consider reevaluating your operational control environment.

Customer Resonance:

Your customers seem satisfied with your products and services. No immediate improvement opportunity is noted, but continue to monitor.

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Based upon the information received from you, we highlight the following:

The following represents important metrics that could impact your likelihood of success.

Cost of Operations:

Your responses indicate the cost to manufacture your products and services are in line with industry norms. There is nothing to do at this time but continue to monitor.

Salaries and Wages:

Your responses indicate employee salaries are in line with your competitors. There is nothing to do at this time but continue to monitor.

Interest on Debt:

The information provided indicates that you are leveraging your balance sheet and utilizing debt in line with the competition. There is nothing to do at this time but continue to monitor.

Advertising:

The information provided suggests you are investing on customer acquisition in a manner consistent with your competitors. There is nothing to do at this time but continue to monitor.

Employee Benefits:

Your responses indicate employee benefit package is in line with your competitors. There is nothing to do at this time but continue to monitor.

IT Spend:

Your responses indicate your technology spend is in line with your competition and industry norms. There is nothing to do at this time but continue to monitor.

Other Expenses:

Your responses indicate the cost to operate you business is in line with your competition and industry norms. There is nothing to do at this time but continue to monitor.

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Section Three - How You Compare to Optimal Results

August 19, 2025

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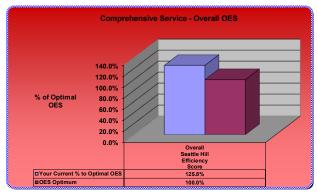
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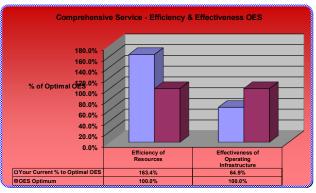
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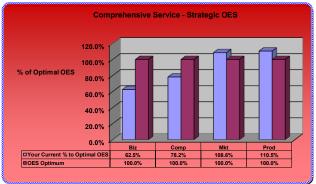
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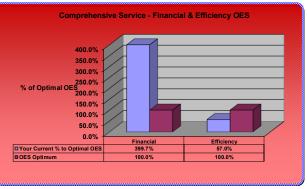
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"Your Current % to Optimal OES" represents the result of the specific responses you have supplied. This is a snapshot and can be improved by implementing specific actions. Please contact us at 570-951-7152 or SeattleHillVentures.com for additional support.

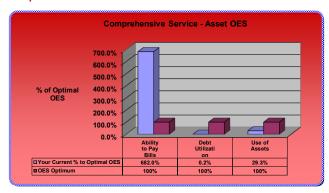
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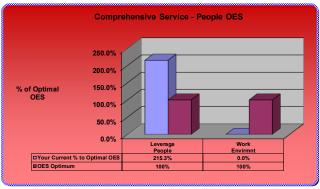
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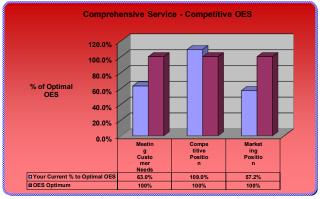
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Section Four - Your Quarter Over Quarter Trend (if purchased) and Your Comprehensive SWOT Results

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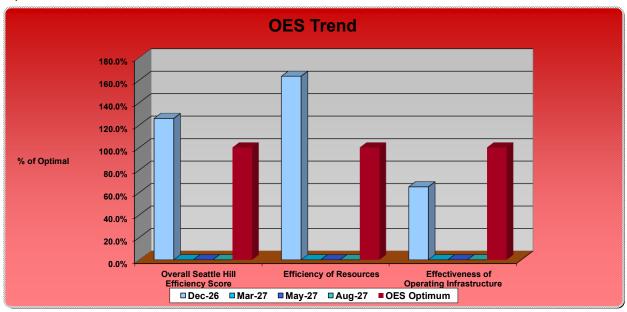
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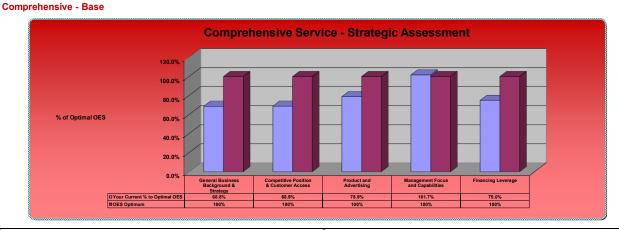


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"OES Optimum" represents the optimal level of efficiency and effectiveness at which your enterprise should be operating.

General Business Background & Strategy:

Your responses indicate you are in business for the right reasons.

Competitive Position & Customer Access:

It appears you have a good understanding of your competitive situation and you have products and services that are resonating in the market. It is important to continue to scan the market so you can adjust your offerings as needed.

Product and Advertising:

It seems you have a product portfolio that is known to your potential customers and that is easy for customers to acquire. In order to maximize long term success, this capability is something that should be continuously reviewed and assessed.

Management Focus and Capabilities:

It looks as though you have an appropriate level of management experience and/or business knowledge. In addition, your responses suggest you have solid training programs and that you are able to attract and retain good employees. Talent management is a never ending process and should be a continual focus so that you might maximize your growth and earnings.

Financing Leverage:

Your responses indicate you have strong financial backers and you have access to additional capital. This is critical since businesses take time to fully reach their potential. You should always be on the lookout for future backers.

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Deteiled Strength, Weakness, Opportunity, Threat Assessment (SWOT)

SWOT Result

Based on OES algorithms, this area is at risk, needs greater focus, and you should invest more time and/or resource to improve your effectiveness.
Based on OES algorithms, this area is at risk, needs greater focus, and you should invest more time and/or resource to improve your effectiveness.
Based on OES algorithms, this area appears to be managed well but you should invest a bit more time and resource to operate at an optimal level.
Threat - your peer group may be better positioned than you, so to have the best chance to compete and win, you should focus more on this area.
Strength - relative to your peers, this area is operating at an optimal level.
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Threat - your peer group may be better positioned than you, so to have the best chance to compete and win, you should focus more on this area.
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Strength - relative to your peers, this area is operating at an optimal level.
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Strength - relative to your peers, this area is operating at an optimal level.
Strength - relative to your peers, this area is operating at an optimal level.
Based on OES algorithms, this area is performing in an effective and efficient manner but continue to scan the market for opportunities.
Based on OES algorithms, this area is performing in a very effective and efficient manner.
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Based on OES algorithms, this area is performing in an effective and efficient manner but continue to scan the market for opportunities.

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Glossary - Seattle Hill Efficiency Assessment (EA)

Overell	Conttle	шан	Efficience	
Overali	Seattle	нш	Efficiency	Score

Quantifies your overall result and encompasses all of the information you have provided. This measure combines all of the specific OES metrics and is useful in summarizing your overall business effectiveness and opportunities.

Efficiency of Resources

Measures the efficiency of the business model relative to your marketing position and your use of financial resources. This score is important in helping you understand how efficiently you are using your resources to grow revenue and earnings.

Effectiveness of Operating Infrastructure

Measures how well you utilize your people and your operating infrastructure toward growth. It allows you to understand how well your organization is focused on overall growth objectives and how effectively you are servicing your customers.

General Business

Quantifies how well positioned your business is to meet your customer's needs. It offers the perspective as to whether or not your business is optimally focused on your customer's needs.

Competitive Positioning

Assesses how effective you are meeting the daily needs of your customer. It allows you to understand how well positioned you are to attract and retain customers.

Marketing Capability

Evaluates how effective you are at communicating your products and services to your current and potential customers. This is a critical measure to help you maximize your revenue opportunities.

Product Positioning

Measures the depth and breadth of your products as well as your success at having the products available when needed. Offering the products and services your customers need, and making it easy for your customers to buy your products, is critical to grow your business.

Financial

Assesses how you are leveraging your financial resources. It is critical that your business is efficiently utilizing your financial resources since good financial management is critical if your business is going to reach it's earnings potential.

Efficiency

Quantifies critical operating metrics and provides an overall effectiveness score. Effective, and appropriate, management of the organization and effective oversight of the operation will typically result in earnings growth.

Asset Management

Measures your ability to manage your financial assets and how effectively your business is utilizing these assets to grow your revenue and earnings.

People Management

Assesses how effectively your business is utilizing your people to achieve desired revenue and earnings growth. Staff satisfaction, their strategic awareness, their ability to effectively perform their job and their ability to focus on the customer are critical for success.

Competitive Advantage

Measures your position relative to your competitors. Differentiating your products and services will help you grow revenue and earnings.

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Thank you for the opportunity to serve you!

End 21 / 21 8/19/2025