Turn the Page KC Strategic Plan 2025-2027

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### Purpose

The mission of Turn the Page KC is to mobilize our entire community to ensure children gain the literacy skills they need to create a lifetime of opportunity.

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Significant research indicates that proficient reading skills by the 3<sup>rd</sup> grade provide a path to later success in school, career, and citizenship. At Turn the Page KC, we focus on assuring that the children of the Kansas City metro area have access to the opportunities they need to become proficient readers by the 3<sup>rd</sup> grade regardless of the zip code in which they live.

## Strategies

We use two strategic approaches to fulfilling our purpose:

**Collective Impact Coordination -**

Collective impact refers to a network of community members, organizations, and institutions that advance equity by learning together, aligning, and integrating their actions to achieve systems-level change. We focus on offering our services to support collective impact initiatives in literacy to positively impact schools, families, early childhood education, before-and after-school programming, and summer learning experiences.

### **Inclusive Books and Resources -**

Research supports our belief that when children can select the books they read and have access to books that serve as 'windows, mirrors, and sliding glass doors,' children spend more time reading, recognize reading as beneficial, and make strong intellectual and emotional connections to what they read. Further, diverse literature is a key tool to building children's empathy, positive self-esteem, and healthy relationships.

## Strategy 1: Collective Impact Coordination

#### **Tactic 1: Participation in Collective Impact Networks**

Turn the Page KC will participate in Collective Impact Networks to develop our skills as CI Coordinators and bring the benefits of national collaborations to the KC Metro.

#### **Actions:**

#### **Actively participate in The Campaign for Grade Level Reading**

The CGLR provides backbone support to a nationwide network of local and regional coalitions who are committed to assuring more hopeful futures for children, As one of two Missouri affiliates, TTPKC benefits from professional connections, partnership opportunities, and strong connection to our sister organization, Turn the Page STL.

#### Actively participate in The Diverse Books for All Coalition

The DBFAC is a national consortium of nonprofits and membership organizations working together to increase access to affordable, high quality children's books by and about diverse races, cultures, identities, and abilities. TTPKC brings benefits to the KC Metro through lower cost books for local distribution and leveraging the strength of the Coalition to influence more equitable publishing practices.

## Strategy 1: Collective Impact Coordination cont.

### Tactic 2: Provide Collective Impact Coordination in the KC Metro

Turn the Page KC will serve as CI Coordinators in Literacy-focused initiatives and collaborations in the KC Metro area to bring about systemic change that will positively impact children's literacy.

#### **Actions:**

**Provide Coordination for KC Literacy Partners (name TBD)** 

- Coordinating the services and impact of a collaborative of 9 KC metro area nonprofits

### **Provide Coordination for READ 360° Program**

- Coordinating service partners leading Literacy Communities to support parent voice

**Provide Coordination for the Out-of-School-Time Collaborative** 

- Coordinating OST partner agencies to ensure access to literacy-rich, high quality, OST care Provide Coordination for the KC Children's Arts Book Club (name TBD)

- Coordinating partners in arts & humanities to support literacy-infused access to the arts

# Strategy 1: Tactics, Actions, and Methods

TACTIC 1	ACTIONS:	METHODS	OUTCOMES		
Participate	Campaign for Grade Level Reading				
		Actively assume roles/responsibilities to grow our skills	Adult training hours		
		Participate in opportunities that bring benefits to KC	Coordinated services for KC metro		
	Diverse Books for All Coalition				
		Actively assume roles/responsibilities to grow our skills	Adult training hours		
		Participate in opportunities that bring benefits to KC	Coordinated services for KC metro		
TACTIC 2	ACTIONS:				
Coordinate	KC Literacy Partners (name	TBD)			
		Coordination/Partnership: Community literacy support	Adult training hours Coordinated services for KC metro		
	READ 360"				
		Training for active engagement in community literacy support	Adult training hours		
	OST Collaborative				
		Coordination/Partnership: Community literacy support	Coordinated services for KC metro		
	KC Children's Arts Book Clu	b			
		Coordination/Partnership: Community literacy support	Coordinated services for KC metro		

## Strategy 2: Inclusive Books/Resources

Tactic 1: TTPKC will engage in beneficial partnerships with KC metro donors, agencies, and organizations to broaden the reach of our book distribution

**Actions:** 

### **Biannual Festivals of Reading**

- Provide a free family-focused festival with free books for all ages and access to literacy resources and partners

**Early Childhood Educator Literacy Network** 

- Provide free books, lessons, and digital resources to ECE educators across Greater KC

### **Family Reading Program**

- Provide training, leadership, books, and lessons to school/family partnerships focused on reading aloud to children at home

### **OST Literacy Infusion Program**

- Provide training, leadership, books and lessons to OST staff working in school-based after-school programs

## Strategy 2: Inclusive Books/Resources cont.

Tactic 2: TTPKC will continue book and resource distribution in partnership with other organizations and donors to expand access and exposure

**Actions:** 

HDR - Book Vending Machine Program

- Partner with donor and schools to provide inclusive books for BVMs multiple times per year for 3 years

**KC Royals Foundation - Literacy League & Crown Libraries** 

- Partner with KC Royals Literacy League sites to provide monthly refills for the Crown Libraries

**Diverse Local Authors - Spotlight Books & Authors** 

- Partner with local authors to spotlight diversity and inclusion in children's books

**AFIA/DESE - School Library Development Program** 

- Partner with AFIA to develop a model program for updating and enriching elementary school libraries

# Strategy 2: Tactics, Actions, and Methods

	TACTIC 1 TTPKC Initiatives	ACTIONS: Biannual Festivals of Reading	METHODS	OUTCOMES
		ECE Literacy Network	Provide access to inclusive books for children aged 0-12 Provide resources to parents/teachers to support children's literacy	New book distribution Training, lesson plans, access to programs
		-	Provide resources to parents/teachers to support children's literacy	New book distribution Training, lesson plans, access to programs
		Family Reading Program OST Literacy Infusion Program	Provide access to inclusive books for children aged 0-12 Provide resources to parents/teachers to support children's literacy	New book distribution Training, lesson plans, access to programs
			Provide access to inclusive books for children aged 0-12 Provide resources to parents/teachers to support children's literacy	New book distribution Training, lesson plans, access to programs
	TACTIC 2 Partner Initiatives	ACTIONS: HDR - Book Vending Machines	Provide access to inclusive backs for children aged 0.12	New book distribution
		Royals Foundation - Crown Libraries	Provide access to inclusive books for children aged 0-12 Provide access to inclusive books for children aged 0-12	New book distribution
		Local Authors - Spotlight Authors	Provide resources to parents/teachers to support children's literacy	New book awareness
		AFIA/DESE - School Library Dvlp.	Provide access to inclusive books for children aged 0-12	New book distribution
			Provide resources to parents/teachers to support children's literacy	Training, lesson plans, access to programs

### Outcomes

The outcomes of our two strategies will take multiple forms:

Adult Training / Professional Development Hours - as measured by time spent with partner organizations in mutual learning experiences to support strengthening the literacy community of the Kansas City metro area

Collective Impact Partnerships - as measured by community partners meaningfully engaged in collaborative work to address literacy needs in Kansas City metro area

New/Inclusive Books Distributed - as measured by all books provided to children, families, ECE, OST, or K-12 classrooms for reading to or by children in the Kansas City metro area

## Goals: FY2025

- Over 5,000 hours of adult training and professional development provided to parents, teachers, and nonprofit professionals
- Over 50 community partners, including nonprofits, schools, funders, and arts/humanities organizations, intentionally working together to address literacy needs in KC
- Over 12,000 books, all new and inclusive, distributed to children across the KC metro area

\*See attachment for details of outcomes by specific initiative

### **Annual Review Process**

The Turn the Page KC Strategic Planning Annual Review Process will include:

- Weekly Check-Ins Executive Director and Team address individual responsibilities for initiatives/outcomes and stay updated on successes and challenges
- Quarterly Review process Executive Director and Team share the status of each initiative/outcome with the Board of Directors
- Semi-Annual Refresh Executive Director, Team, and Strategic Planning Committee review and update all initiatives/outcomes to reflect the current reality. The Refresh will be shared with the full Board of Directors in the December meeting
- Annual Review Executive Director, Team, and Strategic Planning Committee of the Board evaluate the outcomes and experiences of the past fiscal year and establish the goals for the coming fiscal year. The annual review will be shared with the full Board of Directors at the final meeting of the year in June

## Goals: FY2026

• TBD by the Annual Review process in June 2025

## Goals: FY2027

• TBD by the Annual Review process in June 2026