Report to the People anderson county south carolina 2008

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HONORING OUR RICH HERITAGE SUSTAINING OUR FUTURE This Annual Report is filled with information about the County and services provided to residents. It is in no way an exhaustive document. If you need more information, you can visit the Anderson County Web Site:

www.andersoncountysc.org

Online Resources

Anderson County's web presence includes ACPASS, a portal for residents to view and interact with the County on matters dealing with: Real Property, Vehicle Tax, Property Tax, Court Dockets and Information, Permits and Forms.

Anderson County GIS maintains the Real Property Viewer which allows residents to view property in the County and find pertinent information about the properties.

The Web Site also has a link to the Municode site which houses an exhaustive list of the Anderson County Code of Ordinances.

Also available on the Web Site is a County event calendar, current news releases, updates and various information about Anderson County government.

For more information about Anderson County, call Anderson County Public Information at 864.260.1052 or visit us on the web at <u>www.andersoncountysc.org</u>.

2008 Report to the People

This report highlights Anderson County's accomplishments during the 2007-2008 financial year. Our desire is to address local government's role as a leader in sustainability and issues that impact the viability and success of our county as well as the entire Upstate of South Carolina.

The first part of this Report is a synopsis of Anderson County government roles, responsibilities and functions. This includes our form of government, responsibilities of both elected and appointed officials and the vision statement and strategic objectives, as delegated by Anderson County Council members. Also included is a directory of division heads, a directory of services with contact information and an abbreviated financial overview.

The Report to the People integrates the vision as set forth by County Council, the Comprehensive Annual Report and our Budget, which were produced as separate documents. The report demonstrates our desire and obligation



State and county officials celebrated the beginning of construction for the Dolly Cooper Park with a groundbreaking ceremony.

to provide a transparent view of business practices, procedures and accomplishments.

REPORT BOUNDARIES & SCOPE

The scope of this report is limited to those indicators that are most relevant to the health of the county and an overview of the highlights included in the Comprehensive Annual Financial Report. More in-depth financial documentation is available online at www.andersoncountysc.org.

INSURING SUSTAINABILITY

Anderson County also recognizes the responsibility to lead by example. We want to make wise choices that promote sustainable development and a prosperous future for our children and grandchildren.

We define sustainable development as "development that meets the needs of the present without compromising the ability of future generations to meet their own needs."

Anderson County recognizes that collective action is needed if we are to maintain Anderson County's intrinsic qualities for current and future generations. We must plan and manage our public assets, infrastructure and resources in a way that supports sustainable development objectives and promotes the public interest.



<u>CONTENTS</u>

- 2 About the Report
- 3 Administrator Annual Address
- 4 Governance Chart
- 5 Council/Administrator Governance
- 6 County Progress Overview
- 7 Financial Highlights
- 8 Financial Highlights
- 9 Excellence in Finance
- 10 Precinct Map & Voting Precincts
- 11 District 1 & 2
- 12 District 3 & 4
- 13 District 5 & 6
- 14 District 7 & County Officials
- 15 County Council Vision
- 16 County Council Vision continued
- 17 County Sustainability
- 18 Council Strategic Goals & Staff Accomplishments
- 19 Council Strategic Goals & Staff Accomplishments
- 20 Council Strategic Goals & Staff Accomplishments
- 21 Council Strategic Goals & Staff Accomplishments
- 22 Council Strategic Goals & Staff Accomplishments
- 22 Council Strategic Goals & Staff Accomplishments
- 23 Anderson County Directory of Services
- 24 Anderson County Calendar

The holiday season is a time for looking back over the year's accomplishments and the challenges of the approaching new year. As we reflect over 2007-2008, we are truly humbled by what Anderson County has accomplished together as a community.

During the past decade, Anderson has undergone a transformation not seen since the 19th century. We have accomplished unprecedented revitalization. South Anderson is undergoing a transformation with the progress of the Courthouse Annex and planned renovation of an unused, vacant shopping center into a Lowe's store, both of which will be anchors to ignite stability and growth.

Anderson County has seen an increase in the number of county businesses and jobs between 2007 and 2008, and our mix of business types, occupations and residences is diversifying. Earlier this year, our business family was joined by Cross Country Home Services which has currently brought \$3 million in investments and 175 jobs with the promise of an additional 175 jobs in the coming months. Life Stone Materials brought \$5.5 million in investment and 45 new jobs. With the addition of new industry, we have also witnessed the expansion of others such as Michelin whose expansion investment totals \$25 million.

Anderson County is the eighth largest county in regards to population in South Carolina. The S.C. Association of Counties reports population in Anderson County as 179,981. Current trends lead us to anticipate that the next 5 years will bring many more people wanting to call our county 'home.' Anderson County has retained an AA credit rating from Standard & Poor's and the Aa3 rating from Moody's, two of the world's foremost providers of independent credit and risk analysis. Utilizing sound financial management practices, we are investing in a range of programs and infrastructure to ensure we maintain the quality of life our residents deserve. Our fiscally-sound practices and policies have ensured our stability, even in trying national times, and will continue to sustain us into a bright future.

The number of people visiting the county to shop, dine, access services and transact business on a daily basis is on a steady rise. In 2007, visitors spent approximately \$130 million, rising from \$125 million in 2006.

During the 2007-2008 financial year Anderson attracted a diverse range of community events such as the Great Southeast BalloonFest, BassMasters Classic, the 2008 Clemson Brick Forum and the Carolina Farm Stewardship Association's Annual Convention. Our county's reputation as a convention / conference venue is growing due to our professional atmosphere, the Anderson Sports & Entertainment Center's quality meeting space and our southern hospitality.

We approach the new fiscal year with enthusiasm, and we are on track to achieve the goals before us. We also remain aware of the challenges facing our organization and the local government sector. Recent events in the national financial market have moved us into challenging times. Rest assured, our staff remains diligent and will



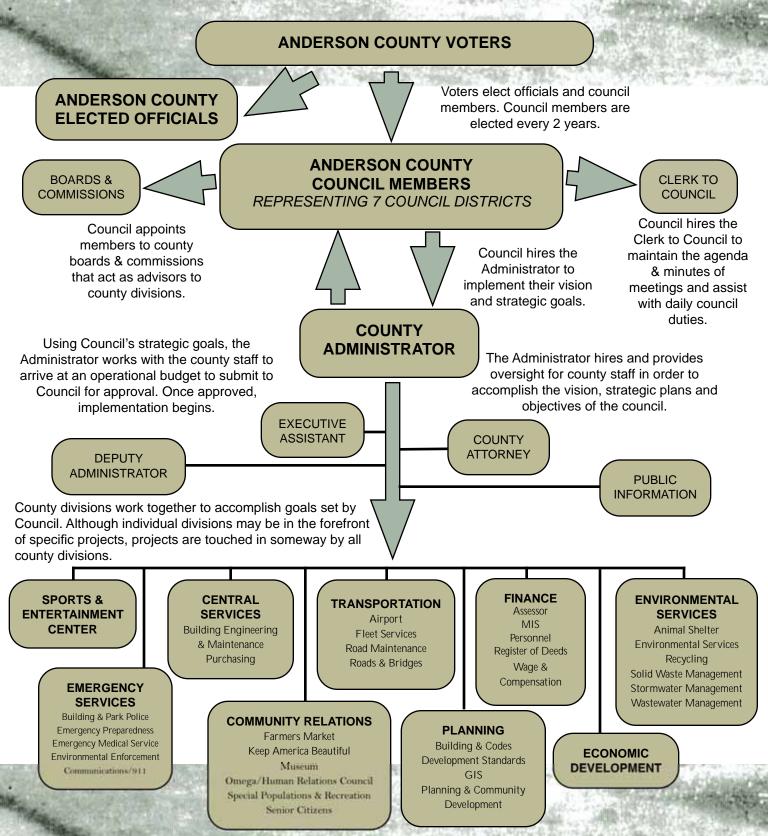
continuously strive to provide the highest quality public services in the most cost-effective fashion. We will work to ensure our current economic success supports investment in infrastructure and public amenities that will enhance quality of life for everyone who lives in or accesses Anderson County.

Anderson County is positioned to be one of the Upstate's premier counties for living, working, visiting and investing. Anderson County is a leading organization and I congratulate our staff on their dedication, diligence, contributions and excellence in providing outstanding service to you, our stakeholders.

Congratulations to Michael Cunningham for accepting the role of Chief Executive Officer of the County. Michael is very capable and will do great things for the community.

I have been honored to serve the County for the past 12 years. I am confident in the prosperity we have enjoyed, due mostly to the dedication of the professional county staff. As for the future, I look forward to serving Anderson County as an active and engaged resident.

Joey R. Preston Anderson County Administrator 1996 - 2008



County Council - Administrator Governance

Anderson County government operates using the Council-Administrator form of government.

The local legislative body responsible for setting vision, goals and policy, consists of seven members (County Council) representing the seven council districts. Once elected by the voters, Council members serve two-year terms. The Council engages two employees: the County Administrator and the Clerk to Council. Advisory boards and commissions are appointed by Council members from their respective districts.

The County Council

as a body, works to:

- Make policy that takes into account the diverse needs of the public and the local communities
- Review and approve both long-term and short-term strategic plans
- Implement policies that ensure resources are managed in a responsible and accountable manner in accordance to state and federal law.
- Serve as advocates for the interests of the local community to other communities and governments
- Actively partner with other municipalities within the county to help address their needs
- Encourage cohesion and active participation in civic life
- Promote positive relationships with other tiers of government

Council decisions are considered at regular or specially-called Council meetings. Meetings are open to the public and are held on the 1st and 3rd Tuesdays of each month at 6 PM. Meetings take place in the Council Chambers on the 2nd floor of the historic Courthouse located at 101 South Main Street.

The Administrator works closely with council members, department directors, a n d managers. The administrator is appointed by council to be the administrative head/CEO of the county and is responsible for administration of all departments.

The Administrator:

- Executes the policies, directives and legislative actions of the council
- Coordinates operational agencies and administrative activities of county government
- Prepares annual operating and capital improvement budgets for submission to the council
- Supervises the expenditures of appropriated funds
- Prepares annual, monthly and other reports for council on finances and administrative activities of the county
- Provides oversight of county personnel policies including salary and classification plans approved by council
- Manages and provides oversight of employment and discharge of personnel
- Performs such other duties as may be required by the council

In addition to the 7 members of Council and the County Administrator, the county is currently served by more than 900 full and part-time employees.

County Division Directors



Michael Cunningham Deputy Administrator Ph: (864) 260,4031 mcunningham@andersoncountysc.org



Robert Carroll Central Services Division Director Ph: (864) 260.4032 marroll@andersoncountysc.org



Holt Hopkins Transportation Division Director Ph: (864) 260.4190 hhopkins@andersoncountyac.org



Gina Humphreys Finance Division Director Ph: (864) 260,4224 ghumphreys@andersoncountysc.org



Heather Jones Economic Development Director Ph: (864) 260.4386 hjones@andersoncountysc.org



Taylor Jones Emergency Services Public Safety Director Ph: (864) 260.4646 tjones@andersoncountysc.org



Jeff Ricketson Planning Division Director Ph: (864) 260.4043 jricketson@andersoncountysc.org



Greg Smith Environmental Services Director Ph: (864) 260,1001 gdsmith@andersoncountysc.org



Michelle W. Strange Community Relations Director Ph: (864) 260,1003 mstrange@andersoncountysc.org



Charles Wyatt Sports & Entertainment Center Director Ph: (864) 260.4800 cwyatt@andersoncountysc.org

Overview of County Governance & Achievements

Each January, County Council gathers with staff to evaluate the year's progress and set priorities for the coming year. Staff then formulates a budget to fund Council's strategic goals. Once Council approves the budget, the County Administrator and staff begin implementation of the priorities.

Council's mandates for 2007 included provisions for public safety, economic development, improved infrastructure, and an enhanced quality of life for residents. With cooperation from all county divisions and working in harmony with Council, federal, state & local officials and outside agencies, we are witnessing the fruition of all these goals.

The 2nd annual **Great Southeast BalloonFest** affirmed the strong tradition of quality and success for which Anderson County is known. County staff collaborated with local businesses to plan, implement and fund the event, for both community enjoyment and economic development.

Great strides were made to improve public interaction by expanding and upgrading **online services** such as our upgraded property viewer and the ability to pay taxes, fees and fines via the web. For the first time, the County began accepting requests for proposals (RFPs) online.

Eight **new industrial sites/buildings** joined our business fabric in 2007. Investments include Crescent Biodiesel, a cutting-edge technology company that has further cemented partnerships with Clemson University and Anderson County. Economic Development continues to recruit and nurture industries to enhance quality of life while bringing jobs and investment to our region. We have pursued a marketing campaign to brand and showcase the opportunities available in Anderson County. Since Anderson has its roots in Agriculture and is a long-time farming community, sustainable agriculture has risen to the forefront of initiatives. January's Upstate Sustainable Agriculture Summit at the Civic Center succeeded in laying a foundation for a farm to school program that will greatly benefit our local community.

Additionally, the **County's unemployment rate has dropped** 1 point (from 6.7% in FY06 to 5.7% in FY07.) This is lower than the State's 5.9% rate. Wages within Anderson County rose to \$13.48 from \$12.70 during FY07.

Anderson County completed the 2007 **Comprehensive Plan for Growth**, a model that allows for the smart growth that is needed while promoting advancement and conserving our farming community and the values accompanying it.

Completion of the **Beaverdam Creek Sewer Line**, a vital component of the County's 10 year comprehensive sewer plan, combined with county-wide storm water plan have us positioned for compliance with current and future federal/state sewer and storm water regulations.

Top priority for the Council was the acquisition of an 800 MHz system. After an in-depth study, staff recommended going with the State contract **Palmetto 800 MHz System** (Motorola). Council reviewed staff recommendations and approved. Implementation is currently underway.

Utilizing transportation engineering staff and our in-house bridge crew saved the county hundreds of thousands of dollars in bridge construction and repair. This, coupled with **Federal funds** allowed us to replace **McClellan Road Bridge** and **Fire Station** Road Bridge at a substantial savings to the County. Cox Road Bridge replacement will begin early this year. The Anderson Regional Airport witnessed a dramatic increase in traffic and fuel sales due to the runway expansion. These factors brought the airport's financial standing into the black for the first time ever.

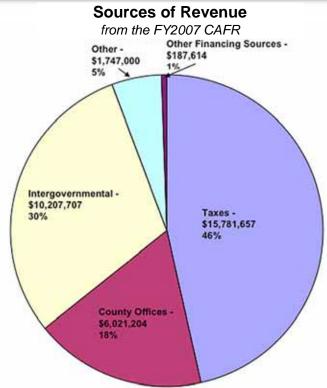
The success enjoyed during 2007 was due to the fiscally prudent decisions and policies of our Finance Division. For the 11th consecutive year, the County received an unqualified audit opinion and the Government Finance Officers Association (GFOA) award for financial reporting. These factors resulted in our continued 'AA' S&P and 'Aa3' Moody's bond ratings which reflect the County's solid financial footing and assures lower interest rates on loans. Additionally, Anderson County functioned within the budget set and approved by County Council. As a matter of fact, we spent only 95% of the general fund budget.

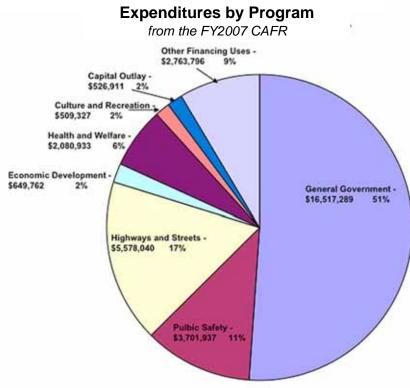
Anderson County is an enticing, beautiful and exciting place to live, work and play. We are moving forward, keeping our roots firmly planted in the rich legacy with which we have been entrusted with while forging ahead to leave a foundation of prosperity for our children and grandchildren.



State of the County - Finances

Source of Revenue	Amount
Taxes	\$15,781,657
County Offices	\$6,021,204
Intergovernmental	\$10,207,707
Other	\$1,747,000
Other Financing Sources	\$187,614
Total	\$33,945,182





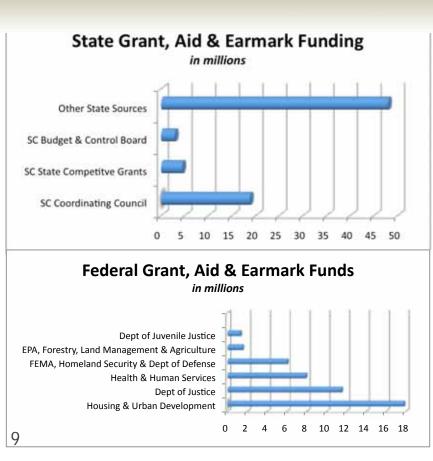
Source of Expenditure	Amount
General Government	\$16,517,289
Public Safety	\$3,701,937
Highways & Streets	\$5,578,040
Economic Development	\$649,762
Health & Welfare	\$2,080,933
Culture & Recreation	\$509,327
Capital Outlay	\$526,911
Other Financing Uses	\$2,763,796
Total	\$32,327,995

BUDGET COMPARISON FY 2007 to FY 2009

	FY2007	FY2008	FY2009
Fund Balance	9,996,225	13,279,630	14,728,415
Transfer In	8,857,010	7,949,895	8,422,320
Remaining Budget	95,083,090	101,263,780	125,894,760
Total Budget	113,936,325	122,493,305	149,045,495

The total fiscal year 2009 budget of \$149 million is an increase of \$26 million dollars from the fiscal Year 2008 budget. However, of this increase only \$126 million represents "new money" The remaining \$23 million represents usage of prior years fund balance, or savings from prior years (\$15 million) and transfer in of revenue from other funds (\$8 million). Fund balance represents savings from prior years that carry forward to future years that are available for appropriation. "Transfer in" represents a transfer of funds from one fund to another; it does not represent new revenue.

An example of a usage of fund balance for fiscal year 2009 is Fund 342. Proceeds from the 2007 General Obligation Bond (GOB) of \$7.3 million dollars was deposited into this fund in March of 2007. All of this money had not been spent by June 2008. Therefore, County Council appropriated the remaining balance of \$5.9 million dollars in order that these moneys could be spent to construct the new Courthouse Annex. However, the County did not issue a new GOB or get new revenue in order to construct this facility. They are merely spending money collected in a prior year. Thus, it is shown as a usage of fund balance.



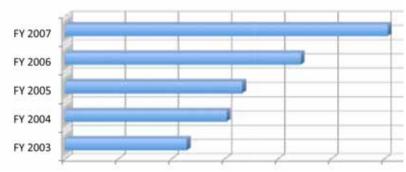
\$176 million in Grants, Earmarks and Aid flow into County

Anderson County Administrator Joey R. Preston has lead efforts to bring state and federal monies back home. During Preston's tenure, more than \$176 million has come into the County coffers to fund housing rehab, road-bridge runway work, economic development, sewer infrastructure, emergency response and community appearance improvements.

Additionally, the County has garnered some \$9.3 million in earmarked funds since 2002. Although some South Carolina lawmakers have lobbied against earmarks, Anderson County has obtained \$8,060,696 in federal earmarks and \$1,300,000 in state earmarks which have been designated for mass transit, road, bridge and sidewalk projects.

State of the County - Finances

ANDERSON COUNTY NET ASSETS



Year	Net Assets Total
FY 2007	\$205,317,170
FY 2006	\$197,140,031
FY 2005	\$191,635,236
FY 2004	\$190,169,659
FY 2003	\$186,420,567

RECOGNITION FOR EXCELLENCE IN FINANCE



The GFOA recognized Anderson County for Excellence in Financial Reporting Award for the 11th consecutive year and the Distinguished Budget Presentation Award for the 3rd consecutive year.

GREENE FINNEY & HORTON

SETTER PUBLIC ACCOUNTAINTS & CONSULTAINTS

UNQUALIFIED, CLEAN AUDIT



STANDARD &POOR'S

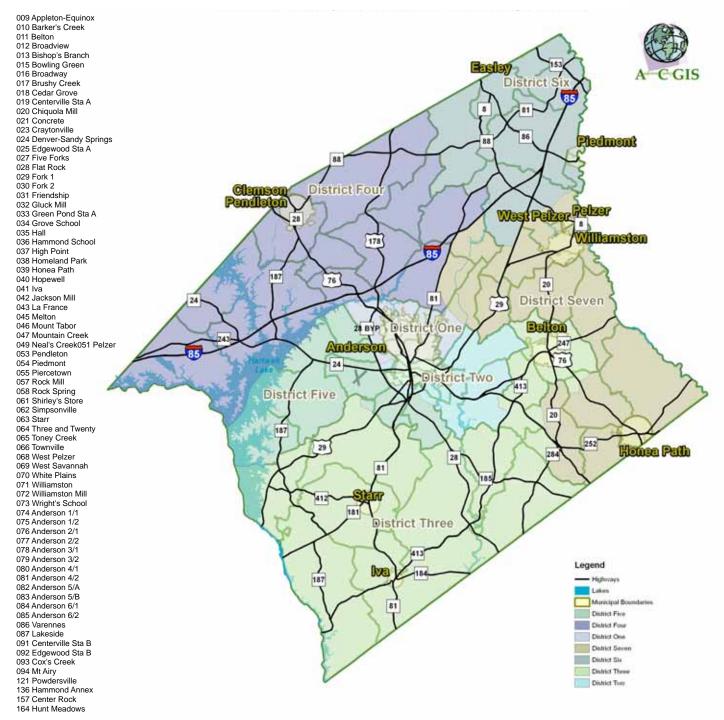
Anderson County has maintained 'AA' Standard & Poor and 'Aa3' Moody;s Investor Service ratings in spite of the downturn in the economy. Our excellent credit rating results in significant interest savings for Anderson County residents.

ANDERSON COUNTY BOND RATINGS			
MOOI	MOODY'S STANDARI POOR'S		
1979	Α		
1997	A2	1958	А
1998	A1	1997	A+
2000	Aa3	2000	AA-
2006*	Aa3	2005	AA
2007*	Aa3	2007*	AA
2008*	Aa3	2008*	AA
*BOND RATING REAFFIRMED			

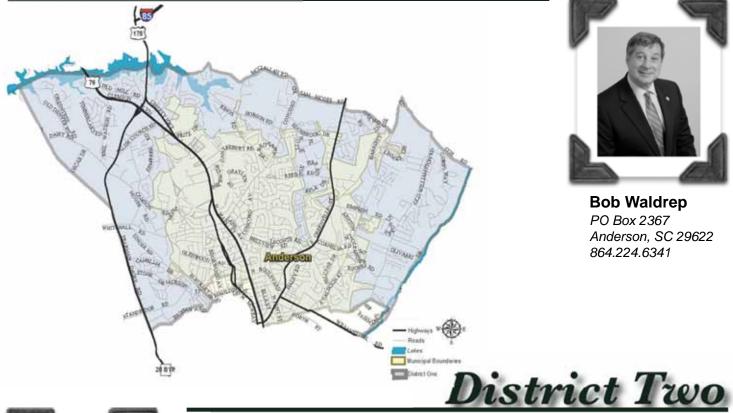


Anderson County Council Districts with Voting Precincts

Anderson County Voting Precincts

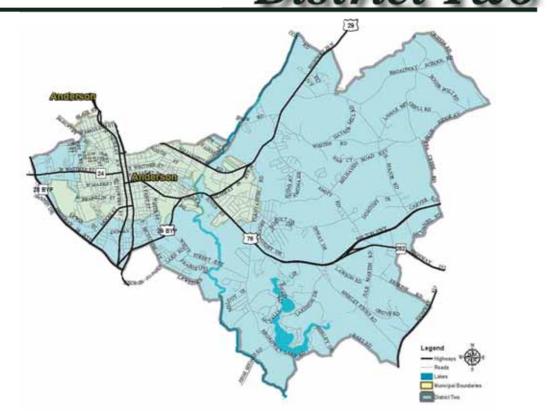








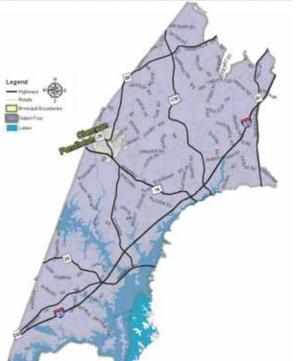
Gracie S. Floyd 1202 Ramona Drive Belton, SC 29627 864.226.3491





Larry Greer 1300 Highway 185 Anderson, SC 29621 864.296.9176

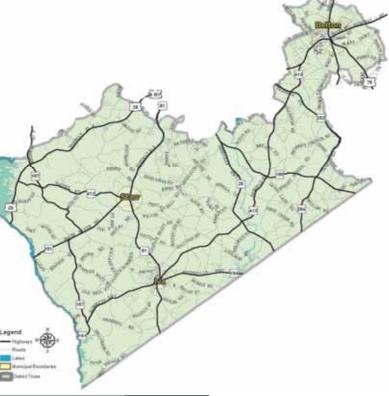




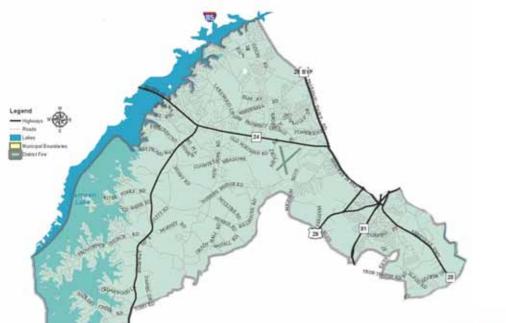


Bill McAbee 2315 N. Main St. Suite 221 B Anderson, SC 29621 864.375.1715

District Three



District Five



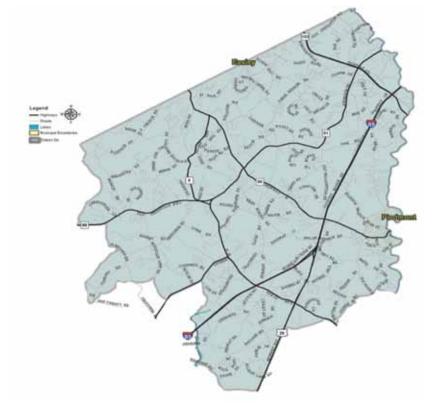


Michael Thompson 650 Hunters Lane Anderson, SC 29625 864.375.9739





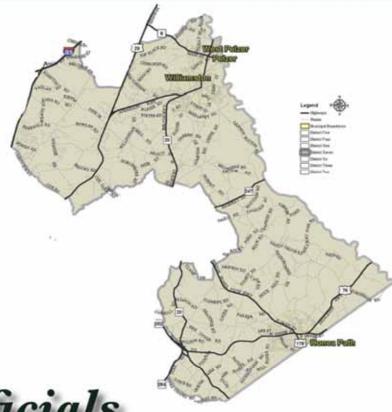
Ron Wilson 203 Siloam Road Easley, SC 29642 864.605.1000



District Seven



M. Cindy Wilson 129 Steeplechase Belton, SC 29627 864.261.3980



Elected Officials



Chrissy Adams Solicitor Ph: (864) 260.4046 cadams@soli10th.com



David Crenshaw Sheriff Ph: (864) 260.4400 dcrenshaw@andersonsheriff.com



Honorable Nancy Devine Chief Magistrate Ph: (864) 260-4156 ndevine@andersoncountysc.o



Honorable Ellis B. Drew Master-In-Equity Ph: (864) 260.4052 mstrange@andersoncountysc.or







Rober Public Ph: (86 rgamb

Jackie Hunter Auditor Ph: (864) 260.4027 jhunter@andersoncountysc.org

Sam Lewis Veterans Affairs Department Director Ph: (864) 260.4036 slewis@andersoncountysc.org

Honorable Martha Newton Probate Judge Ph: (864) 260.4049 dcrenshaw@andersonsheriff.com

Robert Gamble Public Defender Ph: (864) 260.4048 rgamble@andersoncountysc.org



Kathy Phillips Clerk to Court Ph: (864) 260.4053 kphillips@andersoncountysc.org



Jason Phillips Treasurer Ph: (864)260.4033 jphillips@andersoncountysc.org



Katie Smith Registration & Elections Ph: (864) 260.4035 ksmith@andersoncountysc.org



Greg Shore Coroner Ph: (864) 260.4057 gshore@andersoncountysc.org



ANDERSON COUNTY COUNCIL VISION

from the Annual Council Retreat

ANDERSON COUNTY OFFERS ITS RESIDENTS AND VISITORS A HEALTHY AND, WHOLESOME LIVING ENVIRONMENT. THE COUNTY GOVERNMENT, MUNICIPALITIES, SURROUNDING JURISDICTIONS AND AGENCIES HAVE AN EXCELLENT RELATIONSHIP TO PROVIDE CREATIVE AND CHALLENGING WAYS TO DELIVER SERVICES. THE COUNTY EXCELS IN THE DELIVERY OF QUALITY HOUSING, RECREATION FACILITIES AND SERVICES, LIBRARY RESOURCES, AND ACTIVITIES AT THE ANDERSON SPORTS AND ENTERTAINMENT CENTER.

ECONOMIC DEVELOPMENT

Anderson County will focus its efforts toward improving competition within our existing industry; recruiting, creating, and nurturing new industries that improve the quality of life of all our citizens. We will join with public and private agencies, organizations, and individuals to achieve a spirit of cooperation among all involved. A small business plan will be developed. Economic Development will balance the need for growth with the need to preserve and protect our quality of life. County Council understands the important linkage between economic development and countywide infrastructure improvements.

RECREATION

Anderson County will continue to review, update, and implement the Recreation Master Plan, to provide a level of park and recreation facilities that meets or exceeds the nationally recommended standards for our population. Cooperation with all appropriate public and private agencies, individuals and organizations will enrich this effort.

SPORTS & ENTERTAINMENT CENTER

The Sports and Entertainment Center is the cornerstone for the attraction of events that improve the quality of life for Anderson County citizens. It continues to be a significant factor in the attraction of business, industry, and tourism to the County.



FINANCIAL

We will continue to strive to provide the services our citizen's desire, as costeffectively as possible. Our goal will be to maintain a strong, financial footing and plan ahead for our expenditures.





Anderson Sports & Entertainment Center

C O U N T Y - W I D E INFRASTRUCTURE

County Council understands the need for adequate infrastructure to meet the needs of its citizens and encourage economic development. Efforts will be made to enhance the water delivery system through development and implementation of a countywide water plan. A plan will be developed to ensure an adequate water supply for all communities in Anderson County, in conjunction with water services provided (encourage equity). County Council and staff will work with water service providers throughout the county, to facilitate development of a countywide water supply plan. Roads and bridges will continue to be expanded and upgraded to accommodate Anderson County's growing transportation needs, and mass transit will likely need to be expanded. Treatment capacities will be increased as defined in our 10-year sewer expansion plan. New Interceptor and trunk lines will be in either design or construction stages to accommodate growth for the next 20 years. The County will work to ensure access to rail services needed to sustain and encourage economic development.

COUNCIL VISION continued...



LIBRARY

We will implement a plan for continued upgrading and improvement of all branch facilities. Collections, both permanent and periodical, will meet the needs of a rapidly growing population.

PUBLIC SAFETY

We will provide effective emergency response through a state- of-the-art centralized call center. Public safety and law enforcement personnel will be continuously trained and retained in service by the County. All of our public safety officers will receive appropriate state and national certifications.



ENVIRONMENT

Programs will be developed to keep roadsides and waterways clean. Through education and information, recycling should become a staple word in every household in Anderson County. Solid waste stream will be reduced to meet or exceed state requirements.

I N T E R G O V E R N M E N T A L RELATIONS

Anderson County will develop, maintain, and closely monitor relations with all levels of government and public sector bodies. We will work to ensure the overall best interests of our citizens, but if those interests cannot be ensured, we will strive to provide the greatest degree of education and information possible.

COUNCIL/EMPLOYEE RELATIONS

Anderson County Council will provide consistently clear policy direction to a staff that prides itself in developing efficient and effective tools for accomplishing the will of Council. Staff will be appropriately recognized and rewarded. It is the goal of County Council that all employees will be treated with respect and dignity. Council will adopt policies that support this goal.





COMMUNITY RELATIONS

Anderson County will continue to pursue its goal of being recognized as one of the most open and progressive counties in South Carolina. The County's services, policies, programs, and events will be promoted in a way that encourages citizen and business involvement, which will enhance the quality of life for all in our county.



Anderson County Sustainability

ECONOMIC

Anderson County has a range of programs aimed at sustaining the economic performance of the county, from recruiting complimentary industry and training courses with local universities to help businesses grow and develop. Economic Development has a website dedicated to attracting business and investment to Anderson County as well as listing coming events at advance2anderson.com.

Key incentives in place to guide the economic development of the County include:

- State Corporate Income Tax Incentives
- State and Local Property Tax Incentives
- Local Property Tax Abatement
- Fee-In-Lieu of Property Taxes Incentive
- Job Development Fee Incentive

You can read more about our approach and key achievements at advance2anderson.com.

Anderson County has a 10-Year Financial Strategy to guide the long-term financial development of the organization. The Comprehensive Annual Financial Report and the budget provide the shorter term financial parameters for the organization.

Anderson County has a AA credit rating with global credit-rating agency, Standard and Poor and a Aa3 rating with Moody's Investor Service. These ratings are high grade/high quality and together, they ensure the County low interest on loans.

You can read more about our approach, performance targets and key achievements in the Comprehensive Report. available online at andersoncountysc.org.



ENVIRONMENTAL

Anderson County is an Upstate leader in environmental sustainability. We have developed an impressive range of environmental policies and programs to create a more sustainable and livable county. These programs aim to improve the County's environmental performance, particularly by reducing energy consumption, recycling storm water, water consumption as well as improving water quality and waste management.

Key policies to guide the environmental sustainability of the county and the organization include:

- Waste Management Strategy
- Storm water Management Plan
- 10-year Sewer Plan

These policies set some ambitious targets for Council and the community to achieve over the next decade. You can read more about our approach, performance and key achievements online at andersoncountysc.org.



SOCIAL

Anderson County is committed to creating a safe workplace where people are developed, encouraged and motivated to perform at their best. As well as maintaining our commitment to Safety and Risk Management, the County strives to recognize outstanding employees who make a difference in the workplace. Once a month, an extraordinary individual is awarded 'Employee of the Month' during council meetings.



All staff and management undergo training in relation to these policies as part of our orientation program and there is ongoing training for managers and staff.

SOCIETY

As a local government authority, Anderson County takes its community responsibilities very seriously. As a democratically elected body, the Anderson County Council ensures it is not subject, either knowingly or inadvertently, to any kind of prejudice or discrimination towards employees or county residents.

Anderson County Human Relations Council provides diversity opportunities and programs to promote an inclusive attitude for its residents and employees:

- Diversity and Sensitivity training
- Dialogue Circle Training
- Diversity Curriculum approved by local school districts; abides by state education standards



Council Objectives

resources

and facilities

County divisions worked together to accomplish Economic Development/Growth & Sustainability Initiatives... Attract and retain • Prepared and released a RFP (request for proposal) for the Hartwell Lake Red Zone businesses to provide Working toward completion of the 'Small Business Resource Guide' quality jobs and build Attracted new companies to Anderson County: tax base by providing • Ortec, Inc. infrastructure, Kensington Plantation incentives and ▶ Rosewood Parnters, LLC ► Life Stone Materials, LLC Cross Country Home Services Lowe's (28 bypass & Sayre Street) Crossroads Plaza Watson Engineering Redevelopment of Cross Country Home Services redeveloped the former Winn Dixie site on Highway 81, bringing an investment of vacant and abandoned \$3 million and 350 jobs Lowe's has begun renovation on an abandoned shopping center on 28-Bypass & Sayre Street businesses The former Kroger site on River Street is being transformed into the new Courthouse Annex, which will open to the public in May 2009, providing a 'one-stop-shop' for residents to transact business with the County Construction has begun on the historic McCants building, which will provide a permanent home to the Anderson County Special Populations and Special Olympics, in addition to the "Meals on Wheels Program" and the Anderson County Senior Citizens Recreation Program Research and pursue Successfully hosted the Upstate Sustainable Agricultural Summit in January 2008 "green farming" Pursued and strengthened relationships with agricultural partners: USDA, Clemson University Extension Office, Rural Development, local growers and others initiatives Hosted the Carolina Farm Stewardship Association's Annual Convention in October 2008 Seek alternative tax Prepared budget to achieve County Council goals & objectives • Pursued federal, state and other grant funding and revenue sources and maintain current ▶ \$176 million in alternative (grant, earmark and aid) funding received during the past 9 years level property tax rates

- Continue development • Encouraged community input in the planning process for county smart growth - infill development and urban of Anderson County's redevelopment rather than "sprawl"
- Comprehensive Plan Working to continually improve building & codes/zoning procedures and enforcement of existing codes/laws
 - Continually building relationships with municipalities on planning for overall growth ensuring infrastructure needs are anticipated in the process
- Develop Park/ Conducted planning sessions with related entities such as Keep America Beautiful of Anderson County, Special Populations, Senior Citizens and other stakeholder organizations to ensure completeness and inclusiveness of the Recreation Master Plan to improve plan existing parks, Completed Wren School Sidewalks Project aided by funds from SCDOT and "Safe Routes to School" grants recreation programs • Parker Bowie Sports Complex is currently under construction
 - Dolly Cooper Park is currently in the design and bid process with construction to begin in December 2008

Council O

Council Objectives	County divisions worked together to accomplish Economic Development/Growth & Sustainability Initiatives
Provide foundational infrastructure and make necessary improvements to existing infrastructure	 Wastewater Management Continued implementation of the 10-year sewer plan Reviewed Western Carolina Sewer Authority agreements with municipalities to ensure long-term and future needs are met Powdersville Area Wastewater Infrastructure Plan is in process Storm Water Management Developed storm water management plan Hosted the Storm Water Symposium to educate and train developers and residents about future EPA & SCDHEC mandates that will affect the county Completing development of web site, brochures and marketing materials to educate and provide resources Roads & Bridges Completed update of the county-wide Road Plan Exploring alternative funding sources for road improvement, bridge replacement, biking trails and mass transl. (funding from state, federal sources as well as the Capital Project Sales Tax on Referendum in upcoming election) Fire Station Road Bridge and roadwork completed Brown Road Bridge and roadwork completed Cox Road Bridge in progress Colorado Lane Culvert and roadwork completed Completed replacement of the Sam Turner Road Bridge Replaced the Spearman Road Culvert and completed Phase I of road widening

- ▶ *Re-Paving/Re-sealing*
 - Starr Fire Department Parking Lot resealed and striped
 - Williford Fire Department Parking Lot resealed and striped
 - Centerville Fire Department Parking Lot resealed
 - Belton Honea-Path Water Authority Parking Lot
 - Grove Fire Department Parking Lot
- Water & Sewer
 - Starr-Iva water system extension using community development block grant funds \$500,000
 - Completed the Beaverdam Creek Sewer Line
 - Completed Highway 81/86 PS & FM Project and awaiting permit to operate
- Provide and maintain • Exploring avenues to provide new mental health facilities
 - Completed expansion of the Region I Health Department
- government facilities • Celebrated groundbreaking for the Courthouse Annex which will serve as a "one-stop shop" with adequate parking and handicap accessibility for county residents - The Courthouse Annex will provide office space for departments in a professional, costeffective manner currently housed in the Courthouse (moving non-related court offices will provide a better level of security)
 - Building security plan is well underway with the historic courthouse being outfitted with metal detection and accompanying computer equipment

first-rate county

County divisions worked together to accomplish

Council Objectives

s Economic Development Growth & Sustainability Initiatives...

¥		4.
Upgrade library facilities	 Completed the Powdersville Library & Government Center Continue with Phase III of the County Library Plan Expanded library services to include the Jonathan Gambrell Teen Room, the addition of two new online databases (Ancestry Library Edition and Mitchell One), an After School and Summer Reading Programs for children, a 'Story-telling Festival,' expansion of public programming which includes computer classes and legal workshops Increased circulation 10% since 2006-07; the 182 library computers served 385,903 residents; hosted 450 children's programs with 8,900 citizens attending 	
Promote the Sports and Entertainment Center and William A. Floyd Amphitheater	 The 37,000-square foot Civic Center of Anderson home to concerts, conventions, banquets, receptions, meetings, and other special events boasted over 300 event days, while the 64-acre Anderson Sports Center hosted over 175,000 local residents for organized recreation activities, including soccer, baseball, softball, tennis, cross country, and more Major concerts of all genres at the William A. Floyd Amphitheater brought in thousands of local residents and visitors from across the Southeast. The overall complex attracted an estimated 777,500 visitors during year Celebrated the 2nd successful Great Southeast BalloonFest/Celebrate Anderson Hosted the Balloon Federation of America's National Championships Successfully captured convention business Clemson Brick Forum was in October 2008 Carolina Farm Stewardship Association's Annual Convention was in October-November 2008 SC Sons of Confederate Veterans Annual Convention - coming in March 2009 National Reunion of the Sons of Confederate Veterans - coming in 2010 	
Provide adequate space to house a growing inmate population in a safe and cost effective manner	Currently investigating avenues for expansion of Detention Center	
Develop partnerships to achieve cooperation in all economic development endeavors	 Cooperated with TCEP – Tri-County Economic Partnership to facilitate partnerships with private developers for the creation of Industrial Parks in the following areas: Liberty Bay I-85 At Dobbins Bridge Road I-85 At Cherokee Rd. Betsy Tucker Expansion and Certification of Standpipe Industrial Park 	
Provide quality airport facility that meets business & general aviation needs and supports economic development	 Developing marketing materials for industrial properties on-site Completed SC Department of Commerce's site certification process, resulting in a 'Site Certified' Airport Industrial Park Secured additional hangars to accommodate additional aircraft Seeking federal funding to facilitate improvements to accommodate 'heavier' aircraft Hosted the 2008 Air Show featuring the Canadian Snow Birds 	

County divisions worked together to accomplish Environmentally Responsible Initiatives...

4.

Neighborhood Improvement	 Anderson County/City Home Consortium informed the public about \$1 million in Housing Grants provided by HUD and posted the application online at <u>www.andersoncountysc.org</u>. Council & staff worked together to start Community/Neighborhood Taskforces to combat gang activity, graffiti cleanup, prevent litter and aid law enforcement in preventing crime Budgeting and scheduling have been completed for demolition of an abandoned hotel and 20 dilapidated dwellings
Provide educational materials and programs for residents concerning environmental issues	 Three Shred Days were organized by Public Information Office to promote air quality initiatives and provide opportunities to recycle refuse rather than put in landfill or incinerate Keep America Beautiful, Environmental Services and Emergency Services organized Tarp Your Load campaign to educate the public and provide low cost tarps to residents Environmental Services organized Stormwater Symposium to provide education and training about stormwater guidelines and worked with Public Information to begin work on a web site for educational and compliance purposes Environmental Services offered Earth Camp to students wanting to learn about our environment Beautification Project for Martin Luther King, Jr. Boulevard (8,300 bulbs) Maintained status of Tree City USA County since 2003 (5th anniversary) Supported annual Arbor Day Proclamation
Mill Site clean up & redevelopment	 Partnered with the SC National Guard to reclaim Brownfield sites - Toxaway Mill & Gossett Mill Sites Successfully prepared grant applications that resulted in \$400,000 toward the cleanup of these former mill sites Phase II - environmental assessment and cleanup plan for Toxaway & Riverside Mill properties is underway
Animal Shelter expansion of facilities & services	 Researched & pursuing expansion of the Animal Shelter and a spay/neuter clinic - Groundbreaking scheduled in December 2008 Animal Shelter visited community venues to educate the public and provide opportunities to adopt pets Fostering partnerships with citizen-groups and related organizations for a long-term animal shelter solution
Expand recycling efforts. Continue efforts to reduce litter. Explore alternative revenue sources to fund solid waste operations. Develop and present to Council proposed actions to be taken to reduce or eliminate the use of County convenience centers by non-county residents	 The Clyde Spearman Recycling Center was opened to the public in 2008 Environmental Services submitted Budget 2009 priorities and were approved for Manse Jolly Road Convenience Center Slabtown Convenience Center Friendship Convenience Center Craytonville Convenience Center Agnew Road Convenience Center Agnew Road Convenience Center Environmental Services devised policies and procedures to eliminate/reduce non-county resident use of county-owned facilities - implementation will follow Annual Litter Index was conducted; the county score improved New Solid Waste & Recycling Brochure was developed, printed and distributed at convenience centers Recycled more than 25,000 telephone books Initiated special 6-month community recycling program for paper & cardboard (proceeds with benefit beautification projects) and maintained recycling programs in cooperation with county schools

Council Objectives

Council Objectives County divisions worked together to accomplish Sound Financial & Public Safety Initiatives... Maintain & improve efficiency in delivery of services • Reviewed county services to ensure necessity and desirability • Greene, Finney & Horton issued unqualified, clean audit • Standard & Poor's reaffirmation of AA bond rating

- Moody's reaffirmed bond rating
- GFOA Budget Presentation Award
- GFOA CAFR Award
 - Provided more accessibility to services via the county web site
 - online payment system & budgeted for tax payment kiosk in near future
 - GIS Mapping Online property viewer
 - monthly financial reports, Budget, Comprehensive Annual Report, presentations to council, etc. posted online
 - Assessor forms online
 - Divisions pursuing accredidation with American Public Works Association (for training and streamlining processes)
 - Transportation Division
 - Environmental Services
 - Building & Grounds
- Seek alternative revenue sources
and monitor for unfunded
mandates, etc.• Monitored state & federal legislative activity to ensure equitable distribution of funds to county
• Acquired grants, aid and earmarks to fund county projectsPrepare and distribute financial• Prepared monthly financial reports for council and posted online
 - Prepared Budget document and hosted budget workshops for County Council, staff and the public

County divisions worked together to accomplish

Council Objectives

documents

- Public Safety/Emergency Services Initiatives..
- Provide quality, reliable and • Developed and Implemented B.E.A.S. (Billboard Emergency Alert System) and F.A.S.T. financially-sound emergency (First Alert System Text) both are fed by the Reverse Notification System services including the pursuit of Researched and made recommendations to approve and purchase the Palmetto 800 MHz System and 800 MHz radio system and emergency notification systems for County Amber Alert messaging system • Pursued and acquired \$3,196,394 in grants & additional funding to aid in the upgrade of county equipment & improving county response times and services in order to protect the public Planned & implemented security management for Anderson County Public Library System • Began process of accreditation; installing software used by (CALEA) Commission on Accreditation for Law Enforcement Agencies Reorganized training program to include outside agencies; improving participation & knowledge • On-going improvement to the Continuity of Operations Plan for Anderson County Continue development of • Acquired land for 400' transmission tower to equip the 800 MHz system *Centralized Emergency Dispatch* Strengthened relationships with public safety entities to prepare and train for emergencies

County divisions worked together to accomplish Quality of Life Initiatives ...

Council Objectives

Promote harmonious relations, a healthy spirit of community, respect and understanding among all residents and visitors	 Human Relations Council, in cooperation with community organizations hosted the Annual "Be The Link for Diversity" forum Created "Black History Month" display at Library featuring black veterans Trained several hundred youth on the "Diversity in Olympics" curriculum in schools & art camp
Attract, retain, motivate and develop quality and enthusiastic employees	 Personnel works with AnMed Health to provide the annual Health Fair for county employees Insurance changes and benefits are provided to employees electronically as well as inter-office mail Annual Christmas Dinner provides an opportunity for leadership to thank employees for a job well done Employee of the Month program recognizes an outstanding employee during council meetings monthly
Enhance opportunities for citizen involvement in local government. Explore possibility of making all Council meetings available to cable providers. Provide more & better seating for citizens at Council Meetings	 Audio-visual/computer equipment in Council Chambers has been upgraded New microphones for citizen comments/speakers were purchased and are in use Council meetings are aired the night following meetings on cable television Council Agendas & Minutes are available online via the web site: <u>www.andersoncountysc.org</u>
Maintain a Boards & Commissions structure that best serves the needs of Anderson County and update as necessary	• The Boards & Commissions structure is in place - members are appointed by Council from their respective districts to serve terms. The list is maintained by the Clerk to Council and provided online at <u>www.andersoncountysc.org</u> .
Provide an excellent quality of life for residents of Anderson County	 Working with Corp of Engineers and Lake Hartwell residents to preserve and protect the Lake, County Waterways and the Savannah River Basin Recruited events, conventions and activities for the Sports & Entertainment Center Partnered with County Council, county staff, Legislative Delegation, community organizations and individuals to host the 2nd Annual Great Southeast BalloonFest, Celebrate Anderson and the Balloon Federation of America's National Championships during Labor Day Weekend Promoting civic involvement through Community Relations, the Farmer's Market & Farmer's Market Pavilion, Human Relations/Omega, Anderson County Museum, Special Population, Anderson County Senior Citizens Program, Keep America Beautiful of Anderson County and Environmental Services Partnered with like-minded organizations such as Anderson Area Chamber of Commerce, Anderson Arts Center, the Appalachian Council of Governments, Army Corp of Engineers and the Legislative Delegation to pursue, support and maintain quality of life initiatives for Anderson County residents Currently progressing with the Parker Bowie Sports Complex and Dolly Cooper Park Sports Complex Second Annual BalloonFest brought direct economic impact of \$6.5 million The Seniors Farmers Market Nutrition Program distributed 17,000 vouchers for fresh, local produce to Anderson County Outreach Entertainers, a local traveling variety show of seniors, performed 52 community events Senior Citizens Program provides opportunity for seniors to participate in weekly bridge games and tournaments
22	See also Recreation Plan and Library Plan

DIRECTORY OF SERVICES

Abuse - The Sunshine House 225.8586 Adoptions - Family Court 260.4037 ADR Coordinator - Mediator 260.4683 Agricultural Use - Assessor 260.4028 Alcohol & Drug Abuse 260.4168 Animal Complaints 260.4646 Animal Shelter 260.4151 Annulments - Family Court 260.4037 Art Center Warehouse 222.2787 Assessor's Office 260.4028 Auditor's Office 260.4027 **Background Checks** 260.4053 **Bad Weather-Closings** 260.5575 Bench Warrants- Magistrate 260.4156 Better Business Bureau 864.242.5052 Bids - County work -260.4132 Birth Certificates - Health Dept. 260.5667 Board of Education 225.0591 Bonds - Clerk of Court 260.4053 **Building & Codes** 260.4158 Burning Permits - Forestry 800.895.7059 **Business Development** 656.3227 Business License - call municipality Chamber of Commerce 226.3454 Child Custody - Family Court 260.4037 Civic Center 260.4800 888.440.2287 Clemson Area Transit **Clemson Extension Service** 226.1581 Clerk of Court 260.4053 **Convenience Center Info** 260.1001 **Convention & Visitor Bureau** 716.3660 Coroner's Office 260.4057 **County Council Office** 260.4062 Credit Bureau 226.7601 Death Certificate - Health Dept. 260.5541 Deeds - Register of Deeds 260.4054 **Detention Center** 260.4363 Dept of Social Services 260.4450 DHEC 260.5541 888.721.7877 Digging - before you dig **Disabilities & Special Needs** 260.4515 **Divorces - Family Court** 260.4037 Domestic Abuse - Family Court 260.4037 **DNA Testing - Family Court** 260.4037 DNR - Natural Resources 654.8266 Drivers License 260.2206 **Driveway Aprons** 260.4342 DVM - Anderson 260.2205 **DVM** -Belton 338.9327 **Economic Development** 260.4386 Emergency Services/Public Safety 260.4646 **Employment Office** 226.6273 Estates - Probate Court 260.4049 Evictions - Magistrate 260.4156 Family Court 260.4038 Farmers Market & Pavilion 231.1924

226.1581

FHA

Fire Department - County 260.4016 Hispanic Outreach of SC 803.419.5112 Hospital - AnMed Health 261.1000 House Numbering 260.4392 Housing Resource Board 231.2231 Housing Authority - HUD 260.5120 Humane Society 225.9855 Human Relations Council 260.1042 Hurricane Public Information 866.246.0133 Immigration & Naturalization 843.849.3737 Internal Revenue Service 864.284.9097 Job Service 226.6273 Jockey Lot 224.2027 Judgements - Clerk of Court 260.4053 Jurors for Circuit Court 260.4053 Juvenile Justice 260.4041 Juvenile Matters - Family Court 260.4037 Keep America Beautiful 222.6628 Lawsuits - Clerk of Court 260.4053 Legal Services 226.7216 Legislative Delegation 260.4025 Library - Anderson 260.4500 Library - Belton 338.8330 Library - Honea Path 369.7751 Library - Iva 348.6150 Library - Pendleton 646.3923 Library - Piedmont 845.6534 Library - Powdersville 295.1190 Liens - Register of Deeds 260.4054 Litter Hotline 260.1088 Marriage License - Probate 260.4049 Master-In-Equity 260.4052 Meals on Wheels 225.6800 Medicaid - Social Services 260.4100 Mental Health 260.2220 Mortgage - Register of Deeds 260.4054 Mosquito Spraving 260.1001 Museum 260.4737 Noise Complaints 260.5576 Notary 260.4025 Passports - Post Office 226.1595 Planning Division 260.4043 Plats - Register of Deeds 260.5054 Pre-Trial Intervention - Solicitor 260.4046 Probate Court 260.4049 Probation Office 260.2230 **Property Lines** 260.4719 Property Taxes - Auditor 260.4027 Public Defender 260.4048 **Public Information** 260.1052 Purchasing 260.4164 Real Estate Tax - Assessor 260.4028 **Recycling Education Center** 260.1001 **Recycling** Information 222.6628 Register of Deeds 260.4054 Restraining Order- Magistrate 260.4156 Rights of Way 260.4054

Road Maintenance	260.4342
Senior Citizens Program	231.2237
Septic Tank Permits	260.4179
Sewers	260.5569
SCDOT	260.2215
Sheriff's Office - Anderson	260.4400
Sheriff's Office - Powdersville	233.1158
Sign Permits	260.4719
Small Business Development	656.3227
Solicitor's Office	260.4046
Social Security Office	231.7057
Soil & Water Conservation	224.2126
Solid Waste	260.1001
Special Populations	260.4142
Sports & Entertainment Center	260.4800
Starr C & D LAndfill	260.1001
Stray animal pickup	260.5576
Street Signs - County	260.4342
Summary Court	260. 4156
Traffic Tickets - Summary Ct	260.4156
Treasurer's Office	260.4033
Treasurer's Office - Powderville	295.4974
Tresspassing	260.4156
Trash Reports	260.4190
Unemployment Office	226.6273
United Way	226.3438
Vehicle Tax - Auditor	260.4027
Veteran's Affairs	260.4036
Victim's Advocate	231.1761
Vocational Rehabilitation	224.6391
Voter Registration	224.4035
Wastewater Management	260.4023
Web MAmagement	260.1052
WIC - Health Dept	260.5637
	3.737.5700
Yard Sale Permit	231.2217
Youth Association	225.1628
Zoning	260.4719





On May 23, County Administrator Joey Preston announced the receipt of a \$2 million grant from SLED's 2007 Public Safety Interoperability Communications Grants Program. These funds are being used to continue implementation of Anderson County's 800 MHz Project.



Anderson County and City officials gathered for a ribbon cutting ceremony welcoming Cross Country Home Services to their new home- the 36,000 square-foot renovated Winn Dixie Building in the Windsor Place Shopping Center. Cross County brought 350 new jobs and investments totaling \$3 million into Anderson County.









Anderson County Councilman Larry Greer, County & City officials gathered for a ribbon cutting ceremony dedicating the expansion of Region I Health Department.

Anderson County Councilmen Ron Wilson dedicated the Fire Station Road Bridge during the January 9th ribbon cutting ceremony. After the ceremony, an Anderson County fire truck passed over the bridge for the first time since the previous bridge's weight limit and width prevented traffic from fire trucks

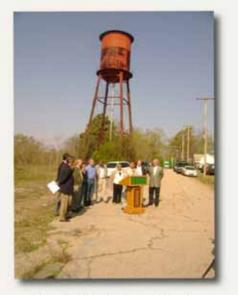
Anderson County completed the Sam Turner Road Bridge and re-opened it to the public. County officials celebrated the completion with a ribbon cutting ceremony on June 4 after which a fire truck from Grove Station #18 crossed

Anderson County Councilman Bill McAbee was joined by Councilmen Bob Waldrep and Larry Greer for the ribbon cutting ceremony which marked the re-opening of McClellan Bridge to the public. McClellan Bridge was the first federally funded, in-house managed, in-house designed and in-



Anderson County Councilman Larry Greer welcomed residents to the groundbreaking ceremony for the Parker Bowie Sports Complex.

ANDERSON COUNTY: A GREAT PLACE



On April 9, Anderson County Councilwoman Gracie Floyd announced the receipt of two EPA Grants totaling \$400,000, which will support Textile Communities Revitalization of the Old Riverside, Toxaway and Appleton Mills.



Anderson County Council Chair Michael Thompson worked to with Public Information and the Anderson Independent to host three Shred Days to further facilitate the County's Clean Air Initiatives. Shredding keeps excess debris from going into the landfill and gives residents an option rather than burning. The Shredded Material is recycled.



Anderson County Councilmembers Gracie Floyd and Michael Thompson broke ground for Kingston Pointe II and the Pointe at Bayhill on June 19. These developments will provide 84 units for single families and elderly residents.



More than 300 residents gathered to celebrate the grand opening of the Powdersville Library & Government Center in District 6.



The Wren Schools Sidewalks Project. Project was funded by a \$200,000 grant from SCDOT, \$50,000 from District 6 Paving fund, \$35,000 in state gas tax money and \$75,000 from the school district.



Anderson County Councilwoman Cindy Wilson welcomed guests to the ribbon cutting ceremony marking the completion of the Beaverdam Creek Sewer Line.

For the fifth year, Anderson County hosted the 2008 Special Olympics Fall Games. More than 900 athletes gathered for Opening Ceremonies to light the flame signifying the beginning of the athletic competition, which included golf, roller-skating, flag football, soccer, bocce, volleyball and tennis.



TO LIVE, WORK AND PLAY

