

Dennis Brewer

From: Dennis Brewer <[REDACTED]>
Sent: Wednesday, February 7, 2018 5:19 PM
To: 'John Prader'
Subject: RE: Hyder Valley Follow Up

Thanks, John.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.
623-207-9675 520-549-6245
www.winnettcattlecompany.com



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From: John Prader [mailto:[REDACTED]]
Sent: Wednesday, February 7, 2018 5:18 PM
To: Dennis Brewer <[REDACTED]>
Subject: RE: Hyder Valley Follow Up

Hi Dennis, just catching up. We just developed a new property in the Hyder Valley and wanted to pass along the brochure. Hope all is well!

Here to help,
John Prader



John M. Prader
Integrated Ag LP
9237 E. Via De Ventura Blvd., Suite 220
Scottsdale, AZ 85258
P: 831.905.9333
AZ RE Lic# SA67629400
Email: [REDACTED]

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Dennis Brewer

From: Dennis Brewer <[REDACTED]>
Sent: Wednesday, February 7, 2018 1:36 PM
To: 'Terri Hall'
Subject: FW: Contract, Flowcharts, Price File
Attachments: Winnett Cattle Co., Inc. NCNDA OWB Packers.docx

Terri – Please send this email on to Eric and Steve so they can reply to the message below. I have emailed them at One World Beef and called the Buena Park phone number but get no response.

Regards,
Dennis

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From: Dennis Brewer [mailto:[REDACTED]]
Sent: Tuesday, February 6, 2018 9:54 AM
To: 'Eric Brandt (oneworldbeef)' <[REDACTED]> 'Steve Summers' <[REDACTED]>
Subject: Contract, Flowcharts, Price File

Steve, Eric – Please execute and return the attached non-disclosure/non-circumvent contract. Please send manufacturing flowcharts for shank and flank. Please also send your current China price file in Excel file format so we may present it to our client with our pricing integrated into the spreadsheet – third request. Thanks.

Regards,
Dennis

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Dennis Brewer

From: Dennis Brewer <[REDACTED]>
Sent: Thursday, February 8, 2018 6:02 PM
To: 'Dick Bretz'
Cc: 'David Hutchins'; 'Jon Nickless'
Subject: RE: E6 Appraisals

Okay, thanks. I spoke with someone else about the property earlier today and there is apparently an auction upcoming on April 13th - and the place is not operating - so the financials would do us no good. Thanks for your efforts.

We are interested in multiple options in Texas where the owners are sincere about selling and will give us the time to negotiate a deal and put it in front of our partners. Those partners will not make any final commitment in the absence of a thorough review of financial information. Despite having told us our approach is a perfect fit for their fund – a direct quote from the founder of one of them at a meeting I had in NYC about three weeks ago – they insist on seeing this info before committing. We won't go back to them without meeting their criteria as it would be wasted effort for all of us.

What we are trying to put together is an integrated dairy beef operation from calf to boxed private label beef for the export market. We do not want to be in processing but will do all the other steps ourselves, from procuring dairy calves to marketing the finished product in China and elsewhere in Asia. We will feed custom conventional cattle in the meantime as we build up our export capacity. So, we are looking for custom feedyards, preferably with a permitted capacity over 20,000 head, up to a total of 60,000 head or more and calf and backgrounding facilities to support them. The finishing yards come first. We do not have to have the calf facility immediately but it is on our list of things to acquire. Once we are in operation, it will be much easier to acquire these non-operating assets, such as E6 or HEC Friona. But for now we need operating feedyards with several years of stable finances and ownership to persuade the PE firms to act.

Regards,
Dennis

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From: Dick Bretz [mailto:[REDACTED]]
Sent: Thursday, February 8, 2018 5:34 PM
To: Dennis Brewer <[REDACTED]>
Cc: David Hutchins <[REDACTED]> 'Jon Nickless' <[REDACTED]>
Subject: RE: E6 Appraisals

Dennis,

The owner had already told us, which we had passed on to you, that he would provide financials. That is not the issue. But there is a bank involved and they are in the process of deciding whether to let the owner keep it on the market, take it to auction, foreclose, and/or etc. If they are going to leave it on the market to allow us time to negotiate

and close a deal with you, they want to know that a willing and capable buyer is available. What that takes is putting the guy that writes the check and possibly his banker in touch with our client's banker. That should not be a challenge and in my experience, is never a challenge except for the guys that don't have committed funding. So far you have only described your financing in terms of "almost have it", instead of a bona fide commitment. That's just not good enough for the powers that be in this transaction to hold up the decision process.

If the folks that are writing the check on your end want to talk with the decision makers on this end, let us know. But without that we are dead in the water.

Dick

From: Dennis Brewer [mailto: [REDACTED]]
Sent: Thursday, February 8, 2018 11:45 AM
To: Dick Bretz < [REDACTED]>
Subject: RE: E6 Appraisals

Dick - Proof of funds requires an affirmative answer from the PE firm which insists on financials as a pre-condition. It is not my intent to waste your time here, just cannot proceed without financials. If financials are not available, we will not waste any more of your time. Thanks.

Regards,
Dennis

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From: Dick Bretz [mailto: [REDACTED]]
Sent: Thursday, February 8, 2018 12:40 PM
To: Dennis Brewer < [REDACTED]>
Cc: Jon Nickless < [REDACTED]> David Hutchins < [REDACTED]>
Subject: Re: E6 Appraisals

Dennis,

It has been our understanding that you were not interested in E6 because it does not fit the pro forma submitted to your investors. Therefore, we need some clarification of the status. At this point we also need proof of funds for the bank that is driving the sale to be able to move forward.

Thanks

Dick

Richard Bretz
Eslabon Companies

806-674-7211
[REDACTED]

On Feb 8, 2018, at 10:29 AM, Dennis Brewer <[REDACTED]> wrote:

Any indication when we might see financials? Or is the ranch already under contract?

Regards,
Dennis

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<image002.png>
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From: Dick Bretz [[mailto:\[REDACTED\]](mailto:[REDACTED])]
Sent: Tuesday, January 23, 2018 12:11 PM
To: Dennis Brewer <[REDACTED]> 'Jon Nickless' <[REDACTED]>
Cc: David Hutchins <[REDACTED]>
Subject: E6 Appraisals

Dennis and Jon,

Below is a link to the appraisals for E6 including Farmland Appraisal 09-17, Feedyard Appraisal 09-17, and Equipment Appraisal 07-16. I have not had a chance to review completely but will in the next day or so.

<https://eslaboncapitalp.box.com/s/d1acqfr9b8ba9mhimi1pd23nstwbypbl>

Call if you have questions.

Dick

Richard Bretz
Eslabon Companies
14910 Leeward Dr. #602
Corpus Christi, TX 78418
Cell: 806-674-7211
[REDACTED]
www.eslabonproperties.com

Dennis Brewer

From: jim abacherli <[REDACTED]>
Sent: Friday, February 9, 2018 9:02 AM
To: Dennis Brewer
Subject: Re: Checking In

Dennis

I am no longer dealing with the Oppliger real estate. I passed on your letter of intent. I know they have no interest in financing any of the sales. I also know that your minimum offer was insufficient to consider your offer a viable bid. You probably won't get a response back. I am sorry that I can not help you but dealing with their real estate has started interfering with our business relationship. Sincerely Jim Abacherli

Sent from my iPad

On Feb 6, 2018, at 11:24 AM, Dennis Brewer <[REDACTED]> wrote:

Jim – It has been nearly a week so I am checking to see if there has been any movement on our Oppliger proposal. Thanks.

Regards,
Dennis

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<image001.png>
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Dennis Brewer

From: Jon Nickless <[REDACTED]>
Sent: Monday, February 12, 2018 6:28 PM
To: Dennis Brewer
Subject: HEC

Dennis

I just talked to Brenden and HEC sold but is back on the market. The buyer only wanted the farmground. The buyer wants to sell the yard for \$600,000. They would lease the waterwells back that are on the farmground.

Jon

Dennis Brewer

From: Jon Nickless <[REDACTED]>
Sent: Tuesday, February 13, 2018 5:06 PM
To: Dennis Brewer
Subject: Re: Rio Bravo

That is to bad. We always had the feedyard and cattle ownership on separate p/l so operations could be judged separately. The farm ground was also separate.

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From: Dennis Brewer <[REDACTED]>
Sent: Tuesday, February 13, 2018 12:45:38 PM
To: 'Jon Nickless'
Subject: RE: Rio Bravo

Partly lack of head count and some dumb speculation in cattle markets.

Regards,
Dennis

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From: Jon Nickless [mailto:[REDACTED]]
Sent: Tuesday, February 13, 2018 2:44 PM
To: Dennis Brewer <[REDACTED]>
Cc: [REDACTED]
Subject: Re: Rio Bravo

That bites. Lack of head count?

Jon

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From: Dennis Brewer <[REDACTED]>
Sent: Tuesday, February 13, 2018 12:41:39 PM
To: 'Jon Nickless'
Cc: [REDACTED]
Subject: Rio Bravo

Jon – FYI – Rio Bravo only made money on operations in one of the last five years. We cannot sell that to an investor nor are we going to try. Just wanted to give you feedback on what I found there.

Regards,
Dennis

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Dennis Brewer

From: Byron Levkulich <[REDACTED]>
Sent: Tuesday, February 13, 2018 5:09 PM
To: Dennis Brewer
Subject: RE: Texas

Dennis,

We could be. It would depend on whether we have seen the opportunity previously and the economics of the transaction.

Regards,
Byron

Byron Levkulich, CFA, CPA | Principal | Resource Land Holdings, LLC
1400 16th Street, Suite 320
Denver, CO 80202
Main: 720.723.2850 | **Direct:** 720.723.2859 | **Mobile:** 719.322.4927 | e. [REDACTED]

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From: Dennis Brewer [mailto:[REDACTED]]
Sent: Tuesday, February 13, 2018 1:39 PM
To: Byron Levkulich <[REDACTED]>
Subject: Texas

Byron - Any interest in Texas farmland – 12,000 acres or so?

Regards,
Dennis

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Dennis Brewer

From: Dennis Brewer <[REDACTED]>
Sent: Wednesday, February 14, 2018 7:34 AM
To: 'Eric Brandt (owbpackers)'
Cc: 'Steve Summers'; 'Terri Hall'; 'Robin Canfield (oneworldbeef)'; 'Alec Gordon'; 'Joe Alvarado'
Subject: RE: Contract, Flowcharts, Price File

As of this morning, we are waiting on:

- NCNDA agreement to be signed and returned
- Spec sheets for bone-in and boneless shank and for flank
- An Excel format pricing file

Thanks for following up on these items. I have signed and returned your NDA.

Regards,
Dennis

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From: Eric Brandt (owbpackers) [mailto:[REDACTED]]
Sent: Thursday, February 8, 2018 1:02 AM
To: [REDACTED]
Cc: Steve Summers <[REDACTED]> Terri Hall <[REDACTED]> Robin Canfield (oneworldbeef) <[REDACTED]> Alec Gordon <[REDACTED]> Joe Alvarado <[REDACTED]>
Subject: Fwd: Contract, Flowcharts, Price File

Hello Dennis,

I've forwarded the NDA off to our CFO to review. We also have an NDA we'll need to get and my assistant can get that to you as soon as she returns.

We don't have process flow charts for cuts but we can get you spec sheets for those two items if that will work.

For shank meat we currently only make bone in shanks so we'll need to create a spec sheet for boneless shank meat next week during fabrication. We can then do a yield test to get you pricing.

*Alec/Joe, please coordinate to get this done on Monday.

Steve, I'll rely on you to get the pricing to Dennis.

Thank you,

Eric

Begin forwarded message:

From: Terri Hall <[REDACTED]>
Date: February 7, 2018 at 12:09:46 PM PST
To: "Eric Brandt (owbpackers)" <[REDACTED]> Steve Summers
<[REDACTED]>
Subject: FW: Contract, Flowcharts, Price File

From: Dennis Brewer [[mailto:\[REDACTED\]](#)]
Sent: Wednesday, February 07, 2018 10:36 AM
To: Terri Hall <[REDACTED]>
Subject: FW: Contract, Flowcharts, Price File

Terri – Please send this email on to Eric and Steve so they can reply to the message below. I have emailed them at One World Beef and called the Buena Park phone number but get no response.

Regards,
Dennis

Dennis Brewer
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Dennis Brewer

From: Reed Gillis <[REDACTED]>
Sent: Thursday, February 15, 2018 2:53 PM
To: Dennis Brewer
Cc: [REDACTED] 'Jon Nickless'
Subject: RE: E6 Cattle Company

Dennis,
Thanks for outlining the situation. Any time after 9am Mountain works for me tomorrow.
Look forward to the call.

Reed Gillis
Director of Acquisitions
Summit Investment Management LLC
1700 Lincoln Street, Suite 2150
Denver, CO 80203
Ph: 720-221-3146
Cell: 303-506-1197
[REDACTED]
www.summit-investment.com



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From: Dennis Brewer [mailto:[REDACTED]]
Sent: Thursday, February 15, 2018 12:18 PM
To: Reed Gillis
Cc: [REDACTED] 'Jon Nickless'
Subject: E6 Cattle Company

Reed - I spoke briefly with AgTexas Eddy York and was referred to Wade King, a lawyer in Amarillo. Wade told me there is about \$8 million in debt outstanding, including an operating line and a mortgage. He will provide details and confirmation of the exact loan amount shortly. According to the 2017 appraisals for the farmland and feedyard, there is about \$5.3 million of value in the collateral if orderly sold. They are currently planning an auction on April 13th. As you know, these auctions rarely bring in anything resembling fair value. I suggest we set up a conference call tomorrow morning with Wade King and Eddy York to determine if there is sufficient interest and willingness to proceed with a bargain purchase. Let me know what times work for you and I will make the arrangements. Thanks.

Regards,
Dennis

Dennis Brewer

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Dennis Brewer

From: Dennis Brewer <[REDACTED]>
Sent: Friday, February 16, 2018 6:01 AM
To: 'Charles Scripps'
Subject: RE: Cattle Feeding Operation

Chad – Yes, all are quite interested in selling.

Regards,
Dennis

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From: Charles Scripps [mailto:[REDACTED]]
Sent: Thursday, February 15, 2018 9:13 PM
To: Dennis Brewer <[REDACTED]>
Subject: RE: Cattle Feeding Operation

Thanks for the message. Are all of the properties available for purchase. When we last spoke, some of the owners weren't sure they wanted to sell. Thanks,

Chad

From: Dennis Brewer [mailto:[REDACTED]]
Sent: Tuesday, February 13, 2018 06:38
To: 'Charles Scripps' <[REDACTED]>
Cc: 'Jon Nickless' <[REDACTED]>
Subject: Cattle Feeding Operation

Chad - I have a three pronged opportunity for a raised from calf dairy beef operation serving the export market. This involves:

- A 40,000 head custom cattle feeding operation in Farwell, Texas – currently in full operation, and available for about \$4.5 million, including significant farmland and good water supply
- An 8,000 plus head calf rearing operation in Hart, Texas – currently winding down but has been operating, available for \$5.8 million, including significant farmland and good water supply. A 2016 freak snowstorm caused a high death loss and has crimped the Company's finances severely. We have a plan in place to mitigate the possibility of a reoccurrence of this type of weather event.
- An 80,000 head backgrounding and finishing yard in Friona, Texas – last operated in 2015. Available for \$600,000. Requires rehabilitation, including new feed mill and some repairs to feedyard. Most of the water supply will be leased from neighboring farms, and is reasonably priced.

We would purchase these three facilities and continue the conventional custom feeding operation in Farwell as is. It provides solid EBITDA and monthly cash flow to support ramping up of the Hart calf operation, and within six months, the restart of the Friona backgrounding operation, and the subsequent restart of the Friona finishing operation. Once the Friona feedyard is rehabilitated, we would purchase outside cattle for finishing to fill in the gap while our own calves are growing to the point where finishing is appropriate. We would grow cattle at Friona primarily for export and fill in with conventional cattle, reducing the total number of conventional cattle being finished there as our export business grows. All three facilities are relatively close together – less than an hour apart, and can be managed in common. To further reduce the net price, we can also sell the farmland, subject to maintaining an adequate water supply.

As you may recall, we have a pending contract with Walmart China and will be working to secure further contracts in China, Japan, and Korea.

Please let me know if you would like to explore this further. Thank you.

Regards,
Dennis

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Dennis Brewer

From: Lester Martin <[REDACTED]>
Sent: Saturday, February 17, 2018 8:17 AM
To: Dennis Brewer
Subject: Re: Max Calves

Good morning Dennis.

Here are two equations:

$$16\text{hrs} \times 60\text{min} \div 5\text{feedings} \div 3\text{min/calf} = 64$$

$$16\text{hrs} \times 60\text{ min} \div 4\text{feedings} \div 3\text{min/ calf} = 80$$

I'm sure you'll be more cost effective with a structure...
I have a few questions/ proposals...

Why not head to head and save \$ with half the rail?

Is the 16 hour period so that someone is around all the time? We've found with calves if you feed them too often they tend to skip feedings more readily. This results with a messy feeding report for your staff to sort through.

Here's a proposal to be perhaps the most cost effective/ calf:

$$24\text{hrs} \times 60\text{ min} \div 4\text{feedings} \div 3.6\text{ min/ calf} = 100$$

We have a light and suckling/mooing audio on the feeder to help alert calves for night feedings and if they're trained and healthy they will rise to feed at any hour.

So for training new groups we could feed 3x in a 16hr period for the staff's sake then add 4th feeding after a couple days.

If you had 50 pens to a side and 3' pen width I'm thinking the cost of one system would only increase from \$35K to \$40-42K.

In regards,
Lester

Uddermatic

Milk Feeding System
519 292 0422 [REDACTED]

----- Original message -----

From: Dennis Brewer <[REDACTED]>
Date: 2018-02-17 6:52 AM (GMT-05:00)
To: Lester Martin <[REDACTED]>
Subject: Max Calves

Lester – Assuming we fed 5 times per day over a 16 hour day, what is the maximum number of calves we could reasonably feed? I am asking as I am considering a fabric barn as an alternative to the modular system to compare costs. We would run your robot in a straight line down one row of pens and have a second robot feed the calves on the other side of the aisle. Each building would have four rows of pens and four robots.

Regards,
Dennis

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Dennis Brewer

From: Bruce Blitch <[REDACTED]>
Sent: Sunday, February 18, 2018 7:45 PM
To: Dennis Brewer
Subject: RE: Workflow software
Attachments: image001.png; image002.png

Of course. I thought perhaps you'd heard about this in that context.

Sent from my Windows 10 phone

From: [Dennis Brewer](#)
Sent: Sunday, February 18, 2018 4:55 PM
To: 'Bruce Blitch'
Subject: RE: Workflow software

Bruce - I don't know – you would have to ask them.

Regards,
Dennis

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From: Bruce Blitch [mailto:[REDACTED]]
Sent: Sunday, February 18, 2018 6:54 PM
To: Dennis Brewer <[REDACTED]>
Subject: RE: Workflow software

Dennis,

Thanks, I'll take a look at this.

Do you know if the vendor has any reference customers using this in a livestock environment?

Bruce

Sent from my Windows 10 phone

From: [Dennis Brewer](#)
Sent: Sunday, February 18, 2018 4:23 PM

To: [Bruce Blitch](#)

Subject: Workflow software

<http://www.fieldsync.net/en/resources/videos/>

Bruce - Please take a look at this workflow software. It may be useful for our animal tracking, scheduling, calf collection route management, calf intervention tracking such as vaccinations and medications, field task and time tracking, etc.

We should have an answer on whether we are proceeding with our E6 calf ranch and Friona HEC feedyard acquisitions with Summit Investment, Denver, by months end. If we proceed, the calf ranch has capacity for 8,000 calves to six weeks old, and 16,500 calves six weeks to three months old. HEC, which will receive the three month old calves, has the capacity for 80,000 head in backgrounding for up to 18 months (for dairy heifers). It will also accommodate our dairy beef program which requires backgrounding for nine to twelve months and finishing for an additional five months. Since we must track every animal individually using RFID, we have a big data challenge ahead of us starting as soon as eight weeks from now at the calf ranch and four to five months from now at HEC.

To add to the challenge, the calf ranch is in the process of terminating operations per direction from the bank which holds their loan and HEC has not operated for three years and has a derelict feed mill. Both are available at excellent price points which interests a deep value investor like Summit. So, if this moves ahead, we will have no legacy to fall back on or to contend with as the staff will all be new and all information infrastructure will be implemented from scratch.

Regards,
Dennis

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Dennis Brewer

From: Christina Andersen <[REDACTED]>
Sent: Monday, February 19, 2018 5:30 PM
To: Dennis Brewer
Subject: RE: Building Size Revision 896984
Attachments: 896984 - Winnett Cattle Co Calf Barn.pdf; full cover.JPG; vent tube hanging.JPG

Hello Dennis,

Here's the quote for the calf barn with everything except the propane heaters. I am working on getting a quote from the manufacturer and will send you an updated quote once I have it. The building includes the covered ridge vent, curtain system, and vent tubes to maximize ventilation and ensure a proper air exchange in the building. It also includes a 12'W x 14'L heavy duty coiling sheet door & man door on each end of the building, and complete installation.

Please look it over and let me know what questions you have.

Look forward to hearing from you,

Christina Andersen
Truss Arch Specialist

ClearSpan Fabric Structures

1395 John Fitch Blvd, South Windsor, CT 06074
phone: 800.603.4445 ext 1156 fax: 800.457.8887
ClearSpan.com

From: Dennis Brewer [mailto:[REDACTED]]
Sent: Monday, February 19, 2018 8:05 AM
To: Christina Andersen
Subject: RE: Building Size Revision

Yes, thank you.

Regards,
Dennis

Dennis Brewer
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From: Christina Andersen [mailto:[REDACTED]]
Sent: Monday, February 19, 2018 8:04 AM
To: Dennis Brewer <[REDACTED]>
Subject: RE: Building Size Revision

Thanks for the update. I will revise your quote and should be able to get you an estimate before the end of the day. Do you want ClearSpan to provide a full installation crew also?

Christina Andersen
Truss Arch Specialist

ClearSpan Fabric Structures

1395 John Fitch Blvd, South Windsor, CT 06074
phone: 800.603.4445 ext 1156 fax: 800.457.8887
ClearSpan.com

From: Dennis Brewer [<mailto:> [REDACTED]]
Sent: Saturday, February 17, 2018 9:38 AM
To: Christina Andersen
Subject: Building Size Revision

Christina – To provide optimal aisle width for the robotic feeder, we are planning to make each building 48 feet wide by 240 feet long with two 8 foot aisles. Pens will be 4 feet by 8 feet, 50 per aisle, with a 20 foot workspace at either end. One end will be used for milk storage, hot water, sinks, etc. The other end will be used for shipping calves in and out. Thanks.

Regards,
Dennis

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Dennis Brewer

From: Martin, Kevin <[REDACTED]>
Sent: Wednesday, February 21, 2018 12:08 PM
To: Dennis Brewer
Subject: RE: Calf Pen Systems

Dennis,

Thank you. That helps a lot. I will work up a quote for a 200 pen building with that layout.

Thanks,

Kevin Martin
Sales Specialist
US Sales (Western Region) Barn Equipment

Phone [+1-559-686-7835](tel:+1-559-686-7835), Fax [+1-559-686-7845](tel:+1-559-686-7845)
Mobile [+1-559-358-0985](tel:+1-559-358-0985)

[REDACTED]
www.gea-farmtechnologies.us
www.gea.com

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830 Commercial Ave. Tulare, CA. 93274

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From: Dennis Brewer [mailto:[REDACTED]]
Sent: Wednesday, February 21, 2018 9:02 AM
To: Martin, Kevin <[REDACTED]>
Subject: RE: Calf Pen Systems

Kevin - What we are now looking for is a 200 pen per building setup – 4 rows of 4 foot by 8 foot pens, , 50 per row, one row butting a three foot pony wall on each side of the building, two aisles, and two pens back to back in the middle. Also, these pens will be installed near Amarillo, Texas, not in Arizona. We need 8,000 pens the first year beginning in September 2018, and 4,000 each year thereafter.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.

623-207-9675 520-549-6245

www.winnettcattlecompany.com



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From: Martin, Kevin [<mailto:>]
Sent: Wednesday, February 21, 2018 11:54 AM
To:
Subject: Calf Pen Systems

Dennis,

Thank you for your inquiry about our calf pen systems. I will be working with our dealer in that area to get you taken care of.

Automated Dairy Systems
509 E Chicago Circle Ste. 4
Chandler, AZ. 85225
480-963-9416

I have a few questions for you so that I can get you an accurate quote.

Do you have a layout of how you would like the 30 pens set up?
Ie. 30 in a single row, 15 back to back etc.

Do you have specific dimensions you are looking for?

Please let me know if you have any additional questions that may aide in providing you the correct information.

Thanks,

Kevin Martin
Sales Specialist
US Sales (Western Region) Barn Equipment

Phone [+1-559-686-7835](tel:+15596867835), Fax [+1-559-686-7845](tel:+15596867845)
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received it by mistake, please notify us by reply e-mail and then delete this e-mail and any attachment from your system. Thank you!

Dennis Brewer

From: Jason Swart <[REDACTED]>
Sent: Thursday, February 22, 2018 7:38 PM
To: Dennis Brewer
Subject: RE: Processing plant for Farwell
Attachments: MSD Milk Milking Bldg Autocad 11.pdf

Here is someone else's drawing
Maybe this will give you some ideas on size.

Jason Swart



SPECIALIZED DAIRY SERVICE INC.
1710 E. PHILADELPHIA ST.
ONTARIO, CA 91761
(909) 923-3420 TEL
(909) 923-6890 FAX

Visit us at: www.SDSdairy.com

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From: Dennis Brewer [mailto:[REDACTED]]
Sent: Thursday, February 22, 2018 4:03 PM
To: Jason Swart <[REDACTED]>
Subject: RE: Processing plant for Farwell

Thanks Jason. Roughly what size building would be required to house the pasteurizer et al?

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.
623-207-9675 520-549-6245
www.winnettcattlecompany.com



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From: Jason Swart [[mailto:](#) [REDACTED]]
Sent: Thursday, February 22, 2018 6:58 PM
To: [REDACTED]
Subject: Processing plant for Farwell

Dennis Brewer,

Here are some approx. prices for some of the equipment we discussed:

SDS cold milk pasteurizer (non-PMO) with the following specs:

- 4,000GPH
- 38F entering
- 38F exiting
- 85% efficiency
- Approx. footprint 6' x 6'

\$68,000

20,000 gallon Walker tank

- 143" diameter
- 31' tall
- 3HP agitator
- 80 sq.ft. heat transfer
- SS inside
- Painted outside

\$83,000 per tank

Estimated freight \$10,000

Osha ladder/platform options \$9,500

30,000 gallon Walker tank

- 143" diameter
- 41' tall
- 3HP agitator
- 120 sq.ft. heat transfer
- SS inside
- Painted outside

\$98,000 per tank

Estimated freight \$11,000

Osha ladder/platform options \$10,500

Hot water system for "use water"

- 2,000 gallon insulated tank
- 400,000 btuh Ultra HE water heaters
- circ pump
- exp tank
- Interposing plumbing

\$50,000

Hot water for pasteurizer "closed loop"

- (2) 400,000 btuh Ultra HE water heaters
- circ. Pump
- exp tank

\$38,000

Cooling for raw milk storage, pasteurizer and pasteurized milk storage

- 50 ton
- (2) 35HP units
- Air-cooled outdoor condensers
- Glycol chiller system

\$85,000

NOTES:

Installation is not included

Freight may not be included unless otherwise specified

Regards,

Jason Swart



SPECIALIZED DAIRY SERVICE INC.

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From: Jason Swart

Sent: Tuesday, February 06, 2018 7:55 PM

To: Dennis Brewer <[REDACTED]>

Subject: Re: Call Again

Maybe we can connect on Wednesday....

I apologize that we haven't been able to connect, I am on a large install in Texas, but am willing to find some time to talk. (Cell phone is 951-236-9845)

I did read your email and I have questions.

In the mean time a standard 4,000 gallon per hour pasteurizer costs around \$65,000. However your emails implies that you want to store pasteurized milk, my standard machine design is to output ready to feed temperature milk. We can do a cold milk in, cold milk out pasteurizer, but it requires a heat exchanger with more plates and another terminal, which increases cost.

In order to quote other equipment, I will need some specific details, the milk volumes you discussed can be stored in different ways, for example (4) 10,000 gallon tanks or (1) 40,000 gallon tank.

Anyway, call or text anytime or if you have any drawings for this project, I can get prices easier.

Thank you

Jason Swart

SPECIALIZED DAIRY SERVICE INC.

1710 E. Philadelphia

Ontario CA, 91761

Office (909) 923-3420

Fax (909) 923-6890

On Feb 6, 2018, at 7:50 AM, Dennis Brewer <[REDACTED]> wrote:

Call me at your convenience – 520-549-6245.

Regards,
Dennis

Dennis Brewer

Chief Executive Officer

Winnett Cattle Company, Inc.

623-207-9675 520-549-6245

www.winnettcattlecompany.com

<image001.png>

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Dennis Brewer

From: Wade King <[REDACTED]>
Sent: Thursday, February 22, 2018 8:12 PM
To: 'Dennis Brewer'
Cc: 'Reed Gillis'
Subject: RE: Timing
Attachments: Signed Confidentiality and Nondisclosure Agreement - Winnett Cattle.pdf; Title Policy 951234.pdf.pdf; Title Policy 951259.pdf.pdf; Title Policy 951264 .pdf.pdf; E6 Cattle 149100877 Deed of Trust.pdf.pdf; E6 Cattle 149100877 Security Agreement.pdf.pdf; E6 Cattle 149100877Note.pdf.pdf; E6 Cattle 149100878 Security Agreement.pdf.pdf; E6 Cattle 149100878 Deed of Trust.pdf.pdf; E6 Cattle 149100878 NOTE.PDF.PDF; E6 Cattle 951264 Note.pdf.pdf; E6 Cattle 951264 Deed of Trust.pdf.pdf; E6 Cattle 951264 Security Agreement.pdf.pdf; E6 Cattle 951234 Note.pdf.pdf; E6 Cattle 951234 Deed of Trust.pdf.pdf; E6 Cattle 951234 Security Agreement.pdf.pdf; E6 Cattle 951259 Deed of Trust.pdf.pdf; E6 Cattle 951259 Security Agreement.pdf.pdf; E6 Cattle 951259 Note.pdf.pdf; Payoffs as of 2-15-18.pdf

Dennis,

The following are attached:

1. fully executed NDA
2. promissory notes (x5)
3. security agreements (x5)
4. deeds of trust (x5)
5. title insurance policies (x3)
6. payoff statements for the loans

I don't have a copy of the appraisal report, but will try to get one to you tomorrow.

Note that it may be easier to simply enter a contract to purchase the real estate before the auction. The price at which our client would be willing to sell its real estate secured loans to you would be the same price at which it would be willing to release its lien for a purchase. The borrower has been very cooperative thus far and I am confident that it would sell the property if our client asked it to.

Thanks.

R. Wade King

500 S. Taylor St., Suite 1200, LB 233
Amarillo, Texas 79101
Direct: 806.379.0330

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From: Dennis Brewer [mailto: [REDACTED]]
Sent: Thursday, February 22, 2018 6:27 PM
To: Wade King
Cc: 'Reed Gillis'
Subject: Timing

Wade - Any chance we can get the loan docs and inspection reports on Friday? I am concerned that we need to conclude a deal with the bank next week in order to have the time needed for documents to flow back and forth timely so we can get the foreclosure notice off in time. Thanks.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.
623-207-9675 520-549-6245
www.winnetcattlecompany.com



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Dennis Brewer

From: Travis Cook <[REDACTED]>
Sent: Friday, February 23, 2018 12:19 PM
To: [REDACTED]
Subject: Calf-Tel "go-to" meeting

Dennis,

Wanted to reach out to you and say thanks for your interest in Calf-Tel, we really appreciate the opportunity to provide your calf housing needs. I have assembled my team and wanted to know if you would be available this coming Monday, February 26 say after lunch 1:00 pm (Central Time) for a web based "go-to" meeting type Conf Call with the people at Calf-Tel so we can share thoughts, ideas, napkin drawings, blue-prints etc. over the computer so that we can get a better understanding of your calf-housing needs....

If this works for you, we will email you a meeting invitation?

Travis Cook | Southwest Territory Manager
806-220-5019



Hampel
W194 N11551 McCormick Drive | Germantown, WI 53022
Direct:

[REDACTED] www.Calf-Tel.com



Dennis Brewer

From: Raymond Sullivan <[REDACTED]>
Sent: Friday, February 23, 2018 5:52 PM
To: Dennis Brewer
Subject: Re: FW: Timing

Dennis,

All the documents seem to be in order.

Ray

Raymond F. Sullivan

Law Offices of Raymond F. Sullivan
10440 Little Patuxent Parkway
Suite 900
Columbia, MD 21044

410-884-4036 (Tel)
410-740-5603 (Fax)
[REDACTED]

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On Fri, Feb 23, 2018 at 5:46 AM, Dennis Brewer <[REDACTED]> wrote:

Please review with an eye toward foreclosure. We need to send the notice on or before March 12th as I understand it from Wade King, the bank's attorney. Summit Investments will have their counsel, Bryan Caylor, reviewing these documents as well.

Regards,

Dennis

Dennis Brewer

Chief Executive Officer

Winnett Cattle Company, Inc.

[623-207-9675](tel:623-207-9675) [520-549-6245](tel:520-549-6245)

www.winnettcattlecompany.com



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From: Wade King [mailto: [REDACTED]]
Sent: Thursday, February 22, 2018 8:12 PM
To: 'Dennis Brewer' < [REDACTED]>
Cc: 'Reed Gillis' < [REDACTED]>
Subject: RE: Timing

Dennis,

The following are attached:

1. fully executed NDA
2. promissory notes (x5)
3. security agreements (x5)
4. deeds of trust (x5)
5. title insurance policies (x3)
6. payoff statements for the loans

I don't have a copy of the appraisal report, but will try to get one to you tomorrow.

Note that it may be easier to simply enter a contract to purchase the real estate before the auction. The price at which our client would be willing to sell its real estate secured loans to you would be the same price at which it would be willing to release its lien for a purchase. The borrower has been very cooperative thus far and I am confident that it would sell the property if our client asked it to.

Thanks.

R. Wade King

500 S. Taylor St., Suite 1200, LB 233

Amarillo, Texas 79101

Direct: [806.379.0330](tel:806.379.0330)

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From: Dennis Brewer [<mailto:> [REDACTED]]
Sent: Thursday, February 22, 2018 6:27 PM
To: Wade King
Cc: 'Reed Gillis'
Subject: Timing

Wade - Any chance we can get the loan docs and inspection reports on Friday? I am concerned that we need to conclude a deal with the bank next week in order to have the time needed for documents to flow back and forth timely so we can get the foreclosure notice off in time. Thanks.

Regards,

Dennis

Dennis Brewer

Chief Executive Officer

Winnett Cattle Company, Inc.

[623-207-9675](tel:623-207-9675) [520-549-6245](tel:520-549-6245)



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Dennis Brewer

From: Dennis Brewer <[REDACTED]>
Sent: Friday, February 23, 2018 11:22 AM
To: [REDACTED]
Cc: 'Reed Gillis'
Subject: Documents
Attachments: E6 Cattle 951259 Note.pdf; E6 Cattle 951259 Security Agreement.pdf; E6 Cattle 951264 Deed of Trust.pdf; E6 Cattle 951264 Note.pdf; E6 Cattle 951264 Security Agreement.pdf; E6 Cattle 149100877 Deed of Trust.pdf; E6 Cattle 149100877 Security Agreement.pdf; E6 Cattle 149100877 Note.pdf; E6 Cattle 149100878 Deed of Trust.pdf; E6 Cattle 149100878 NOTE.PDF; E6 Cattle 149100878 Security Agreement.pdf; Payoffs as of 2-15-18.pdf; Title Policy 951234.pdf; Title Policy 951259.pdf; Title Policy 951264 .pdf; E6 Cattle 951234 Deed of Trust.pdf; E6 Cattle 951234 Note.pdf; E6 Cattle 951234 Security Agreement.pdf; E6 Cattle 951259 Deed of Trust.pdf

Please find loan documents attached as requested by Reed Gillis.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.
623-207-9675 520-549-6245
www.winnettcattlecompany.com



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Dennis Brewer

From: Alison Fan <[REDACTED]>
Sent: Friday, February 23, 2018 5:55 AM
To: Dennis Brewer
Cc: Chrissy He; Yoshiyuki Higaki; Ray Zhang(MDSG)
Subject: Audit Status - OWB Packers
Attachments: RE: RE: Winnett Organic US beef trial shipment- import kick offHDI100281... (605 KB)

Hi Dennis,

Thank you for your update info.. Pls kindly try to find partner from the factory on the CNCA list. Chrissy list the factory # of in CNCA list currently(see attachment).

Thanks and Best Regards

Alison Fan

Import Sourcing - Supercenter Merchandising Wal-Mart China

Tel: 86-755-23973276

Fax:86-755-21510603

Address : 2-5/F, Tower 2 and 1-12/F, Tower 3, SZITIC Square, 69 Nonglin Road, Futian District, Shenzhen City , Guangdong Province , China Post Code:518040

地址： 深圳市福田区农林路69号深国投广场二号楼2-5层及三号楼1-12层 邮政编码： 518040

From: Dennis Brewer [mailto:[REDACTED]]
Sent: Friday, February 23, 2018 6:40 PM
To: Alison Fan; Chrissy He; Yoshiyuki Higaki
Subject: EXT: RE: Audit Status - OWB Packers

For reasons unknown, our selected processing partner has stopped cooperating so I have no update at the moment. We are endeavoring to find another processing partner. I apologize for the unforeseen delay.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.
623-207-9675 520-549-6245
www.winnetcattlecompany.com



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From: Alison Fan [mailto:[REDACTED]]
Sent: Friday, February 23, 2018 1:40 AM
To: Dennis Brewer <[REDACTED]> Chrissy He <[REDACTED]> Yoshiyuki Higaki

<[REDACTED]>
Subject: Audit Status - OWB Packers

Hi Dennis,

Do you have any update info. regarding to the CNCA ?

Thanks and Best Regards

Alison Fan

Import Sourcing - Supercenter Merchandising Wal-Mart China

Tel: 86-755-23973276

Fax:86-755-21510603

Address : 2-5/F, Tower 2 and 1-12/F, Tower 3, SZITIC Square, 69 Nonglin Road, Futian District, Shenzhen City , Guangdong Province , China Post Code:518040

地址： 深圳市福田区农林路69号深国投广场二号楼2-5层及三号楼1-12层 邮政编码： 518040

From: Dennis Brewer [mailto:[REDACTED]]
Sent: Friday, February 02, 2018 6:54 PM
To: Chrissy He; Yoshiyuki Higaki
Cc: Alison Fan
Subject: EXT: RE: Audit Status - OWB Packers

Understood. Thanks, Chrissy.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.
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www.winnetcattlecompany.com



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From: Chrissy He [mailto:[REDACTED]]
Sent: Thursday, February 1, 2018 7:40 PM
To: Dennis Brewer <[REDACTED]> Yoshiyuki Higaki <[REDACTED]>
Cc: Alison Fan <[REDACTED]>
Subject: RE: Audit Status - OWB Packers

Hi Dennis

Just to clarify , Walmart Supply Chain Audit is different, which has nothing to do with CNCA and CIQ approval . Thank you!

Best Regards
Chrissy He
0755-23973506

From: Dennis Brewer [<mailto:>]
Sent: Friday, February 02, 2018 7:05 AM
To: Yoshiyuki Higaki
Cc: Chrissy He; Alison Fan
Subject: EXT: Audit Status - OWB Packers

Yoshi – Does the following plant – the former National Beef plant in Brawley, CA – have a Walmart factory id and approved audit?

OWB Packers, LLC 57 E. Shank Road Brawley, CA 92227

USDA Establishment Number 21488

Chrissy said that OWB is approved by China CNCA and CIQ in a prior email. We are expecting more detail information from them next week regarding their ability to produce appropriate products for WM China, as well as flowcharts that I can pass along to Chrissy.

Thanks.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.
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www.winnetcattlecompany.com



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Dennis Brewer

From: Dennis Brewer <[REDACTED]>
Sent: Friday, February 23, 2018 5:40 AM
To: 'Alison Fan'; 'Chrissy He'; 'Yoshiyuki Higaki'
Subject: RE: Audit Status - OWB Packers

For reasons unknown, our selected processing partner has stopped cooperating so I have no update at the moment. We are endeavoring to find another processing partner. I apologize for the unforeseen delay.

Regards,
Dennis

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From: Alison Fan [mailto:[REDACTED]]
Sent: Friday, February 23, 2018 1:40 AM
To: Dennis Brewer <[REDACTED]> Chrissy He <[REDACTED]> Yoshiyuki Higaki <[REDACTED]>
Subject: Audit Status - OWB Packers

Hi Dennis,

Do you have any update info. regarding to the CNCA ?

Thanks and Best Regards

Alison Fan

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Tel: 86-755-23973276

Fax: 86-755-21510603

Address : 2-5/F, Tower 2 and 1-12/F, Tower 3, SZITIC Square, 69 Nonglin Road, Futian District, Shenzhen City, Guangdong Province, China Post Code: 518040

地址：深圳市福田区农林路69号深国投广场二号楼2-5层及三号楼1-12层 邮政编码：518040

From: Dennis Brewer [mailto:[REDACTED]]
Sent: Friday, February 02, 2018 6:54 PM
To: Chrissy He; Yoshiyuki Higaki
Cc: Alison Fan
Subject: EXT: RE: Audit Status - OWB Packers

Understood. Thanks, Chrissy.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.
623-207-9675 520-549-6245
www.winnettcattlecompany.com



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From: Chrissy He [<mailto:> [REDACTED]]
Sent: Thursday, February 1, 2018 7:40 PM
To: Dennis Brewer <[REDACTED]> Yoshiyuki Higaki <[REDACTED]>
Cc: Alison Fan <[REDACTED]>
Subject: RE: Audit Status - OWB Packers

Hi Dennis

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Best Regards
Chrissy He
0755-23973506

From: Dennis Brewer [<mailto:> [REDACTED]]
Sent: Friday, February 02, 2018 7:05 AM
To: Yoshiyuki Higaki
Cc: Chrissy He; Alison Fan
Subject: EXT: Audit Status - OWB Packers

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OWB Packers, LLC 57 E. Shank Road Brawley, CA 92227

USDA Establishment Number 21488

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Thanks.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer

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Dennis Brewer

From: Dennis Brewer <[REDACTED]>
Sent: Tuesday, February 27, 2018 2:52 PM
To: 'Charles Scripps'
Subject: RE: Status

Chad – We will need \$15 million equity plus \$9 million bank debt this year, followed by \$15 million sub debt and bank debt next year. The \$15 million is the only equity ever required to meet the numbers. As for the debt, we will have plenty of property, equipment, A/R, and cattle to act as collateral to meet bank requirements.

We need to follow-up on the calfyard by next Monday, March 5th, with the bank that holds the loans on property and equipment. The property and equipment are worth \$9.1 million, available for about \$6.5 million if we act quickly. To purchase this property timely will require \$6.5 million cash or an agreement with the current bank to hold a mortgage. It can be mortgaged (property and equipment) for about \$5.3 million, so we would need to come up with \$1.2 million in cash right away. No deadlines on the other properties as yet.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.
623-207-9675 520-549-6245
www.winnettcattlecompany.com



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From: Charles Scripps [mailto:[REDACTED]]
Sent: Tuesday, February 27, 2018 2:32 PM
To: Dennis Brewer <[REDACTED]>
Subject: RE: Status

Thanks for following up. How much equity is required to meet the numbers in the presentation? When do you need to follow up with the three properties? Thanks,

Chad



Charles Scripps
1524 Belford Court, Evergreen, CO 80439
w 303.951.8188 / m 786.282.4529
www.blacklakecap.com

From: Dennis Brewer [mailto: [REDACTED]]
Sent: Tuesday, February 27, 2018 11:05
To: 'Charles Scripps' < [REDACTED]>
Subject: Status

Chad - We have a pending deadline on one of the three properties/businesses we brought to your attention. Do you have any interest in this project?

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.
623-207-9675 520-549-6245
www.winnettcattlecompany.com



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Dennis Brewer

From: Dennis Brewer <[REDACTED]>
Sent: Tuesday, February 27, 2018 5:00 PM
To: 'Yoshiyuki Higaki'
Subject: RE: Audit Status - OWB Packers

Okay, thank you.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.
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From: Yoshiyuki Higaki [mailto:[REDACTED]]
Sent: Tuesday, February 27, 2018 4:57 PM
To: Dennis Brewer <[REDACTED]>
Subject: Audit Status - OWB Packers

Dennis,

I have asked a sourcing person to facilitate the conversation with Sam's China. Please wait.

Best regards,

Yoshi

From: Dennis Brewer [mailto:[REDACTED]]
Sent: Tuesday, February 27, 2018 3:51 PM
To: Yoshiyuki Higaki
Subject: EXT: RE: Audit Status - OWB Packers

Yoshi – I have not talked to them. A referral would be great. Thank you.

Regards,
Dennis

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From: Yoshiyuki Higaki [[mailto:](#) [REDACTED]]
Sent: Tuesday, February 27, 2018 4:47 PM
To: Dennis Brewer <[REDACTED]>
Subject: Audit Status - OWB Packers

Dennis,

Thank you. Are you having conversation with Sam's China? They are typically purchasing more premium part. If not, I can connect you to the contact person.

Best regards,

Yoshi

From: Dennis Brewer [[mailto:](#) [REDACTED]]
Sent: Tuesday, February 27, 2018 3:44 PM
To: Yoshiyuki Higaki
Subject: EXT: RE: Audit Status - OWB Packers

Yoshi – I have found a new fabricator that is on the USDA EV and CNCA lists. They are more than happy to take on our business so that problem is finally solved.

Now we have to find several more customers who want to buy the remainder of the frozen carcass. We are looking in both China and the EU for customers who are willing to take these more expensive cuts. We need enough volume to make up for the fact that Walmart China is using only about 5% to 8% of each carcass with its flank and shank orders. Six hundred eighty tons of flank and shank will require thousands of carcasses so this is taking a bit longer than expected. If Walmart China would be interested in a full array of cuts it would solve this problem immediately but I have not asked as I do not believe this is consistent with their current merchandising plan.

Sorry for the delay – I was surprised when the first fabricator quit without saying a word to us.

Regards,
Dennis

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From: Yoshiyuki Higaki [mailto: [REDACTED]]
Sent: Tuesday, February 27, 2018 4:20 PM
To: Dennis Brewer < [REDACTED]>
Subject: Audit Status - OWB Packers

Dennis,

I would appreciate it if you can share the updated situation and difficulties you are facing now. I am going to have a regular conference call with China tomorrow night, and would like to share.

Best regards,

Yoshi

From: Dennis Brewer [mailto: [REDACTED]]
Sent: Friday, February 23, 2018 4:56 AM
To: Alison Fan
Cc: Chrissy He; Yoshiyuki Higaki; Ray Zhang(MDSG)
Subject: EXT: RE: Audit Status - OWB Packers

Alison – Yes. I will do so. Thank you.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
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From: Alison Fan [mailto: [REDACTED]]
Sent: Friday, February 23, 2018 5:55 AM
To: Dennis Brewer < [REDACTED]>
Cc: Chrissy He < [REDACTED]> Yoshiyuki Higaki < [REDACTED]> Ray Zhang(MDSG)
< [REDACTED]>
Subject: Audit Status - OWB Packers

Hi Dennis,

Thank you for your update info.. Pls kindly try to find partner from the factory on the CNCA list. Chrissy list the factory # of in CNCA list currently(see attachment).

Thanks and Best Regards
Alison Fan
Import Sourcing - Supercenter Merchandising Wal-Mart China

Tel: 86-755-23973276

Fax:86-755-21510603

Address : 2-5/F, Tower 2 and 1-12/F, Tower 3, SZITIC Square, 69 Nonglin Road, Futian District, Shenzhen City , Guangdong Province , China Post Code:518040

地址： 深圳市福田区农林路69号深国投广场二号楼2-5层及三号楼1-12层 邮政编码： 518040

From: Dennis Brewer [mailto: [REDACTED]]
Sent: Friday, February 23, 2018 6:40 PM
To: Alison Fan; Chrissy He; Yoshiyuki Higaki
Subject: EXT: RE: Audit Status - OWB Packers

For reasons unknown, our selected processing partner has stopped cooperating so I have no update at the moment. We are endeavoring to find another processing partner. I apologize for the unforeseen delay.

Regards,
Dennis

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Chief Executive Officer
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www.winnetcattlecompany.com



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From: Alison Fan [mailto: [REDACTED]]
Sent: Friday, February 23, 2018 1:40 AM
To: Dennis Brewer < [REDACTED] > Chrissy He < [REDACTED] > Yoshiyuki Higaki < [REDACTED] >
Subject: Audit Status - OWB Packers

Hi Dennis,

Do you have any update info. regarding to the CNCA ?

Thanks and Best Regards

Alison Fan

Import Sourcing - Supercenter Merchandising Wal-Mart China

Tel: 86-755-23973276

Fax:86-755-21510603

Address : 2-5/F, Tower 2 and 1-12/F, Tower 3, SZITIC Square, 69 Nonglin Road, Futian District, Shenzhen City , Guangdong Province , China Post Code:518040

地址： 深圳市福田区农林路69号深国投广场二号楼2-5层及三号楼1-12层 邮政编码： 518040

From: Dennis Brewer [mailto: [REDACTED]]
Sent: Friday, February 02, 2018 6:54 PM
To: Chrissy He; Yoshiyuki Higaki

Cc: Alison Fan
Subject: EXT: RE: Audit Status - OWB Packers

Understood. Thanks, Chrissy.

Regards,
Dennis

Dennis Brewer
Chief Executive Officer
Winnett Cattle Company, Inc.
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From: Chrissy He [<mailto:> [REDACTED]]
Sent: Thursday, February 1, 2018 7:40 PM
To: Dennis Brewer <[REDACTED]> Yoshiyuki Higaki <[REDACTED]>
Cc: Alison Fan <[REDACTED]>
Subject: RE: Audit Status - OWB Packers

Hi Dennis

Just to clarify , Walmart Supply Chain Audit is different, which has nothing to do with CNCA and CIQ approval . Thank you!

Best Regards
Chrissy He
0755-23973506

From: Dennis Brewer [<mailto:> [REDACTED]]
Sent: Friday, February 02, 2018 7:05 AM
To: Yoshiyuki Higaki
Cc: Chrissy He; Alison Fan
Subject: EXT: Audit Status - OWB Packers

Yoshi – Does the following plant – the former National Beef plant in Brawley, CA – have a Walmart factory id and approved audit?

OWB Packers, LLC 57 E. Shank Road Brawley, CA 92227

USDA Establishment Number 21488

Chrissy said that OWB is approved by China CNCA and CIQ in a prior email. We are expecting more detail information from them next week regarding their ability to produce appropriate products for WM China, as well as flowcharts that I can pass along to Chrissy.

Thanks.

Regards,
Dennis