

# TRAINING AND DEVELOPMENT



This Policy has been developed in line with the Group's overall vision and strategy and reflects a belief in the need to develop all employees, whether employed on a full- or part-time basis.

## **PRINCIPLES**

In achieving the Policy objectives, the Group adopts the following principles:

- Regards its workforce as an asset as well as a cost, and believes that it should invest in that asset
- Believes that all its employees have the potential to grow, both in their work role and personally, and it shall endeavour to provide opportunities for this growth;
- Considers it appropriate to base such training and development opportunities on the requirements of the business, and decisions about investment in employee training and development will be made accordingly;
- Believes that responsibility for training and development should be shared between the employer and its workforce;
- Will ensure that appropriate procedures are in place to plan, deliver and evaluate training and development activity;
- Wants to empower its employees to take ownership of their own development, with support from their managers and the employer as a whole;
- Believes that its Group companies' line managers have a key role to play in people development;
- Reviews regularly its overall level of investment in employee training and development to ensure that adequate and appropriate resources are provided.

This Policy has been adopted by the Group and should be read in conjunction with the training and development policy of the relevant Group company.